



City of Taylor FY 2024 Budget



Adopted Version

Last updated 11/21/23



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INTRODUCTION

Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Taylor
Texas**

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morill

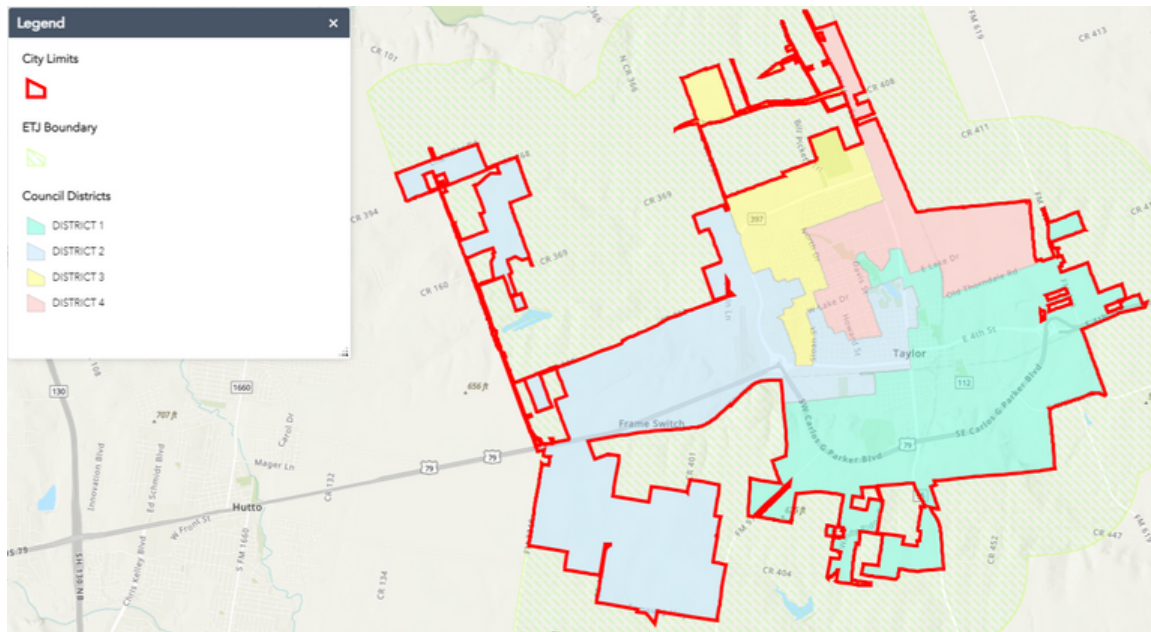
Executive Director

Mayor & City Council

The City of Taylor has an elected City Council that is comprised of five Council Members, four of whom are elected from single-member districts and one Member elected At-Large. Council members serve a three-year term and each year elect from their number a Mayor and a Mayor *Pro Tem*.

Taylor is a Home Rule City, which means that the Council can enact legislation, adopt budgets, and determine policies, subject only to limitations imposed by the State Constitution and the **City Charter**. [The City Council is also guided by a Council Relations Policy](#) [to ensure their commitment to preserving the integrity of local government.](#)

City Council Districts





Mitchell Drummond	Dwayne Ariola	Brandt Rydel	Gerald Anderson	Robert Garcia
District #2	At-Large	Mayor	Mayor Pro-tem	District #4
mitchell.drummond@taylortx.gov	dwayne.ariola@taylortx.gov	brandt.rydel@taylortx.gov	gerald.anderson@taylortx.gov	robert.garcia@taylortx.gov
Term: 2021-2024	Term: 2023-2026	Term: 2021-2024	Term: 2022-2025	Term: 2022-2025

Overview of the Budget Book

The City of Taylor's annual budget is comprised of a table of contents and thirteen sections. These sections can be grouped into three broad categories as follows:

Introduction and Budget Overview

- Texas Senate Bill 656 Requirement: As required pursuant to Section 102.007 of the Texas Local Government Code and amended by S.B. 656, this section includes the following information:
 - Property Tax Revenue Details,
 - Record votes of City Council on the adoption of the Budget and the Property Tax Rate,
 - Listing of Property Tax Rates such as No New Revenue, Voter Approval, M & O, and I & S
 - Total Municipal Debt Obligations.
- Mayor & City Council: Includes a listing of Council Members, their terms, District Map of the City of Taylor, TX, and City Council Strategic Vision.
- City Manager's Budget Message: This letter that accompanies the budget when it is submitted to the Council. The Budget-In-Brief that follows provides information about each fund and the significant changes or events affecting the fund.
- User Information: Contains an overview of the Budget Book and its respective sections and categories. This section also includes the budget process summary and budget calendar, a brief summary of the Council-Manager form of municipal government as it relates to the City of Taylor, and City policies.
- Historical/Demographics: Provides a synopsis of the City of Taylor's history derived from various articles and newspaper clippings. In addition, a brief community profile is provided.
- Personnel/Boards: Includes the City's organizational chart, a listing of City Administration and Leadership, Boards & Commissions, and Personnel Summaries.

Financial

- Budget summaries: Contains all budgeted revenues, expenditures, major revenue sources, all funds budget summary, city departments by fund and fund structure.
- Fund Overview and Detail: These sections contain detailed budget information for the various funds, departments, and divisions of the City. Where applicable, descriptions, goals, and performance indicators for various departments are given.
- Municipal Debt: Contains payment schedules and bond information for the City's general obligation (tax supported) debt and the utility, airport, drainage, Tax Increment Financing (TIF), and Transportation User Fee (TUF) debt.
- Capital Improvements: Includes a schedule of capital outlay and improvements (infrastructure) to be made during the coming fiscal year.

Supporting Information

- Fee Schedule: A detailed listing of fees and/or charges for services that will be in effect for the coming fiscal year.
- Ordinances:
 - Ordinance No. 2023-38: Adopting the Annual Budget for the Fiscal Year 2024.
 - Ordinance No. 2022-39: Fixing and Levying Ad Valorem Tax for the 2023 Tax Year (FY 2024).
 - Ordinance No. 2022-42: Establishing Fees for City Services, Fiscal Year 2024.
- Glossary: A list of words and acronyms contained in the annual budget and their meaning.

Budget Process & Calendar

The City Charter establishes the fiscal year, which begins October 1 and ends September 30. To have an adopted budget in place by October 1 each year, the budget process must begin months before. In February, Department Heads receive budget request packets from the Finance Department. These packets contain information about the Department, including historical expenditure amounts, current expenditure and budget amounts, and estimated amounts for the upcoming budget year.

While the Departments are preparing their budget requests, the Finance Department calculates personnel costs and the debt service requirements and revenue projections for the new year. The data combined with the Department requests form a preliminary or “first draft” budget. At this stage, the budget is usually unbalanced; that is departmental requests are usually greater than anticipated revenues.

After receiving the first draft by the City Manager, Deputy City Manager and the Chief Financial Officer, a series of meetings with the individual Department Heads to review and discuss their budget requests. These meetings are held in May and help the City Manager formulate priorities for the proposed budget.

A series of City Council budget workshops are held, usually in June through August. These workshops are open to the public and are posted per open meetings law. Information as to date and time can usually be found on the City's [website \(https://www.ci.taylor.tx.us\)](https://www.ci.taylor.tx.us), and city newsletter as well as the local media coverage.

With guidance from the Council, the City Manager then formulates a proposed budget that is submitted to Council before August 31st. A copy of the proposed budget will be available for citizen review at Taylor City Hall and the public library. State law and the City Charter require that a public hearing on the proposed budget be held before the Council votes on its adoption. A notice of the public hearing is published in the local newspaper, and the hearing is held during a regular City Council meeting. This hearing provides an opportunity for citizens to express their ideas and opinions about the budget to their elected officials.

After the public hearings as per Truth-in-Taxation guidelines, the City Council votes on the adoption of the budget. The budget shall be adopted not later than the final day of the last month of the fiscal year, but the budget is normally accepted and formally approved by the City Council before September 15. The budget calendar that follows outlines the budget timeline.

The City will amend the budget at year-end, if needed, for revenue-based expenditures that exceed budgeted amounts. When deemed necessary, the City Council may also amend the budget quarterly if any known adjustments are needed and approved at that time. The Chief Financial Officer must certify the availability of revenues or funding sources prior to amendment.

March

- **March 2** -- Budget Kick-Off Email to Department Directors and Administrators
- **March 30** -- Receive preliminary property values from WCAD

April

- **April 28** -- Department FY 2024 Budget (with ATB's) and FY 2023 Year-end Projections Due. Deadline for data entry in MDSS.

May

- **Week of May 1** -- Finance Meets with City Management to review preliminary budget
- **Week of May 8** -- One-on-one meetings with City Council members and City Management
- **Week of May 8 & 15** -- City Manager meets with Department Directors to discuss Budgets
- **May 19** -- Deadline for Departments to submit 5-year CIP
- **May 20** -- Staff/Council Retreat
- **Week of May 22** -- Finance meets with City Management to review, update, revise budget

June

- **Week of June 5** -- Finance meets with City Management to review, update, revise budget
- **Week of June 12** -- Finance meets with City Management to review CIP
- **June 23** -- Rough Draft Budget due to City Manager

July

- **July 13** -- Present preliminary budget to City Council with brief explanation
- **July 25** -- Budget Workshop including CIP review; File proposed budget with City Clerk
- **July 25-29** -- Certified property values from WCAD

August

- **August 7** -- Deadline for WCAD to send taxpayer postcards
- **August 10** -- Set Upper Limit Tax Rate, schedule Public Hearings, introduce Budget and Tax Rate Ordinances, present Certification of Sales Tax for Debt, and post required Notice of Tax Rates on City website
- **August 13** -- Publish Notice of Public Hearing for the Budget and Tax Rate in the newspaper
- **August 23** -- Public Hearing on the FY 2024 Budget
- **August 24** -- Adoption of FY 2024 Budget / Public Hearing and Adoption of FY 2024 Tax Rate
- **August 31** -- Deadline for Departments to Submit FY 2023 Accomplishments; FY 2024 Goals, Objectives and Performance Measures for Budget Document

September

- **September 14** -- Introduce Fee Schedule Ordinance
- **September 28** -- Adopt FY 2024 Fee Schedule

Regular City Council Meeting

Special City Council Meeting

Deadline

Council - Manager Form of Government



The City of Taylor operated under a Commission-Manager form of government from 1926 to 2001. In an election held on May 5, 2001, a charter amendment was approved changing the designation to a Council-Manager form of government. Policy-making and legislative authority are vested in the City Council consisting of the Mayor and four other members. The Council is elected on a non-partisan basis. Council members serve three-year staggered terms. The three-year election cycle consists of two members being elected in consecutive years and a single member being elected in the third years of the cycle. Four of the council members are elected by district with the remaining council member being elected at-large. After each election, the five members of the Council select one of the members to serve as Mayor until the next election. The City Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees, and hiring the City Manager, City Attorney and Municipal Court Judges.

The City Manager is responsible for carrying out the policies and ordinances of the city council, for overseeing the day-to-day operations of the government and appointing the heads of the various departments.

The City government provides a broad range of goods and services to its citizens. The activities and personnel required to provide these goods and services are organized into broad managerial areas called Funds. Funds are separate fiscal and accounting entities with their own resources and budgets necessary to carry on specific activities and attain certain objectives.

Funds are further organized into functional groups called Departments. A Department is a group of related activities aimed at accomplishing a major City service or program (e.g. Police Department).

A Department may be further divided into smaller areas called Divisions. Divisions perform specific functions within the Department (e.g. Animal Control is a Division of the Police Department).

At the head of each Department is a Director who is an officer of the City. Directors have supervision and control of a Department and the Division within it but are subject to the supervision and control of the City Manager. A Department Head may supervise more than one Department.

Financial & Budget Policies

Long-Range Financial Plans

The City of Taylor has drafted [Envision Taylor Comprehensive Plan](https://taylor.konveio.com/guiding-principles#:~:text=The%20Envision%20Taylor%20Comprehensive%20Plan%20will%20utilize%20guiding,Taylor%20should%20address%20the%20key%20challenge%20of%20establishing%20and%20maintaining%20fiscal%20sustainability.) (<https://taylor.konveio.com/guiding-principles#:~:text=The%20Envision%20Taylor%20Comprehensive%20Plan%20will%20utilize%20guiding,Taylor%20should%20address%20the%20key%20challenge%20of%20establishing%20and%20maintaining%20fiscal%20sustainability.>) to address the key challenge of establishing and maintaining fiscal sustainability. The type and location of development has a large impact on the cost of providing and maintaining high quality public services and infrastructure, such as streets, utilities, public safety services, and parks. While these services are provided by the City, they are paid for by residents and businesses, who must accept either lower quality services, higher costs and potential higher taxes (to pay for higher costs), resulting from inefficient development patterns or changing the allowed development pattern.

To remain strong, Taylor requires communities, infrastructure, and systems that can thrive in the face of future economic, fiscal, and environmental uncertainties. Resilient communities do not wait until challenges present themselves to react but instead work to build a strong foundation based in sustainable decision making. Using resilience as a guiding principle requires making infrastructure, natural systems, and social structures more durable so that they can withstand and recover from acute shocks and chronic stresses. Addressing the key challenge of fiscal sustainability means that as we make land use and infrastructure decisions, we ensure that there will be enough money to pay for basic services and infrastructure now and in the future.

The Envision Taylor process included a detailed analysis of some of the key elements of a City including the people, the land, the economic resources, and housing.

Being fiscally sustainable means having sufficient resources to cover the basic needs and services of residents, not just today, but over time. In most communities, there is a growing gap between the funds cities have available and what is needed to serve and maintain neighborhoods and infrastructure. Post World War II, cities across the country have aggressively pursued fast growth and auto-centric development in the near-term (and the revenue boost that comes from new development) without fully considering long-term costs and impacts of these decisions. During this growth phase, many new neighborhoods and commercial developments are built and a city's service area expands significantly over a short period of time – typically one or two decades. During this time, there is also typically pressure to keep property taxes down and sales tax revenue will fluctuate up and down based on market conditions and demand. As cities age and expand, development and the revenue boost from the additional homes and businesses slows down, but there is more infrastructure to maintain and more services to provide. Community leaders are left struggling to keep up with basic service, employment, and lifestyle expectations with limited resources.

For Taylor to be fiscally resilient and affordable for years to come, city leaders must work to close the gap between their resources and their obligations to citizens. More specifically, they must find ways to generate additional revenue to rebuild aging streets and infrastructure. Generally speaking, there are three ways in which the city can close this gap.

1

Keep development patterns and service levels as-is but charge more (via higher taxes and fees) to cover the true costs. This is a difficult option because an increasing number of people do not have the means to pay much more than they are currently paying.



Increase Taxes or Fees

2

Maintain current taxes and fees where they are but cut services to align with revenues. This is what most cities are currently doing, where services and maintenance needs are budgeted to fit available revenue and those that are unfunded get deferred. This can work for a short period, but eventually the neighborhoods and infrastructure must be maintained, or property values will start to decline and people and businesses will leave the city.



Reduce

3

Adjust development and infrastructure to enable an affordable balance of services and taxes. By prioritizing infill, redevelopment, and more financially productive development patterns, the city can generate additional tax base from its service area and improve the return on investment of taxpayer dollars without necessarily having to raise the tax rate or charge more fees. This is the most feasible and effective



Develop

General Fund Benchmarking

In a property tax state like Texas, ideally the property tax revenue generated by development in a city should be enough to cover street maintenance and reconstruction as well as at least half the cost of other basic services. When property tax revenue can cover more basic services, this frees up revenue from sales tax to focus on economic development and quality of life improvements that preserve and enhance property values over time. The more a city must rely on sales tax for basic services, the less funding it will have for amenities and economic development incentives.

The city's total general fund revenue for the FY22/23 fiscal year was \$25.7 million, which comes out to roughly \$1,953 per acre. The table below shows how Taylor's general fund metrics compare to some other communities in the region. Taylor has the lowest GF/Acre and lowest population/acre.

	TAYLOR	ROUND ROCK	LEANDER	CEDAR PARK	HUTTO
2021 Pop. Est.	16,154	131,052	74,375	80,019	37,226
2023 GF Revenue	\$25,701,995	\$143,857,000	\$63,311,285	\$57,136,667	\$24,973,889
Area (Acres)	13,200	24,320	24,000	15,680	4,967
Pop. Per Acre	1.22	5.39	3.10	5.10	7.49
Tax Rate	0.648953	0.342000	0.432325	0.390000	0.536448
GF Per Capita	\$1,591	\$1098	\$851	\$714	\$751
GF Per Acre	\$1,947	\$6,261	\$2,638	\$3,644	\$5,027
GF Per Household	\$4,096	\$2,852	\$2,213	\$1,856	\$1,744

By focusing on infrastructure, housing, and economic development investments into redevelopment and infill in older neighborhoods and prioritizing high return on investment development patterns such as smaller/narrower lots, vertical buildings, and mixed use, the city has an opportunity to generate additional property tax revenue without necessarily having to adjust the tax rate. In addition to improving the fiscal health of the city's operation, partnering with local residents, entrepreneurs, and developers to build more small-scale residential and commercial spaces can also help to cultivate the wealth of residents and local businesses and increase community pride and identity. Together, this combination of cultivating public and private wealth can put Taylor on the path to becoming a vibrant, inclusive, and resilient community for years to come.

Projected Street Replacement Costs

The city has roughly 150 miles of street today. Using a lean replacement cost of \$500,000 per 11' lane-mile, it would require over \$124 million to replace the existing streets when they reach the end of their life cycle. Averaged over 20 years, this would require the city to be saving or spending an average of \$6.2M per year on street reconstruction, \$4.5M per year more than what the city currently allocates to street maintenance from its General Fund. Street costs for more recent projects have exceeded \$1 million per lane-mile. If this higher value is used, the city's street liabilities could exceed \$248 million total or \$12.4 million per year, which is almost as much as the city's entire general fund budget (\$14.8M). If you incorporate Capital Improvement Program (CIP) dollars into this, it partially reduces this gap, but not nearly enough to get the city to a break-even point. As additional development is built, the amount of streets to maintain and replace in the future will continue to increase.

Land Use Fiscal Analysis

An in-depth analysis of the fiscal productivity of Taylor's development pattern and service model was performed as part of the comprehensive plan process. A parcel-level analysis of the property taxes and general fund service costs for the various land uses and development patterns in Taylor provides a glimpse into which perform better than others in terms of their ability to meet their costs, including long-term roadway maintenance. The analysis used the metrics of property tax revenue per acre and net revenue per acre to map the net fiscal productivity (revenue minus costs) of all parcels in Taylor. Three levels of analysis were completed to understand the fiscal performance of development today and when costs for future infrastructure replacement are considered.

Taylor is in the middle of its growth, with a more compact core that includes some highly productive parcels in the downtown area, and less productive areas around the periphery of the city limits that are in the city's service area but have yet to build out. In its current state, only 20% of the city's area generates enough revenue to cover current costs. Less than 10% of the city's area covers anticipated future costs.

One of the key concepts introduced during the modeling process and reinforced with the model results is how more compact development outperforms more spread-out development. The model shows how the revenue per acre for a single family is the highest for the smallest lots. Buildings on these smaller lots also tend to be less expensive due to their smaller size. This presents a "win-win" opportunity for the city where it can provide more affordable housing and commercial options for residents and small business owners/ entrepreneurs while also maximizing tax revenues to the city (on a per acre basis) - just by building smaller buildings on smaller lots.

The current general fund per acre is only \$1,947 per acre. At the current tax rate and revenue source ratios, it would require at least \$5,000 per acre to cover existing street infrastructure liabilities with property tax. This value will need to be significantly higher to cover all infrastructure and service needs when the city is closer to build out. To cover these costs, the city needs to increase revenues. Raising tax rates and fees is not popular, so adjusting the development pattern to generate more revenue per acre and reduce costs per acre is a reasonable place to start.

Depending on the location and pattern of new development, the city will likely need to generate above \$4,000 per acre for its general fund from property to cover future costs. The lower of these values assumes development will be done in a more compact pattern with a large amount of infill and narrower streets, while the higher value assumes new development will follow a more spread out, suburban style pattern with wider streets.

By strategically changing the development patterns and density within the city, the city can use future growth to increase total revenue and revenue per acre to meet the future demands on infrastructure and services while maintaining an affordable standard of living. Such financial sustainability is the goal of the current fiscal year budget and budgets to be developed in the future.

Financial Policies

The City of Taylor has an important responsibility to its citizens, taxpayers, ratepayers, and all customers to carefully account for public funds, to manage the City's finances wisely, and to plan for the adequate funding of services desired by the public. These policies implement and enhance the City Council's strategic vision which states the City of Taylor be a vibrant, diverse, friendly, growing community that has retained our historic character and small-town feel. To facilitate this responsibility, certain financial policies have been developed and implemented within the parameters established by provisions of the Texas Local Government Code and the City Charter. These policies are adopted by the City Council and are considered the basis for financial management, planning and budget preparation.

Budgeting

The City Manager shall prepare a proposed budget that is balanced with current revenues, using sustainable funding sources that are expected to continue to be available in subsequent fiscal years, plus available unreserved fund balances equal to or greater than current expenditures.

1. The annual budget will be prepared to address Council Strategic Vision and direction
2. Long-term financial needs will be considered and addressed when appropriate

A contingency reserve shall be maintained in the major funds (General & Utility Fund) at a level sufficient to provide for emergency expenditures and unanticipated revenue shortfalls.

The City's goal is to maintain a minimum fund balance of three months of operating expenditures for the General Fund. The goal is for each fund is to be self-sufficient and inter-fund transfers should primarily involve reimbursement for costs or services.

The annual budget document shall be comprised of all City funds. Each fund shall contain a detailed listing of revenues and expenditures. The departmental budgets within each fund shall contain proposed expenditures, estimated current year expenditures and actual previous year expenditures by line item.

Budget Amendment / Contingency Plan

The City will take immediate corrective action at any time during the fiscal year if expenditure and revenue estimates are such that an operating deficit is projected at year end. Corrective actions may include:

1. Reduce transfers to self-financed construction funds for pay-as-you-go CIP
2. Deferral of capital purchases
3. Expenditure reductions
4. Hiring freezes
5. Freeze merit increases
6. Use of fund balance, including repair and maintenance funds
7. Increase fees
8. Lay-off employees

The use of fund balance, which is a one-time revenue source, may be used to fund an annual operating deficit only with a subsequent approval of a plan to replenish the fund balance if it is brought down below policy level.

Revenues & Reserves

The City shall budget revenues by analyzing historic revenue amounts for a five-year period, taking into account the City's current economic development status. The City's fee schedule will be reviewed annually to ensure fees are consistent with the surrounding areas and that the City re-coup its cost for specific services. Contingency reserves shall be maintained in the General Fund and Utility Fund at a level sufficient to provide for emergency and unanticipated revenue shortfalls.

Expenditures

The City shall budget expenditures based on historical expenditure analysis, new expenses and new programs. Each department shall look at their operations in relation to historical expenses and planned new costs. Benefits shall be projected using the rate changes by Texas Municipal Retirement System, Baylor Scott & White Health Plan and the Internal Revenue Service. Modifications and adjustments will be made as necessary in order to ensure a balanced budget is achieved.

Fund Balance

Three months (25%) of operating expenditure should be maintained for the General Fund. The intent is for each fund to be self-sufficient.

Purchasing

City departments have the responsibility to see that their budget accounts are not overspent. All purchases up to \$999 require approval by the department head. Items over \$1,000 require at least three verbal quotes and approval by the Chief Financial Officer. Items over \$3,000 require at least three written quotes and approval by the Chief Financial Officer and City Manager, while anything over \$50,000 is subject to be bid out in accordance with state law.

Cash Management

The Chief Financial Officer is responsible for the design and implementation of reliable and effective cash-flow forecasting. The City shall deposit its funds only in a deposit account that is insured by the Federal Deposit Insurance Corporation (FDIC) or fully collateralized by securities which are authorized by law to be used to collateralize the City's deposits.

Investments

The investing of City funds falls under the responsibility of the Chief Financial Officer. It is the intent of the City to be in complete compliance with local law and the [Texas Public Funds Investment Act \(https://statutes.capitol.texas.gov/Docs/GV/htm/GV.2256.htm\)](https://statutes.capitol.texas.gov/Docs/GV/htm/GV.2256.htm). The City's investments will be reviewed annually by an independent auditor as part of the annual audit process. The City's investment policies stress:

1. **Safety** and preservation of principal. This is the foremost objective of the City.
2. Maintenance of sufficient **liquidity** to meet operating needs
3. **Diversification** to eliminate the risk of loss from concentration of assets
4. Optimization of **interest earnings** on the portfolio

Debt Management

Debt should be issued for the purpose of meeting the needs of the community through funding of capital projects and equipment but without constituting an unreasonable burden to taxpayers.

The debt shall be managed to enhance or maintain its credit rating by major ratings agencies.

Debt shall not be used for current operational expenses. Interest earned from bond proceeds shall be credited to the benefit of the fund to complete the project or to the benefit of the fund responsible for repayment of the debt.

Characteristics of debt issuance - when the City finances capital projects by issuing bonds, it will pay back the bonds within standard terms that include the following:

1. Term may be up to 30 years depending on cash flow assumptions, or useful life of asset being financed.
2. Call provisions will be shortest possible optional call consistent with optimal pricing.
3. The City will seek level or declining debt repayment schedules and will avoid issuing debt that provides for balloon principal payments reserved at the end of the term of the issue.
4. The City will avoid variable-rate debt due to the potential volatility of such instruments. Therefore, the City will avoid the use of variable-rate debt for its general obligation bond issues.
5. The Debt service program will be managed needs

Reporting Policies

The budget will be prepared in accordance with GASB (Governmental Accounting Standards Board) guidelines. A copy of the budget will be available for public viewing at the City of Taylor Library and on the City's website. [Budget | Taylor, TX - Official Website \(http://www.ci.taylor.tx.us/526/Budget\)](http://www.ci.taylor.tx.us/526/Budget)

Monthly financial statements will be given to City Council.

Monthly investment reports will be given to City Council.

An independent audit will be conducted on an annual basis. The City will produce financial statements in accordance with generally accepted accounting procedures as outlined by the GASB. The City will produce an **Annual Comprehensive Financial Report** (ACFR) which meets the requirements for the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellent in Financial Reporting. The City has received its' twelfth (12) Certificate of Achievement. The City will also produce an annual budget document, which meets the criteria for GFOA's Distinguished Budget Presentation Award. The City has received the award eight (8) times for past budgets. These documents will be presented to City Council and will be available for public viewing.

City Funds

The City of Taylor is organized into Funds. In the field of finance, a fund is a separate accounting entity with revenues and expenses segregated for the purpose of carrying out a specific purpose or activity. A visual outline of the City's Fund Structure is included in this document.

Governmental Funds are used to account for tax-supported activities. These activities are usually associated with a typical local government's operation, such as Fire and Police protection.

General Funds (Major Fund) - Chief operating fund which accounts for all transactions not required to be accounted for in any other funds.

Special Revenue Funds - Fund used to account for proceeds of certain specific revenue sources that are legally restricted or designated by City Council to expenditures for specified purposes.

Debt Service Funds - Accounts for the accumulation of resources and payments for general long-term debt principal and interest.

Proprietary Funds are used to account for a government's business-type activities. The costs of providing certain goods and services (water and wastewater service) to the citizens of Taylor should be financed or recovered primarily through user charges.

Fiduciary Funds are assets held by a governmental entity in a trustee capacity or as an agent for individuals, private organizations, and/or other governmental units.

Budget Basis

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of distinct, self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses.

The City's accounting records for all governmental funds are maintained on the modified accrual basis. This method recognizes revenue when it is measurable and available and expenditures when goods or services are received. Because the appropriated budget is used as the basis for control and comparison of budgeted and actual amounts, the basis for the budget is the same as the basis of accounting.

All the proprietary funds are accounted from using the accrual basis of accounting; revenue is recognized when it is earned and expenses are recognized when they are incurred. The basis for preparing the budget is the same as the basis of accounting except for principal payments on long-term debt and capital outlay which are treated as budgeted expenses. Depreciation is not recognized as a budgeted expense.

The Annual Comprehensive Financial Report (ACFR) shows that status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget. An exception is the treatment of capital outlay in the proprietary funds. The budget does not show depreciation expense.

History of Taylor, TX



Image of the Westside of Main Street in downtown Taylor, TX

On June 26, 1876, the International & Great Northern Railway reached a point in the vast open cattle ranges of Central Texas called Taylor Station. This station was named for a railroad official and was later called Taylorsville and finally Taylor. In anticipation of the railroad, the Texas Land Company laid out streets, public parks, a square, and sold lots for prices ranging from \$20 to \$350.

Taylor Station was situated on one of the major cattle trails and by August 1876, it was reported that 146 carloads of cattle had been shipped. With the railroad, came a colonization of farmers and businessmen, mainly from Midwestern and Southern states. The rich pastureland was soon cultivated and began to produce an abundance of cotton. The first cotton gin was built in 1877.

Gradually, civilization developed. Early accounts describe quite a “bloody” place with shoot-outs and lawlessness; but, as more and more people arrived, churches and private schools were established, and businesses flourished. A fire in February 1879, destroyed most of the frame buildings and they were replaced with brick structures.

In 1882, the Missouri-Kansas-Texas Railroad was extended to Taylorsville: the first city election was held, and the Railroad was joined with the Missouri-Pacific to link East and West. A ceremony took place between Taylor and Hutto to celebrate this event, with speeches and an abundance of champagne and beer. The Honorable John R. Hoxie, ex-mayor of Chicago, drove the last spike. Mr. Hoxie became a wealthy cattleman whose ranch north of Taylorsville was described as quite a showplace.

In 1883, public schools were established, and the Taylor Water Works pumped water from the springs in Murphy Park as well as from the San Gabriel River to a 75-foot high water tower. Water had previously been hauled into town in barrels and sold door-to-door. As testimony of the favorable economic climate of the times, the First National Bank was organized that year and capital stock of \$50,000 sold in less than an hour! On March 17, 1884, the city fathers changed the charter and the township of Taylorsville became officially known as the City of Taylor.

In the summer of 1884, a dog pound was initiated on the public square. A small boy was paid 25 cents for each stray dog he could round up. The City Marshall then sold them back to the owners for \$1, along with a numbered brass dog tag. The revenue was used for completion of a sewer system.

The Taylor Fair had its origins in the sheep ranchers who brought their flocks together on a common meeting ground to be sheared. While waiting for their flocks to be sheared, they entertained themselves with foot races, roping contests, and wagers of various natures. As they looked forward to meeting old friends and engaging in friendly rivalry, the idea of a yearly fair took root. The fair, held on July 4, 5, & 6 grew to include a parade, judging of livestock, baked goods, handiwork and horse races.

In 1889, Dr. A.V. Doak started a streetcar system that went from the I&GN depot on Main Street to Seventh Street, west to the pavilion on Sloan Street and south to Second Street, then east back to the depot. The dirt streets were often too muddy for any other method of transportation. Two Spanish mules drew each car and two boards were placed between the tracks for the mules to walk on.

The 1890 census showed Taylor having a population of 2,584. By the turn of the century, Taylor was well established as a trade and transportation center. Over 200 Taylor residents owned telephones in 1902. In 1913, a 3,260-foot deep artesian well was drilled. It was the deepest water well in the world at that time and was in use until 1994. The discovery of oil in nearby Thrall in 1915 only served to boost the already booming economy. The Chamber of Commerce was organized in 1925. The census had continued to show an increase in population each decade, even though the county population showed a decrease between 1930 and 1970.

Taylor has had several famous citizens through the years:

- (1888-1923) Elmer “Pet” Brown won the world’s middleweight crown in wrestling in 1914.
- (1893-1966) Dan Moody, an attorney and son of Taylor’s first mayor, was the first prosecuting attorney in the US to win a legal battle against the Ku Klux Klan. At age 33, he became the youngest governor of Texas.
- (1870-1932) Bill Pickett was a black cowboy who initiated the practice of “bulldogging” or steer wrestling and in 1971 was posthumously inducted into the Cowboy Hall of Fame. He controlled the steer by sinking his teeth into the animal’s upper lip as he twisted the neck and brought him down. Pickett died in 1932 after traveling all over the world performing his unusual stunt. There is a bronze statue of Bill Pickett at the Fort Worth Rodeo Grounds.



TAYLOR, TEXAS: was first named Taylorsville for an official (Edward Moses Taylor) of the International and Great Northern Railroads in 1876. Taylor is agriculture and manufacturing –based community with a growing population. While Taylor is considered part of the Austin metropolitan area, it is the most individual and rural community in the area.

ETHNIC PRIDE: is a great part of the Taylor “mystique”. The community takes great pride in its ethnic diversity that includes Czech, Polish, German, English, Scotch-Irish, Swedish, Black, Hispanic, Mid-Eastern and other ancestry. This diversity is never more evident than during the annual “Taylor History Days”. Examples of “ethnic Pride” are in the range of eating establishments within the city. Taylor is rightfully known for its great Bar-B-Que restaurants. Kolache, a Slavic pastry, are also widely available.

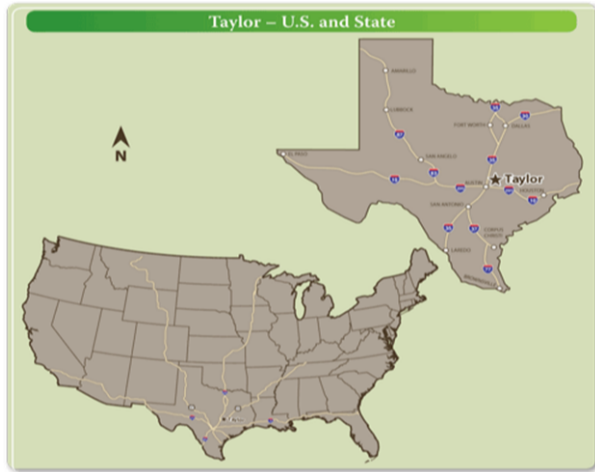
STATELY MANSIONS: are found throughout much of Taylor. Large old homes with two and three stories reflect a time of affluence in a young Taylor. Many of these homes have been maintained by generations of the same family, while others have been faithfully restored and modernized.

COTTON: has been one of the mainstays of Taylor’s economy since the early 1800’s. The rich soil and the skilled farmers who worked it made Williamson County a leading cotton producer. Most years will see some 80,000 bales of cotton harvested in the county and over 125,000 shipped from the Taylor Compress.

MOODY MUSEUM: “In a world where mankind is all-consumed with looking toward the future, we take great pride in preserving our past”. The restoration of the Governor Dan Moody Birthplace-Museum build in 1887 is such an accomplishment. The Moody Museum reflects the traditions of a very distinguished family whose roots stem from Tennessee and Kentucky to Taylor. It is the boyhood home of Texas’s youngest governor, Dan Moody. In 1926, at the age of 33, he became the youngest governor to hold this office in the history of Texas. He won the governorship after running against the famous Ma Ferguson. Dan had previously served as Williamson County Attorney and Texas Attorney General. The home received a Texas Historical marker in 1968. The house was given to the city in 1976 and notes Governor Moody’s many accomplishments. Today, the museum houses many items of furniture and memorabilia from the family and is available for receptions, luncheons and other events.

Community Profile

Location



The City is located in Central Texas [Williamson County](https://www.wilco.org/) (<https://www.wilco.org/>) is 29 miles northeast of Austin and 18 miles east of Round Rock. State highway 95 and U.S. highway 79 intersect in downtown Taylor. The City currently occupies a land area of 22.61 square miles in Williamson County.

Film Industry in Taylor

The City of Taylor is a Certified [Film Friendly Texas Community](https://www.ci.taylor.tx.us/912/Filming-in-Taylor) (<https://www.ci.taylor.tx.us/912/Filming-in-Taylor>) and continues to be a scenic location for production companies. The historical Howard Theater can be used for special premier events and/or private screenings.

Movies that have been filmed in and around Taylor include:

Heartbreak Hotel	1988	The Rookie	2000
The Hot Spot	1989	The Life of David Gale	2001
The War at Home	1995	Lone Star State of Mind	2002
The Big Green	1995	Texas Chainsaw Massacre (2)	2003
Michael	1996	Epicurious	2003
Suburbia	1996	Wendell Baker Story	2004
Purgatory County	1996	Friday Night Lights	2004
Home Fries	1996	Infamous	2006
Fool's Gold	1997	The Hitcher (2)	2006
Little Boy Blue	1997	Gary The Tennis Coach	2009
Varsity Blues	1999	Killer School Girls from Outer Space	2011
The Monster Hunter	1999	Joe	2013
Where the Heart Is	2000	Transformers: Age of Extinction	2014

Distinguished Citizens

Elmer “Pet” Brown was crowned World’s Middleweight Champion in 1914.

Dan Moody (1893-1966), a local Taylor attorney, was the first prosecutor in the United States to win a legal battle against the Ku Klux Klan. At the age of 33, he became the youngest Governor of Texas.

Bill Pickett (1870-1932) was a black cowboy who invented and perfected the art of “bulldogging” when he would bring a bull down by biting the tender portion of the bull’s nostril. He was inducted into the Cowboy Hall of Fame in 1971. **(Pictured on the right)**

Elmore (Rip) Torn, veteran movie actor, was born and raised in Taylor.

Fred Kerley, world champion track and field sprinter, attended Taylor High School and most notably won the World Championship gold medal in the 100-meter race in 2022. This accomplishment makes Fred Kerley the fastest person in the world.



Recreational Highlights

Murphy Park has 10 lighted tennis courts, a swimming pool, lighted baseball fields, sand volleyball courts, 2 playgrounds, American Legion Hall (which is used frequently for receptions and local events), a lika and 2 pavilions. Taylor has a 2.4-mile hike and bike trail, which is well lit and used frequently by its citizens.

The Taylor Regional Park is a modern recreation facility with 10 lighted tournament quality ball fields complete with wireless scoreboards, shaded stadium-style bleachers, moveable pitching mounds and base paths. To include five fields for girl softball up to the collegiate level; five fields for boys' baseball ages 12 and under; three concession stands and restrooms; parking for 650 vehicles. The fully lighted park also includes additional athletic fields and amenities, including a full-size football field, two soccer fields, two basketball courts, a covered pavilion, two modern playscapes, and a hike and bike trail. The park also features an innovative nature conservation project and a six-acre lake that are perfect for outdoor education. Taylor also has a five-acre park located at the entrance to the Taylor Regional Park and Sports Complex with amenities that include a concrete trail and fishing platform, a climbing wall, an angle exercise platform, a feeding station for the ducks and park benches. In 2021, City council approved the addition of a new soccer field, batting cages, a fishing pier and shade structures to be added to Taylor Regional Park.

Located in the heart of downtown Taylor, the recently renovated Heritage Square provides citizens with an amphitheater for live bands, a shaded splash pad with LED lighting, historical garden space, a farmer's market pavilion, a playground, and a shaded picnic area. One block south of Heritage Square sits Pierce Park, home to the city's only skate park. The state-of-the-art lighted skate park is a must see.

Robinson Park, located in the southwest corner of Taylor, includes a splash pad, 2 community baseball fields, 1 community basketball court, a playground and a walking trail. In 2021 the city opened the Dickey-Givens Community Center in partnership with the Welfare Workers Club. This indoor rentable space is a great addition to Robinson Park.

Granger Lake, with 4,400 surface acres, is ranked as one of the five best crappie-fishing lakes in Texas. It also offers excellent fishing for black or white bass, hybrid stripes, and catfish. The rolling lake shore area provides three overnight campgrounds, sheltered picnic areas, RV hook up, screened overnight cabins, three sheltered group pavilions, two swimming beaches, five boat ramps and one primitive boat launch area. There is limited game bird hunting and feral hog archery hunting on 6,700 acres of Texas Parks and Wildlife (Annual Permit) hunting areas around the lake, Comanche Bluff hiking trail, and over 21 species of birds. Springtime shows off a bounty of bluebonnets and other wildflowers. Granger Lake is located six miles east of Highway 95 on FM 1331, only 10 minutes from Taylor.

The local Main Street Festival in May brings people to experience the fun of the Blackland Prairie Days in the downtown area. In October, the Main Street Car Show has 500+ cars participating in the daylong event and attracts an estimated 10,000 visitors. The City hosts a Christmas Parade of Lights every year on the first Saturday in December. The Parks system is home to many other events throughout the year including the annual Juneteenth Celebration, Good Life 5k, Fourth of July Celebration and the Kid Fish event.

Education

[Taylor Independent School District \(https://www.taylorisd.org/\)](https://www.taylorisd.org/) has the following campuses:

Taylor High School (grades 9-12) 355 FM 973
Legacy Early College High School (grades 9-12) 516 N Main St
Taylor Middle School (grades 6-8) 304 Carlos Parker Blvd NW
Main Street Intermediate (grades 4-5) 3101 N Main St
Naomi Pasemann Elementary School (grades 1-3) 2809 North Drive
TH Johnson Elementary School (grades PreK and K) 3100 Duck Lane
Taylor Opportunity Center 1004 Dellinger Drive

Taylor has two private schools:

- St. Paul Lutheran School (grades PreK -7)
- St. Mary's Catholic School (grades PreK -8)

Area Colleges and Universities include:

- **Temple College** is a comprehensive college, offering transfer programs, technical education, community education, career and workforce training, and cultural activities. The college now offers day and evening classes; technical and workforce training; on-campus, online, hybrid, and web-enhanced courses; and continuing education classes. The main campus is located in Temple with several off-campus locations which include Temple College Taylor Center, East Williamson County Higher Education Center (EWCHEC)-Hutto, and Texas Bioscience Institute, located on the Scott and White West Campus.
- Texas A&M University, often referred to as A&M or TAMU, is a co-educational public research university located in College Station, Texas. It is the flagship institution of the [Texas A&M University System](http://en.wikipedia.org/wiki/Texas_A%26M_University_System) (http://en.wikipedia.org/wiki/Texas_A%26M_University_System). The second largest university in the United States, A&M enrolls over 71,000 students in ten academic colleges.
- [University of Texas at Austin](https://en.wikipedia.org/wiki/University_of_Texas_at_Austin) (https://en.wikipedia.org/wiki/University_of_Texas_at_Austin) - UT is a major research university offering 156 undergraduate and over 170 graduate degree programs to over 51,000 students in order to provide superior and comprehensive educational opportunities at the baccalaureate through doctoral and special professional education levels.
- The East Williamson County Higher Education Center (EWCHEC) is a multi-institutional teaching center providing a wide array of educational opportunities and workforce readiness programs to all of East Williamson County. **Texas State Technical College Waco** is excited to be collaborating with Temple College and the communities of East Williamson County to bring residents new opportunities in higher education. EWCHEC offers associate degree and certificate programs in Air Conditioning, Building Construction, Culinary Arts, Industrial Systems & Engineering Technology, Electrical Construction, Plumbing & Pipefitting, Mechanical Engineering, Machining, and Welding. The center is housed in a 112,000 square-foot facility located on 57 acres in Hutto.

Employment

Since 2012, the unemployment rate in the City of Taylor has ranged from 5.7% in December 2012 to 4.3% in December 2021. The unemployment rate for Taylor was 3.3% in December 2022. This is similar to other local communities.

Top Employer	Employees	Type
Electric Reliability Council of Texas (ERCOT)	600+	Texas Electrical Grid Operation Center
Taylor Independent School District	500+	Education
Durcon, Inc.	400+	Manufacturer
E.R. Carpenter Co.	200+	Manufacturer
Baylor Scott & White	180+	Healthcare
Corrections Corp. of America	160+	Corrections Facility
HEB Grocery Company LP	160+	Retail
City of Taylor	150+	Municipal Government
Wal-Mart	125+	Retail
Floydco, Inc	120+	Window Repair & Installation Svcs.

Top Taxpayers 2023	Total Assessed
Samsung Austin Semiconductor LLC	\$ 116,006,749
Yates Construction	\$ 63,192,881
Electric Reliability Council of Texas Inc	\$ 44,200,000
RCR Taylor Rail LP	\$ 29,400,305
Oncor Electric Delivery Company	\$ 21,632,565
CoreCivic	\$ 16,262,645
Buckner Heavylift Cranes LLC	\$ 14,638,437
RCR Taylor Rail LP	\$ 12,654,741
Durcon Laboratory Tops Inc.	\$ 13,624,429
Taylor CPB Property LLC	\$ 13,596,759

Population Overview



TOTAL POPULATION

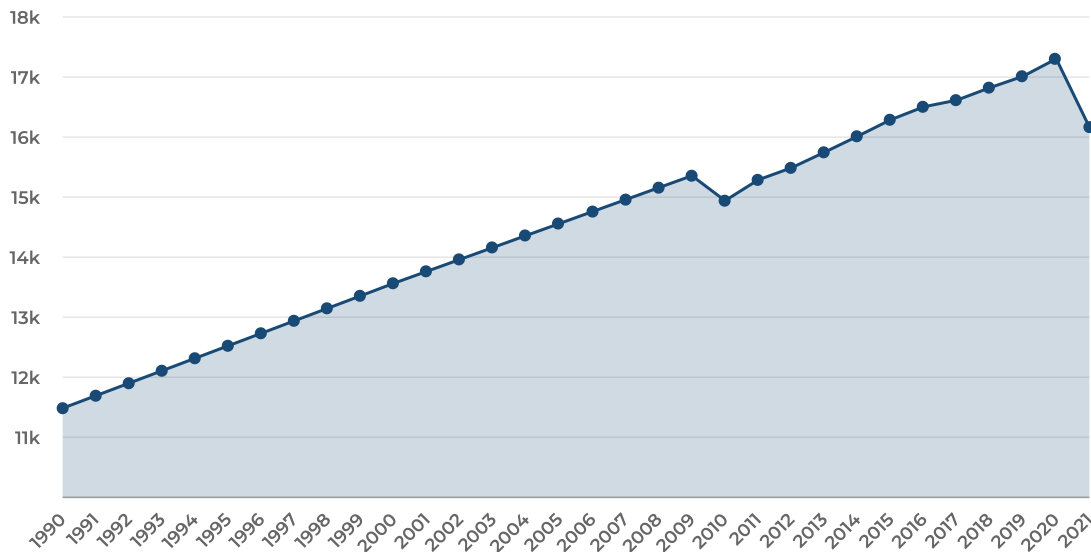
16,154

▼ **6.6%**
vs. 2020

GROWTH RANK

963 out of **1222**

Municipalities in Texas



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



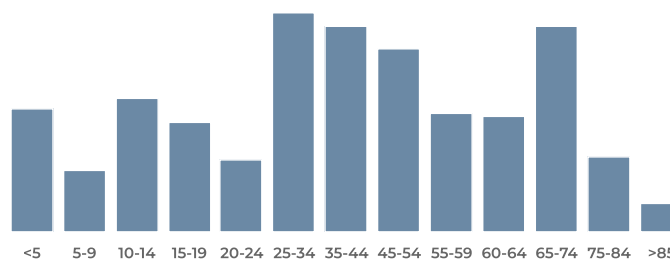
DAYTIME POPULATION

16,430

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

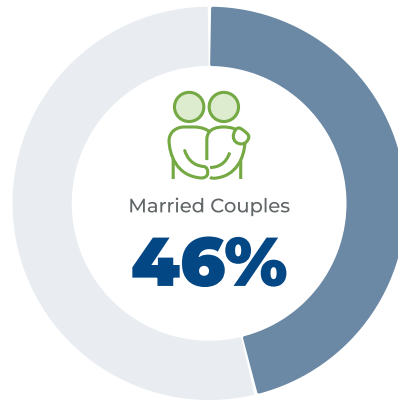
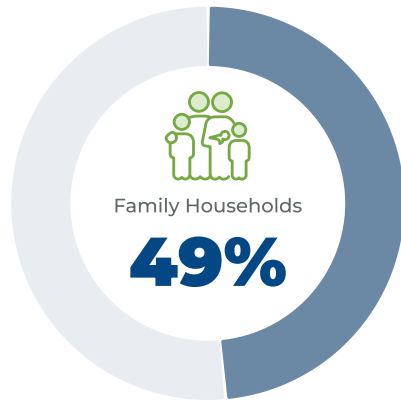
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

6,275

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **9%**

lower than state average



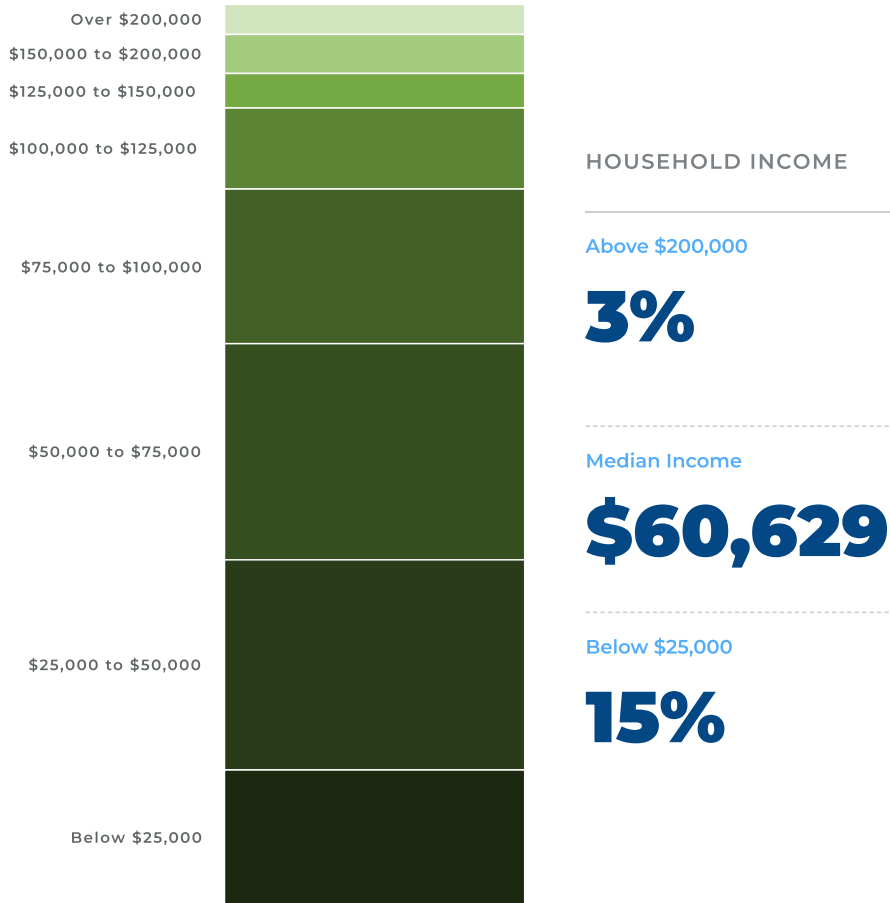
▲ **20%**

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



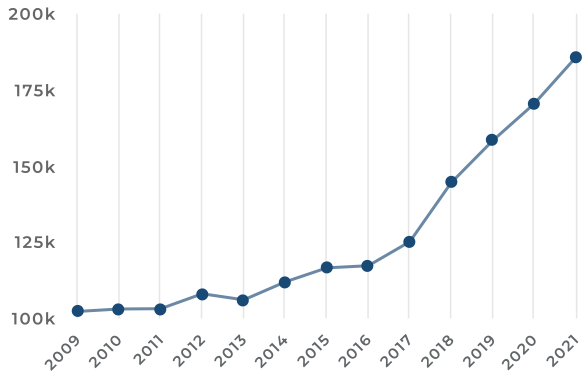
** Data Source: American Community Survey 5-year estimates*

Housing Overview



2021 MEDIAN HOME VALUE

\$185,700



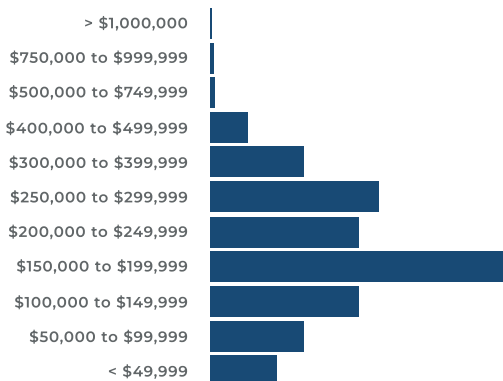
* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Taylor State Avg.



HOME VALUE DISTRIBUTION



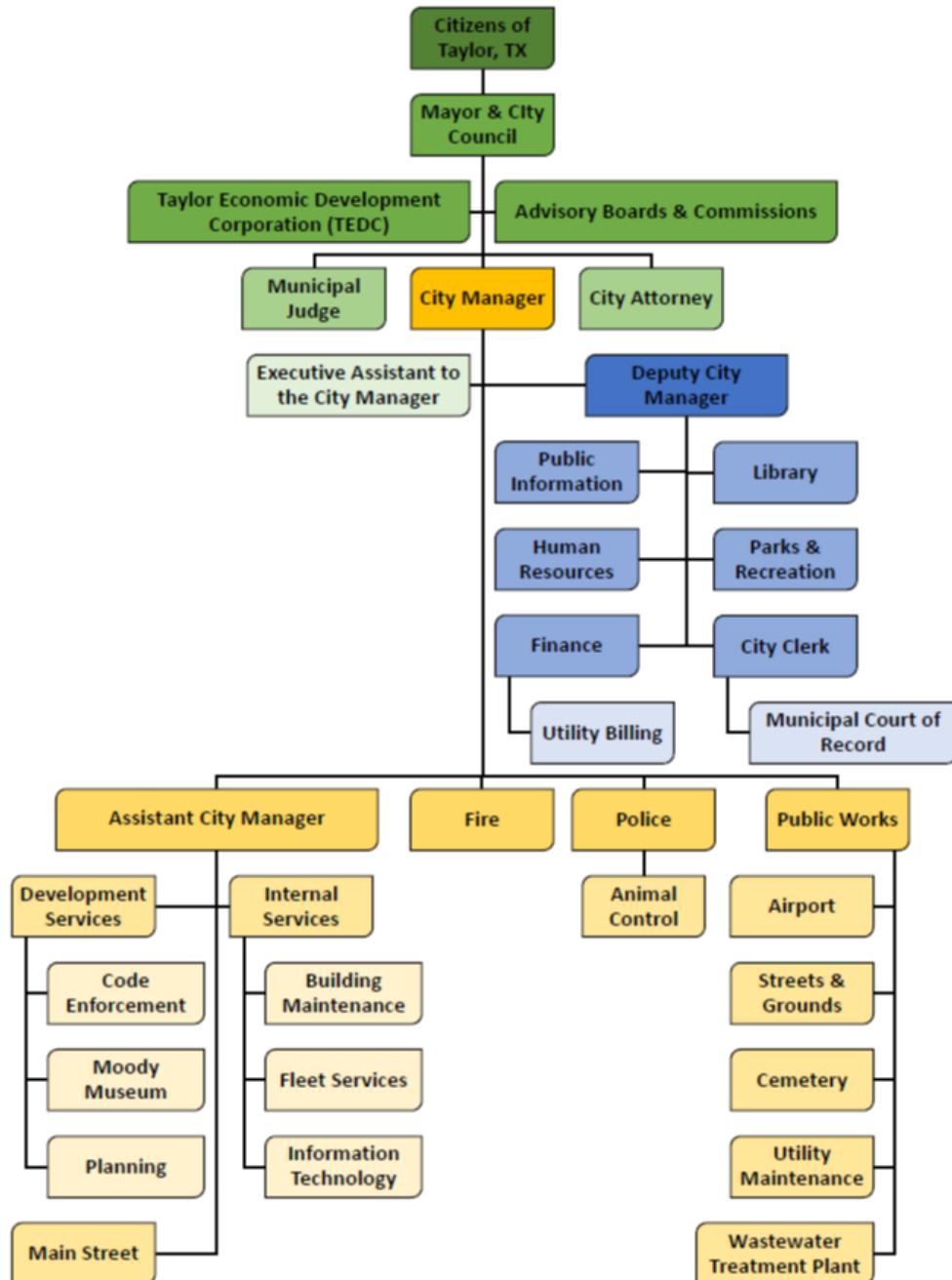
* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

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City Organization Chart

The City of Taylor operates under a council-manager form of government. The council-manager form is the system of local government that combines strong political leadership, representative democracy through elected officials, and professional management.

The form establishes a representative form of government by concentrating all power in the elected city council. The council hires a professionally trained and educated city manager to oversee the delivery of public services and the daily operations of the city. Council members are part-time volunteers who serve as the policy-making board for the city's government.



Boards & Commissions

The City of Taylor has a dedicated group of individuals who give their time and talents to moving the City forward through their participation on City Boards and Commissions. The City of Taylor has over 90 volunteers who participate on 8 advisory boards, 6 decision-making boards and 2 special committees. There are many ways to get involved through any of the following boards and commissions.



Airport Board meets on the fourth Tuesday at 5:30 pm each month and makes recommendations about the operations of the municipal airport and helps ensure that the airport meets the needs of the City and the air industry.

Animal Control Appeals & Shelter Advisory Committee meets quarterly and consists of a licensed veterinarian, a county or city official, a representative from an animal welfare organization, and an animal control shelter staff person.

Building & Standards Commission meets as needed to provide final interpretations concerning alleged violations of ordinances by upholding or overturning decisions made by the building officials. Members must be knowledgeable about the building, plumbing, mechanical, electrical and fire codes adopted by the city.

Civil Service Commission is a three-member board appointed by the City Manager to adopt rules regarding hiring and promotional processes, the disciplinary process, maintenance of personnel files, and other subjects as defined by Civil Service Law.

Library Advisory Board meets on the 2nd Tuesday each month at 6pm and makes recommendations to the City Council regarding library operations and to help ensure that the Library meets the needs of the City.

Main Street Advisory Board meets on the third Wednesday each month to carry out an annual action plan for implementation of a downtown revitalization program focused on: design/historic preservation, promotion, organization/management, and economic restructuring and development.

Moody Museum Advisory Board meets on the third Tuesday at 5:30 pm every other month and makes recommendations regarding the operation of the Moody Museum.

Parks & Recreation Board meets on the third Wednesday at 6 pm to make recommendations to the City Council regarding sports and recreational programs, and facilities and helps ensure that they meet present and future needs.

Planning & Zoning Committee meets on the second Tuesday at 6 pm and makes decisions regarding platting or re-plating of land into subdivisions within the corporate limits and within the extraterritorial jurisdiction of the City and makes recommendations to the City Council regarding the regulations of the use of land, location of buildings, and the locations of businesses, in respect to their environments.

Public Arts Advisory Board meets as often as necessary and whose purpose is to promote the acquisition by the City of works of art in public places and to raise awareness, interest and funding for art in public places. Members serve 3-year terms.

Taylor Economic Development Corporation meets at 5:00 pm once a month (usually the third Wednesday) and promotes, assists, and enhances economic development activities for the City.

Taylor Housing Authority meets on Tuesday afternoon and establishes policy and reviews operations of subsidized housing in Taylor. One member must be a Housing Authority resident.

Tree Advisory Board meets quarterly on Tuesday at 6 pm to discuss beautification of the city through the planting and maintenance of trees and assist staff with the annual Arbor Day event.

Zoning Board of Adjustments meets on the first Tuesday of the month at 6 pm (or as needed) to hear and decide special exceptions to the zoning ordinance and rules on appeals. This board is autonomous.

City Departments by Fund

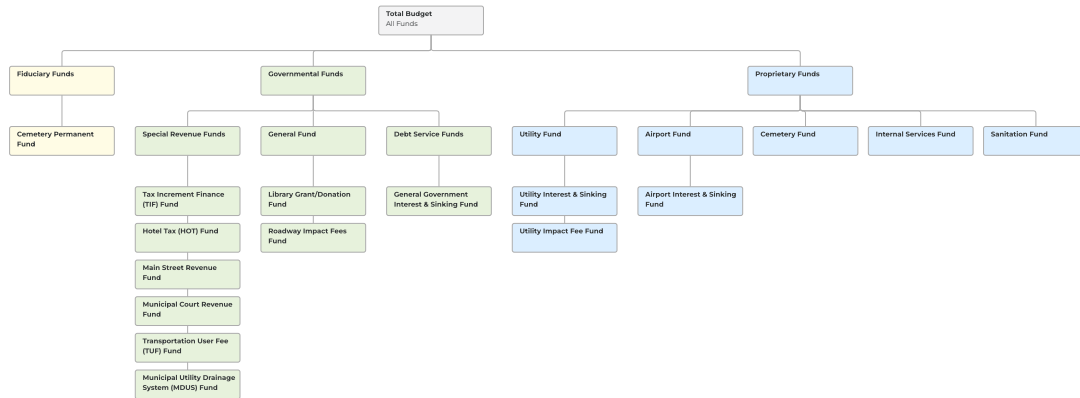
This page visually represents the Departments of the City listed by their funding source.



Fund Structure

The City of Taylor uses fund accounting, a system in which accounts are organized on the basis of fund and each fund is considered to be a separate accounting entity. All funds, both governmental and proprietary, are subject to appropriation.

Basis of Accounting: Governmental Funds use the modified accrual basis of accounting. Revenues are recognized when they become available and measurable. Expenditures are recognized in the accounting period in which they are incurred. Proprietary Funds use the full-accrual basis of accounting. Revenues are recognized when they are earned and measurable. Expenses are recognized when they are incurred regardless of timing or related cash flows.



BUDGET OVERVIEW

Texas Senate Bill 656 Requirements

As required pursuant to Section 102.007 of the Texas Local Government Code, as amended by S.B. 656:

This budget will raise more total property taxes than last year's budget by \$1,211,139, which is a 9.5% increase, and of that amount \$673,587 is tax revenue to be raised from new property added to the tax roll this year.

RECORD VOTE ON ADOPTION OF THE BUDGET

The Taylor City Council introduced the FY 2023 Budget on August 10, 2023, held a Public Hearing on August 23, 2023, and approved formal adoption on August 24, 2023, through a record vote listed below:

FOR (4):

Gerald Anderson	Mayor Pro Tem	District 1
Mitchell Drummond	Council Member	District 2
Brandt Rydell	Mayor	District 3
Robert Garcia	Council Member	District 4

AGAINST (1):

Dwayne Ariola	Council Member	At Large
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PROPERTY TAX RATES

The Taylor City Council set the upper tax limit (not to exceed) and set the public hearing date for August 23, 2023, on August 10, 2023. Formal adoption of the tax rate was approved on August 24, 2023, through a record vote of 4-1.

	<u>FY 2023</u>	<u>FY 2024</u>
Property Tax Rate	0.648953	0.628774
No New Revenue Tax Rate	0.584770	0.581946
Voter Approval Tax Rate	0.648953	0.558774
De Minimis Tax Rate	0.658807	0.692118
M & O Tax Rate	0.453380	0.360653
I & S Tax Rate	0.195573	0.268121

TOTAL MUNICIPAL DEBT OBLIGATIONS

As of September 30th, 2023, the City of Taylor has an outstanding principal balance of \$97,310,000 on tax-supported debt.

City Manager's Budget Message

August 24, 2023

Honorable Mayor and Councilmembers,

I formally introduce the City of Taylor's proposed budget for the Fiscal Year 2024. As with years past, this budget is a collaborative effort to advance the city's strategic pillars of Streets/Infrastructure, Quality of Life, and Economic Vitality.

The budget theme for FY2024 is Putting the Pieces Together. In our first budget together here in 2019, we talked about growth coming, a theme that had been uttered for many years. So, we started *Preparing for Growth* with the initiation of several master plans. In 2020, we continued to prepare for the coming wave of growth by *Holding Steady*. In 2021, we saw an increase interest in development in Taylor and we recognized that such development was going to create *Growing Pains* as the city worked to meet the demands of the new developments prior to receiving the revenues from those developments. Then came the announcement that Samsung was locating their new state of the art semiconductor manufacturing plant in Taylor. So, in 2022 Taylor was *Moving Forward*.

Now, we have completed our master plans and have projects derived from those plans. The construction of the Samsung site and several other developments in the area are adding to our sales and use tax revenues. The city has received millions of dollars in grants that are funding improvement projects that were identified in our master plans. And Council continues to support a tax rate that allows new debt to be issued for projects, as well as cash funding other projects. Multiple projects from multiple master plans, funded by multiple revenues sources. Truly, the FY 2024 Budget is *Putting the Pieces Together*.

The FY 2024 budget represents an increase from the original FY 2023 budget. This budget reflects the continued increase in sales tax collections from spending within the community, as well as the significant amount of use tax anticipated from the construction of the new Samsung facility. These additional revenues will allow the City to acquire vehicles and machinery to better serve the citizens of our community, along with adding much needed improvements to city facilities and parks that will enhance the quality of life in the City. Without these additional tax revenues, many of these expenditures simply could not have been completed without the issuance of additional debt.

The City of Taylor is in an expanding economic market and a high-demand development area. Taylor is experiencing demand for new housing within the city limits and our ETJ. This demand has driven new housing starts at the Castlewood Planned Community across from the high school. Several other single and multi-family residential developments have been proposed and are in various stages of the development approval process. These additional housing units will result in a growing population. Although such growth will correspond with higher tax collections, it will also result in additional demands on the city services provided.

In 2019-20, the City began a water and wastewater study to examine our flow capacity and identify areas within the City's existing infrastructure that could limit our growth potential. Now that these areas of flow reductions and restrictions are identified, funding strategies are being developed to address the deficiencies and allow sufficient water and wastewater facilities to exist to meet the demand of our current citizens as well as meet the demand for future growth. The FY 2024 budget provides funding to continue addressing this issue. The

City has also completed a Drainage Master Plan to identify improvement projects that increase the performance of the system. These projects will ensure that surface water is properly contained and managed through the City's drainage system so that properties downstream are not negatively affected by surface water runoff. Projects of highest need have been identified and grant funding has been secured to fund these projects. The FY 2024 budget contains additional funding to complete the next highest priority projects.

Finally, two other plans were conducted between 2019-2021: these being the Street Condition Analysis and Parks Master Plan. These plans will identify specific improvement projects that will be incorporated into a Capital Improvement Plan. The FY 2024 budget includes multiple street and park improvement projects that will upgrade our facilities and improve the quality of life for all citizens.

The FY 2024 Budget that I now present to Council recognizes that the City of Taylor has current demands on its resources that must be addressed. Through conservative budgeting approaches and prioritizing the limited resources to best address the most critical of these current demands, I feel the budget presented enhances the Council's strategic pillars, addresses current staffing levels by adding several staff positions, and finances many needed equipment, infrastructure and facility improvements. This budget continues to move the City of Taylor forward on the path of economic and social prosperity.

The FY 2024 Budget is supported in part by property tax revenues. I am recommending that the Council set the tax rate at \$0.628774 per \$100, which is lower than the current rate of \$0.648953 and is the third year in a row that the proposed tax rate is lower than the previous year's rate. The demand on city services continues to increase as the city grows and this rate will provide the funding needed to help meet the current demands.

The FY 2024 Combined Budget proposes total revenues of \$61,761,985 with total expenditures of \$61,871,070. The budget includes the General Fund; the City's primary enterprise funds: Utility, Airport, Cemetery and Sanitation Funds; the Special Revenue Funds; the Debt Service Funds; the Internal Services Funds; and the Impact Fee Funds.

Budget Highlights:

- Increases the Over 65 and Disabled Persons Exemption by \$10,000 to \$50,000 per household.
- Includes a 3% COLA for all employees.
- Includes funding for additional public safety staff.
- Includes the cost of debt issued during FY 2023 that funds improvements to drainage and the construction of a new municipal complex including a justice center.
- Includes almost \$4,500,000 in cash-funded equipment and facility upgrades.
- The budget is developed to help meet the increased demand for services caused by accelerating growth and development within the city.
- Maintains funding for Public Arts.
- Continues funding for four additional houses built under the HOMES program.
- Increases funding for programs that provide assistance to senior citizens, winter sheltering and community involvement programs.
- Increases water rates by 8% and does not increase sewer rates based on the updated utility rate study completed in FY 2023.

I would like to thank all the city staff for their work in the development of this budget. I would especially like to thank the Finance Department for the work they have done to put this budget together and present it publicly. Finally, I would like to thank the City Council for their continued support of staff in providing the funding necessary to accomplish the goals and objectives of this budget. This budget reflects a total team effort of Council and staff.

Final adoption of the budget and tax rate is scheduled on August 24, 2023.

Respectfully submitted,
Brian LaBorde
City Manager

Strategic Plan

The City Council adopted a [Strategic Plan](http://www.taylortx.gov/DocumentCenter/View/10908/2020-Updated-Vision-Goals-Strategies) (<http://www.taylortx.gov/DocumentCenter/View/10908/2020-Updated-Vision-Goals-Strategies>) in 2020 to guide City Staff in developing programs and strategies for the good of the community. Future management of growth issues and budget decisions will be guided by these goals and strategies, which will be reviewed and updated annually.

City Council's Strategic Vision



Vibrant Community

Taylor is a vibrant, diverse, friendly, growing community that has retained our historic character and small-town feel. We are financially stable and are known for our...

- Exceptional mobility/connectivity
- Beautiful parks
- Diversity of housing and businesses
- Engaged citizens
- Facilities/programs for people in every stage of life

Goals

- **Financial** – To be good stewards of the City's resources
- **Customer** – Our residents and businesses are proud to call Taylor home
- **Internal Process** – Our clearly defined processes and procedures make it easy to do business with the city
- **Employee** – Our knowledgeable, engaged employees deliver an exceptional customer experience by doing a job they love
- **Culture** – Our friendly, welcoming environment attracts residents, businesses, and visitors

City Council's Strategic Vision Continued



Strategies

- **Financial**
 - Explore alternative/new revenue streams and funding
 - Increase and diversify the tax base
- **Customer**
 - Promote the City's history, benefits, and amenities internally and externally to develop sense of civic pride
 - Establish and promote our Brand
- **Internal Process**
 - Document and optimize processes/procedures
 - Improve access to policies/procedures
- **Employee**
 - Create a Talent Management Strategy (attract, develop, recognize, retain, and value) that establishes Taylor as an employer of choice
 - Promote the Vision of Council, create focus on big picture and organizational culture
- **Culture**
 - Increase citizen engagement
 - Attract investment and visitors
 - Sustainable growth/maintain rich heritage

Relationship between City Council's Strategic Vision and the FY 2024 Budget

Each operating department contains a **Budget Highlight** section that categorizes significant budget items according to the Goals and Strategies outlined in this section. In addition, some departments include **Adjustment to Base (ATB)** items pursuant to City Council goals. Adjustment to Base items are approved additional service programs, personnel, and/or equipment that was not part of a continuing program in previous budgets.

Financial items relate both to increasing revenue streams and being good stewards of financial resources. Expenditures include grant funded projects including drainage improvements, reserved funding for the SAFER/COPS grants for additional public safety personnel, airport improvements and upsizing the sewer mains along Bull Branch.

Customer budget highlights consist of many varied items. They include the Memorial Field track resurfacing, a playground replacement at Bull Branch, a new pickleball court, updated PCI scores and curb inventory, Cemetery equipment and storage, electric charging stations, a Facilities Master Plan, and replacements of streets signage including school zone lights.

Internal Process include new software, computer hardware, and memberships and dues in several departments, the website in the City Clerk budget, security, generators for facilities, and body-worn and in-car cameras in the Police department.

Employee budget highlights include a 3% cost of living adjustment (COLA) for all staff, training and professional development across all departments, and additional staff to accommodate the growth of the City.

Culture items include outside printing and promotional supplies for City sponsored events in the Public Information budget and shop local promotions and funding for City sponsored events in the Main Street department.

Personnel Changes

Personnel changes included in the FY 2024 budget include the following new positions:

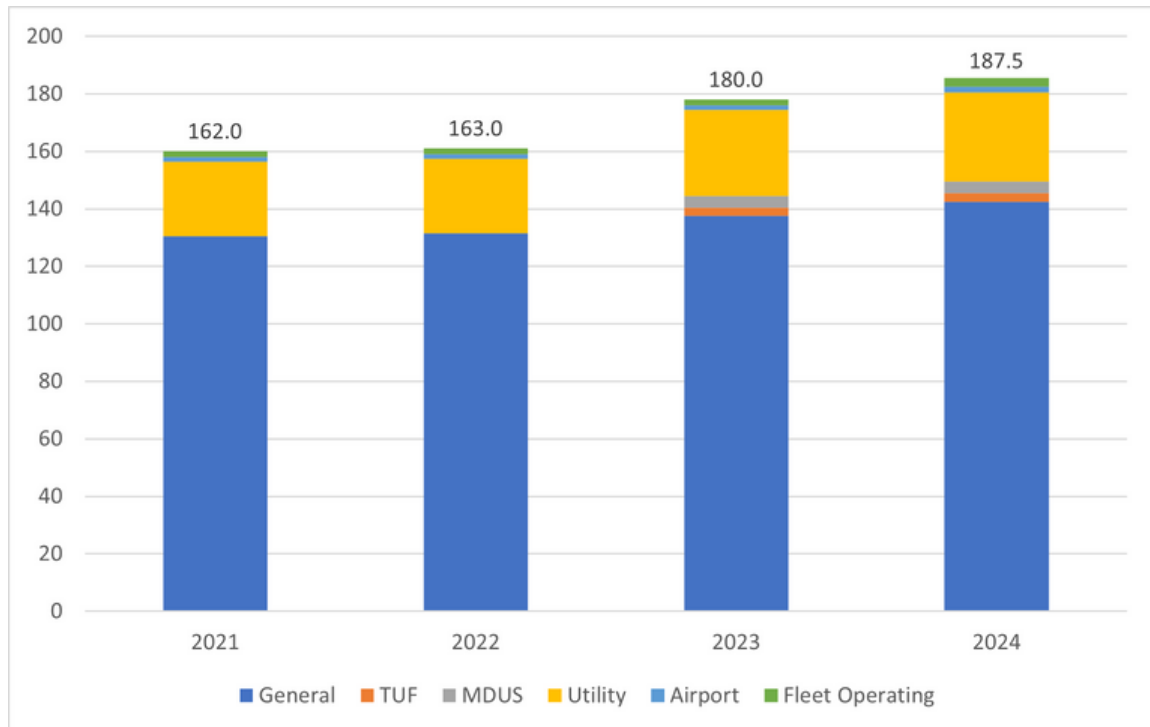
General Fund:

- Human Resources - Senior Human Resources Generalist
- Finance – Budget & Financial Analyst
- Public Library – Youth Services Librarian
- Animal Control – Administrative Assistant
- Parks & Recreation – Athletic Field Technician
- Moody Museum – Part-time Curator (contract)
- Police & Fire – Number Dependent on Grant Funding or Match Funding (3 PD minimum)

Other Funds:

- Airport – Full-time Airport Maintenance Worker (was previously a part-time position)
- Fleet Services – Mechanic
- Wastewater Treatment Plant – Operator I

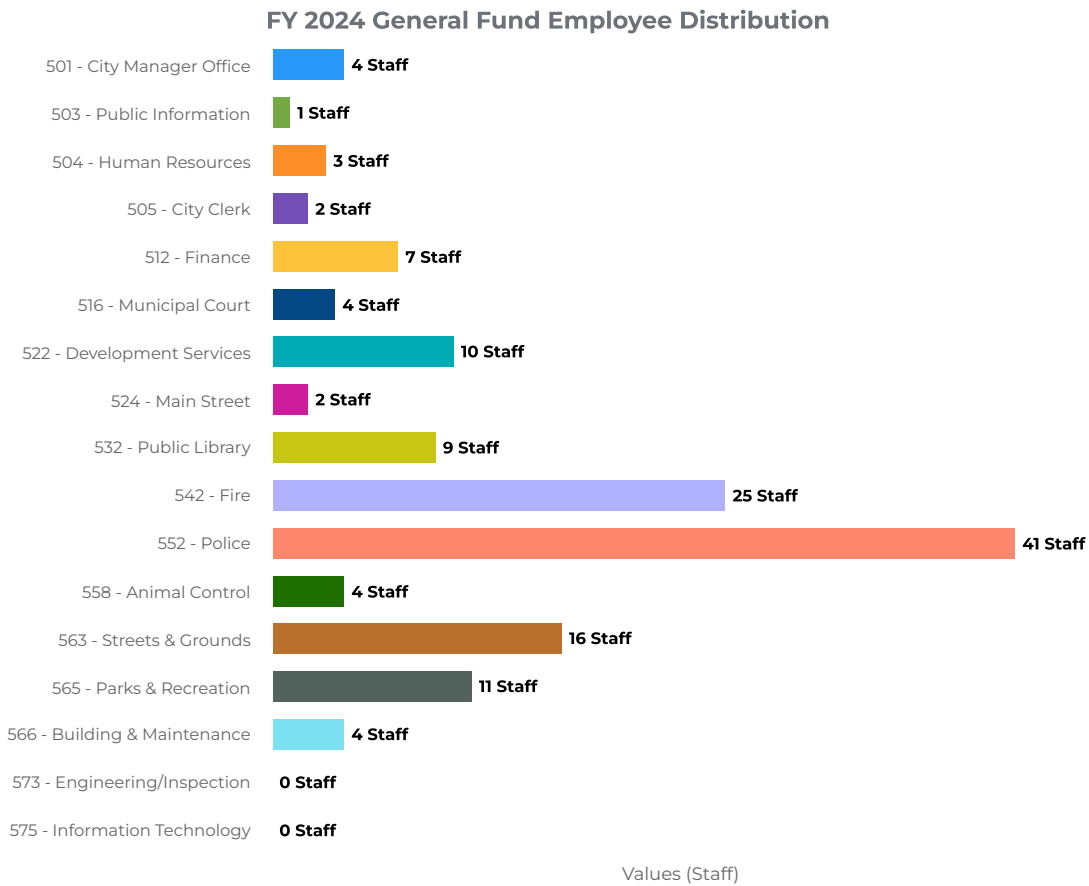
Full Time Equivalents (FTEs) by Fund Historical Trend



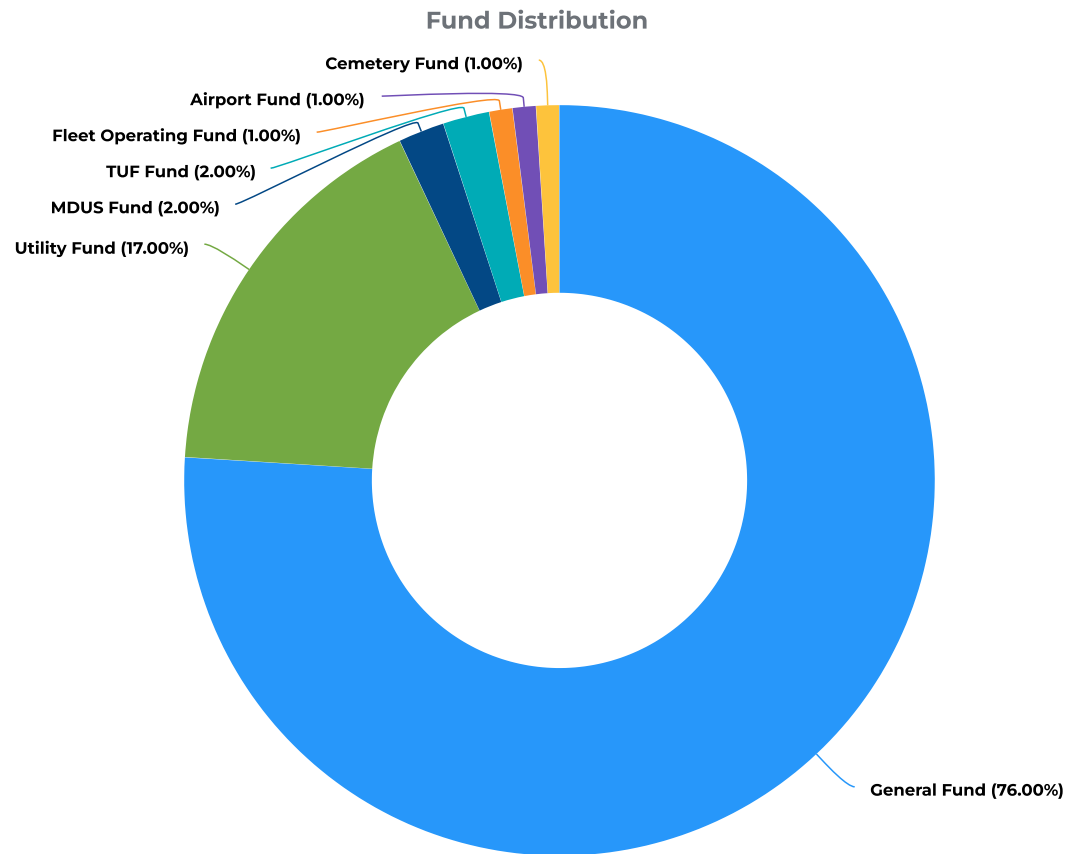
Personnel Listing - Full-Time Equivalents (FTEs)

	FY 2021	FY 2022	FY 2023	FY 2024 Base	FY 2024 Changes	FY 2024 Budget
501 - City Manager Office	5.0	3.0	3.0	3.0	-	4.0
503 - Public Information	1.0	1.0	1.0	1.0	-	1.0
504 - Human Resources	2.0	2.0	2.0	2.0	1.0	3.0
505 - City Clerk	-	2.0	2.0	2.0	-	2.0
512 - Finance	5.0	6.0	6.0	6.0	1.0	7.0
512 - Municipal Court	4.5	4.5	4.5	3.5	-	3.5
522 - Development Services	8.0	10.0	11.0	11.0	-	10.0
524 - Main Street	1.0	1.0	2.0	2.0	-	2.0
532 - Public Library	8.0	8.0	8.0	8.0	1.0	9.0
542 - Fire	24.0	24.0	25.0	25.0	-	25.0
552 - Police	40.0	40.0	41.0	41.0	-	41.0
558 - Animal Control	3.0	2.0	3.0	3.0	1.0	4.0
563 - Streets & Grounds	16.0	16.0	16.0	16.0	-	16.0
565 - Parks & Recreation	8.0	8.0	10.0	10.0	1.0	11.0
566 - Building Maintenance	4.0	4.0	4.0	4.0	-	4.0
573 - Engineering	-	-	-	-	-	-
575 - Information Technology	1.0	-	-	-	-	-
100 - General Fund Total	130.5	131.5	137.5	137.5	5.0	142.5
632 - Transportation User Fee (TUF)	-	-	3.0	3.0	-	3.0
210 - TUF Fund Total	-	-	3.0	3.0	-	3.0
750 - Municipal Drainage (MDUS)	-	-	4.0	4.0	-	4.0
300 - MDUS Fund Total	-	-	4.0	4.0	-	4.0
701 - Utility Administration	6.0	6.0	7.0	7.0	-	7.0
706 - Wastewater Treatment WWTP	5.0	5.0	5.0	5.0	1.0	6.0
708 - Utility Maintenance	15.0	15.0	18.0	18.0	-	18.0
340 - Utility Fund Total	26.0	26.0	30.0	30.0	1.0	31.0
732 - Airport	1.5	1.5	1.5	1.5	0.5	2.0
350 - Airport Fund	1.5	1.5	1.5	1.5	0.5	2.0
761 - Cemetery	2.0	2.0	2.0	2.0	-	2.0
370 - Cemetery Fund	2.0	2.0	2.0	2.0	-	2.0
517 - Fleet Operating	2.0	2.0	2.0	2.0	1.0	3.0
382 - Fleet Operating Fund Total	2.0	2.0	2.0	2.0	1.0	3.0
Total FTE City Employees	162.0	163.0	180.0	180.0	7.5	187.5

FY 2024 General Fund Employee Distribution



FY 2024 City-Wide Employee Distribution



FUND SUMMARIES

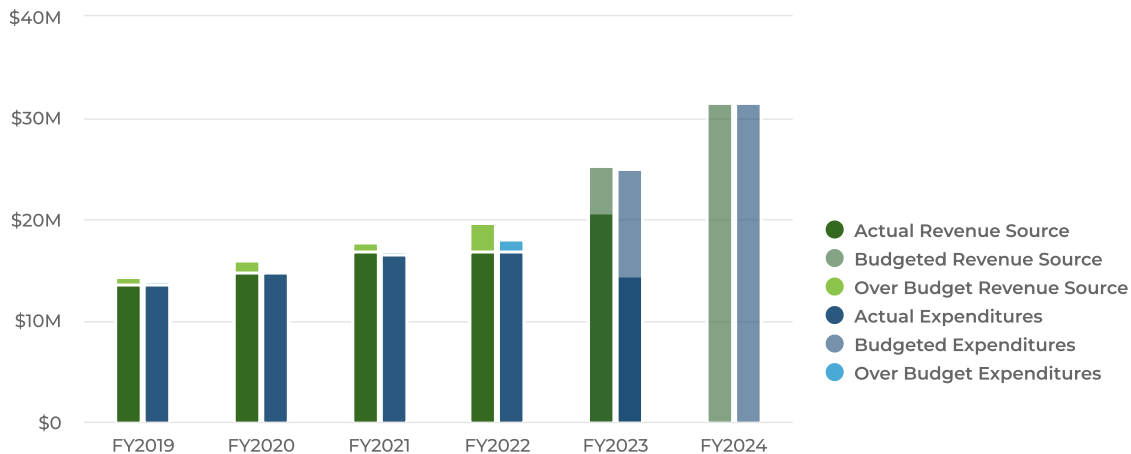


General Fund

The General Fund is the general operating fund of the City. It is used to account for all financial resources of the general government except those accounted for in another fund. The principal sources of revenue include local property taxes, sales and franchise taxes, licenses and permits, fines and forfeitures, and charges for services. Expenditures include general government, public safety, public works, culture and recreation, and community development.

Summary

The City of Taylor is projecting \$31.49M of revenue in FY2024, which represents a 24.4% increase over the prior year. Budgeted expenditures are projected to increase by 25.6% or \$6.43M to \$31.5M in FY2024.



General Fund Comprehensive Summary

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2023 Budget	FY2024 Budgeted
Beginning Fund Balance:	N/A	N/A	N/A	N/A	N/A
Revenues					
TAXES	\$12,851,065	\$14,440,456	\$25,168,000	\$21,144,000	\$23,173,000
PERMITS AND LICENSES	\$923,814	\$1,338,057	\$1,554,000	\$932,800	\$1,202,000
INTERGOVERNMENTAL REVENUES	\$436,436	\$626,036	\$911,862	\$367,500	\$402,600
CHARGES FOR SERVICES	\$375,580	\$662,616	\$780,300	\$527,300	\$755,300
FINES AND FORFEITURES	\$169,110	\$157,413	\$172,300	\$184,500	\$179,500
ASSESSMENTS	\$514,234	\$60,695	\$9,500	\$15,000	\$9,500
USE OF MONEY AND PROPERTY	\$573,543	\$242,973	\$625,000	\$128,000	\$3,310,000
DONATIONS FROM PRIVATE SOURCE	\$10,085	\$194,951	\$32,500	\$13,500	\$11,000
INTERFUND OPERATING TRANSFER	\$1,984,486	\$2,004,641	\$2,252,182	\$2,002,282	\$2,447,435
PROCEEDS GENERAL FIXED ASSETS		\$2,446	\$5,426	\$0	\$0
Total Revenues:	\$17,838,354	\$19,730,284	\$31,511,070	\$25,314,882	\$31,490,335

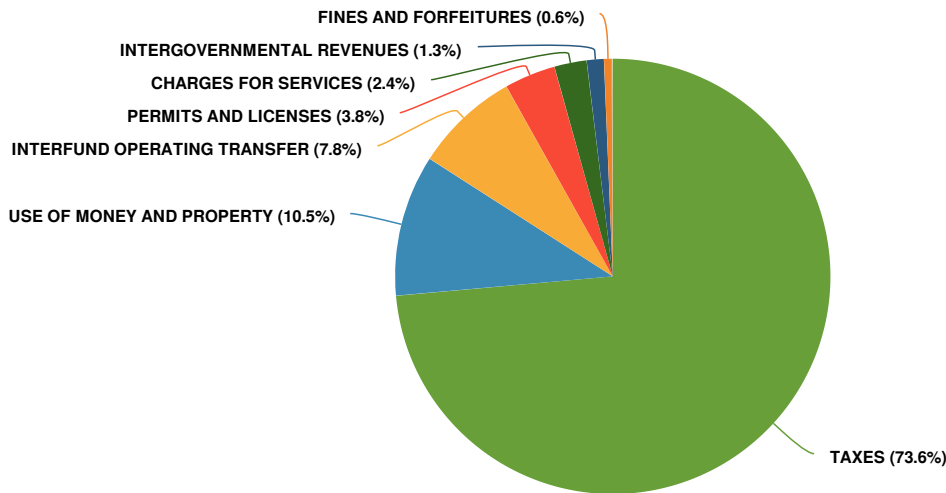
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2023 Budget	FY2024 Budgeted
Expenditures					
EMPLOYEE SERVICES	\$10,645,672	\$11,310,393	\$13,229,568	\$13,172,965	\$15,217,079
OPERATIONAL SUPPLIES	\$1,019,571	\$498,328	\$5,809,644	\$804,687	\$933,441
FACILITIES OPERATIONS/MAINTENANCE	\$549,220	\$650,796	\$654,090	\$757,695	\$809,789
EQUIPMENT OPERATIONS/MAINTENANCE	\$1,060,895	\$1,078,010	\$2,044,028	\$2,562,598	\$1,230,932
CONTRACT SERVICES AND FEES	\$2,806,278	\$3,798,734	\$4,102,880	\$4,206,846	\$4,929,296
CAPITAL OUTLAY	\$612,825	\$498,088	\$45,000	\$395,000	\$848,000
CONTRIBUTIONS & CONTINGENCY	\$150,366	\$279,933	\$3,143,405	\$3,169,675	\$7,528,750
Total Expenditures:	\$16,844,827	\$18,114,283	\$29,028,615	\$25,069,466	\$31,497,287
Total Revenues Less Expenditures:	\$993,527	\$1,616,002	\$2,482,455	\$245,416	-\$6,952
Ending Fund Balance:	N/A	N/A	N/A	N/A	N/A

Revenues by Source

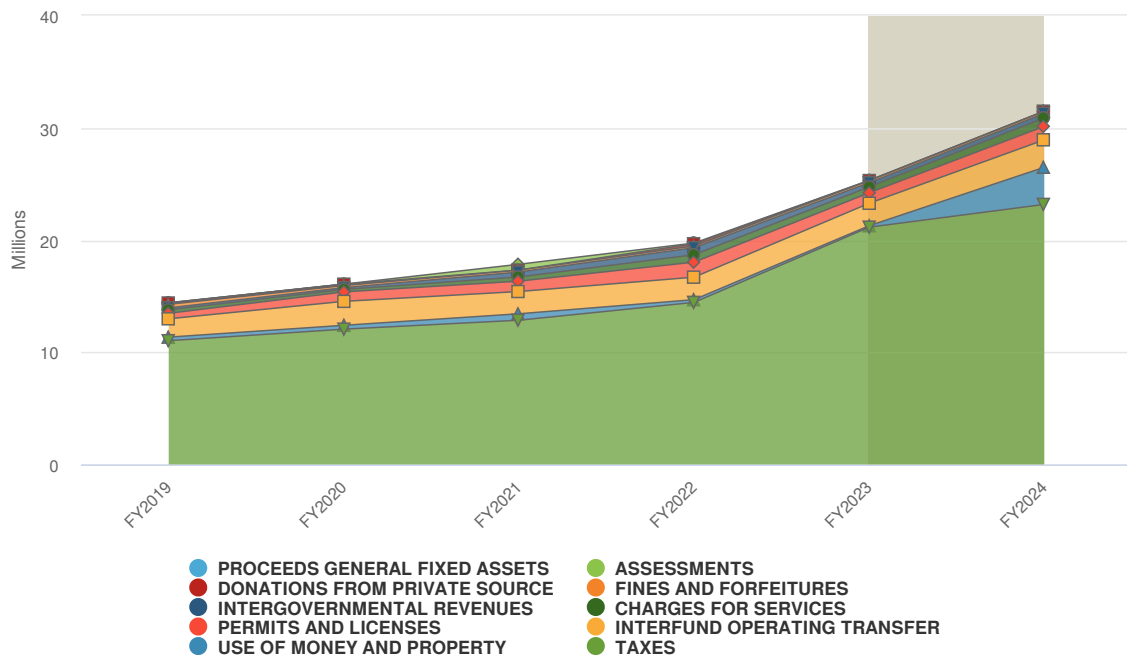
General Fund Revenues are budgeted at \$31,490,335 with the primary revenue sources as follows:

- **Ad Valorem Taxes** – Property tax collections are budgeted at \$7,940,000. The 2023 certified taxable value per the Williamson County Tax Appraisal District is \$2,324,891,537, with \$143,142,029 in value still under protest. Tax revenues in the General Fund are based on the assumption that ninety percent of the value under protest will be retained. These certified values include the captured property value of the Tax Increment Reinvestment Zone, and such value has been subtracted prior to any tax calculations. Property taxes account for approximately 25% of total revenue in the General Fund.
- **Sales Tax revenue** is budgeted at \$14,200,000, which is an increase of \$2,875,000 (25%) from the current budget and includes \$3,500,000 in new construction use tax revenue. Given the large influx of construction use tax revenues in FY 2023, sales taxes account for approximately 45% of total revenue in the General Fund.
- **Franchise Taxes**, which consists of Electric, Cable, Telephone, Gas, and Mixed Beverage, represents approximately 3% of General Fund revenues.
- **Permits and Licenses** are budgeted at \$1,202,000, as new development and construction are driving the 29% anticipated increase in budgeted revenues compared to the FY 2023 budgeted amount.
- Budgeted **Inter-Fund Transfers** covers the cost that the General Fund incurs due to providing staff support to multiple Enterprise Funds. The budgeted transfer of \$2,447,435.

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



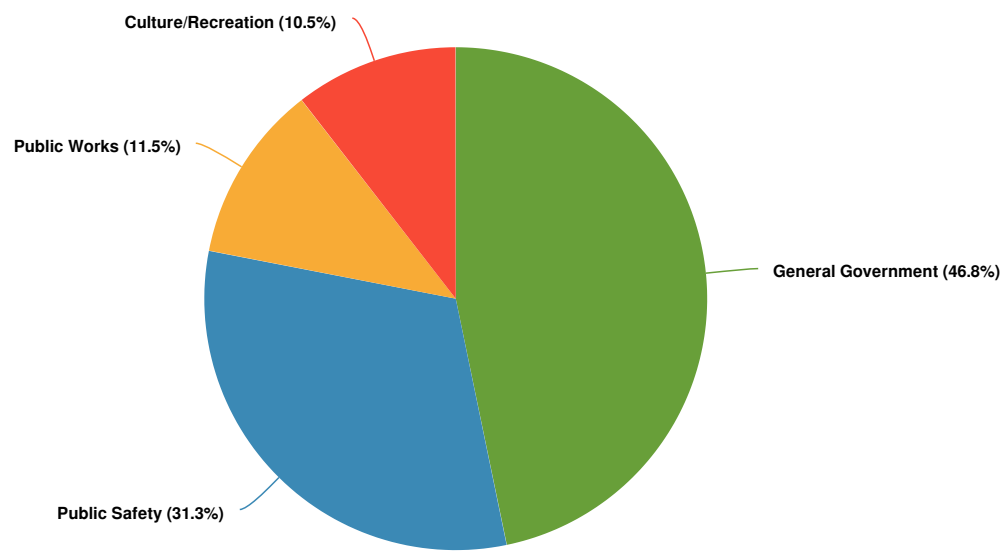
Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$25,168,000	\$21,144,000	\$23,173,000	9.6%
PERMITS AND LICENSES	\$1,554,000	\$932,800	\$1,202,000	28.9%
INTERGOVERNMENTAL REVENUES	\$911,862	\$367,500	\$402,600	9.6%
CHARGES FOR SERVICES	\$780,300	\$527,300	\$755,300	43.2%
FINES AND FORFEITURES	\$172,300	\$184,500	\$179,500	-2.7%
ASSESSMENTS	\$9,500	\$15,000	\$9,500	-36.7%
USE OF MONEY AND PROPERTY	\$625,000	\$128,000	\$3,310,000	2,485.9%
DONATIONS FROM PRIVATE SOURCE	\$32,500	\$13,500	\$11,000	-18.5%
INTERFUND OPERATING TRANSFER	\$2,252,182	\$2,002,282	\$2,447,435	22.2%
PROCEEDS GENERAL FIXED ASSETS	\$5,426	\$0	\$0	0%
Total Revenue Source:	\$31,511,070	\$25,314,882	\$31,490,335	24.4%

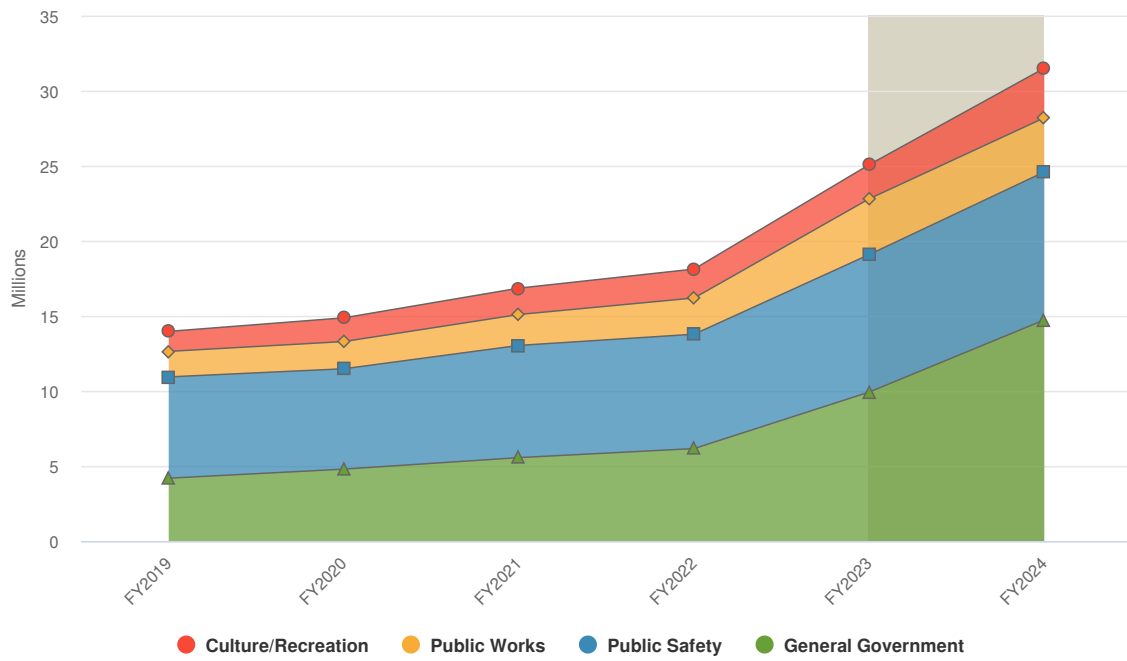
Expenditures by Function

General Fund Expenditures are budgeted at \$31,497,297; this is an increase of \$6,427,821 or 26% from the FY 2023 adopted budget. The increase reflects cash-funded equipment and facility upgrades, parks projects, cash-funded CIP projects, additional funding for new staff, and a 3% cost of living adjustment for all staff.

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

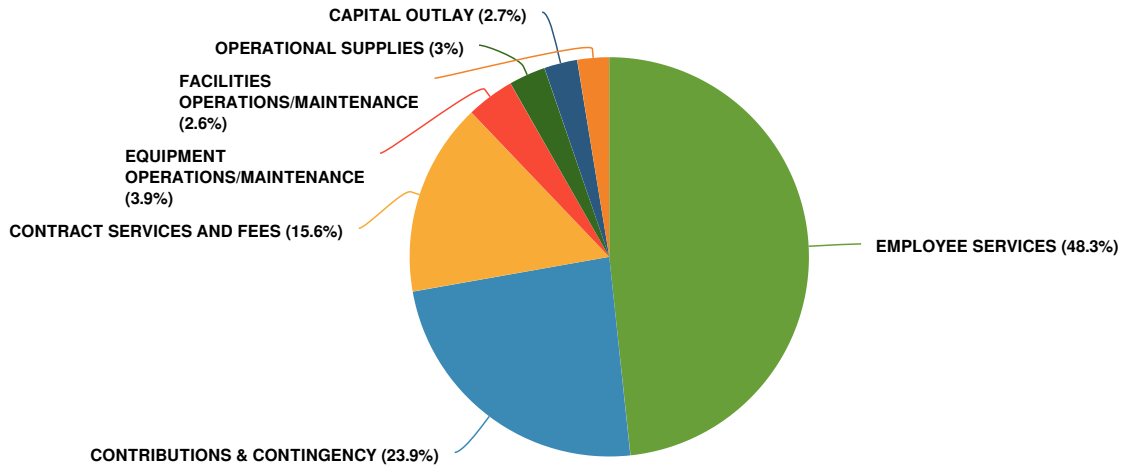


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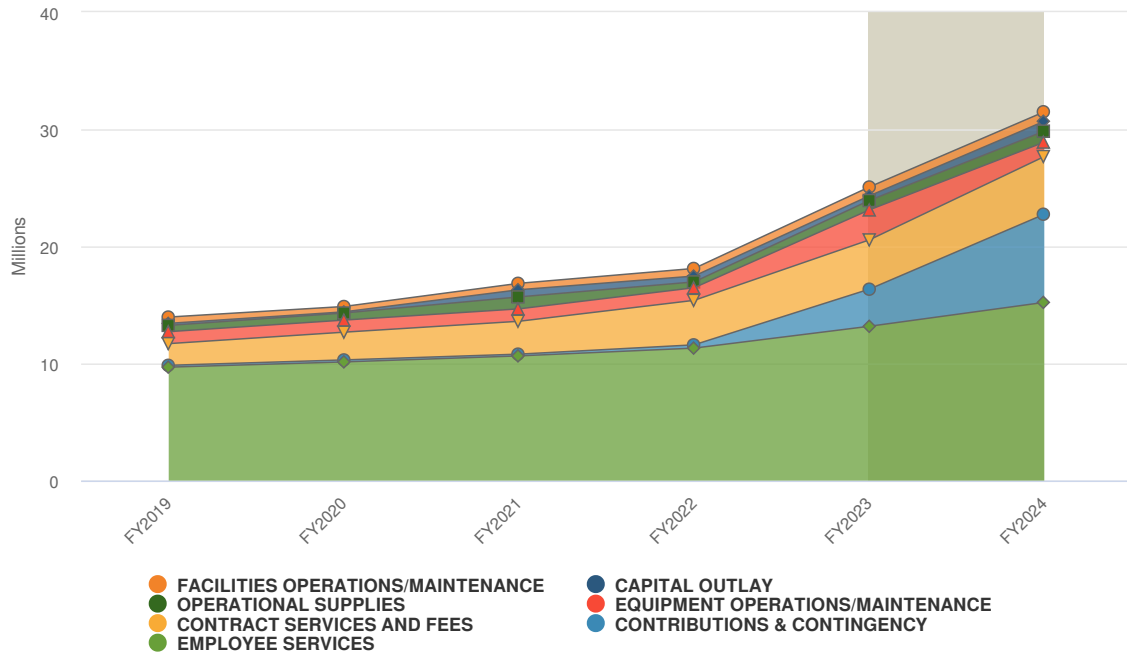
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
General Government	\$14,780,391	\$9,921,000	\$14,729,129	48.5%
Culture/Recreation	\$1,768,399	\$2,274,356	\$3,304,769	45.3%
Public Safety	\$9,014,477	\$9,159,343	\$9,856,939	7.6%
Public Works	\$3,465,348	\$3,714,767	\$3,606,450	-2.9%
Total Expenditures:	\$29,028,615	\$25,069,466	\$31,497,287	25.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$13,229,568	\$13,172,965	\$15,217,079	15.5%
OPERATIONAL SUPPLIES	\$5,809,644	\$804,687	\$933,441	16%
FACILITIES OPERATIONS/MAINTENANCE	\$654,090	\$757,695	\$809,789	6.9%
EQUIPMENT OPERATIONS/MAINTENANCE	\$2,044,028	\$2,562,598	\$1,230,932	-52%
CONTRACT SERVICES AND FEES	\$4,102,880	\$4,206,846	\$4,929,296	17.2%
CAPITAL OUTLAY	\$45,000	\$395,000	\$848,000	114.7%
CONTRIBUTIONS & CONTINGENCY	\$3,143,405	\$3,169,675	\$7,528,750	137.5%
Total Expense Objects:	\$29,028,615	\$25,069,466	\$31,497,287	25.6%

Fund Balance

General Fund fund balance is projected to be approximately \$7.6 million at the end of FY 2023 and is expected to remain the same in FY 2024.

	FY2023
Fund Balance	—
Unassigned	\$7,554,683
Total Fund Balance:	\$7,554,683

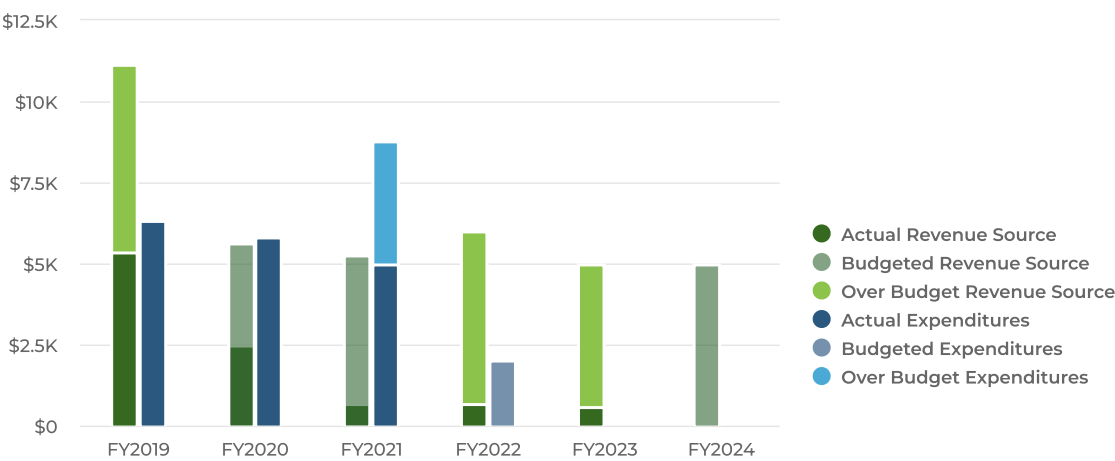


LIBRARY GRANT/DONATION

The purpose of this fund is to track grants and donations to the library that will be spent on library activities and operations. It is difficult to anticipate what grants and donations will be received in any given year. Revenues are budgeted at only \$5,000 and no state grants expected. Expenses are based on revenue received.

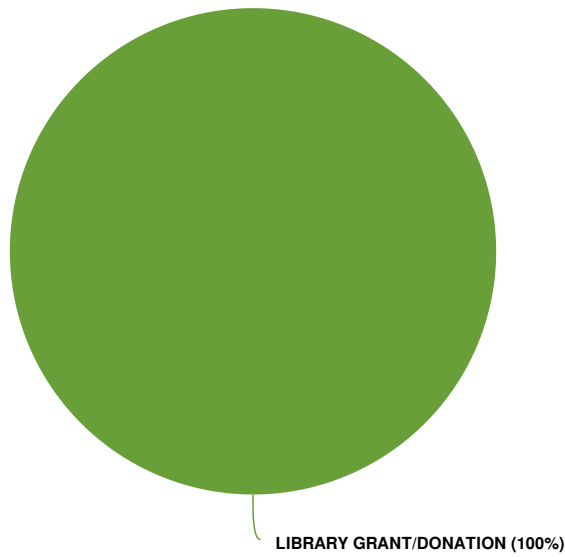
Summary

The City of Taylor is projecting \$5K of revenue in FY2024, which represents a 733.3% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2024.

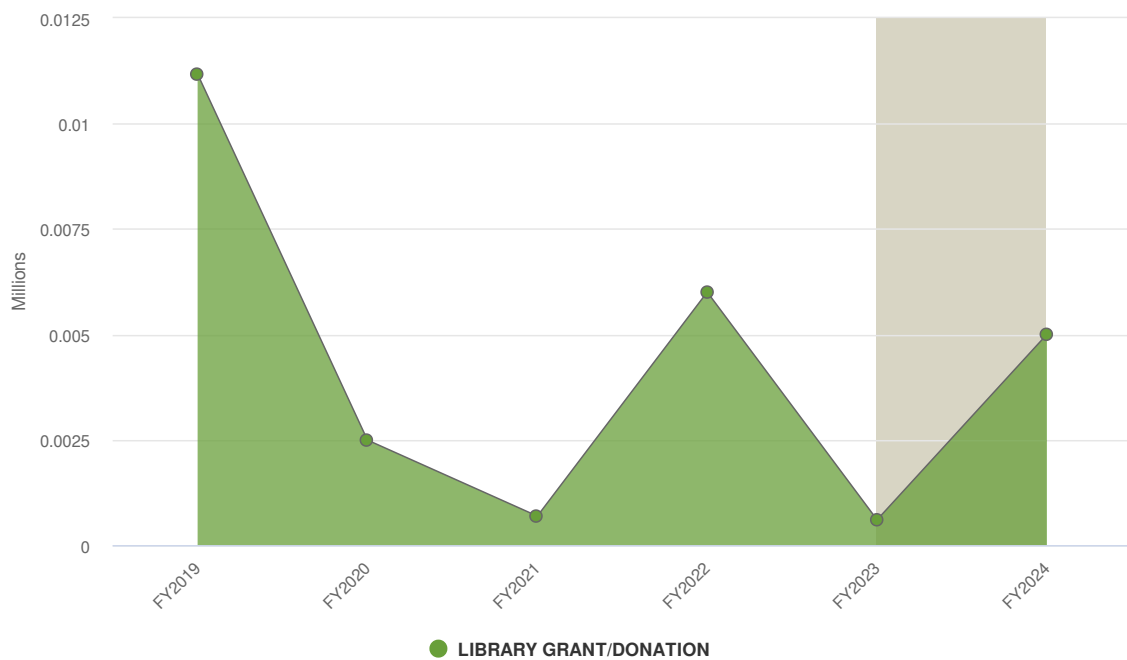


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

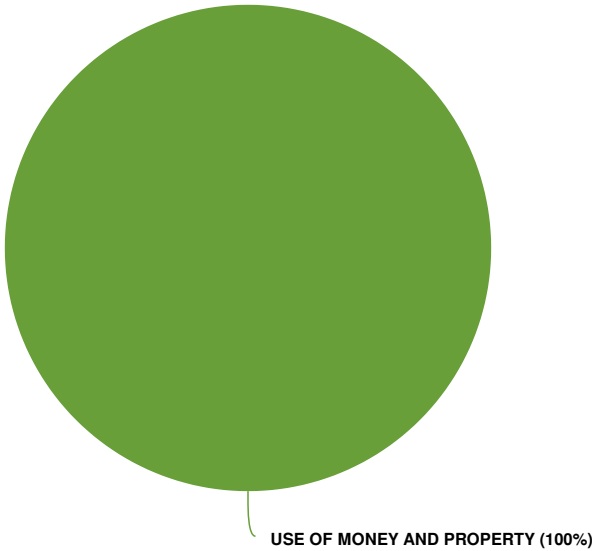


Grey background indicates budgeted figures.

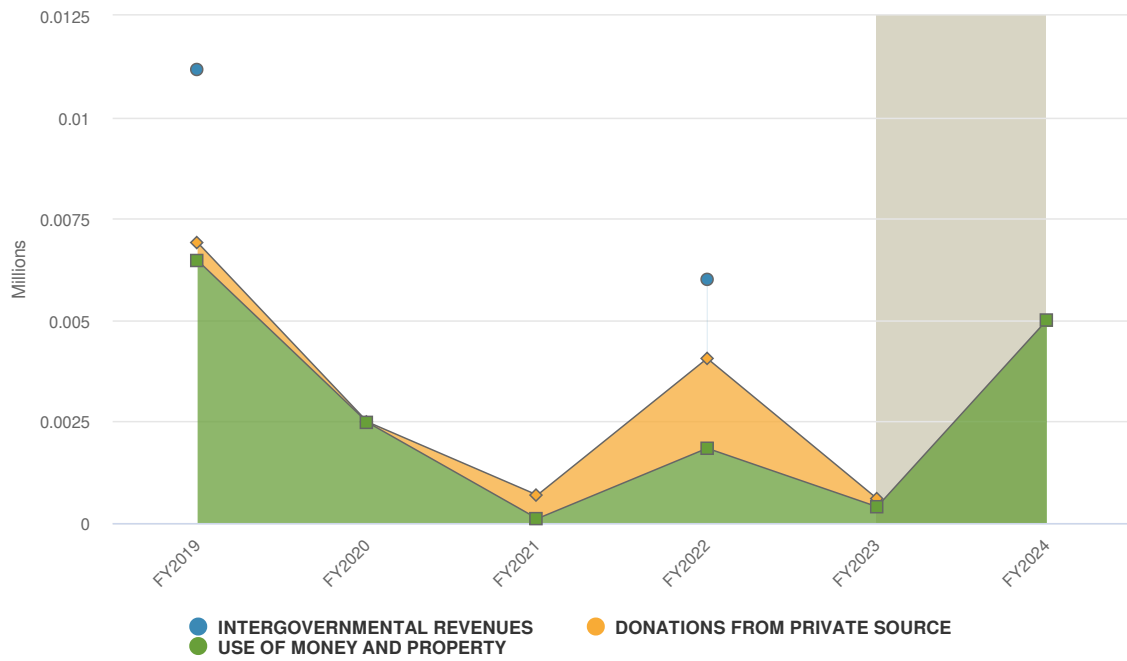
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
LIBRARY GRANT/DONATION	\$8,000	\$600	\$5,000	733.3%
Total LIBRARY GRANT/DONATION:	\$8,000	\$600	\$5,000	733.3%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

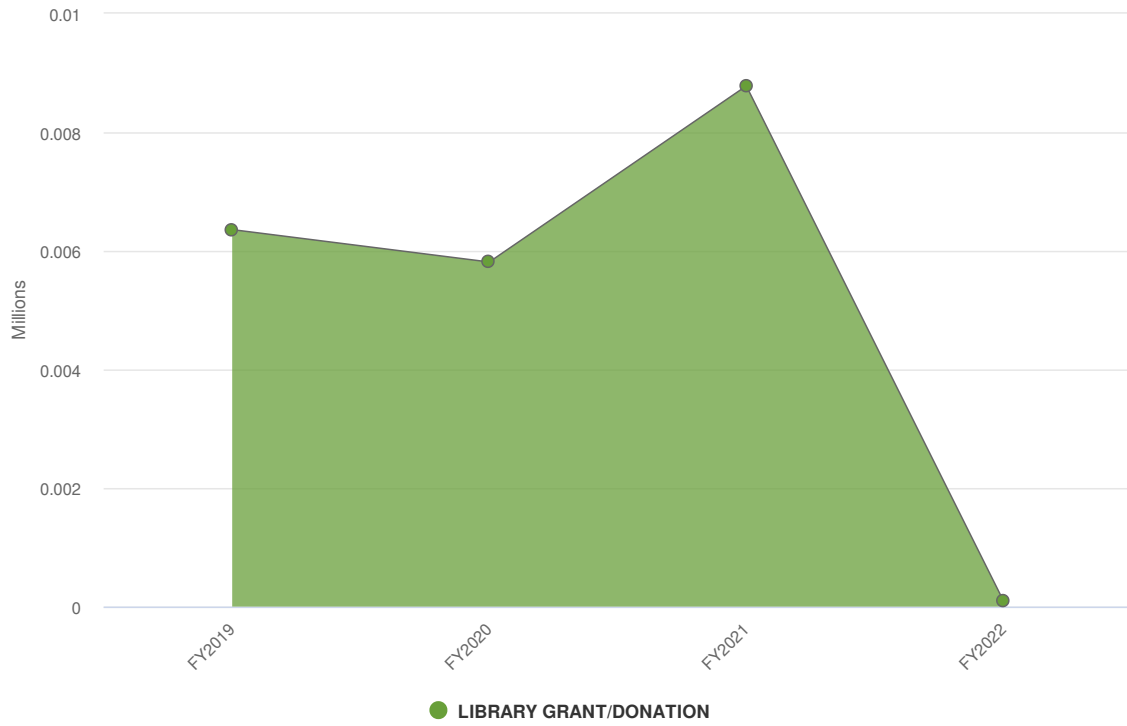


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
USE OF MONEY AND PROPERTY	\$7,500	\$400	\$5,000	1,150%
DONATIONS FROM PRIVATE SOURCE	\$500	\$200	\$0	-100%
Total Revenue Source:	\$8,000	\$600	\$5,000	733.3%

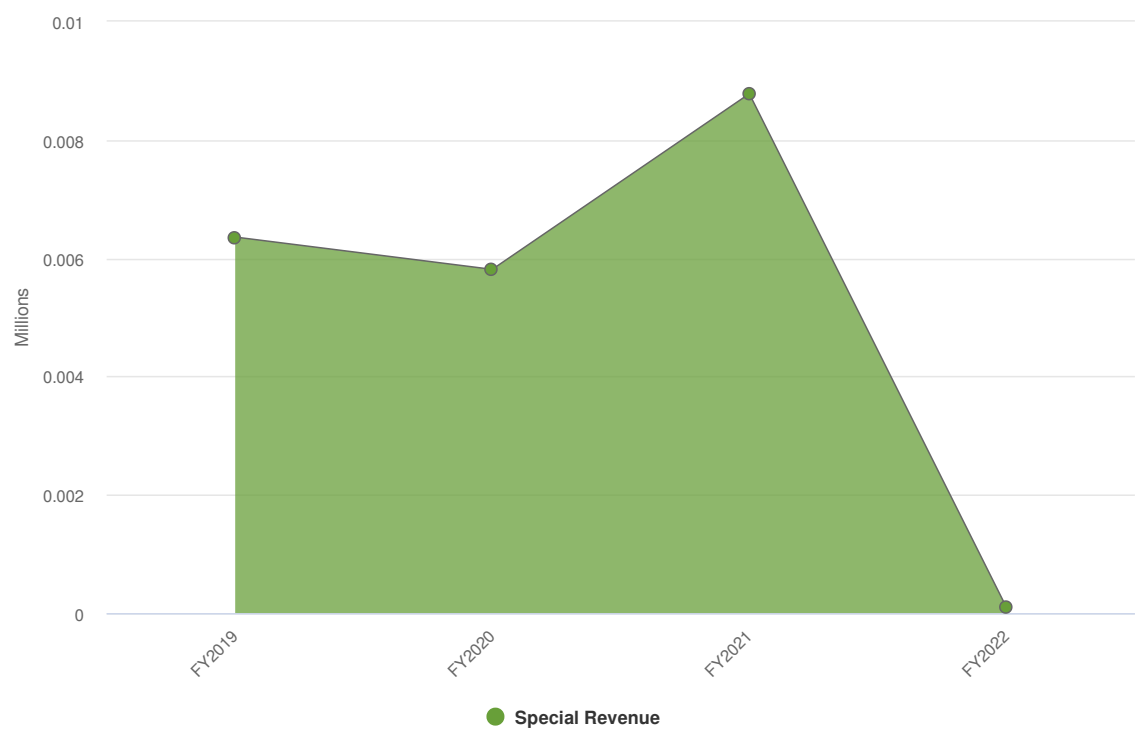
Expenditures by Fund

Budgeted and Historical 2024 Expenditures by Fund



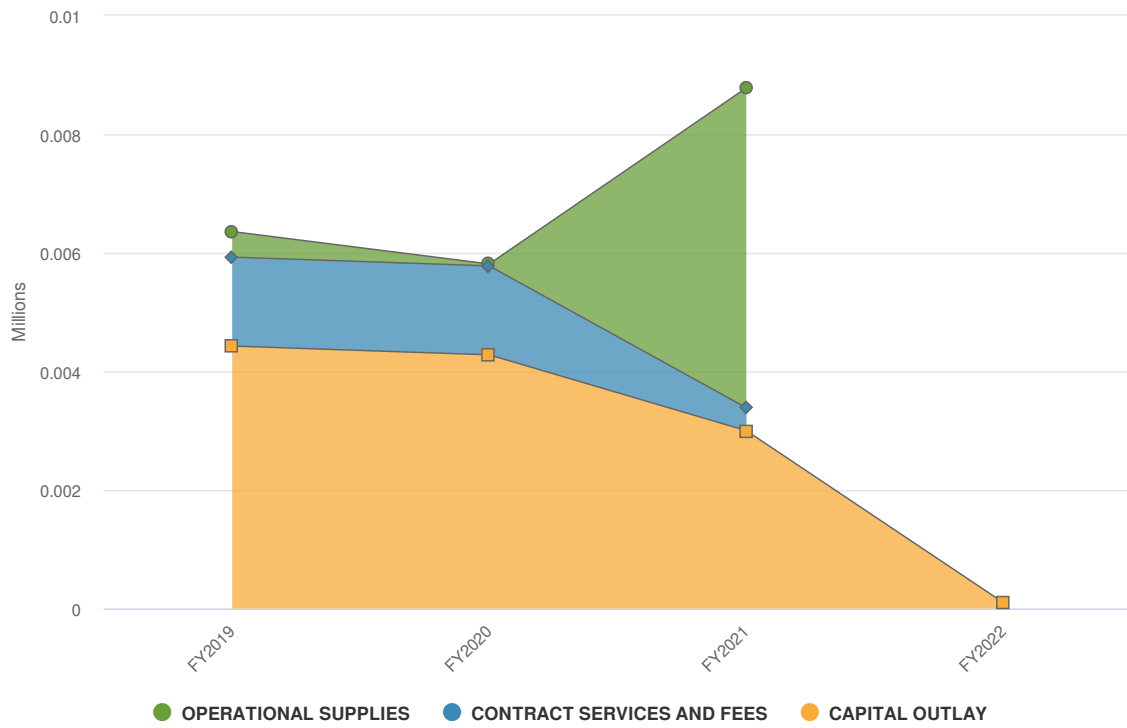
Expenditures by Function

Budgeted and Historical Expenditures by Function



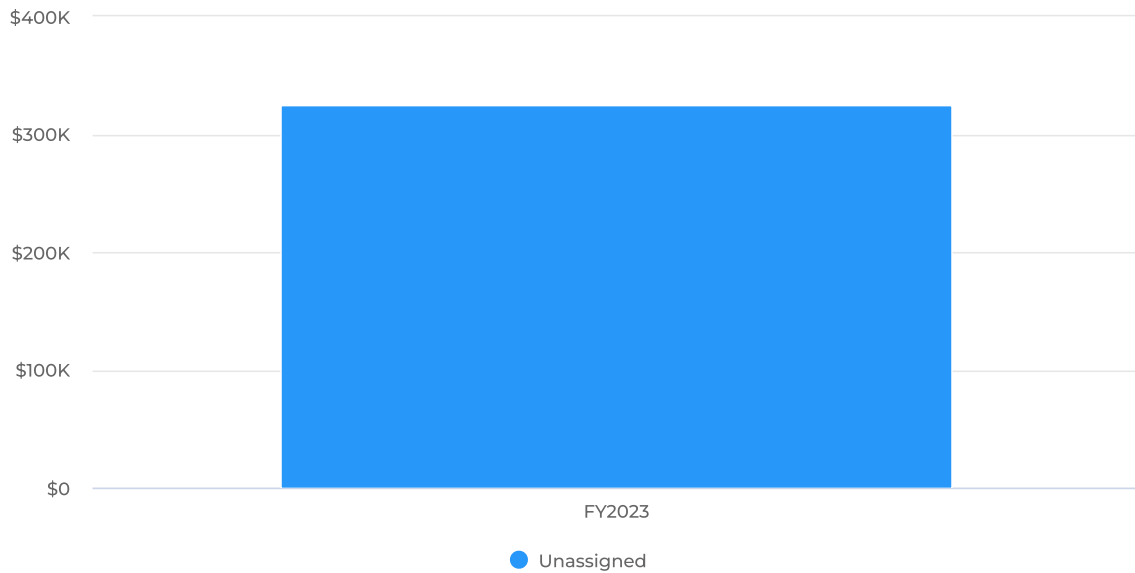
Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Fund Balance

Projections



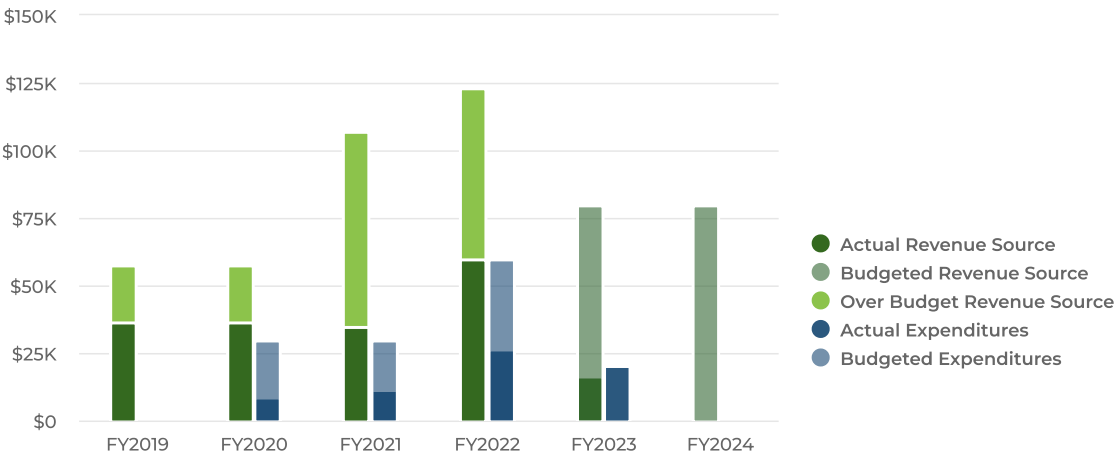
	FY2023
Fund Balance	—
Unassigned	\$324,276
Total Fund Balance:	\$324,276



ROADWAY IMPACT FEES FUND

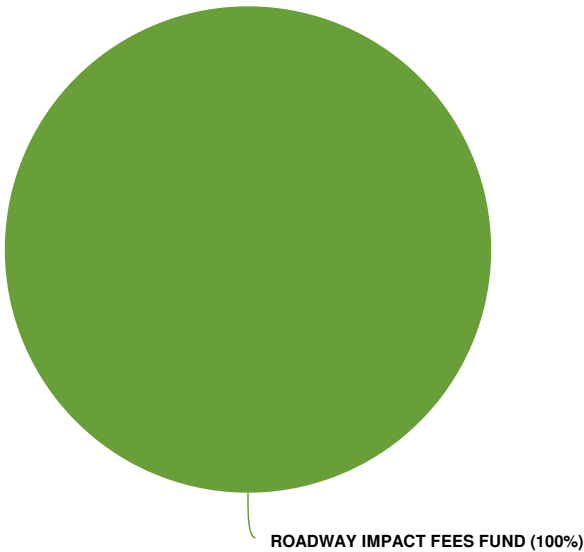
Summary

The City of Taylor is projecting \$80K of revenue in FY2024, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2024.

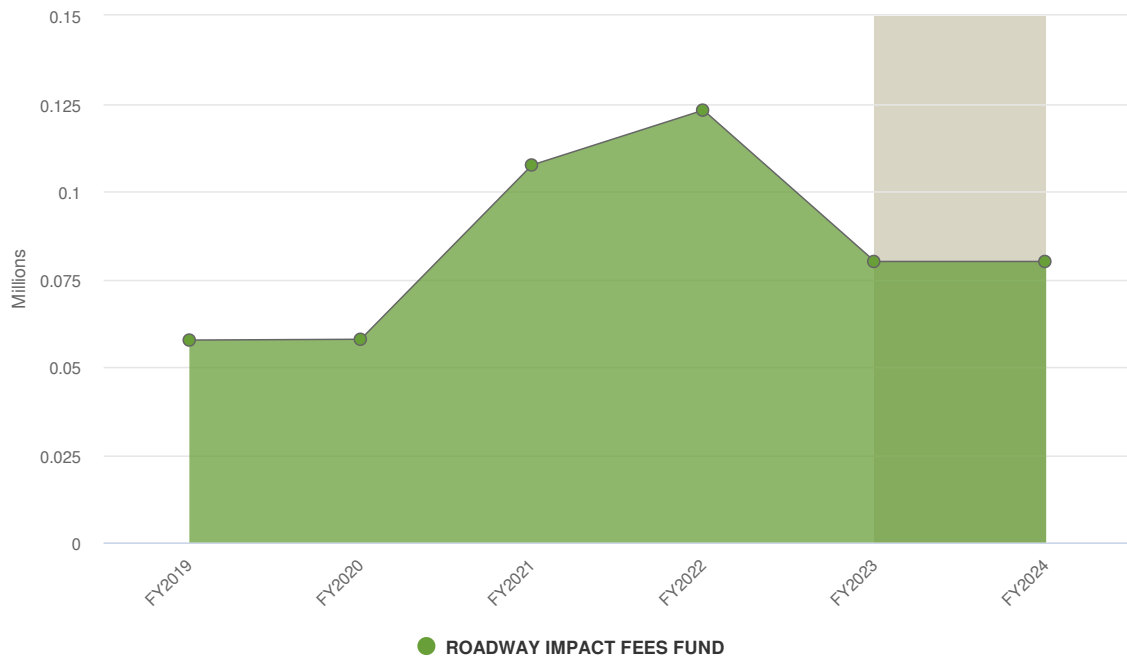


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

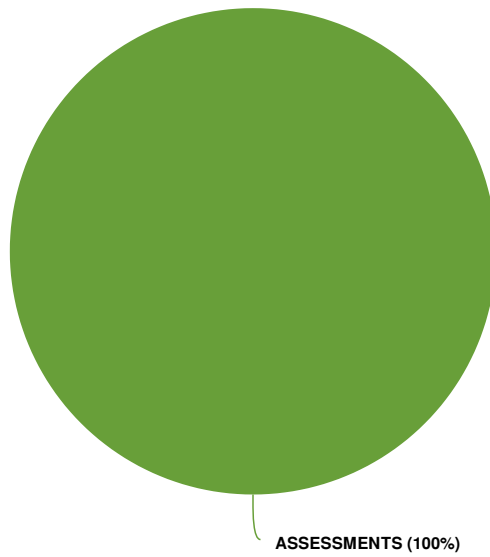


Grey background indicates budgeted figures.

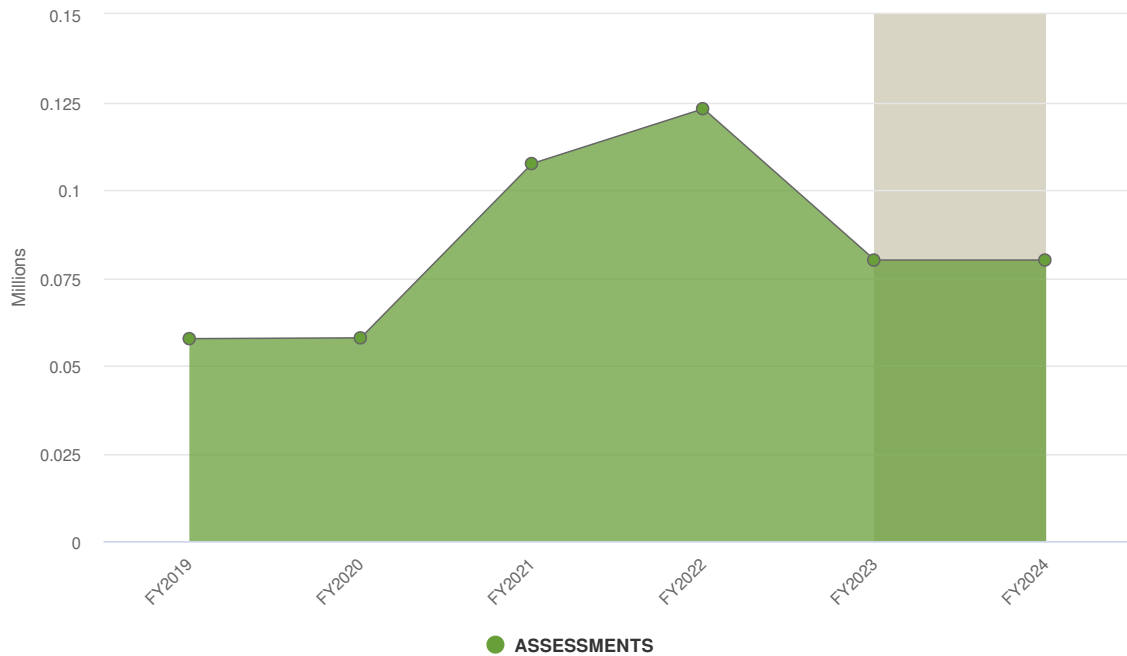
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
ROADWAY IMPACT FEES FUND	\$50,000	\$80,000	\$80,000	0%
Total ROADWAY IMPACT FEES FUND:	\$50,000	\$80,000	\$80,000	0%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

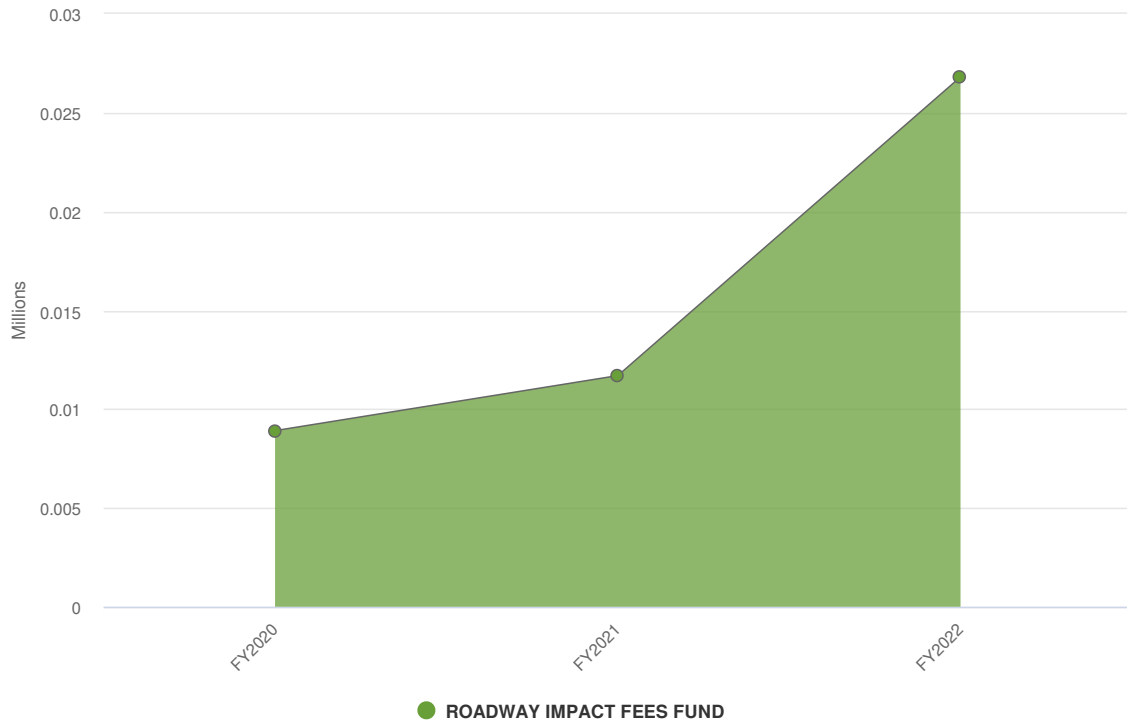


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
ASSESSMENTS	\$50,000	\$80,000	\$80,000	0%
Total Revenue Source:	\$50,000	\$80,000	\$80,000	0%

Expenditures by Fund

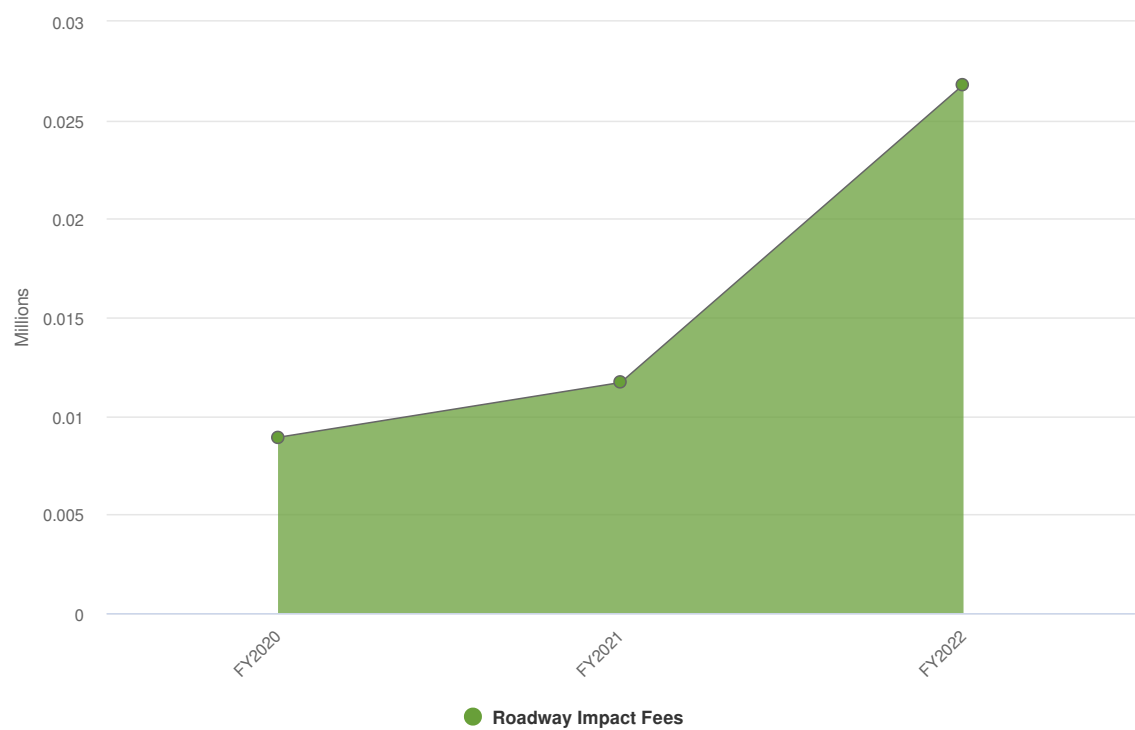
Budgeted and Historical 2024 Expenditures by Fund



Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
ROADWAY IMPACT FEES FUND	\$30,000	\$0	\$0	0%
Total ROADWAY IMPACT FEES FUND:	\$30,000	\$0	\$0	0%

Expenditures by Function

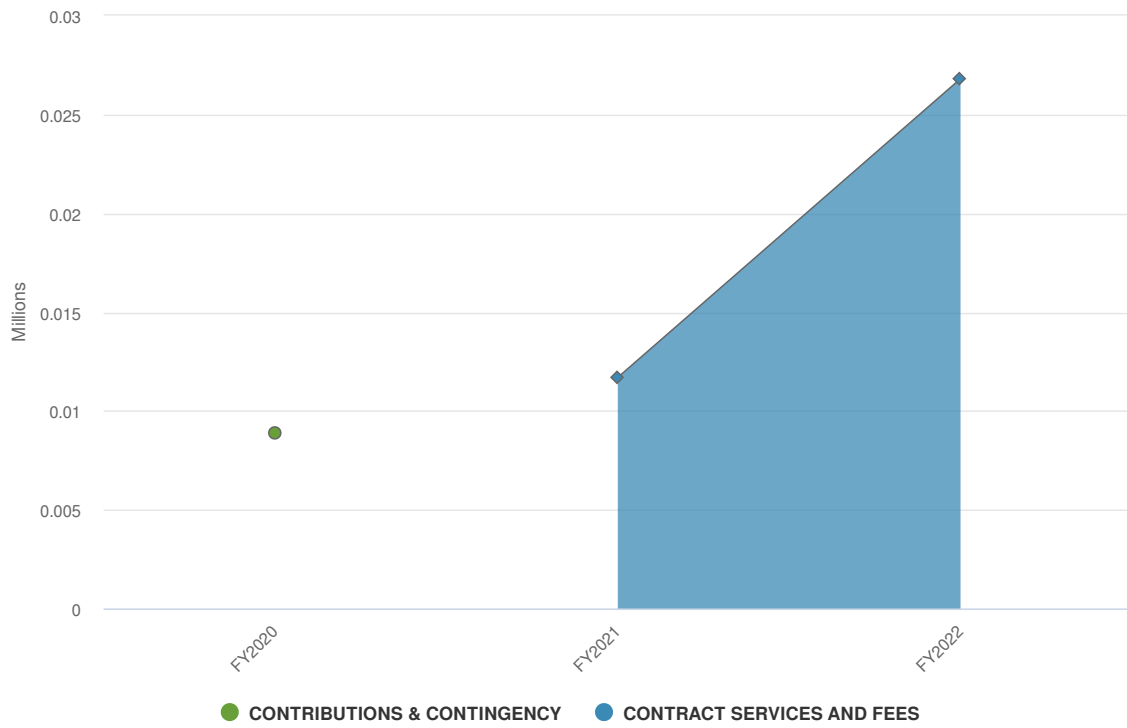
Budgeted and Historical Expenditures by Function



Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Roadway Impact Fees	\$30,000	\$0	\$0	0%
Total Expenditures:	\$30,000	\$0	\$0	0%

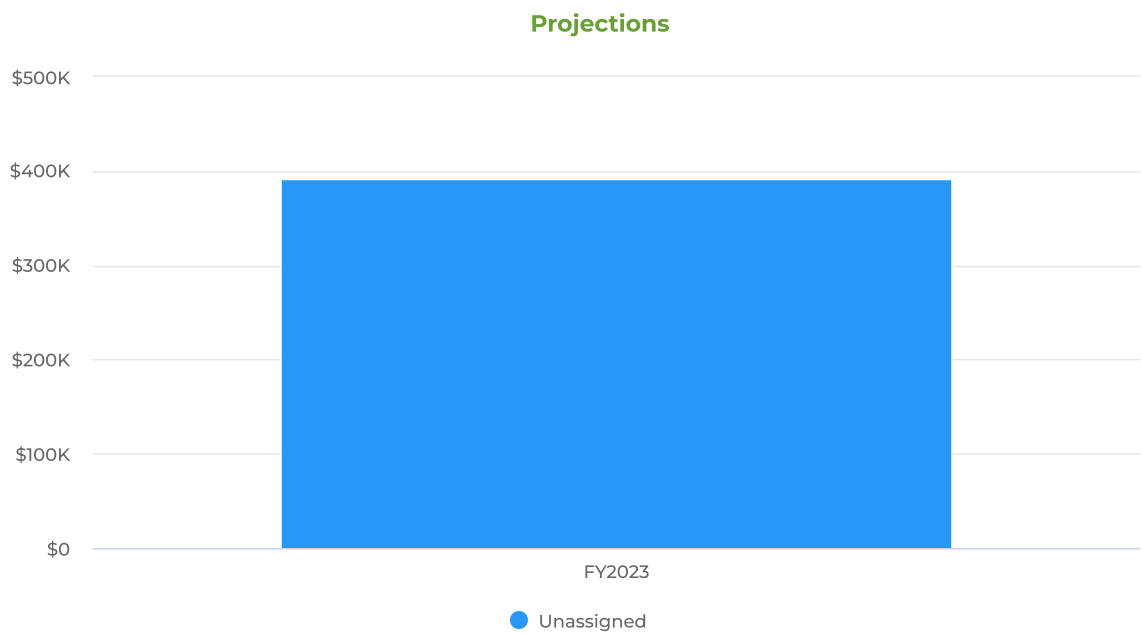
Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRACT SERVICES AND FEES	\$30,000	\$0	\$0	0%
Total Expense Objects:	\$30,000	\$0	\$0	0%

Fund Balance

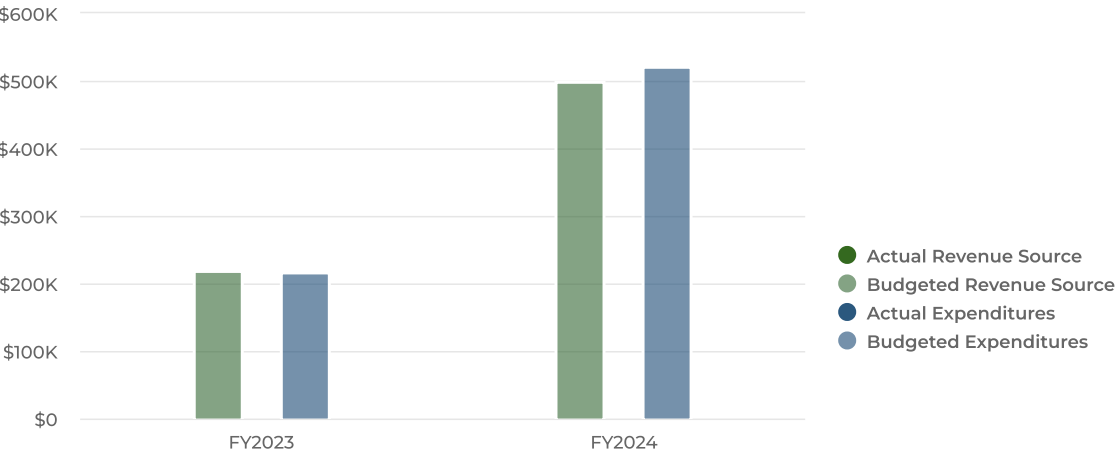


	FY2023
Fund Balance	—
Unassigned	\$391,048
Total Fund Balance:	\$391,048



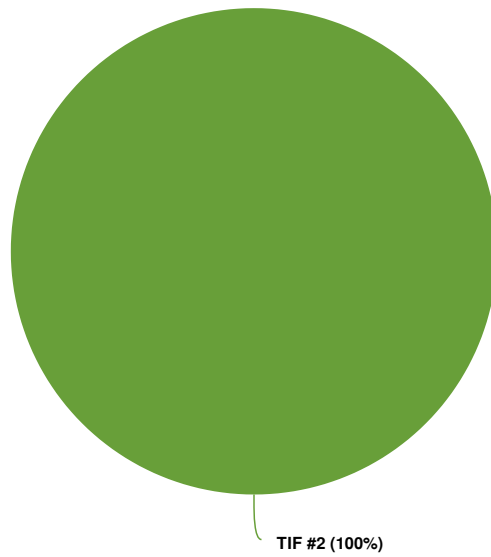
Summary

The City of Taylor is projecting \$500K of revenue in FY2024, which represents a 128.3% increase over the prior year. Budgeted expenditures are projected to increase by 141.2% or \$306.3K to \$523.3K in FY2024.

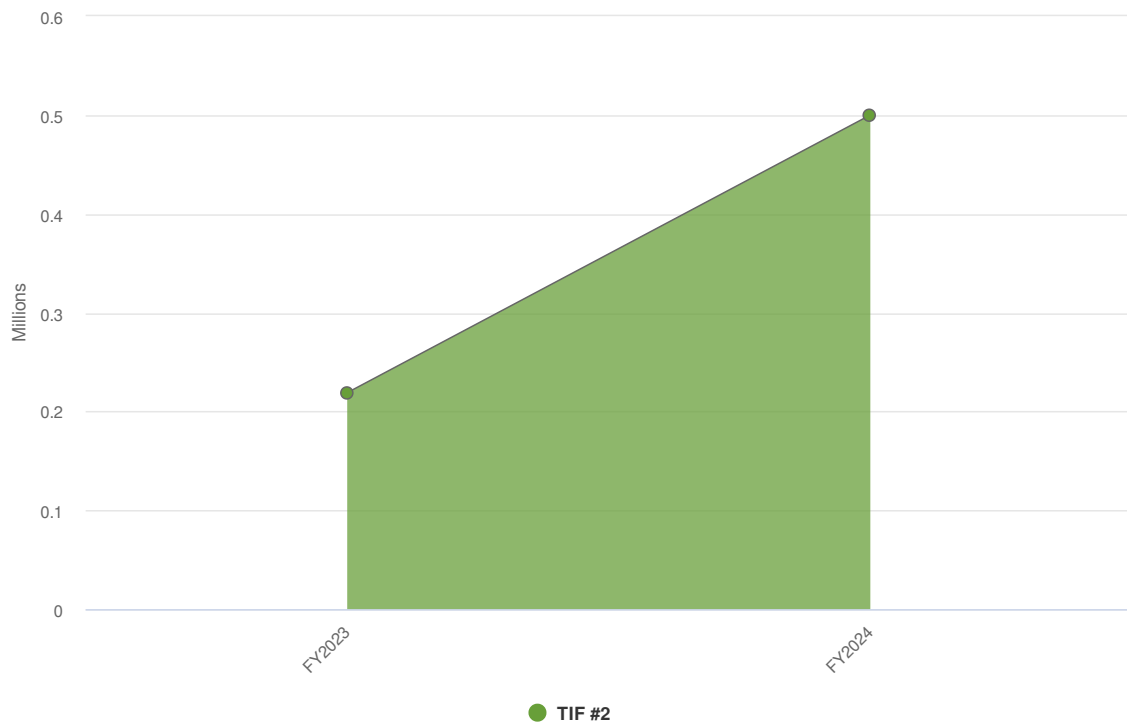


Revenue by Fund

2024 Revenue by Fund



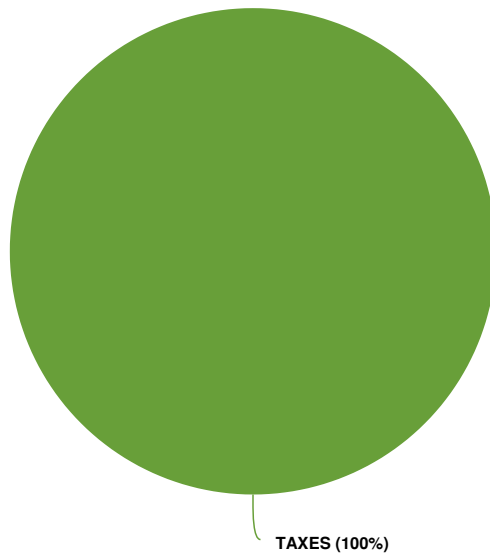
Budgeted and Historical 2024 Revenue by Fund



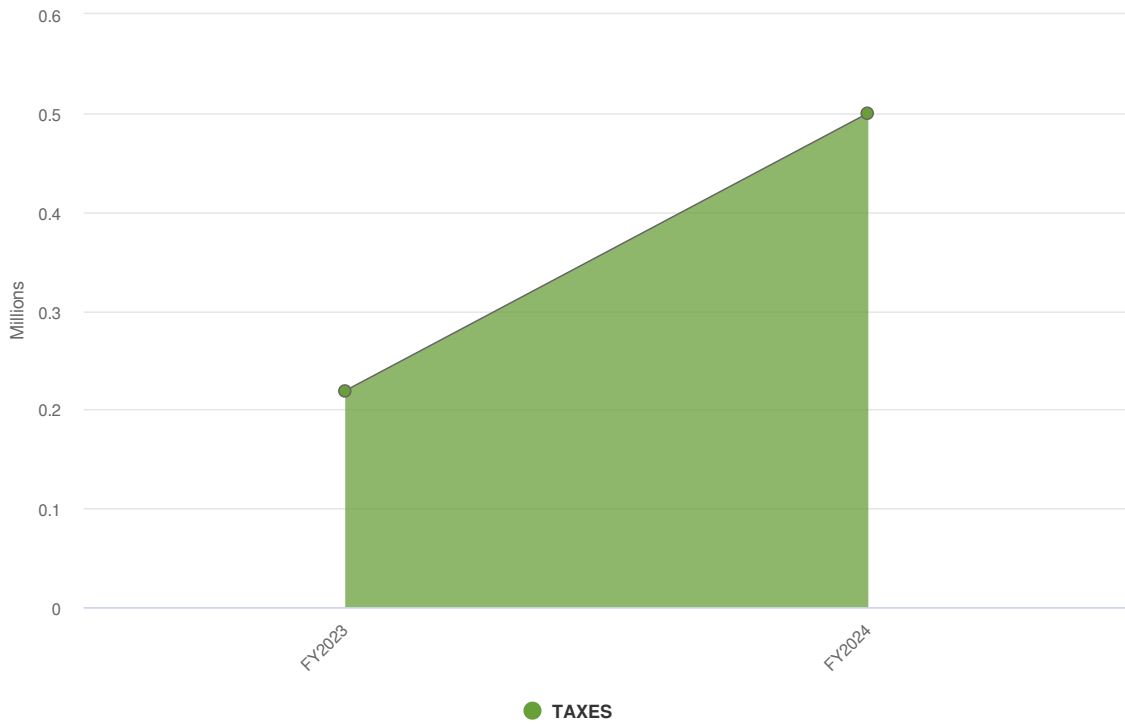
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
TIF #2	\$159,479	\$219,000	\$500,000	128.3%
Total TIF #2:	\$159,479	\$219,000	\$500,000	128.3%

Revenues by Source

Projected 2024 Revenues by Source



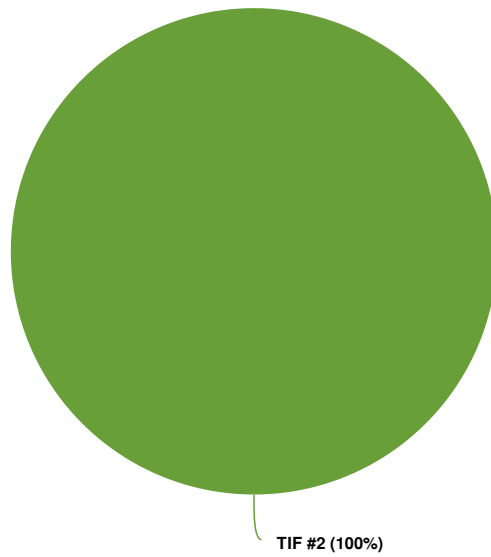
Budgeted and Historical 2024 Revenues by Source



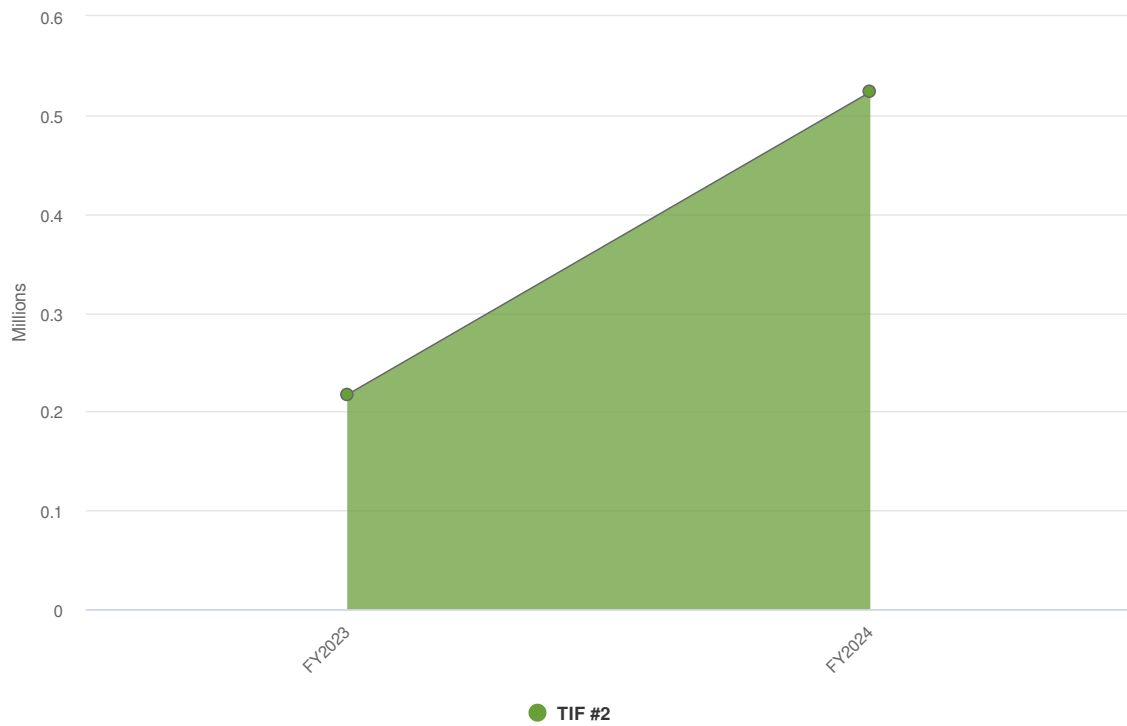
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$159,479	\$219,000	\$500,000	128.3%
Total Revenue Source:	\$159,479	\$219,000	\$500,000	128.3%

Expenditures by Fund

2024 Expenditures by Fund



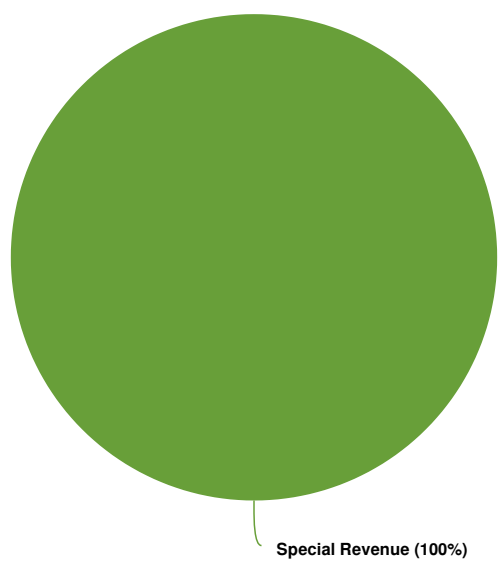
Budgeted and Historical 2024 Expenditures by Fund



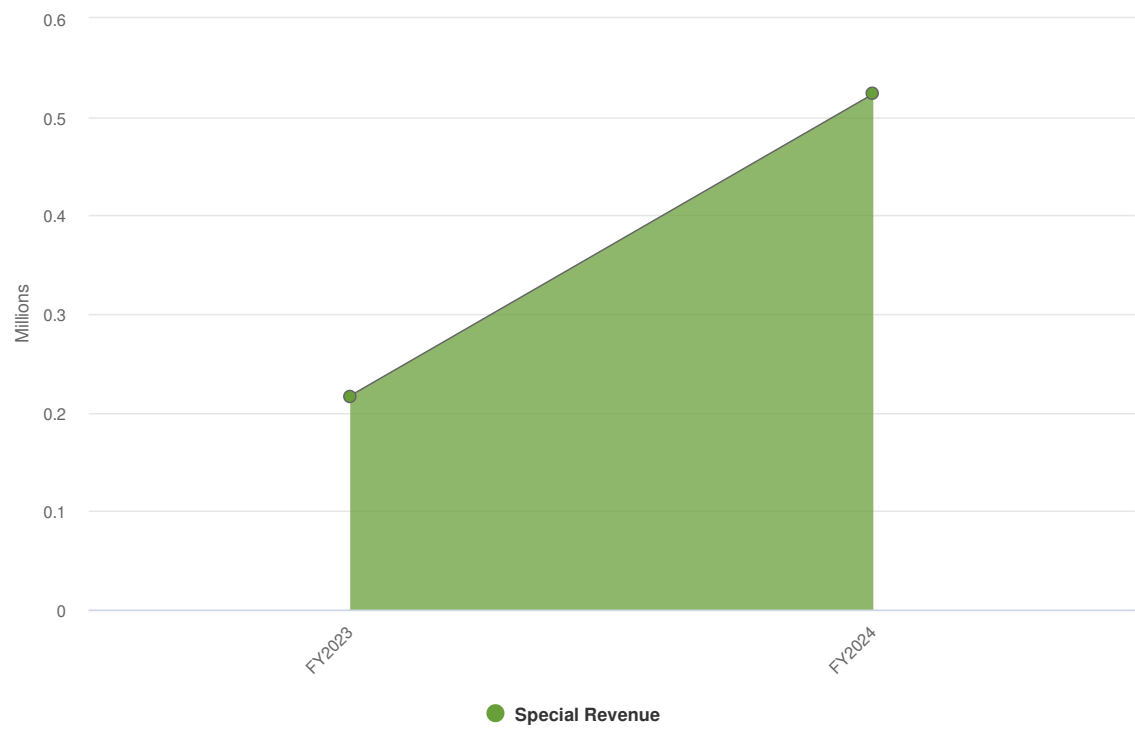
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
TIF #2	\$13,400	\$217,000	\$523,300	141.2%
Total TIF #2:	\$13,400	\$217,000	\$523,300	141.2%

Expenditures by Function

Budgeted Expenditures by Function



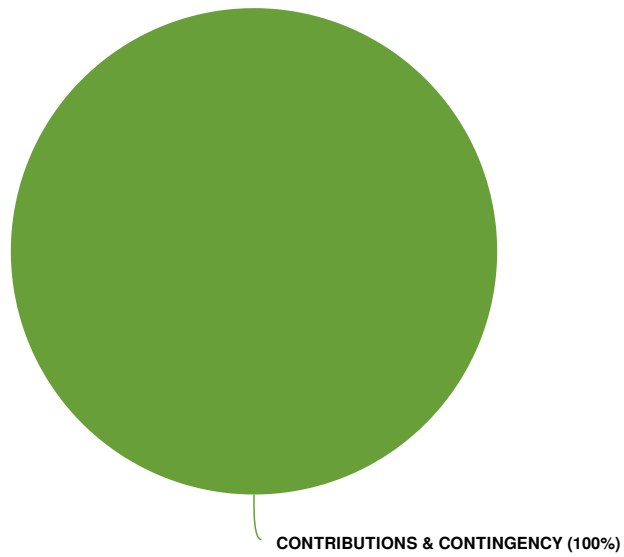
Budgeted and Historical Expenditures by Function



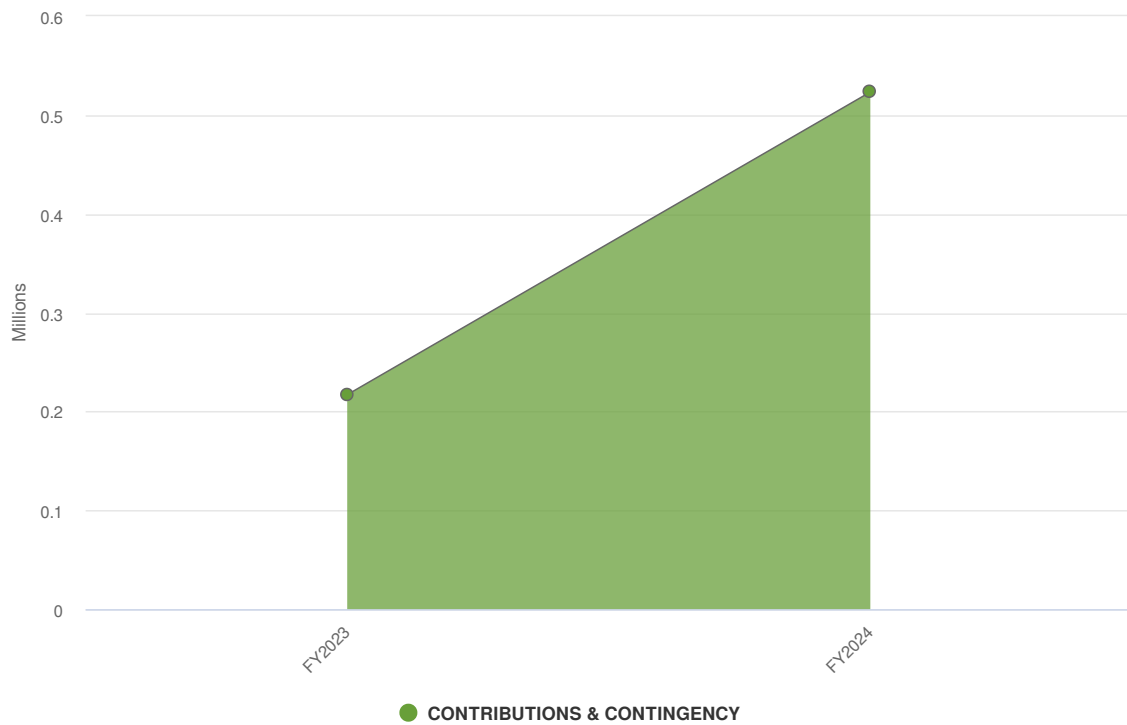
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Special Revenue	\$13,400	\$217,000	\$523,300	141.2%
Total Expenditures:	\$13,400	\$217,000	\$523,300	141.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



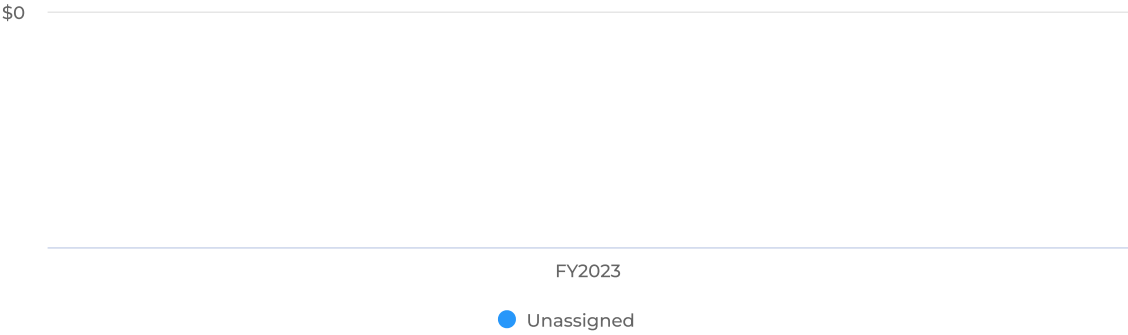
Budgeted and Historical Expenditures by Expense Type



Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRIBUTIONS & CONTINGENCY	\$13,400	\$217,000	\$523,300	141.2%
Total Expense Objects:	\$13,400	\$217,000	\$523,300	141.2%

Fund Balance

Projections



	FY2023
Fund Balance	—
Unassigned	\$0
Total Fund Balance:	\$0

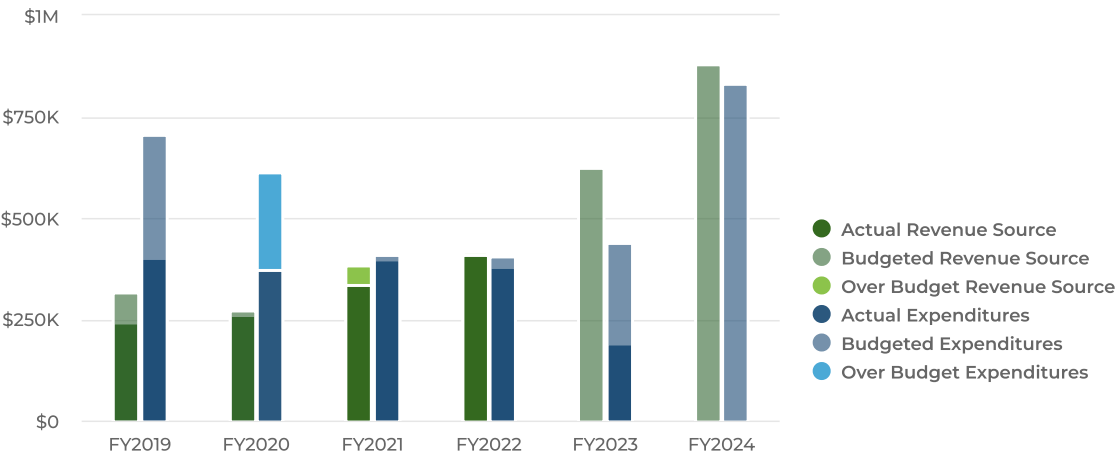


TIF (Tax Increment Fund)

The purpose of this fund is to set aside ad valorem tax for the redevelopment of the downtown reinvestment zone.

Summary

The City of Taylor is projecting \$880K of revenue in FY2024, which represents a 40.7% increase over the prior year. Budgeted expenditures are projected to increase by 90% or \$395.33K to \$834.71K in FY2024.



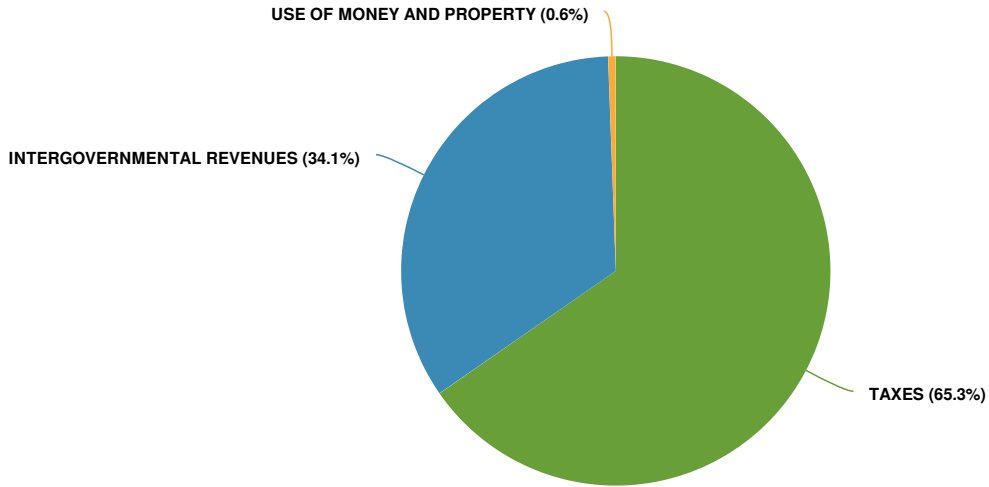
TIF (Tax Increment Fund) Comprehensive Summary

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted
Beginning Fund Balance:	N/A	N/A	\$231,924
Revenues			
TAXES	\$442,574	\$425,000	\$575,000
INTERGOVERNMENTAL REVENUES	\$237,322	\$200,000	\$300,000
USE OF MONEY AND PROPERTY	\$6,500	\$500	\$5,000
Total Revenues:	\$686,396	\$625,500	\$880,000
Expenditures			
EMPLOYEE SERVICES	\$19,000	\$19,600	\$0
CONTRACT SERVICES AND FEES	\$7,000	\$0	\$22,774
CONTRIBUTIONS & CONTINGENCY	\$419,782	\$419,782	\$811,935
Total Expenditures:	\$445,782	\$439,382	\$834,709
Total Revenues Less Expenditures:	\$240,614	\$186,118	\$45,291
Ending Fund Balance:	N/A	N/A	\$277,215

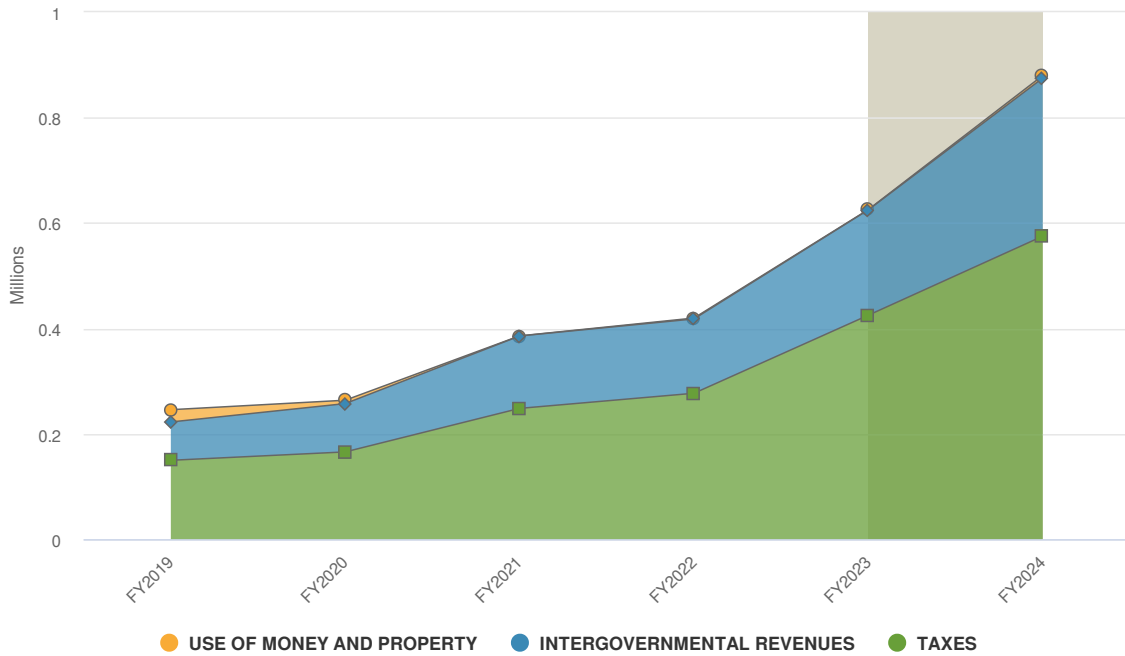
Revenues by Source

Revenues are budgeted at \$880,000, which is derived from city property tax, interest income and the captured taxes from Williamson County.

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$442,574	\$425,000	\$575,000	35.3%
INTERGOVERNMENTAL REVENUES	\$237,322	\$200,000	\$300,000	50%
USE OF MONEY AND PROPERTY	\$6,500	\$500	\$5,000	900%
Total Revenue Source:	\$686,396	\$625,500	\$880,000	40.7%

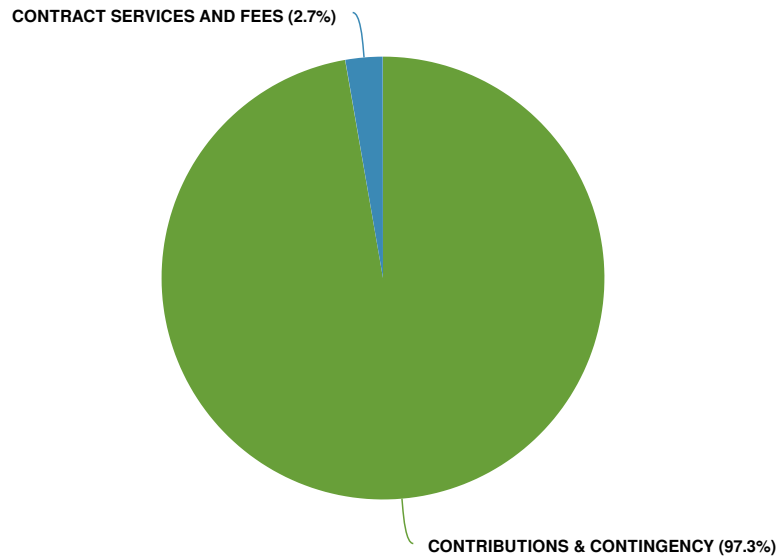
Expenditures by Expense Type

Major expenditures are budgeted as:

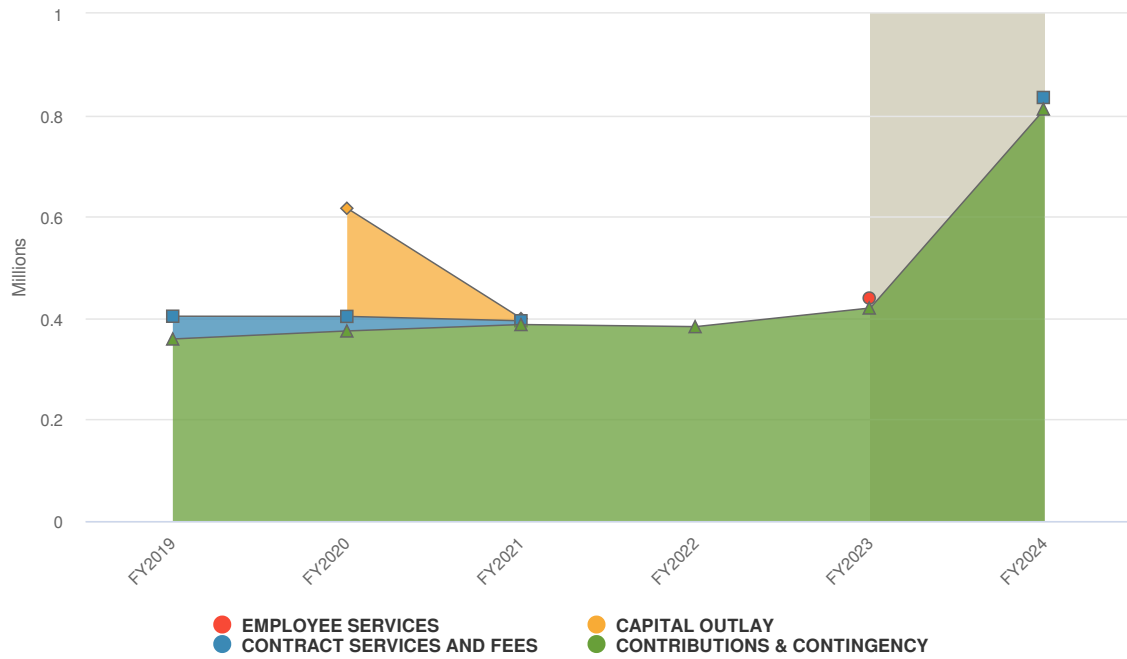
- \$200,000 for economic grants
- \$338,600 for annual debt service payments
- \$78,200 to support Main Street staffing
- \$75,000 for Main Street Revenue Fund facade grants
- \$70,000 for downtown landscaping and mowing

Revenues are anticipated to exceed expenditures by \$45,291 and will add to TIF Fund reserves.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$19,000	\$19,600	\$0	-100%
CONTRACT SERVICES AND FEES	\$7,000	\$0	\$22,774	N/A
CONTRIBUTIONS & CONTINGENCY	\$419,782	\$419,782	\$811,935	93.4%
Total Expense Objects:	\$445,782	\$439,382	\$834,709	90%

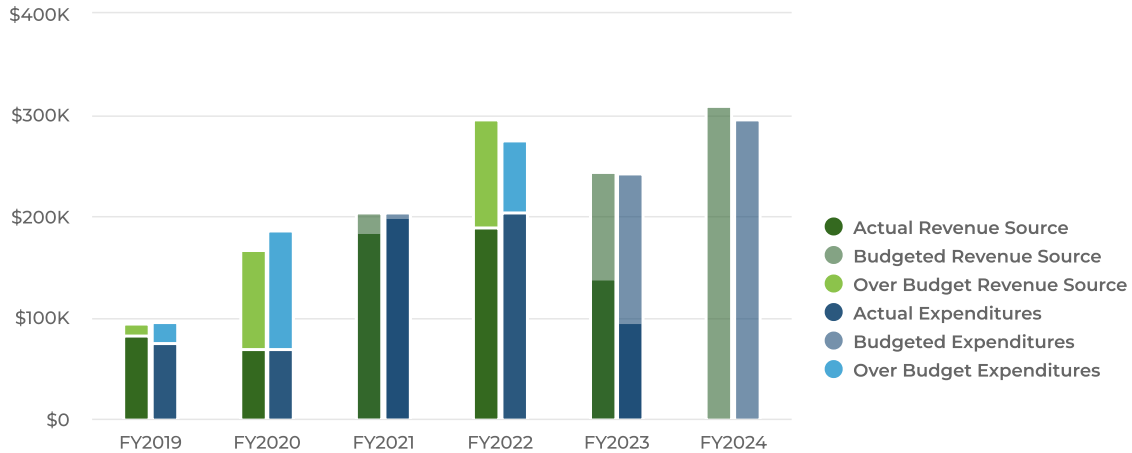


HOTEL/MOTEL FUND

Revenues for this fund come from taxes levied on guests staying at hotels/motels in Taylor. The tax rate is 7% of the charges for lodging. There are six current lodging facilities. Based on an agreement executed with the Taylor Chamber of Commerce, tax receipts up to \$50,000 are transferred to the Chamber for tourism related expenses. The reserve is maintained for discretionary use by City Council.

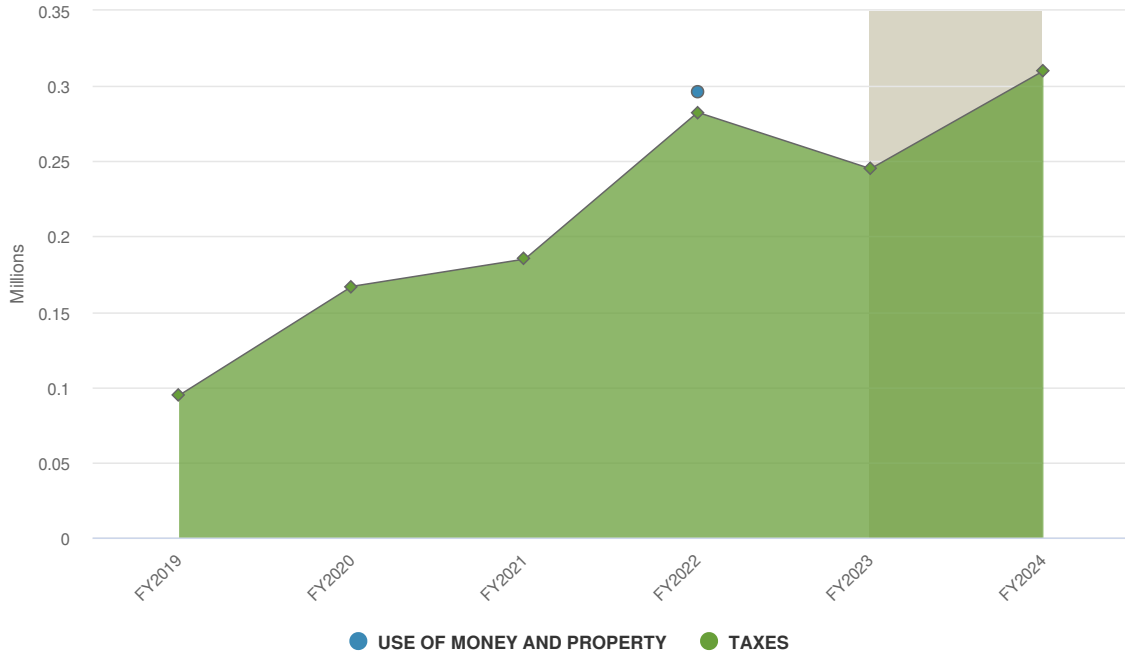
Summary

The City of Taylor is projecting \$310K of revenue in FY2024, which represents a 26.5% increase over the prior year. Budgeted expenditures are projected to increase by 21.7% or \$52.75K to \$296K in FY2024.



Revenues by Source

Budgeted and Historical 2024 Revenues by Source

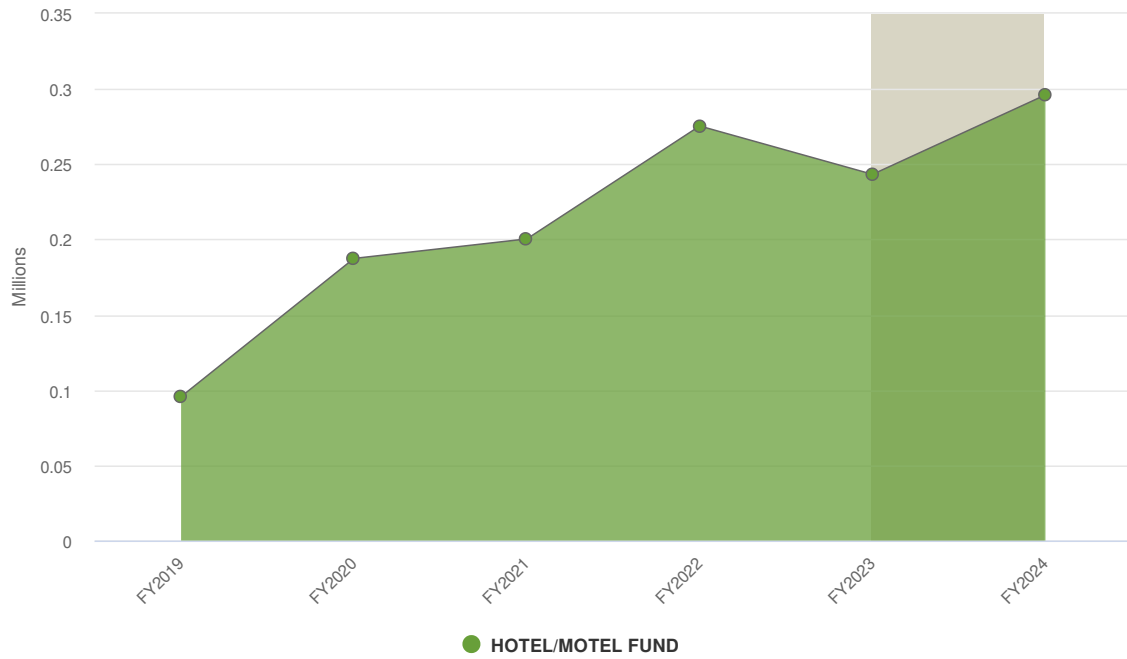


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$300,000	\$245,000	\$310,000	26.5%
Total Revenue Source:	\$300,000	\$245,000	\$310,000	26.5%

Expenditures by Fund

Budgeted and Historical 2024 Expenditures by Fund



Grey background indicates budgeted figures.

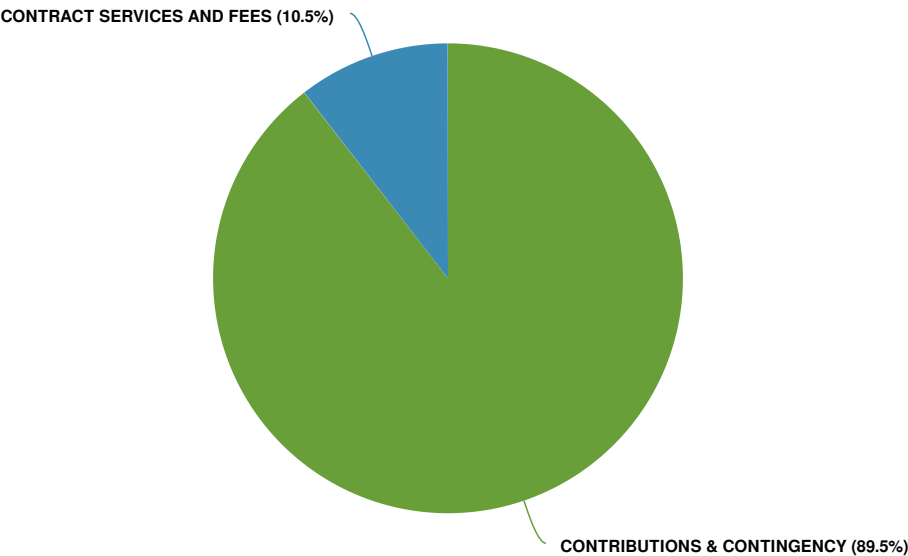
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
HOTEL/MOTEL FUND	\$290,250	\$243,250	\$296,000	21.7%
Total HOTEL/MOTEL FUND:	\$290,250	\$243,250	\$296,000	21.7%

Expenditures by Function

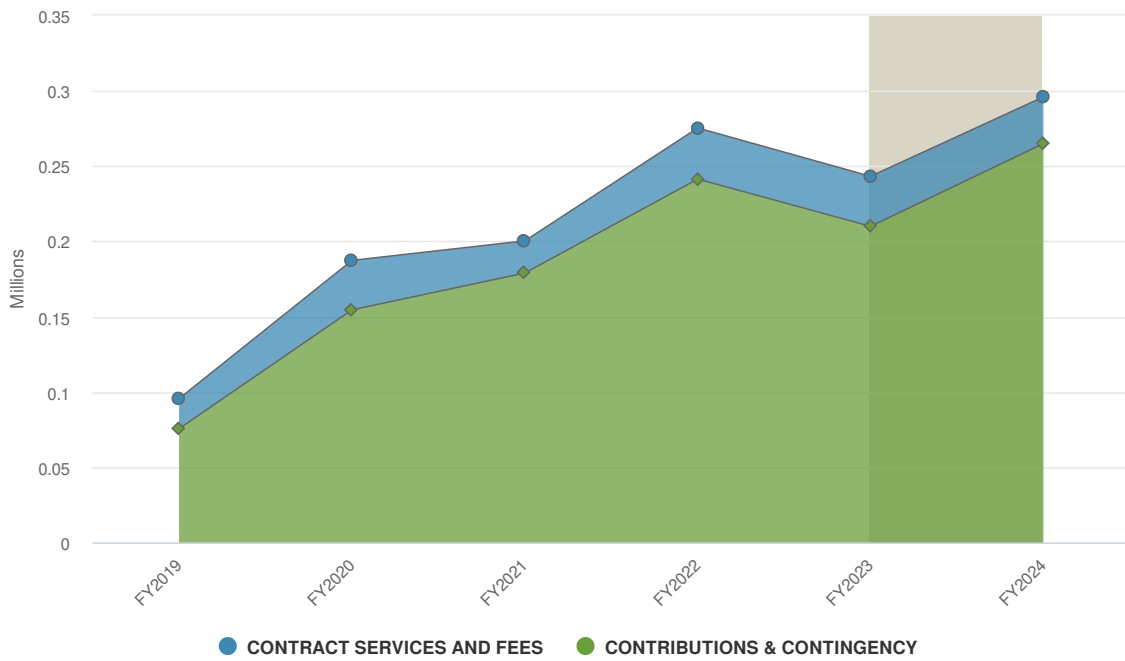
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Special Revenue	\$290,250	\$243,250	\$296,000	21.7%
Total Expenditures:	\$290,250	\$243,250	\$296,000	21.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRACT SERVICES AND FEES	\$37,250	\$33,250	\$31,000	-6.8%
CONTRIBUTIONS & CONTINGENCY	\$253,000	\$210,000	\$265,000	26.2%
Total Expense Objects:	\$290,250	\$243,250	\$296,000	21.7%

Fund Balance

	FY2023
Fund Balance	—
Unassigned	\$44,070
Total Fund Balance:	\$44,070

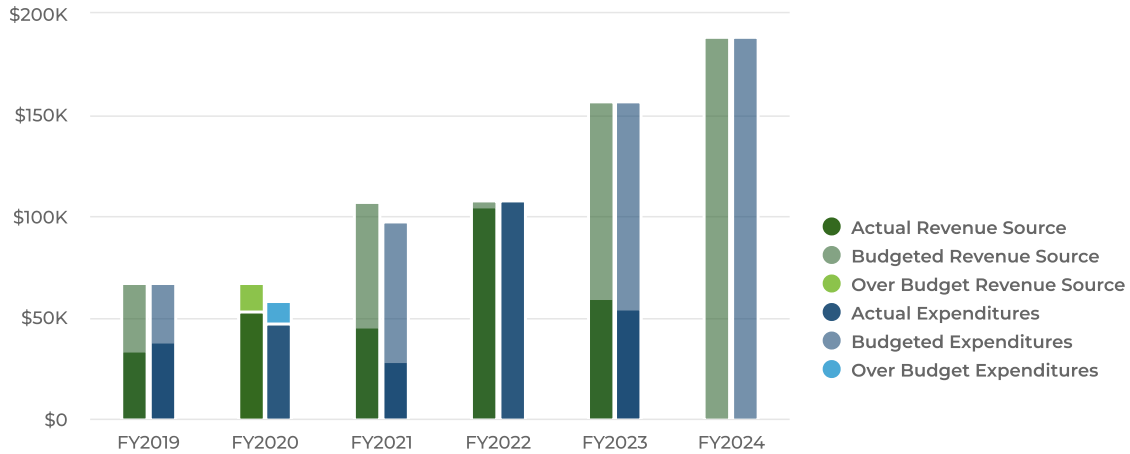


MAIN STREET REVENUE FUND

The purpose of this fund is to provide incentives for downtown businesses to improve the facades of the building they occupy (Facade Improvement Grants), assist the downtown businesses with rental assistance, and to account for donations and proceeds from fundraisers where profits are dedicated to promote downtown developments.

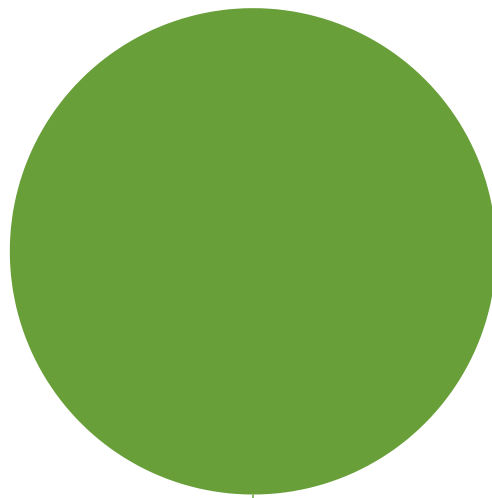
Summary

The City of Taylor is projecting \$188.7K of revenue in FY2024, which represents a 20.3% increase over the prior year. Budgeted expenditures are projected to increase by 20.3% or \$31.88K to \$188.7K in FY2024.



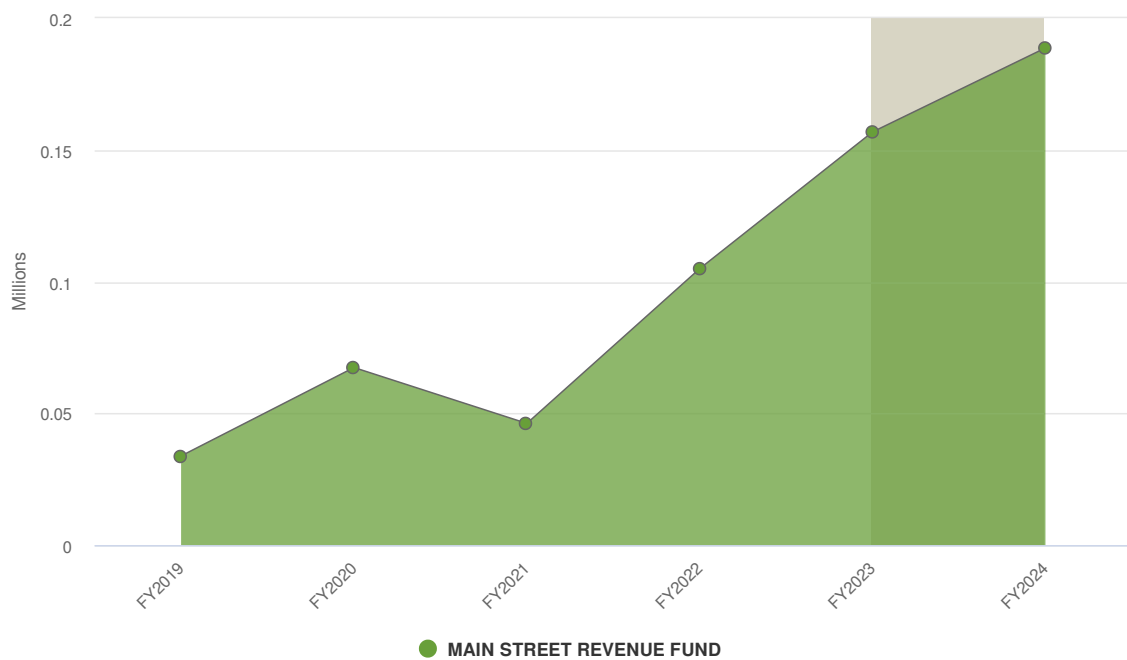
Revenue by Fund

2024 Revenue by Fund



MAIN STREET REVENUE FUND (100%)

Budgeted and Historical 2024 Revenue by Fund

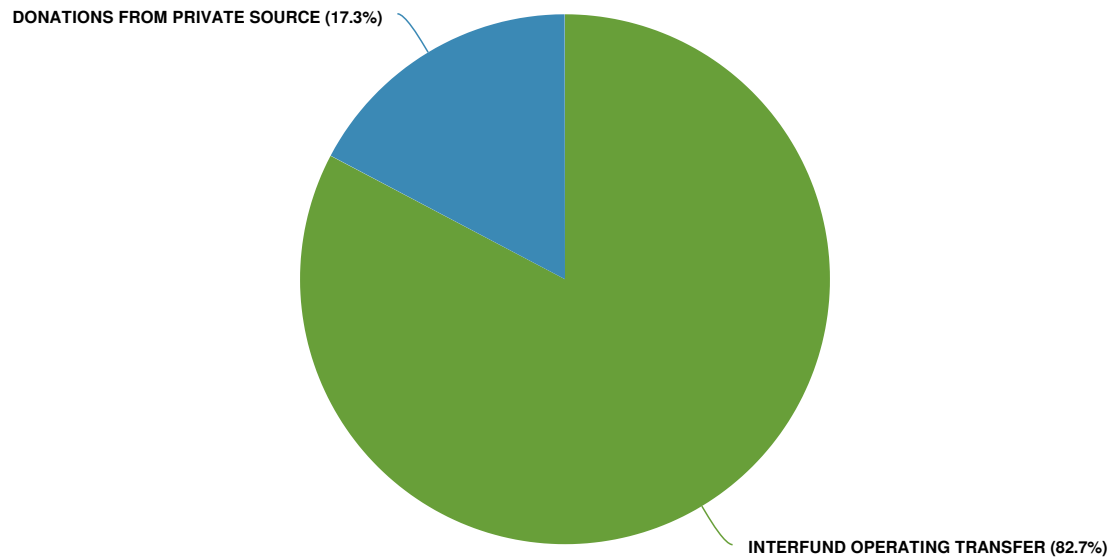


Grey background indicates budgeted figures.

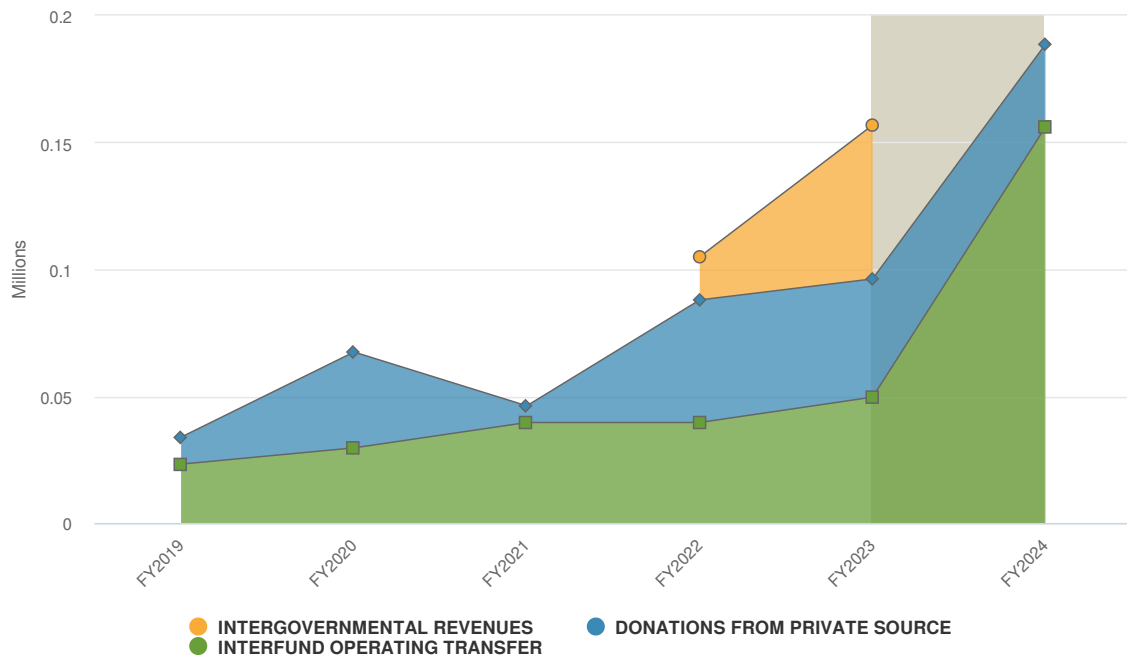
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MAIN STREET REVENUE FUND	\$137,891	\$156,825	\$188,700	20.3%
Total MAIN STREET REVENUE FUND:	\$137,891	\$156,825	\$188,700	20.3%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

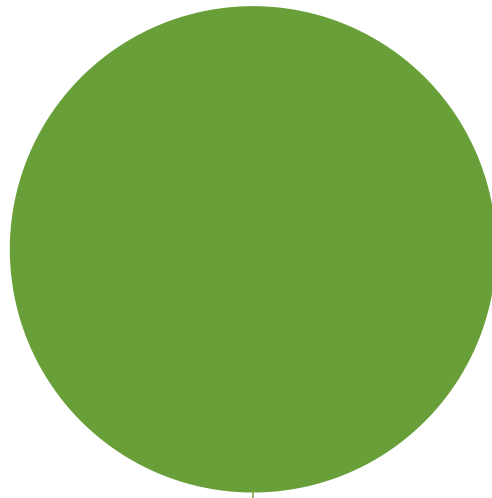


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
INTERGOVERNMENTAL REVENUES	\$0	\$60,625	\$0	-100%
DONATIONS FROM PRIVATE SOURCE	\$45,286	\$46,600	\$32,600	-30%
INTERFUND OPERATING TRANSFER	\$92,605	\$49,600	\$156,100	214.7%
Total Revenue Source:	\$137,891	\$156,825	\$188,700	20.3%

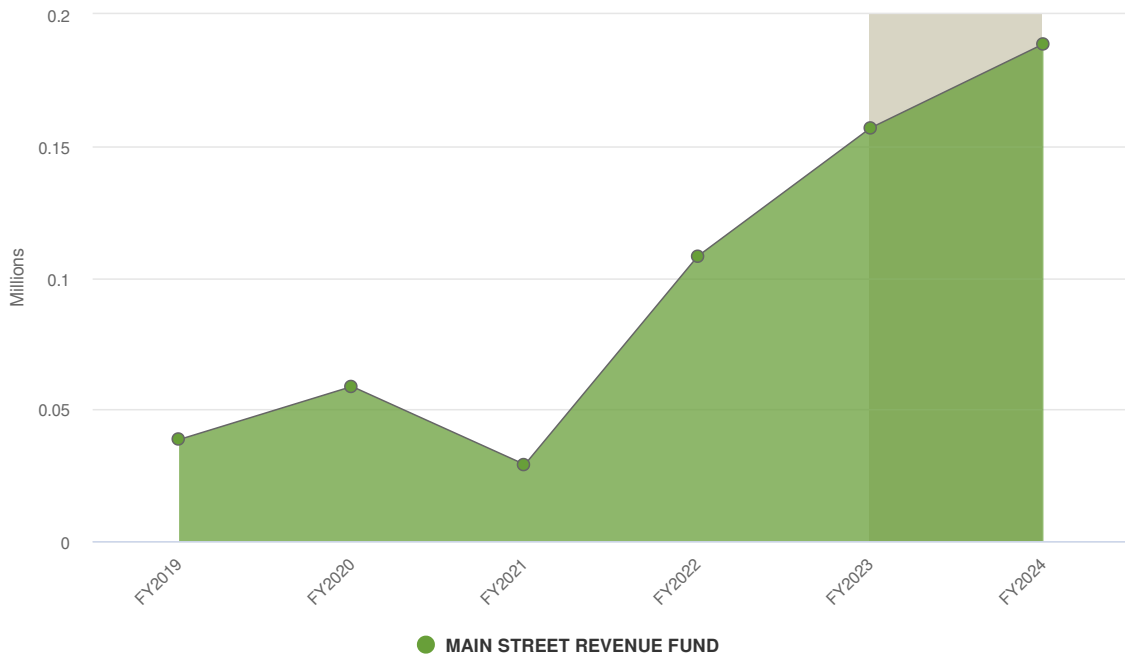
Expenditures by Fund

2024 Expenditures by Fund



MAIN STREET REVENUE FUND (100%)

Budgeted and Historical 2024 Expenditures by Fund

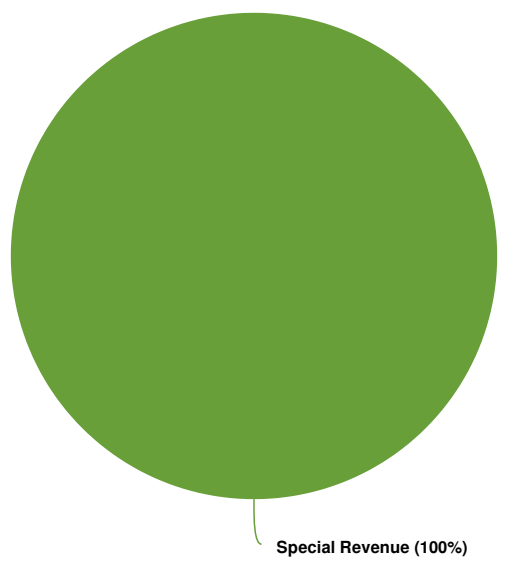


Grey background indicates budgeted figures.

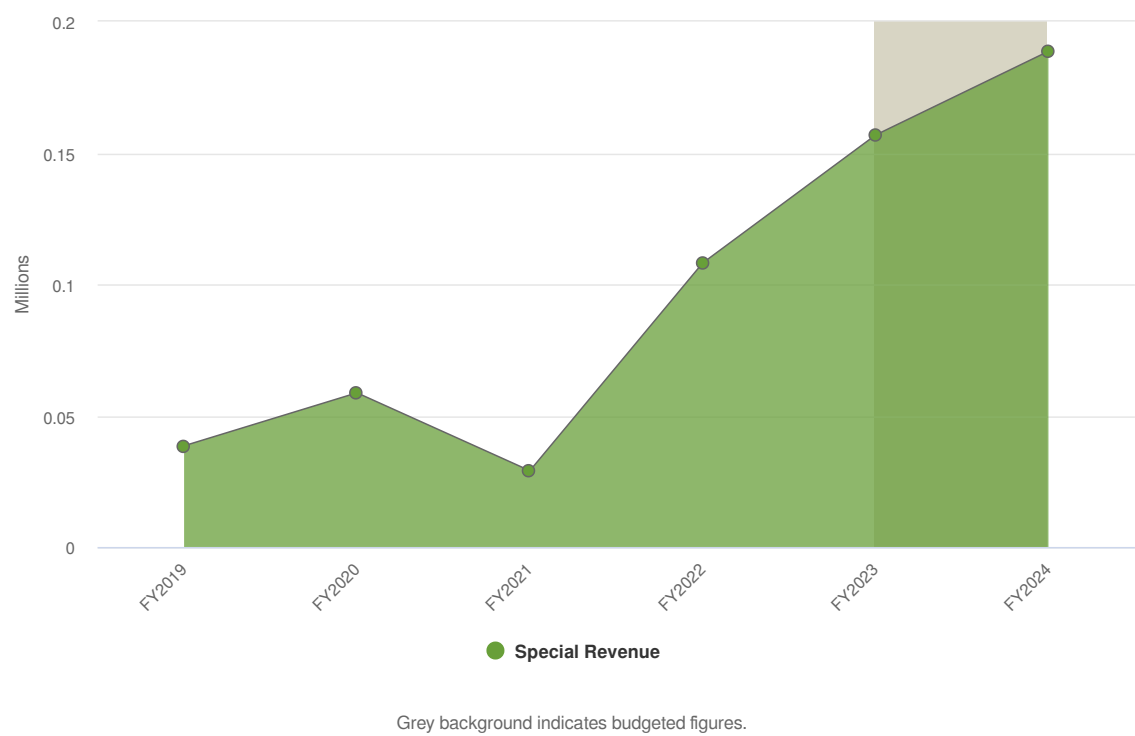
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MAIN STREET REVENUE FUND	\$143,891	\$156,825	\$188,700	20.3%
Total MAIN STREET REVENUE FUND:	\$143,891	\$156,825	\$188,700	20.3%

Expenditures by Function

Budgeted Expenditures by Function



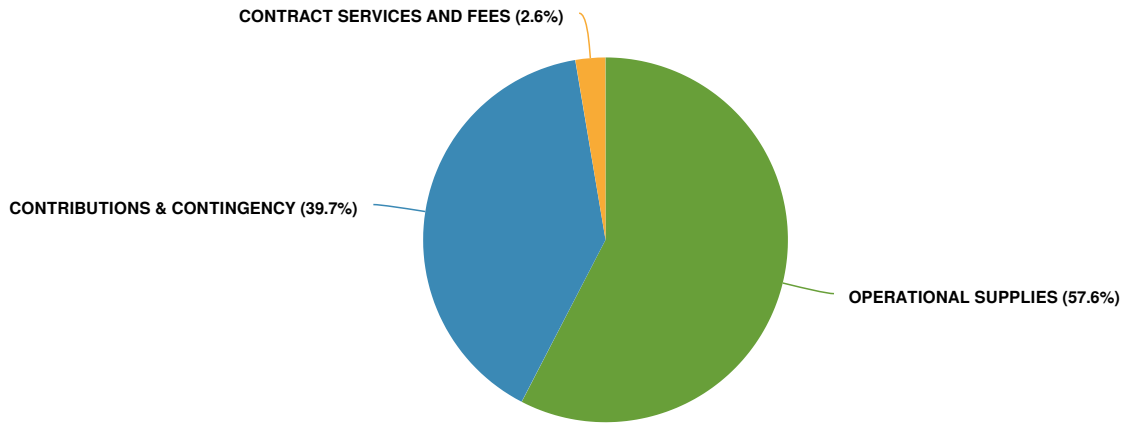
Budgeted and Historical Expenditures by Function



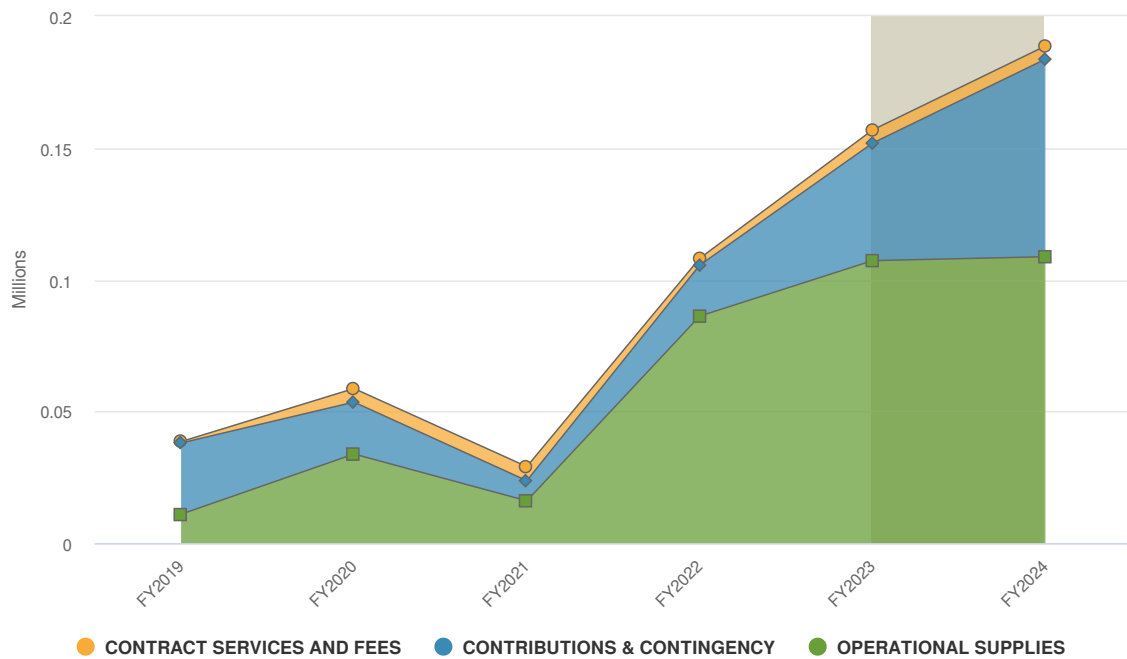
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Special Revenue	\$143,891	\$156,825	\$188,700	20.3%
Total Expenditures:	\$143,891	\$156,825	\$188,700	20.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

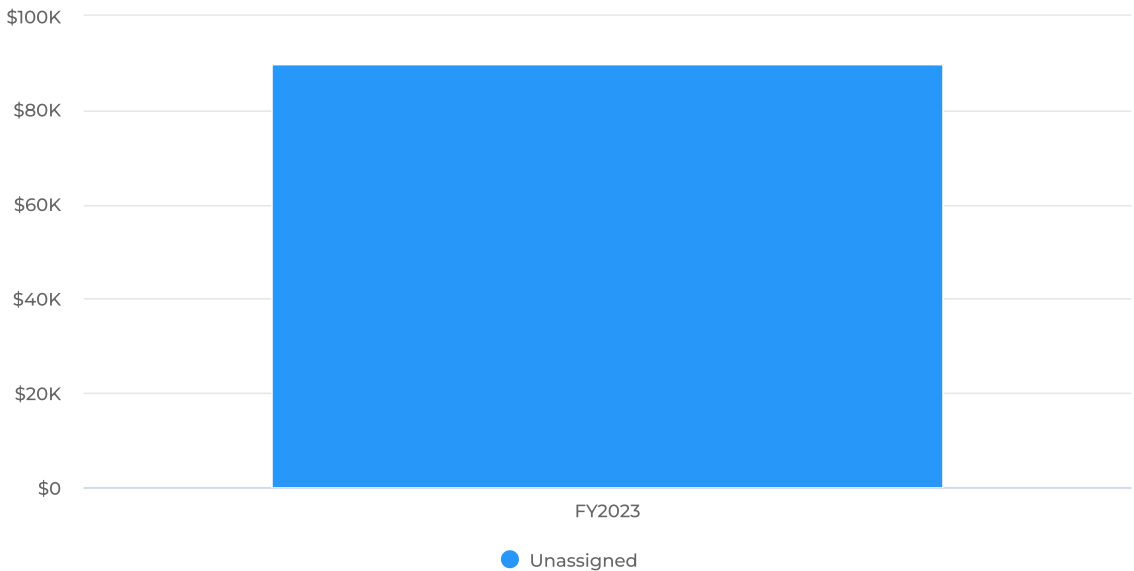


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
OPERATIONAL SUPPLIES	\$110,581	\$107,225	\$108,700	1.4%
CONTRACT SERVICES AND FEES	\$2,500	\$5,000	\$5,000	0%
CONTRIBUTIONS & CONTINGENCY	\$30,810	\$44,600	\$75,000	68.2%
Total Expense Objects:	\$143,891	\$156,825	\$188,700	20.3%

Fund Balance

Projections

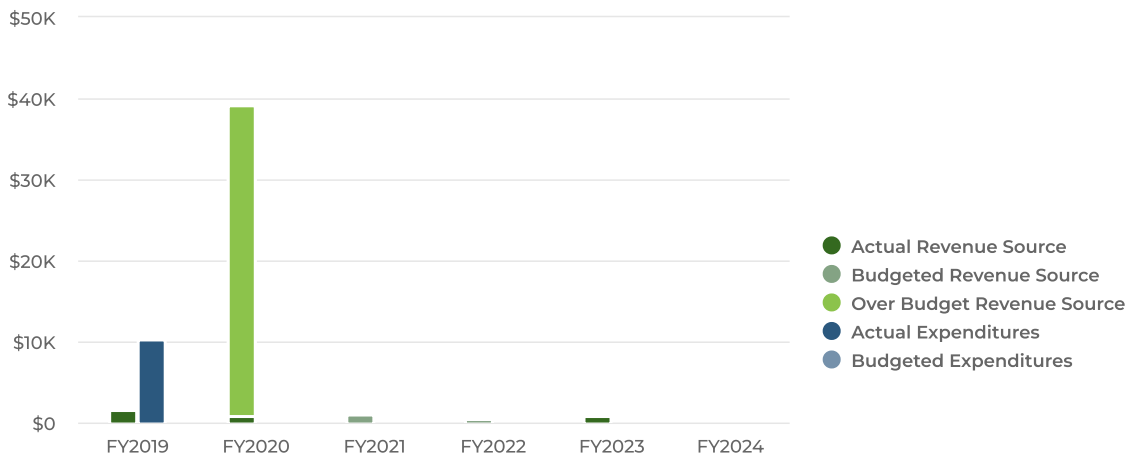


	FY2023
Fund Balance	—
Unassigned	\$89,736
Total Fund Balance:	\$89,736



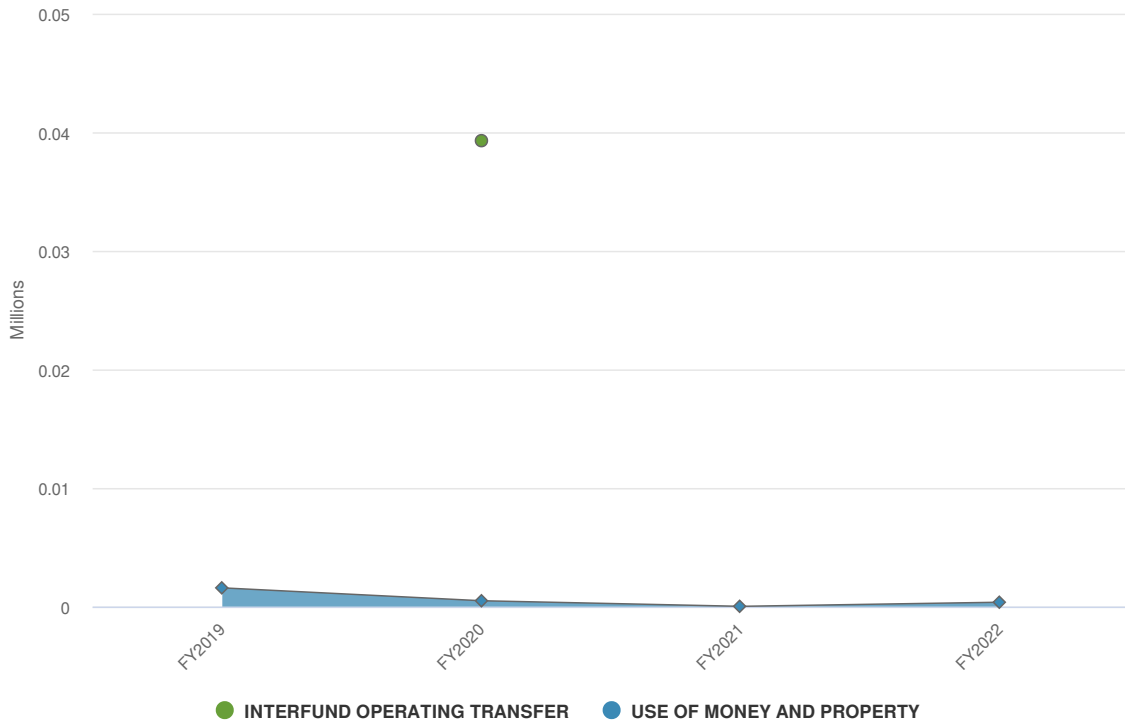
Summary

The City of Taylor is projecting N/A of revenue in FY2024, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2024.



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



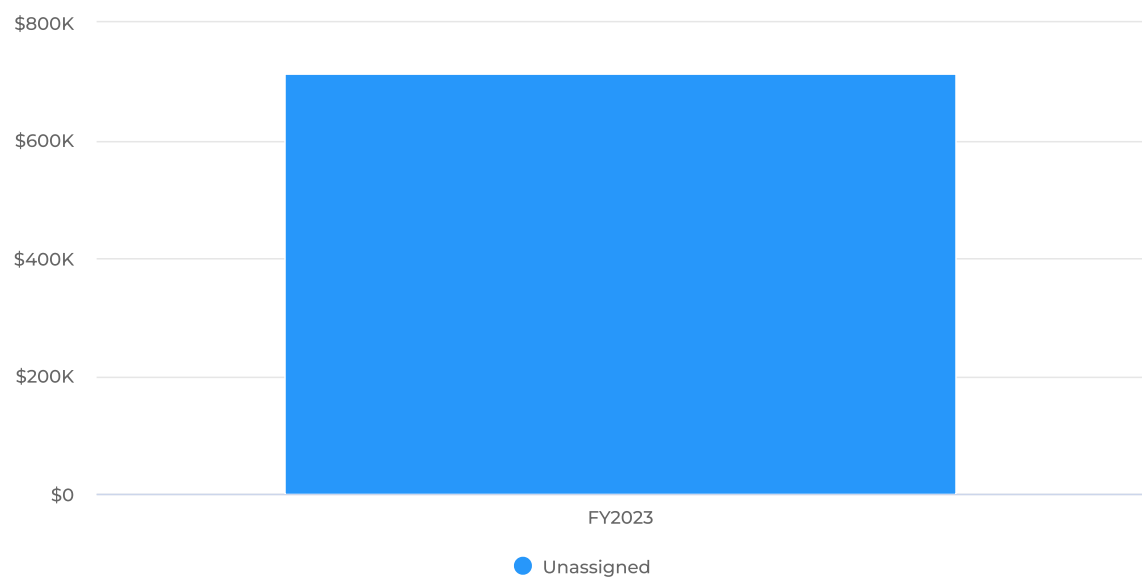
Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Fund Balance

Projections



	FY2023
Fund Balance	—
Unassigned	\$713,268
Total Fund Balance:	\$713,268

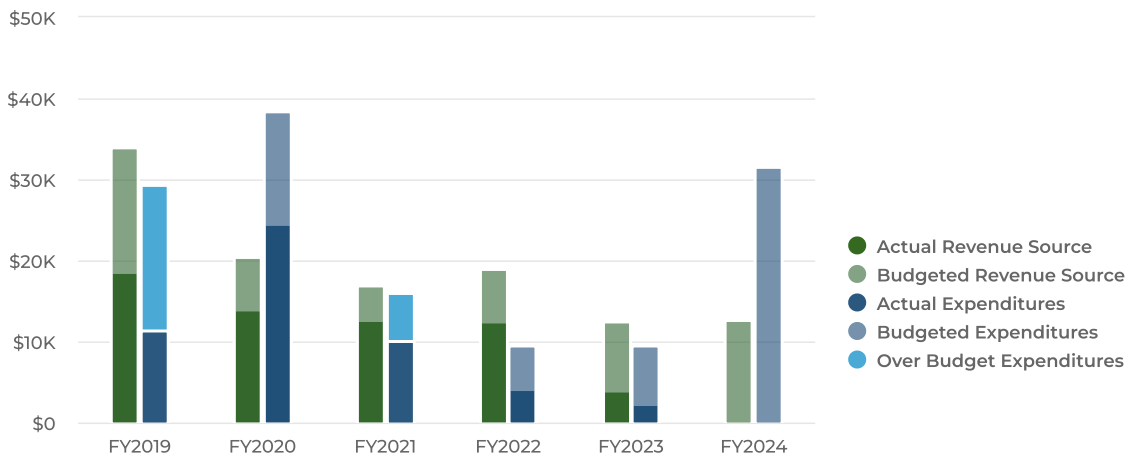


MUNICIPAL CRT SPECIAL FEE

An assessment fee is charged against all defendants convicted of a misdemeanor charge in which these fees must be used for security devices or services in buildings, housing the municipal court, and for upgrading technology hardware or services

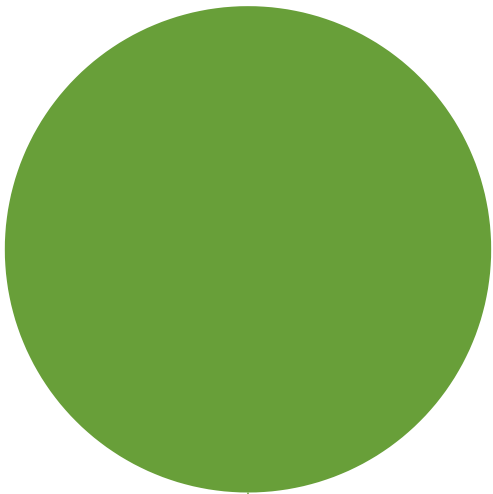
Summary

The City of Taylor is projecting \$12.85K of revenue in FY2024, which represents a 2.4% increase over the prior year. Budgeted expenditures are projected to increase by 228.2% or \$22K to \$31.64K in FY2024.



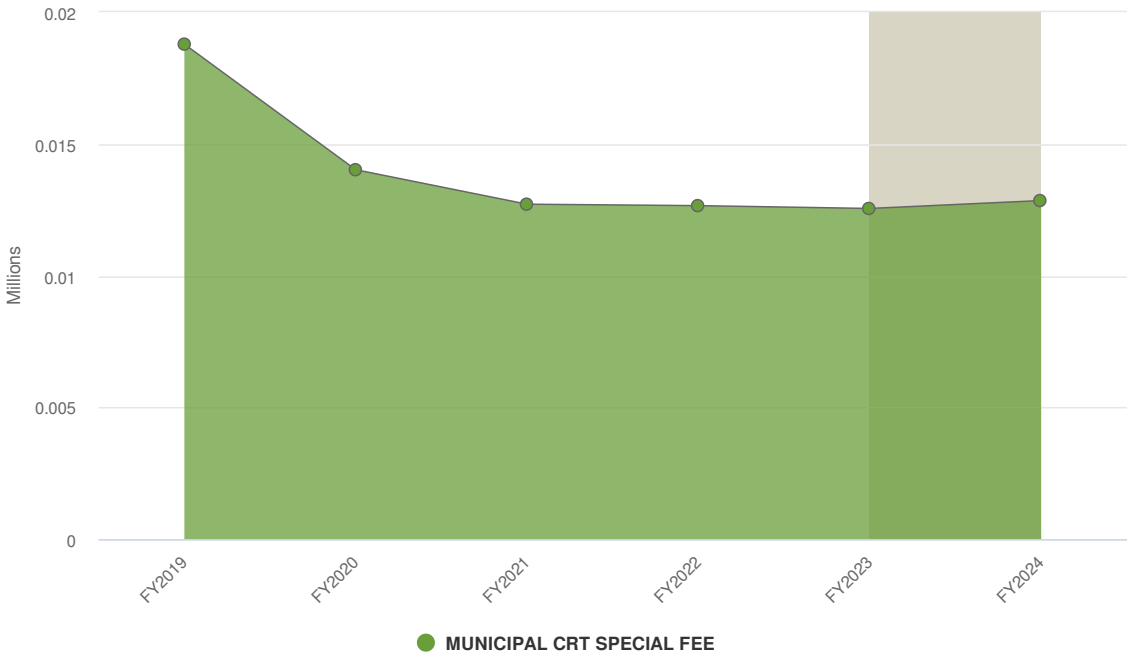
Revenue by Fund

2024 Revenue by Fund



MUNICIPAL CRT SPECIAL FEE (100%)

Budgeted and Historical 2024 Revenue by Fund



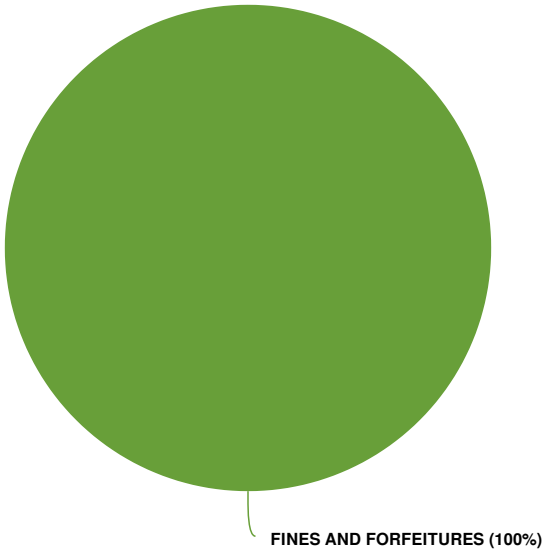
● MUNICIPAL CRT SPECIAL FEE

Grey background indicates budgeted figures.

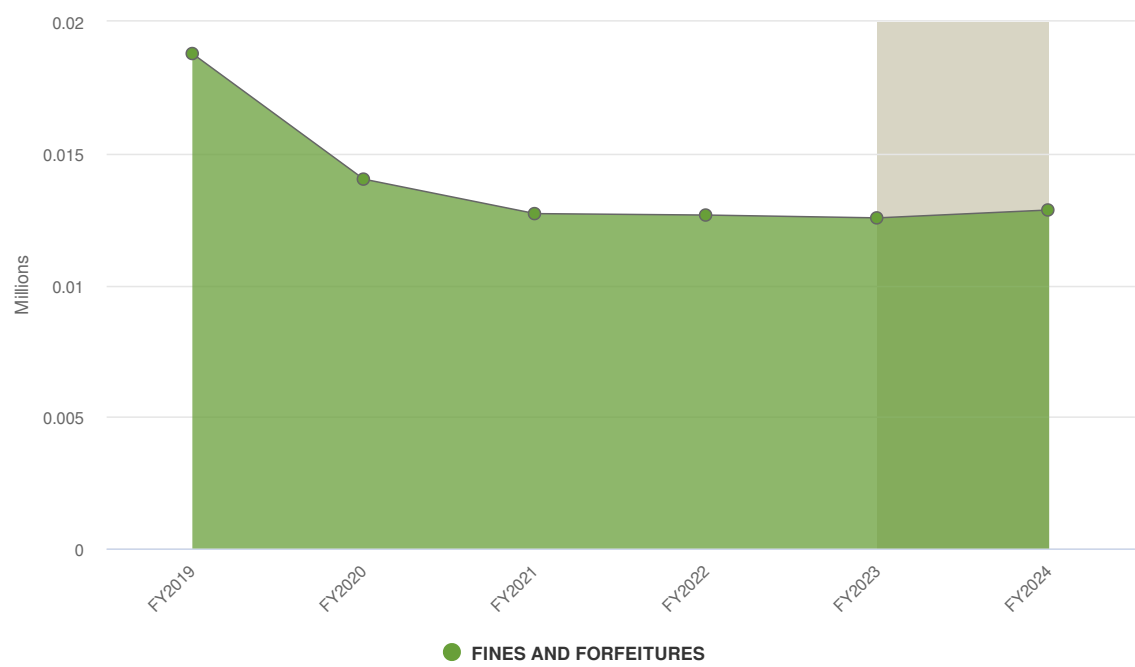
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MUNICIPAL CRT SPECIAL FEE	\$12,730	\$12,550	\$12,850	2.4%
Total MUNICIPAL CRT SPECIAL FEE:	\$12,730	\$12,550	\$12,850	2.4%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

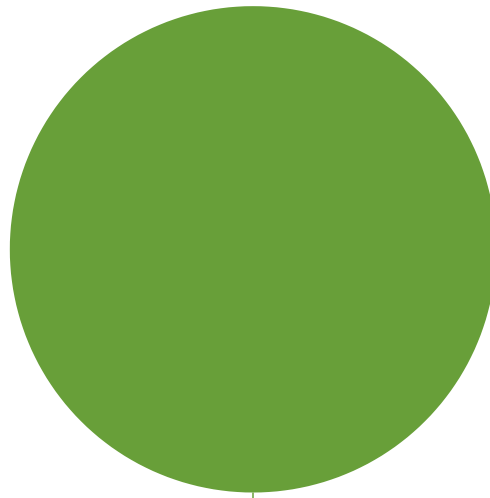


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
FINES AND FORFEITURES	\$12,730	\$12,550	\$12,850	2.4%
Total Revenue Source:	\$12,730	\$12,550	\$12,850	2.4%

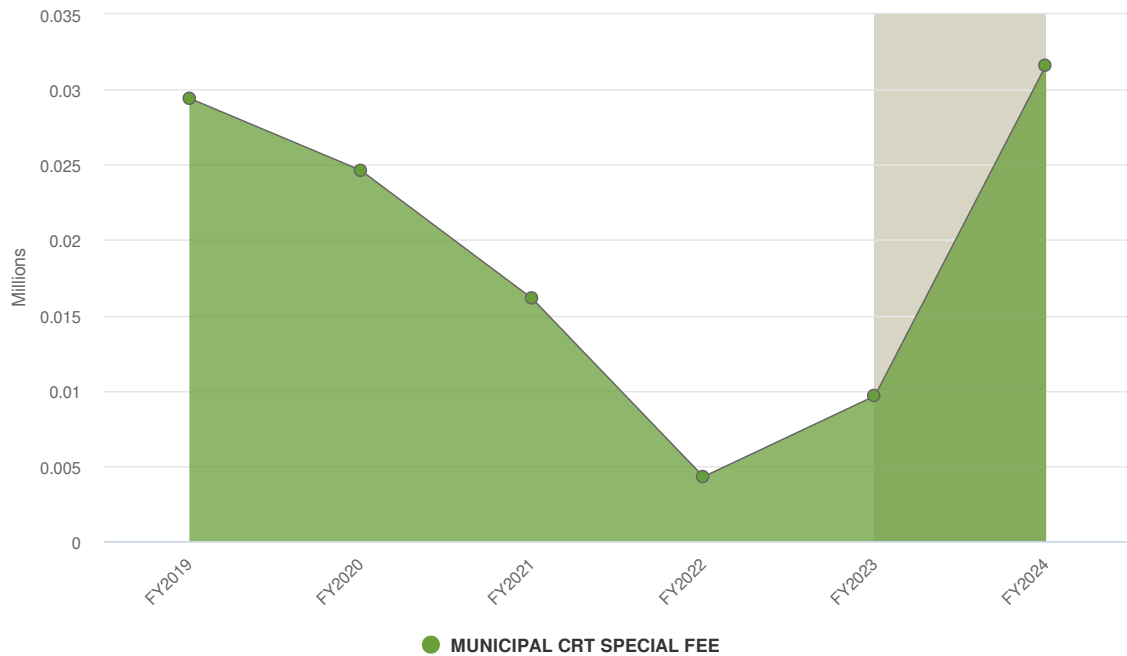
Expenditures by Fund

2024 Expenditures by Fund



MUNICIPAL CRT SPECIAL FEE (100%)

Budgeted and Historical 2024 Expenditures by Fund

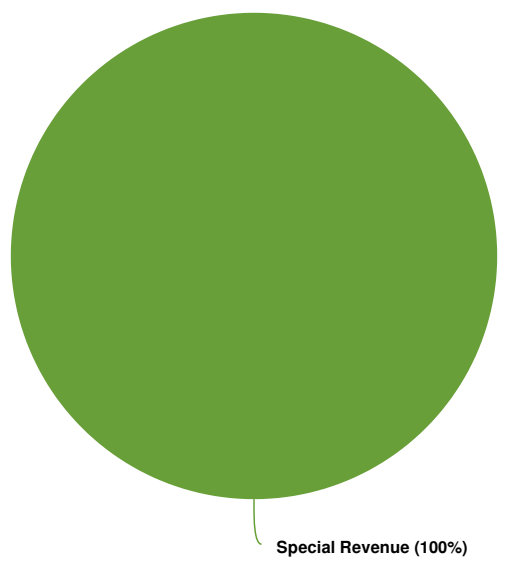


Grey background indicates budgeted figures.

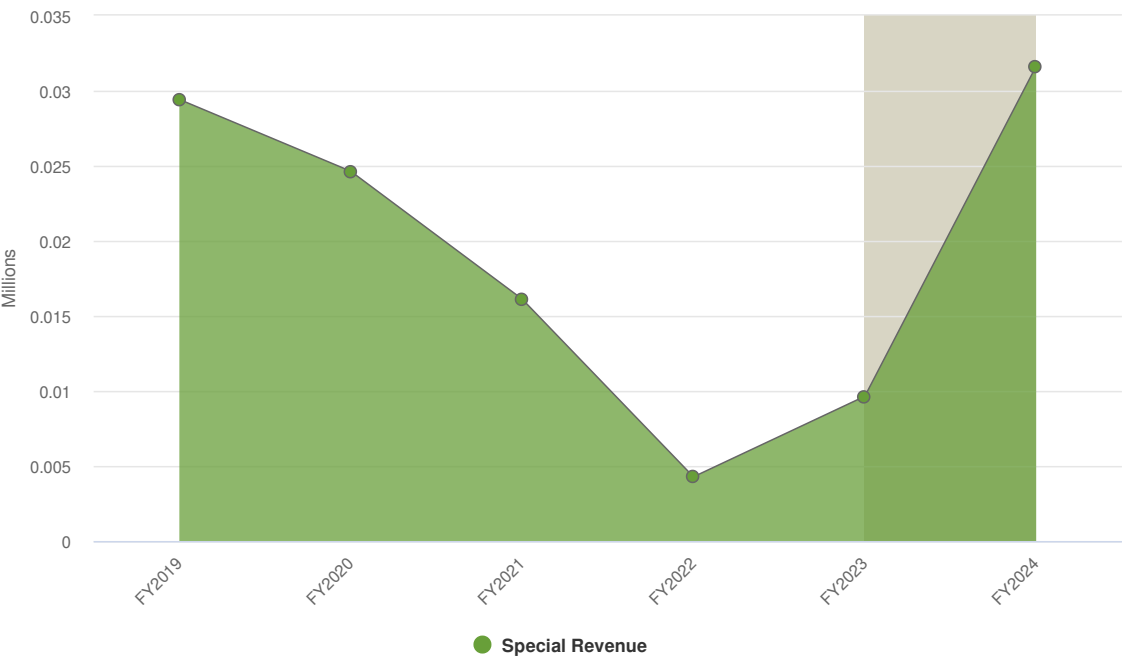
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MUNICIPAL CRT SPECIAL FEE	\$0	\$9,642	\$31,642	228.2%
Total MUNICIPAL CRT SPECIAL FEE:	\$0	\$9,642	\$31,642	228.2%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

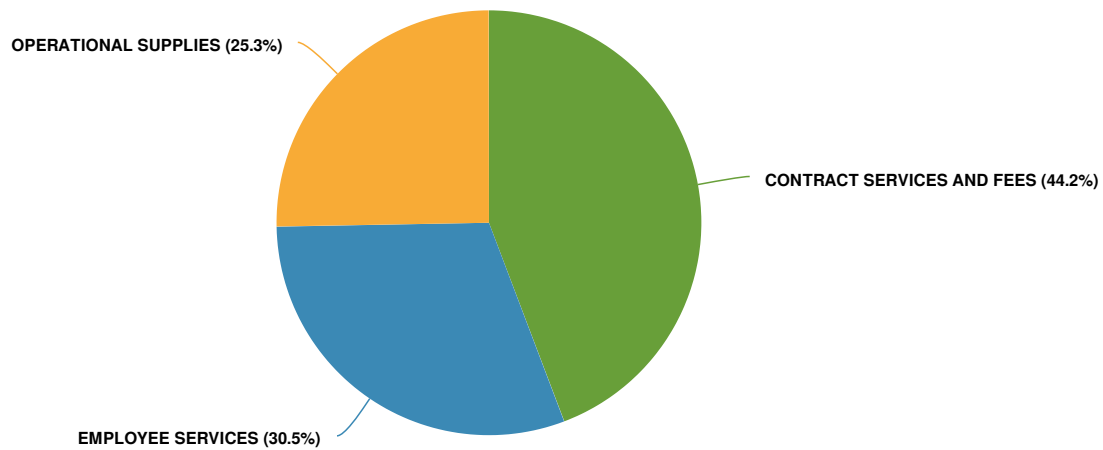


Grey background indicates budgeted figures.

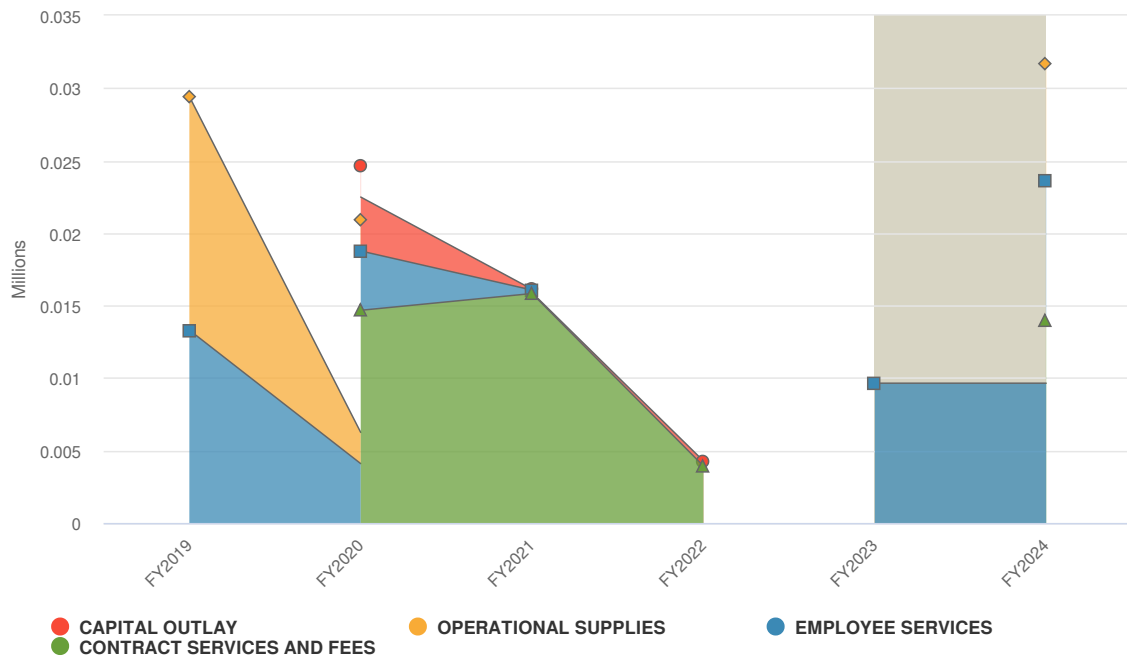
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Special Revenue	\$0	\$9,642	\$31,642	228.2%
Total Expenditures:	\$0	\$9,642	\$31,642	228.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

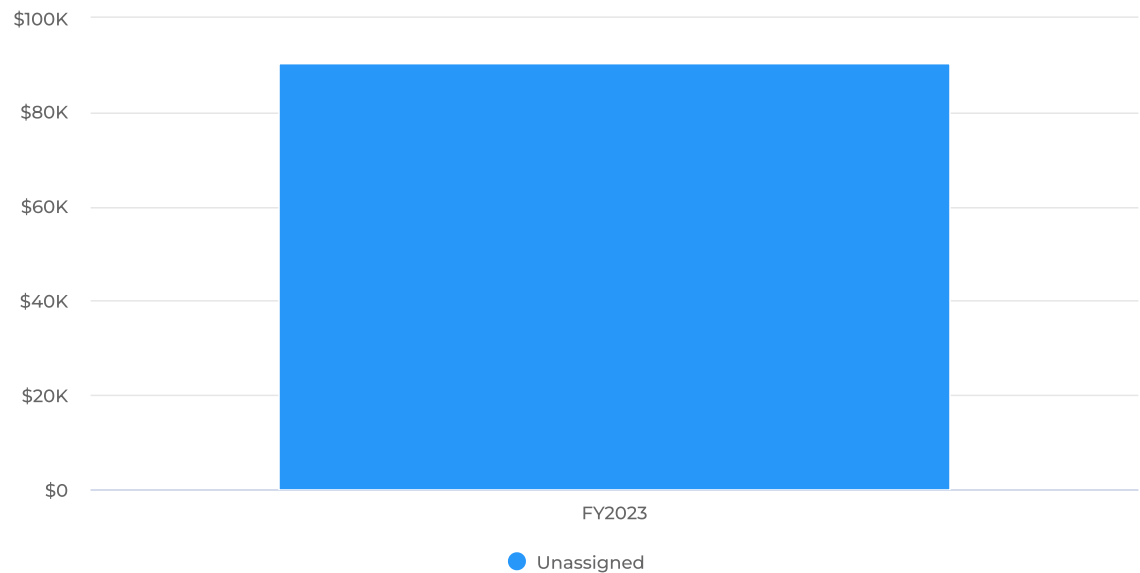


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$0	\$9,642	\$9,642	0%
OPERATIONAL SUPPLIES	\$0	\$0	\$8,000	N/A
CONTRACT SERVICES AND FEES	\$0	\$0	\$14,000	N/A
Total Expense Objects:	\$0	\$9,642	\$31,642	228.2%

Fund Balance

Projections

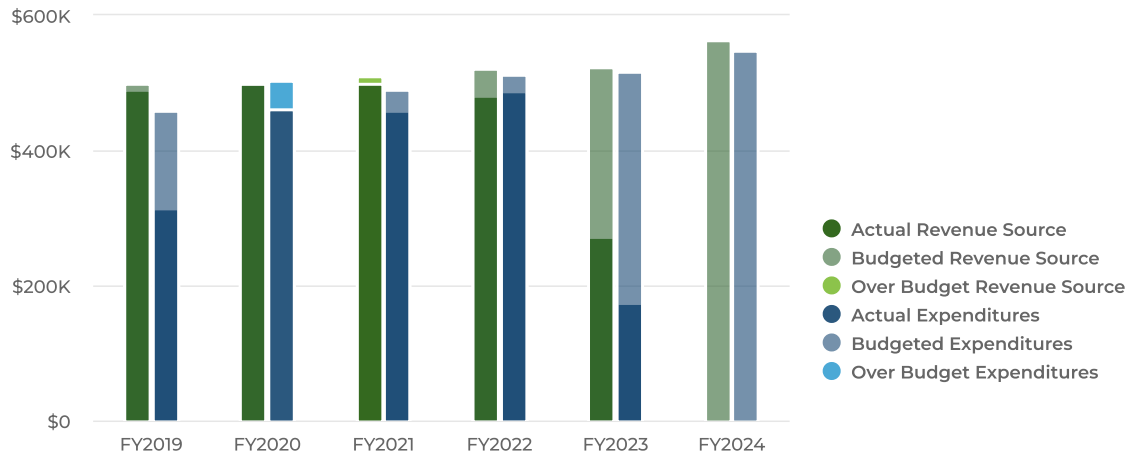


	FY2023
Fund Balance	—
Unassigned	\$90,583
Total Fund Balance:	\$90,583



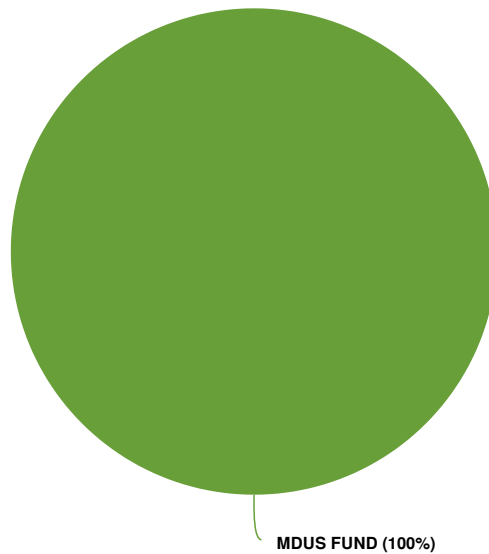
Summary

The City of Taylor is projecting \$563.5K of revenue in FY2024, which represents a 7.6% increase over the prior year. Budgeted expenditures are projected to increase by 6.1% or \$31.82K to \$549.4K in FY2024.

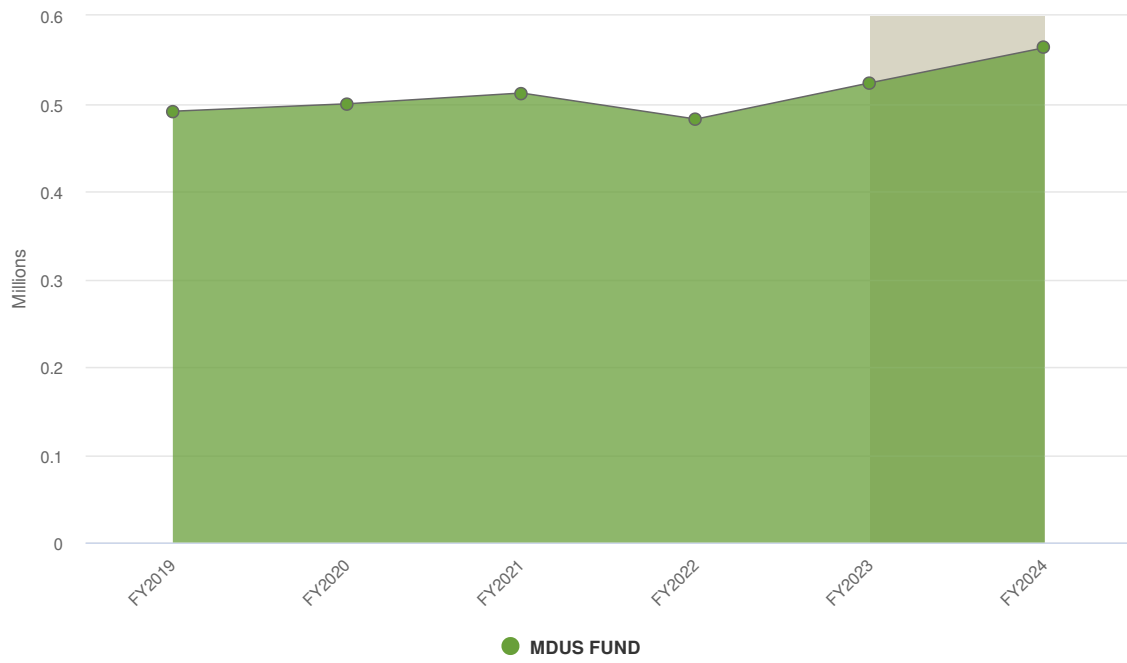


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

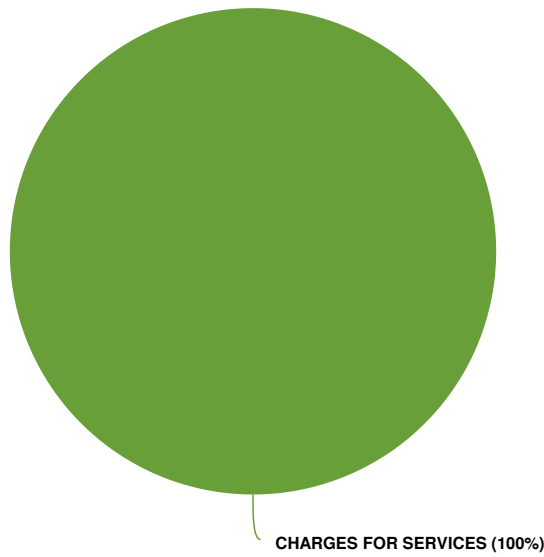


Grey background indicates budgeted figures.

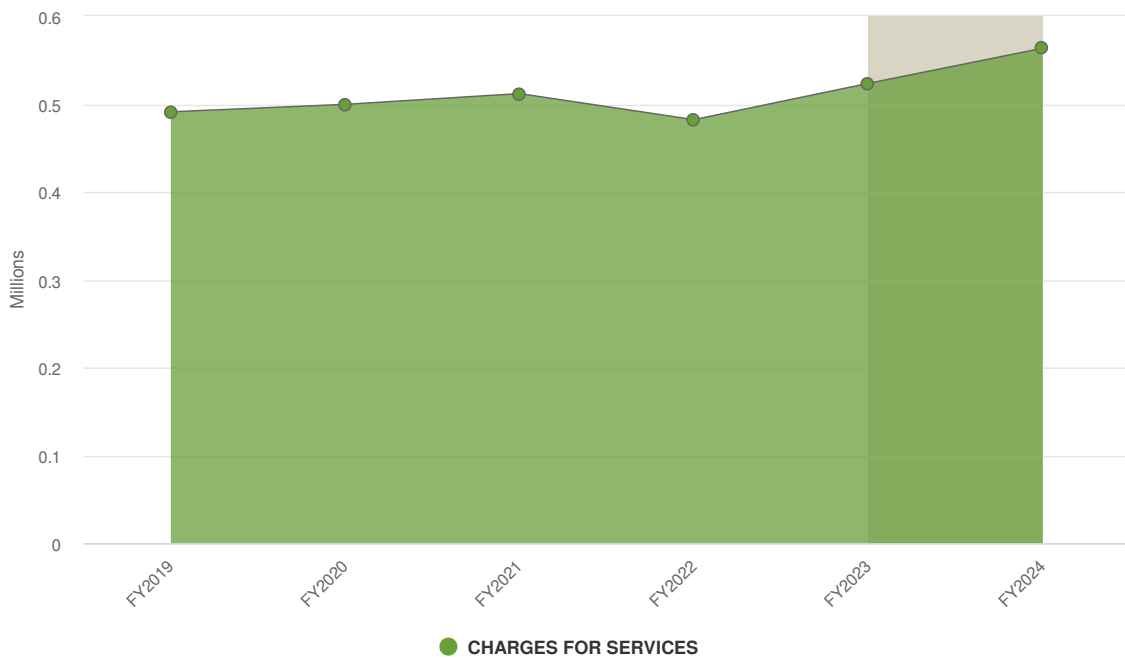
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MDUS FUND	\$539,000	\$523,500	\$563,500	7.6%
Total MDUS FUND:	\$539,000	\$523,500	\$563,500	7.6%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

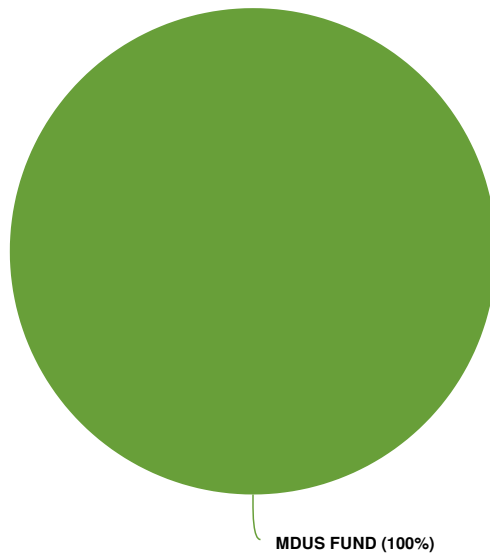


Grey background indicates budgeted figures.

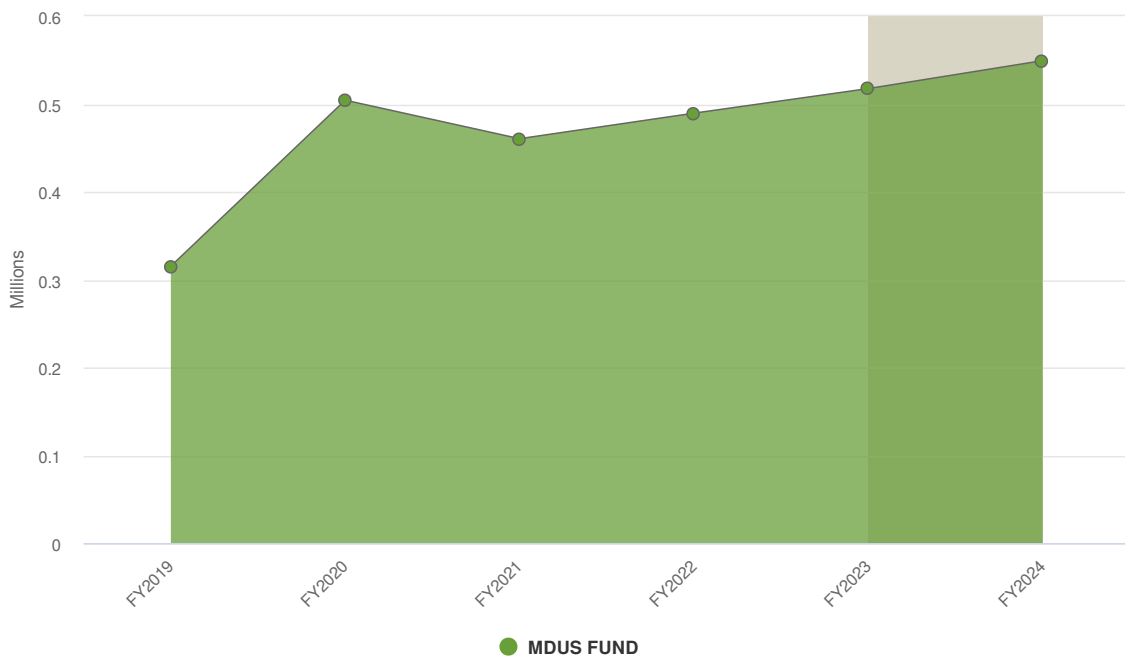
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$539,000	\$523,500	\$563,500	7.6%
Total Revenue Source:	\$539,000	\$523,500	\$563,500	7.6%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

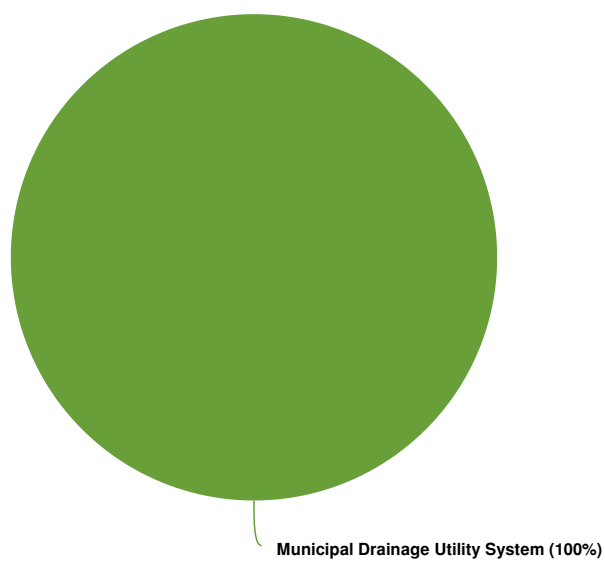


Grey background indicates budgeted figures.

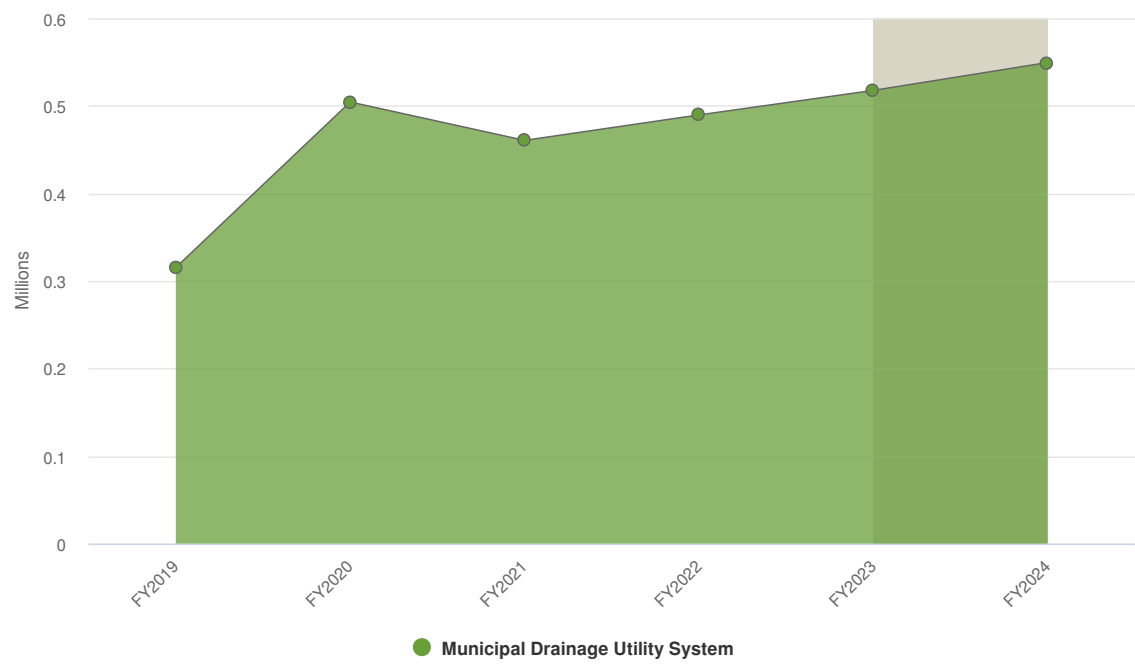
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MDUS FUND	\$491,674	\$517,575	\$549,398	6.1%
Total MDUS FUND:	\$491,674	\$517,575	\$549,398	6.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

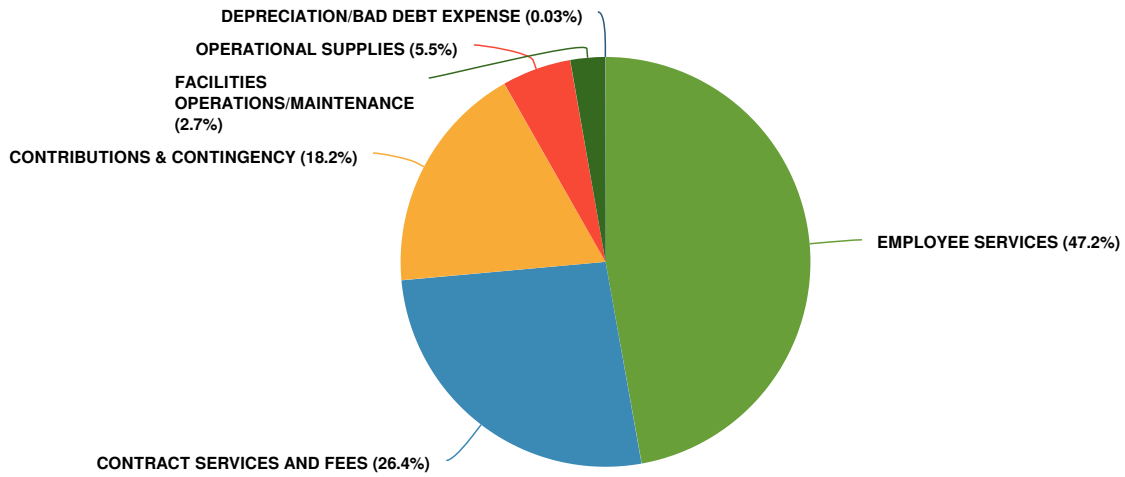


Grey background indicates budgeted figures.

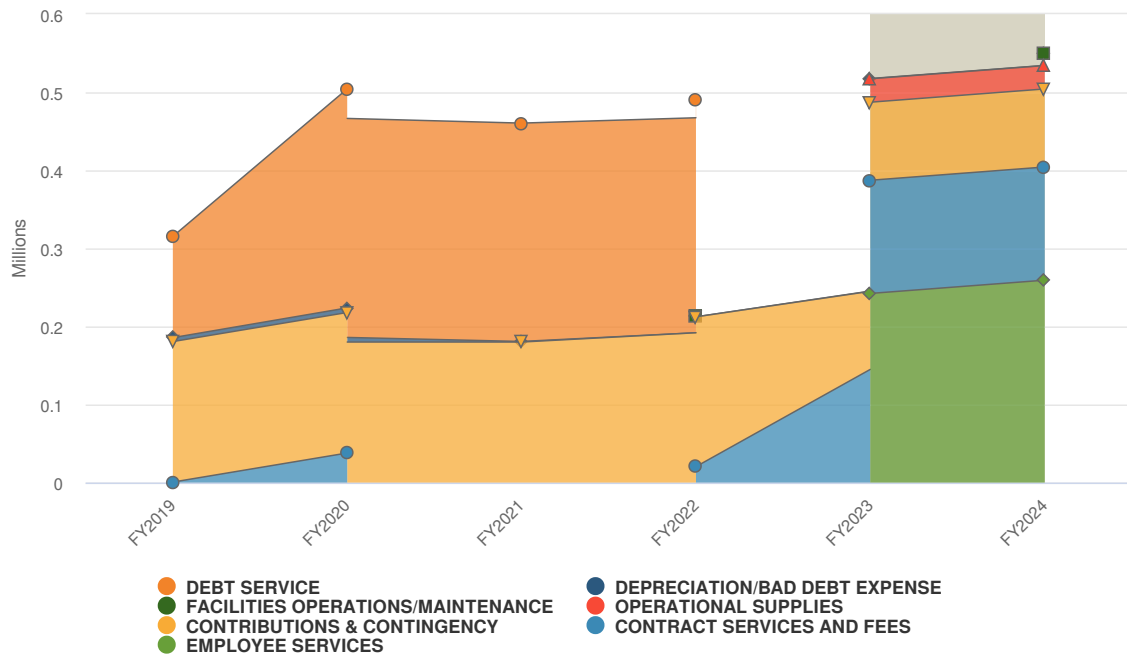
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Municipal Drainage Utility System	\$491,674	\$517,575	\$549,398	6.1%
Total Expenditures:	\$491,674	\$517,575	\$549,398	6.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$241,574	\$242,275	\$259,248	7%
OPERATIONAL SUPPLIES	\$24,000	\$30,000	\$30,000	0%
FACILITIES OPERATIONS/MAINTENANCE	\$15,000	\$0	\$15,000	N/A
CONTRACT SERVICES AND FEES	\$111,000	\$145,000	\$145,000	0%
DEPRECIATION/BAD DEBT EXPENSE	\$100	\$300	\$150	-50%
CONTRIBUTIONS & CONTINGENCY	\$100,000	\$100,000	\$100,000	0%
Total Expense Objects:	\$491,674	\$517,575	\$549,398	6.1%

Fund Balance

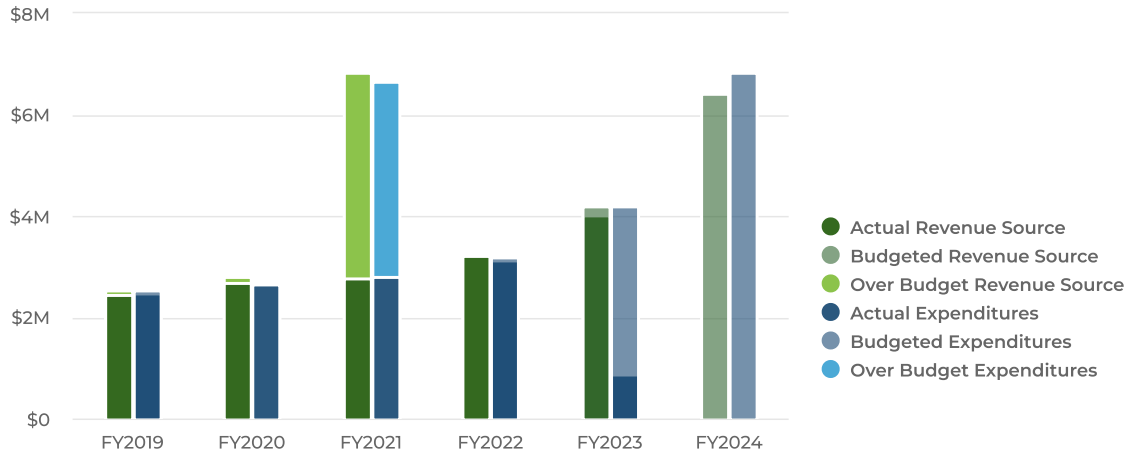


	FY2023
Fund Balance	—
Unassigned	\$257,824
Total Fund Balance:	\$257,824



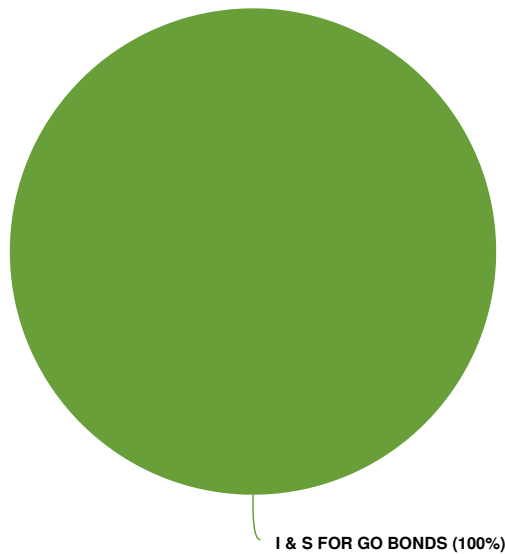
Summary

The City of Taylor is projecting \$6.43M of revenue in FY2024, which represents a 52.6% increase over the prior year. Budgeted expenditures are projected to increase by 62.4% or \$2.63M to \$6.84M in FY2024.

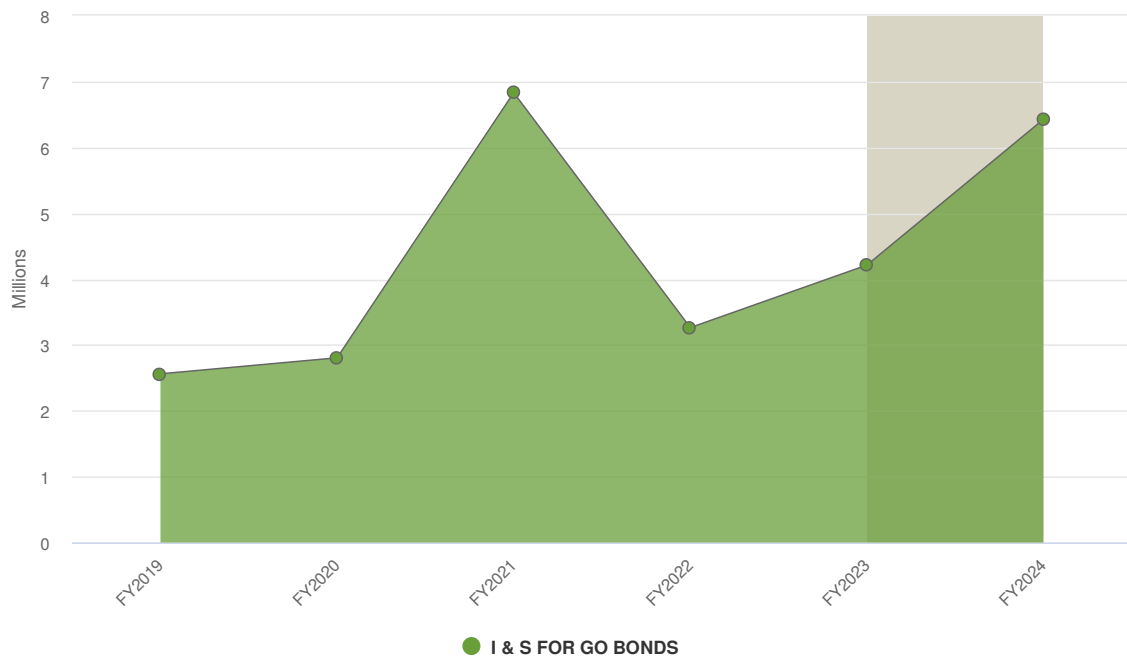


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

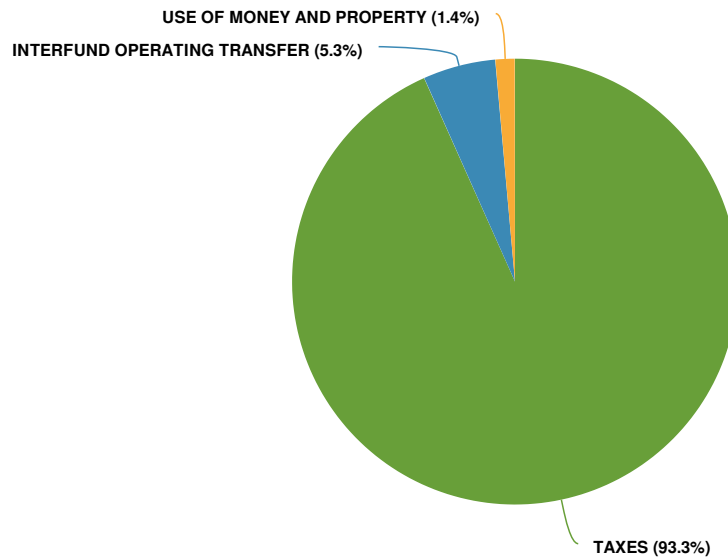


Grey background indicates budgeted figures.

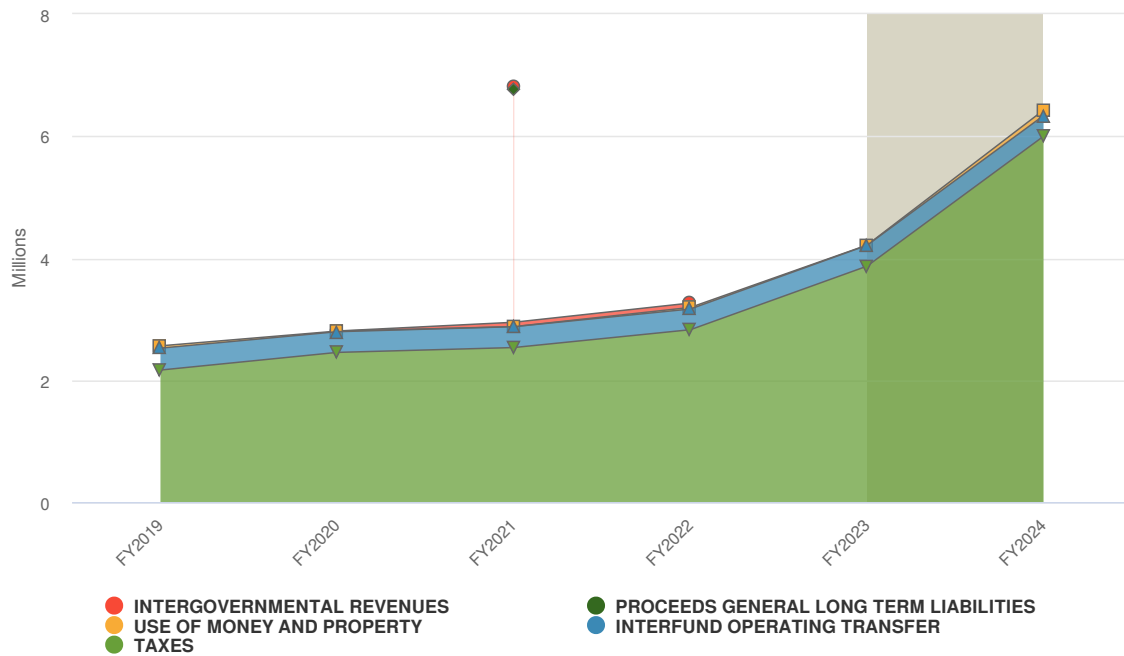
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I & S FOR GO BONDS	\$4,231,700	\$4,212,561	\$6,427,100	52.6%
Total I & S FOR GO BONDS:	\$4,231,700	\$4,212,561	\$6,427,100	52.6%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

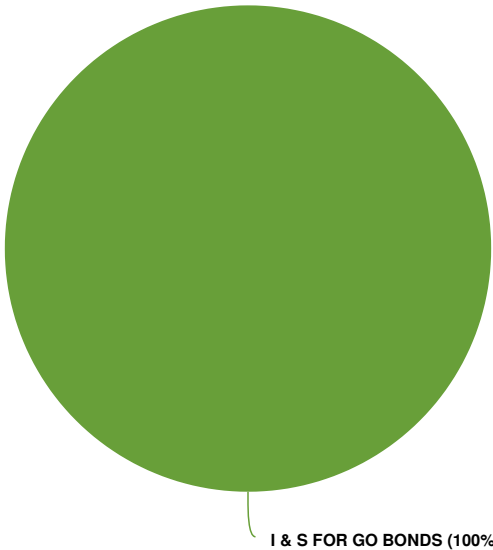


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$3,800,000	\$3,867,361	\$5,998,500	55.1%
USE OF MONEY AND PROPERTY	\$90,000	\$3,500	\$90,000	2,471.4%
INTERFUND OPERATING TRANSFER	\$341,700	\$341,700	\$338,600	-0.9%
Total Revenue Source:	\$4,231,700	\$4,212,561	\$6,427,100	52.6%

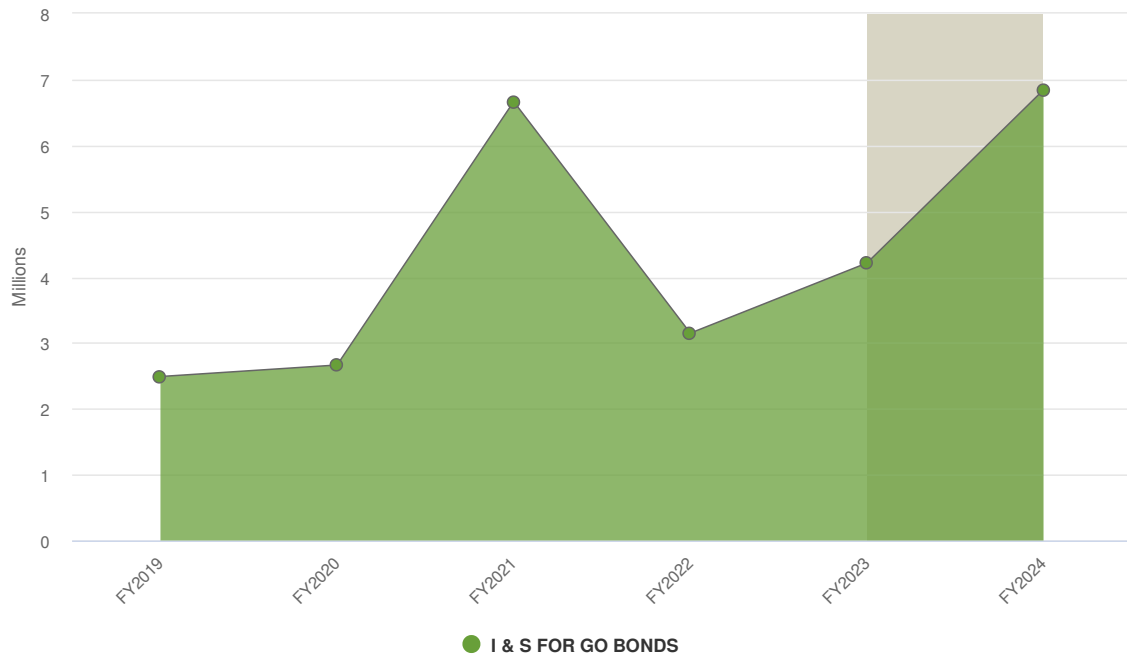
Expenditures by Fund

2024 Expenditures by Fund



I & S FOR GO BONDS (100%)

Budgeted and Historical 2024 Expenditures by Fund

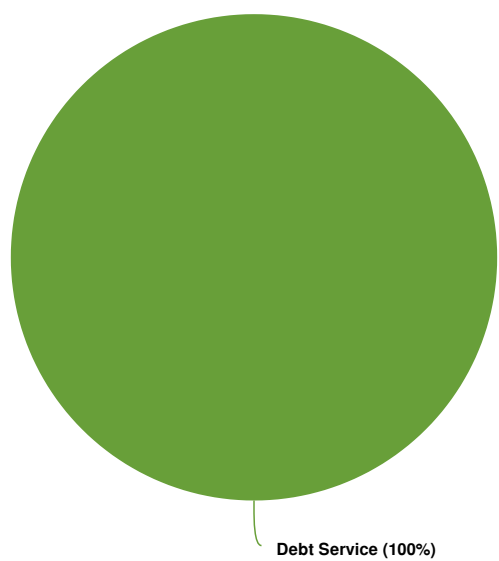


Grey background indicates budgeted figures.

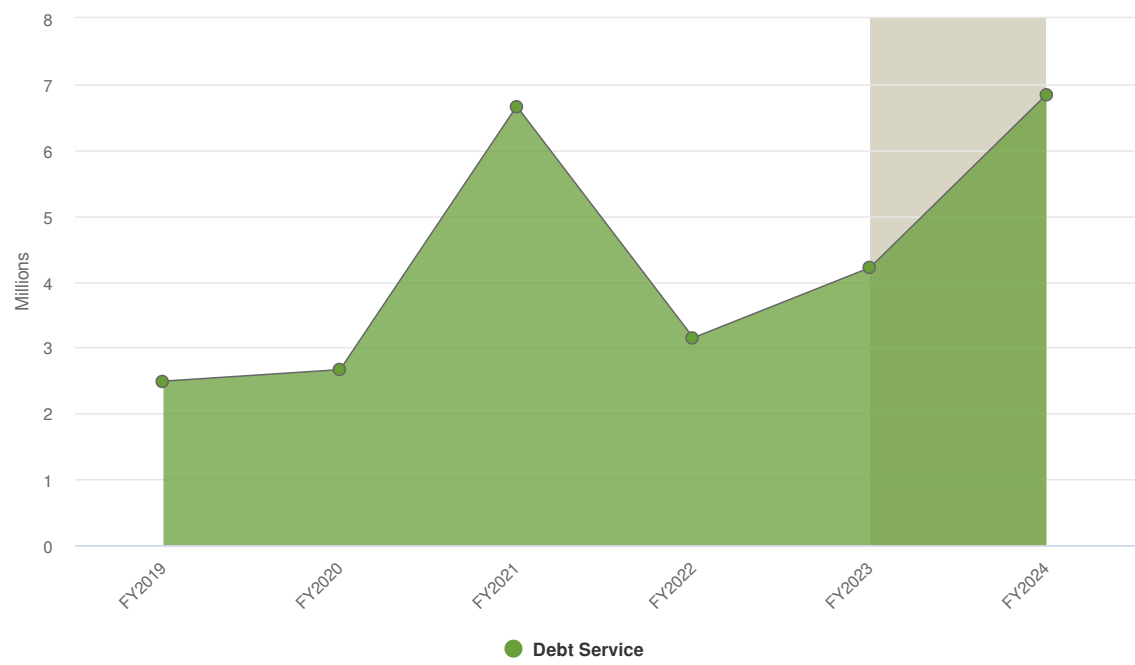
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I & S FOR GO BONDS	\$4,209,060	\$4,213,061	\$6,842,978	62.4%
Total I & S FOR GO BONDS:	\$4,209,060	\$4,213,061	\$6,842,978	62.4%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

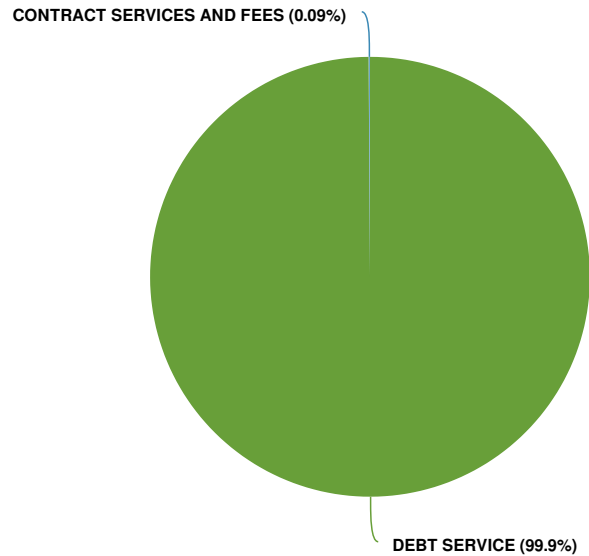


Grey background indicates budgeted figures.

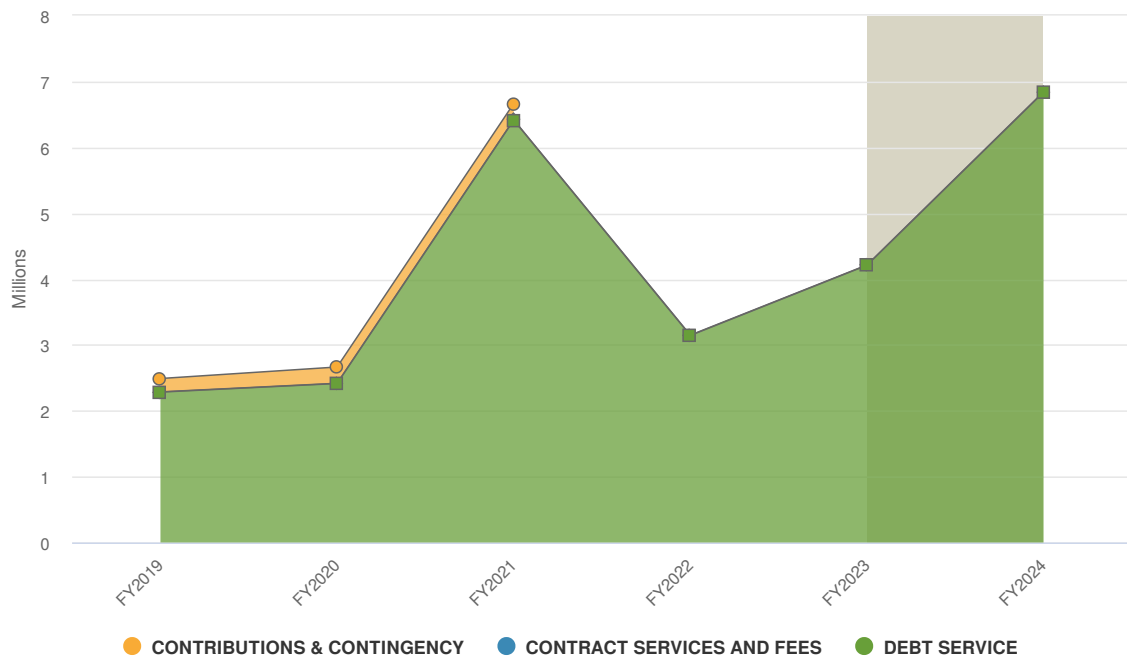
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Debt Service	\$4,209,060	\$4,213,061	\$6,842,978	62.4%
Total Expenditures:	\$4,209,060	\$4,213,061	\$6,842,978	62.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



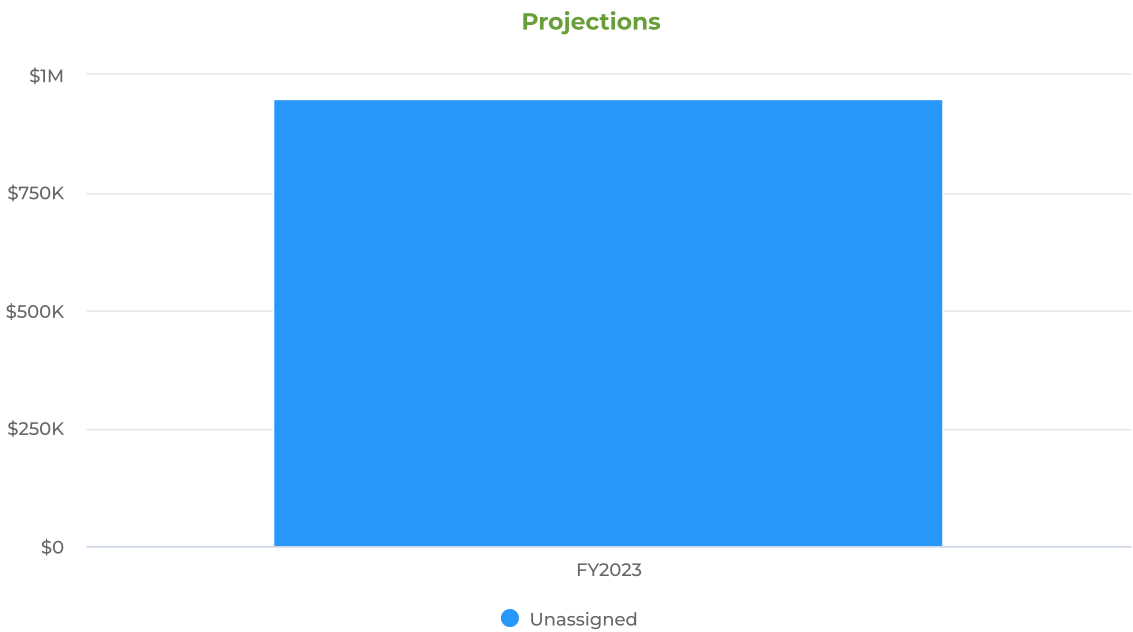
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRACT SERVICES AND FEES	\$0	\$4,000	\$6,000	50%
DEBT SERVICE	\$4,209,060	\$4,209,061	\$6,836,978	62.4%
Total Expense Objects:	\$4,209,060	\$4,213,061	\$6,842,978	62.4%

Fund Balance

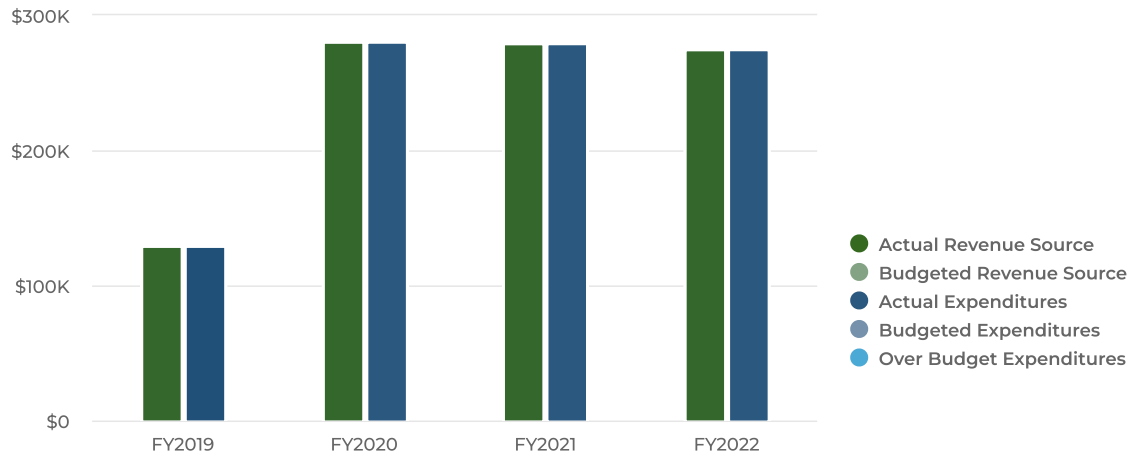


	FY2023
Fund Balance	—
Unassigned	\$948,121
Total Fund Balance:	\$948,121



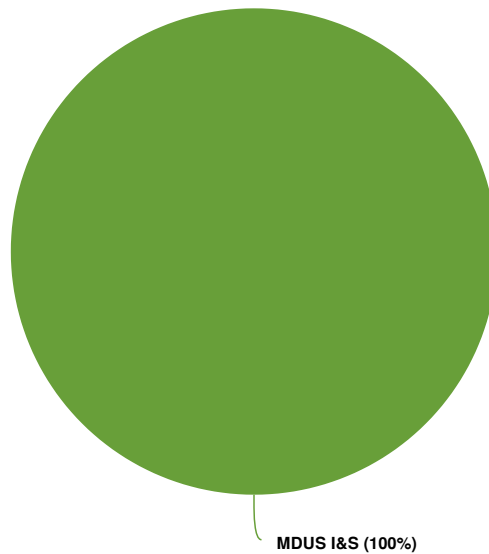
Summary

The City of Taylor is projecting N/A of revenue in FY2024, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2024.

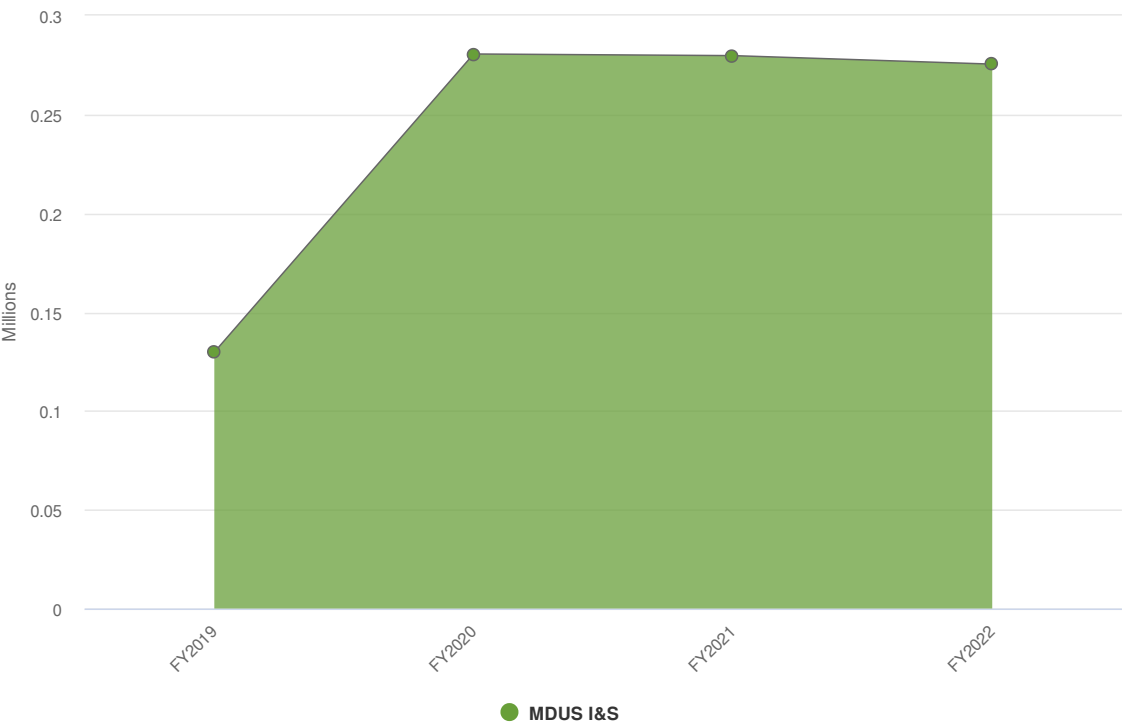


Revenue by Fund

2024 Revenue by Fund



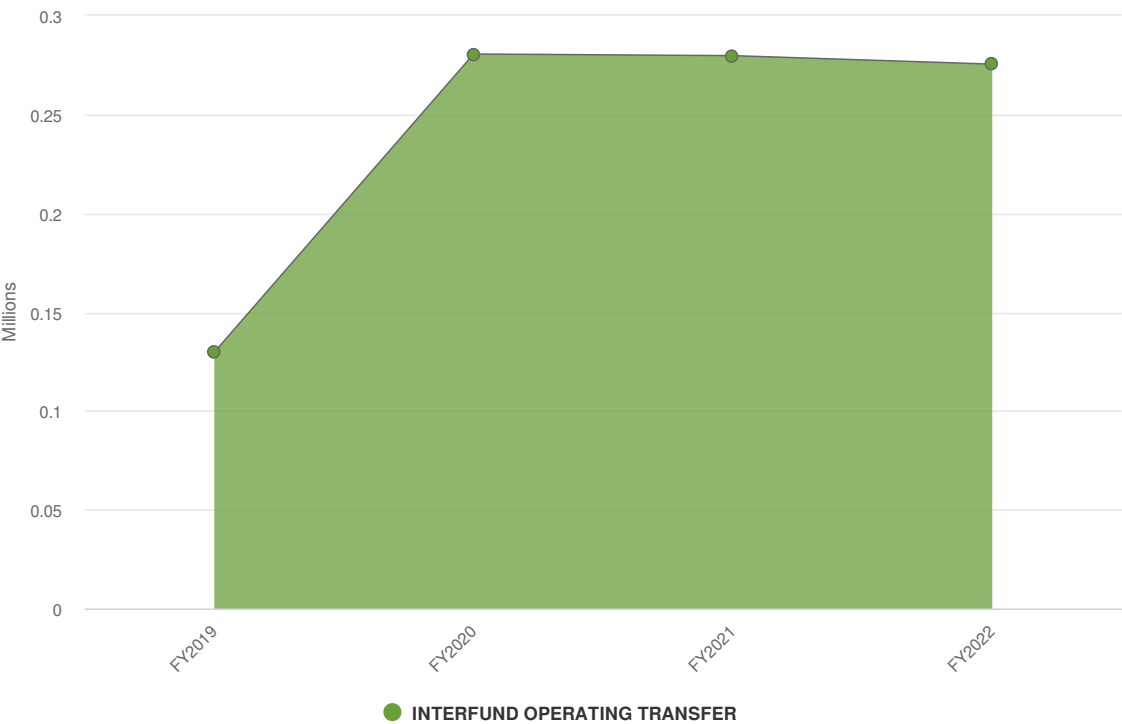
Budgeted and Historical 2024 Revenue by Fund



Name	FY2023 undefined vs. FY2024 Budgeted (% Change)
No Data To Display	

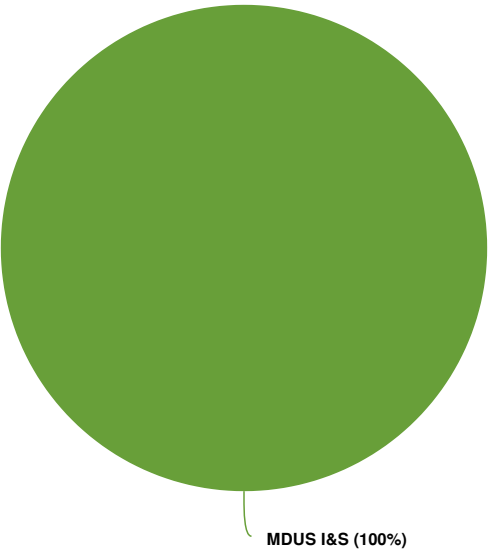
Revenues by Source

Budgeted and Historical 2024 Revenues by Source

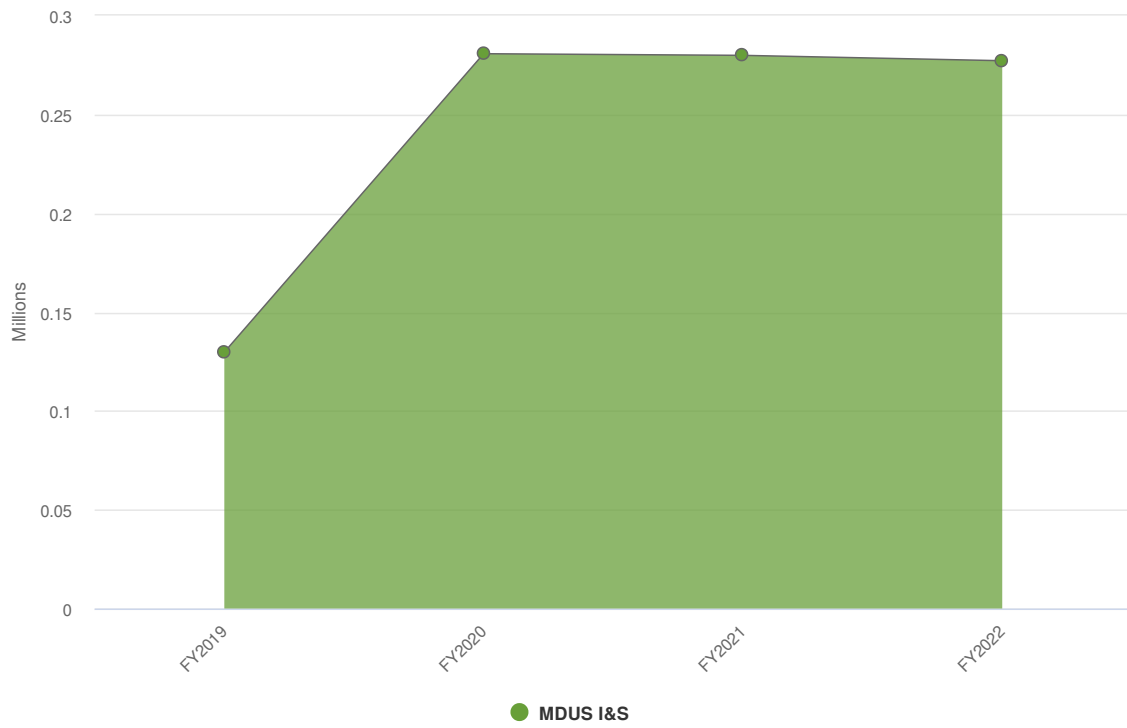


Expenditures by Fund

2024 Expenditures by Fund

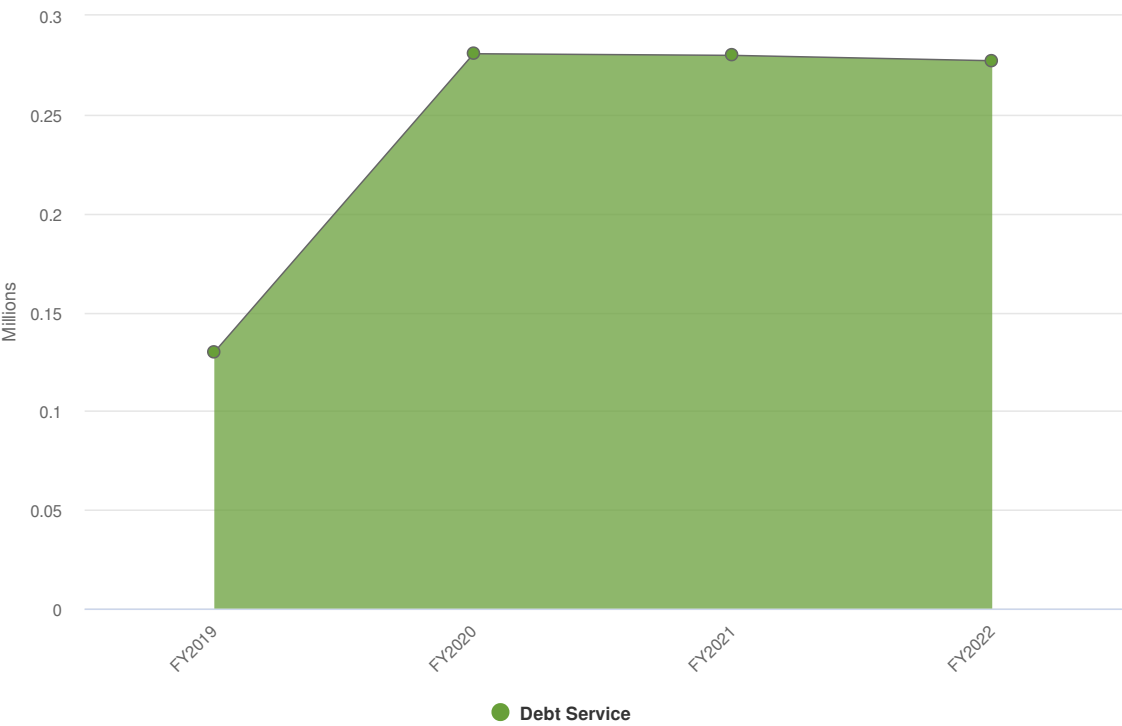


Budgeted and Historical 2024 Expenditures by Fund



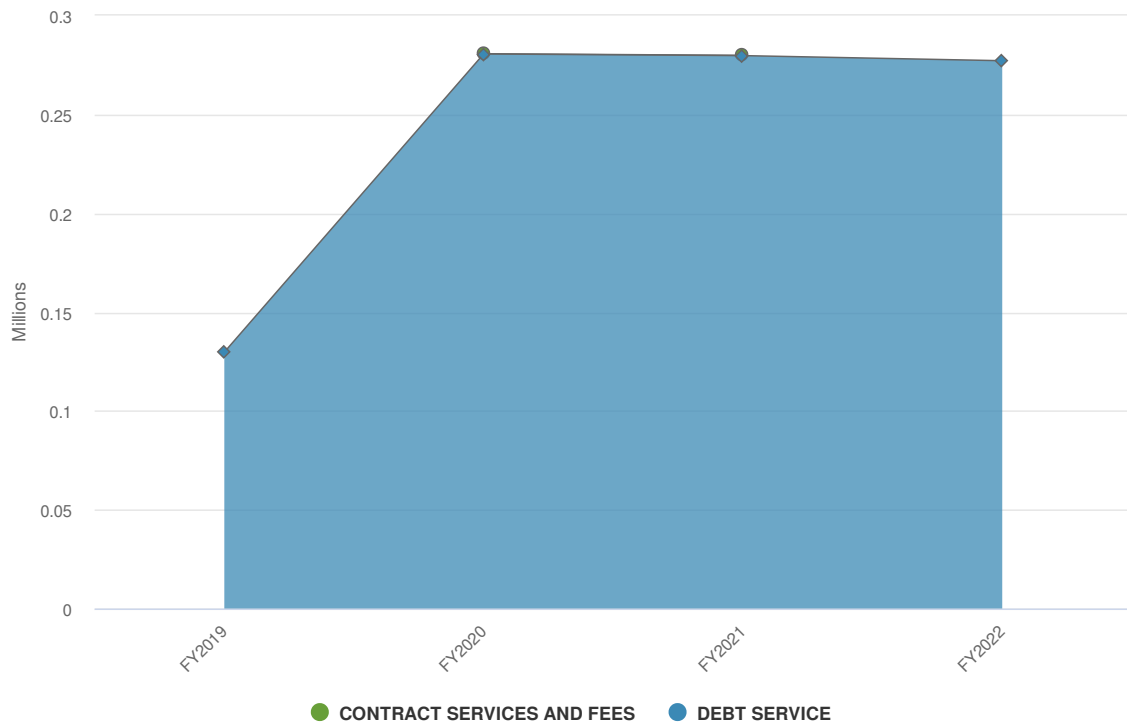
Expenditures by Function

Budgeted and Historical Expenditures by Function



Expenditures by Expense Type

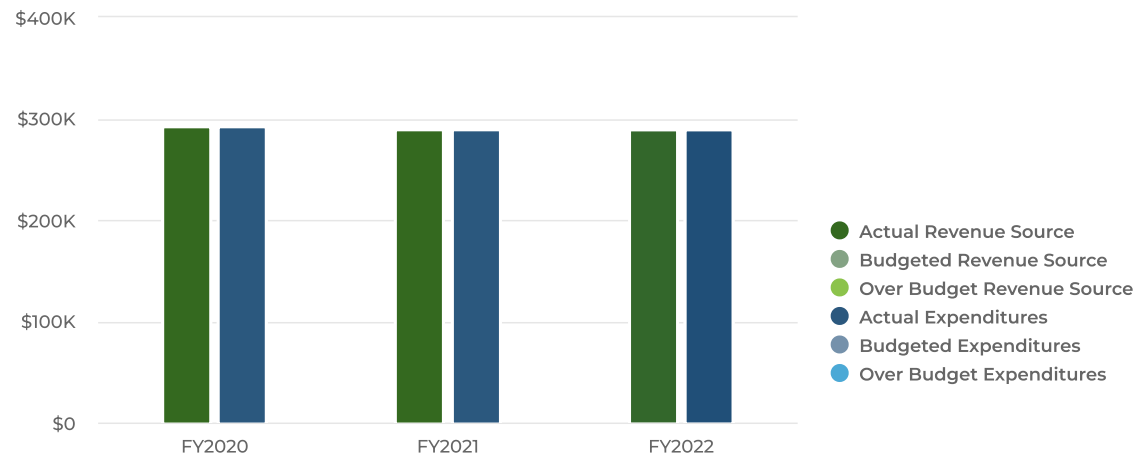
Budgeted and Historical Expenditures by Expense Type





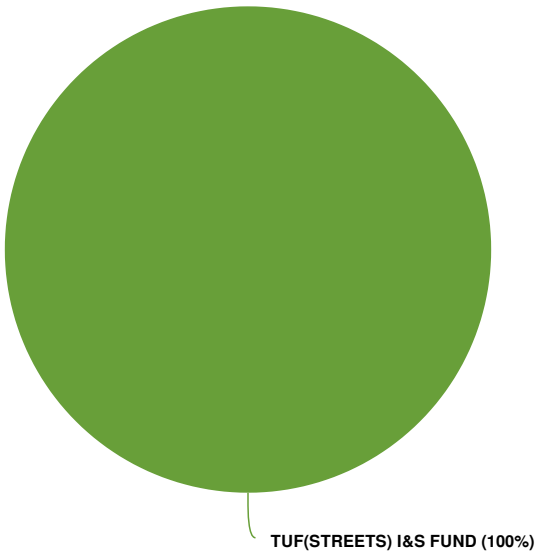
Summary

The City of Taylor is projecting N/A of revenue in FY2024, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2024.

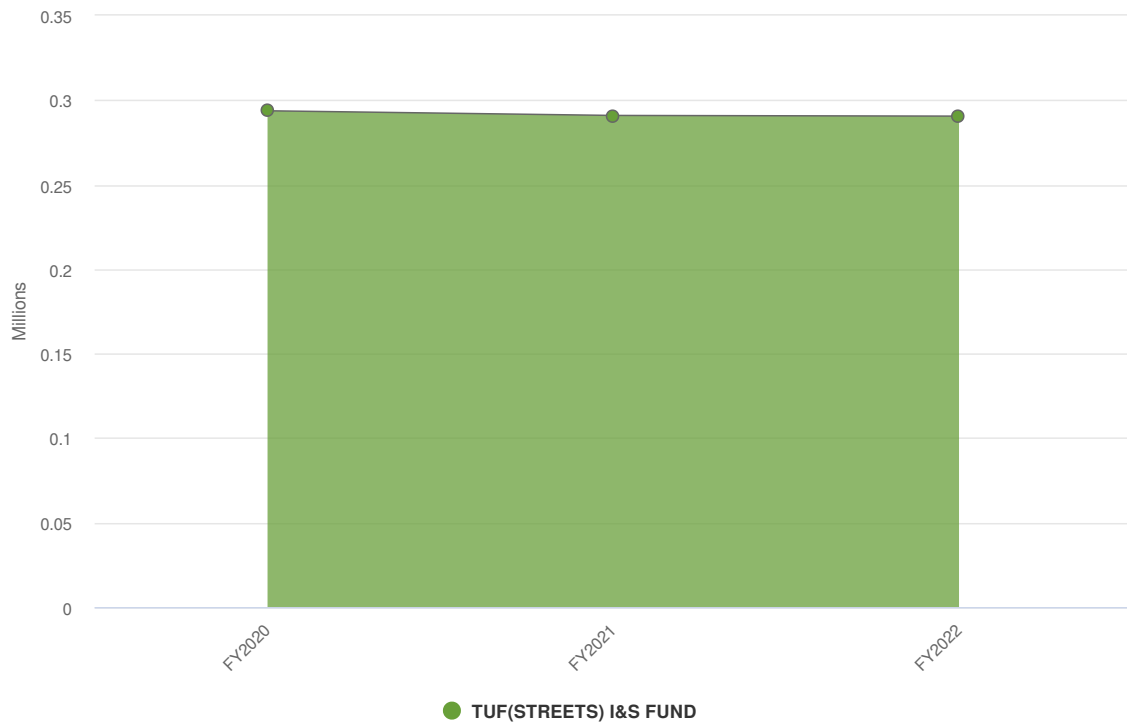


Revenue by Fund

2024 Revenue by Fund

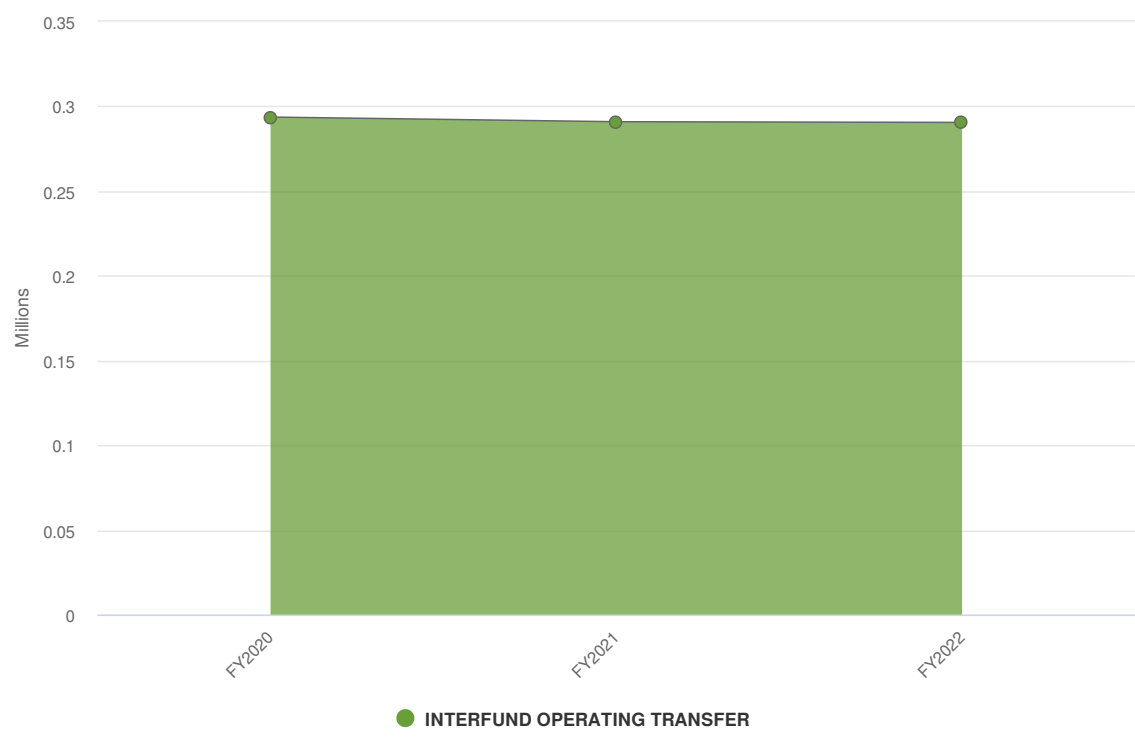


Budgeted and Historical 2024 Revenue by Fund



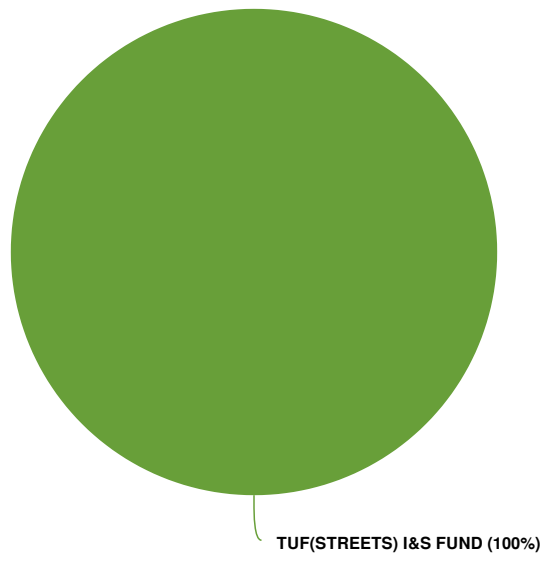
Revenues by Source

Budgeted and Historical 2024 Revenues by Source

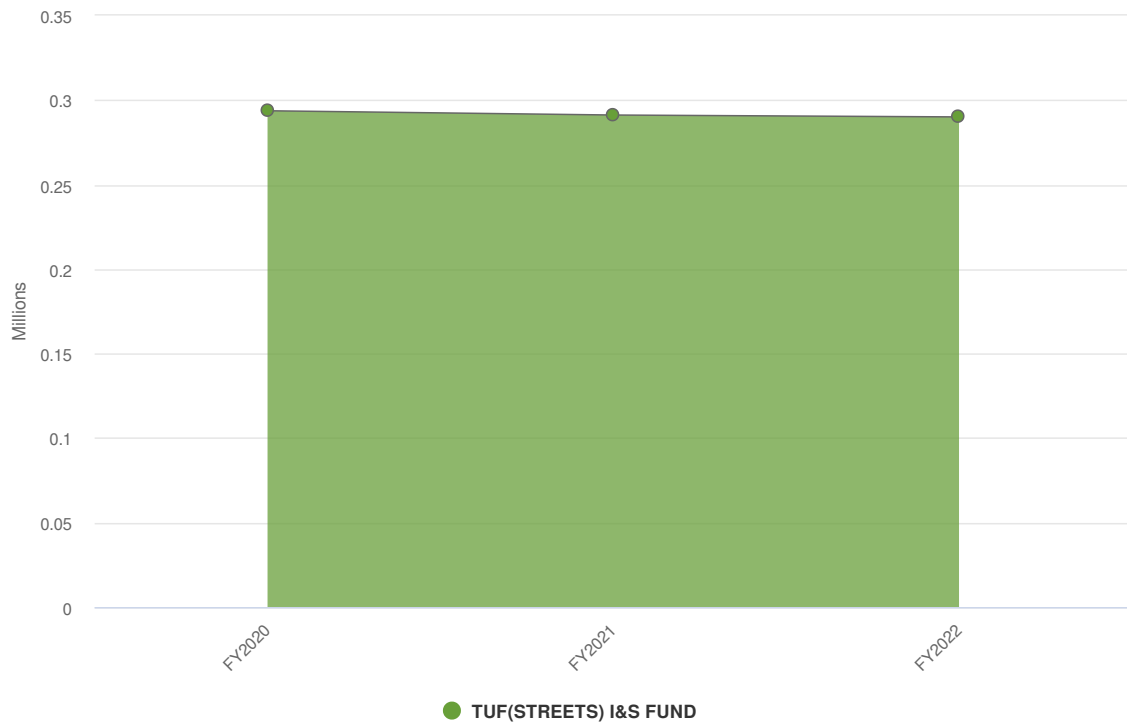


Expenditures by Fund

2024 Expenditures by Fund

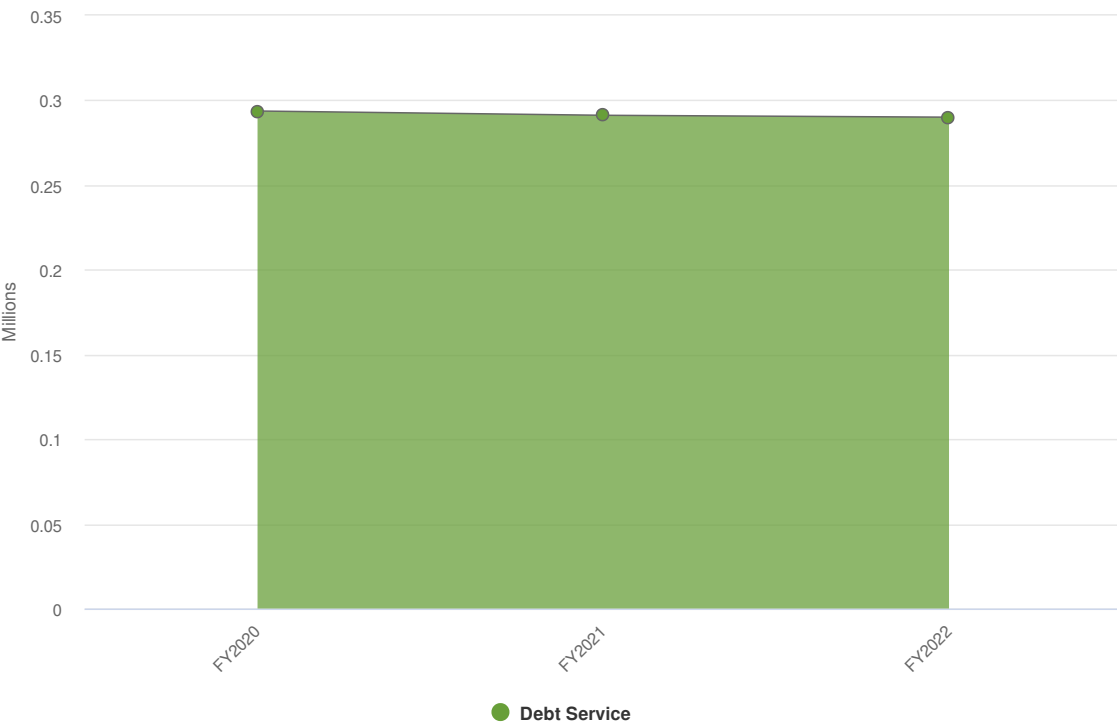


Budgeted and Historical 2024 Expenditures by Fund



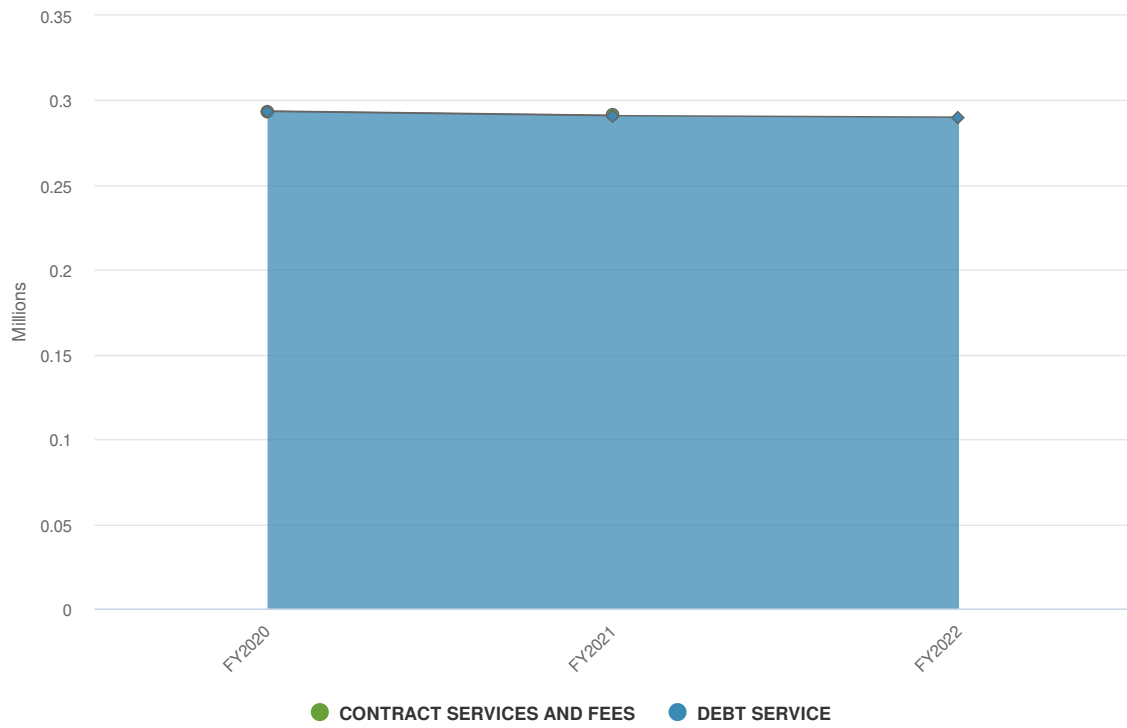
Expenditures by Function

Budgeted and Historical Expenditures by Function



Expenditures by Expense Type

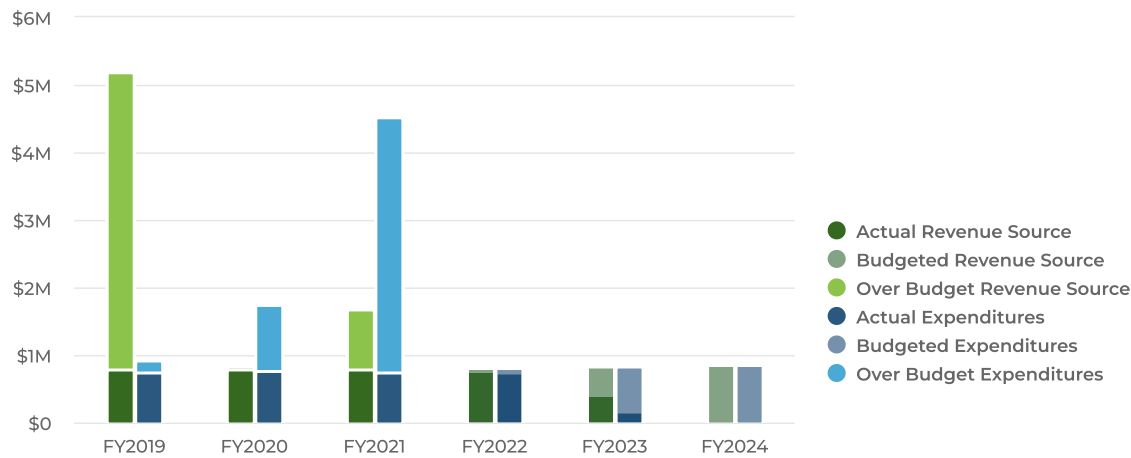
Budgeted and Historical Expenditures by Expense Type





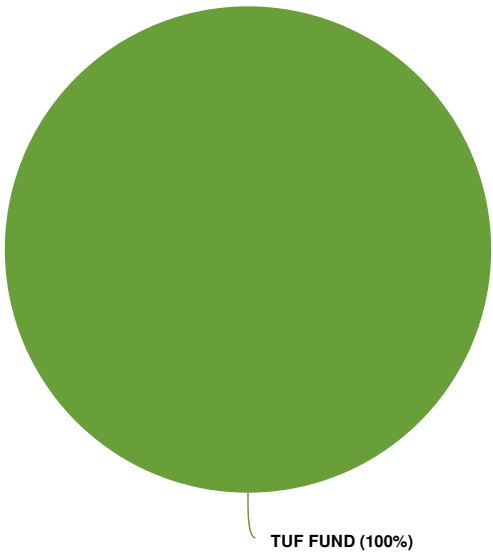
Summary

The City of Taylor is projecting \$860K of revenue in FY2024, which represents a 1.1% increase over the prior year. Budgeted expenditures are projected to increase by 1.4% or \$11.64K to \$858.99K in FY2024.

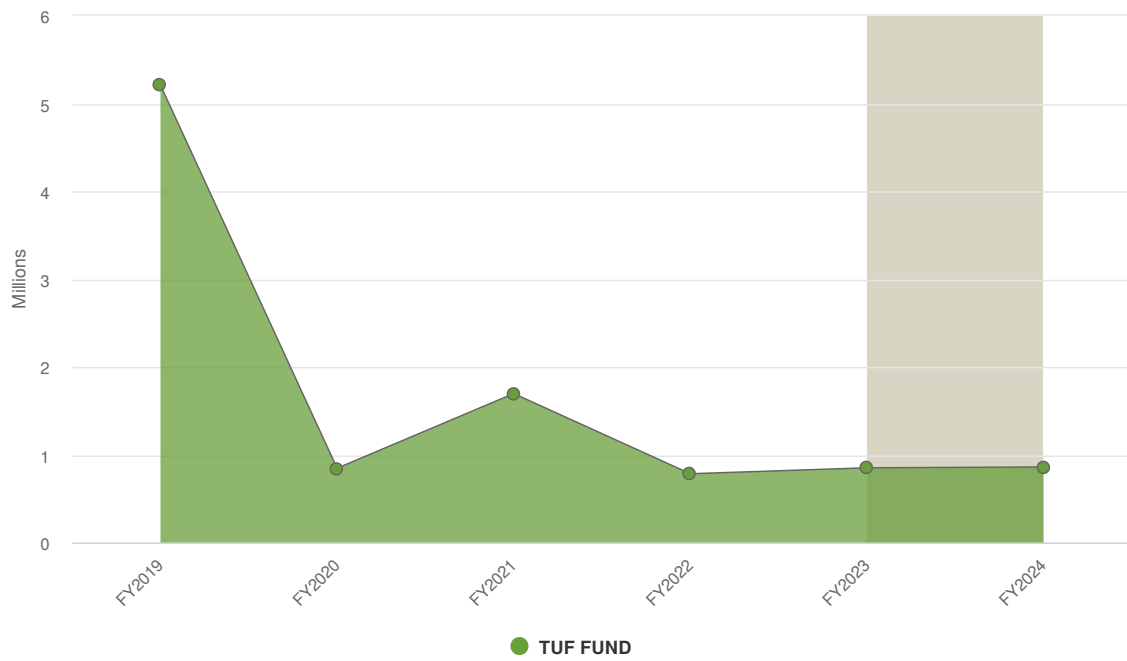


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

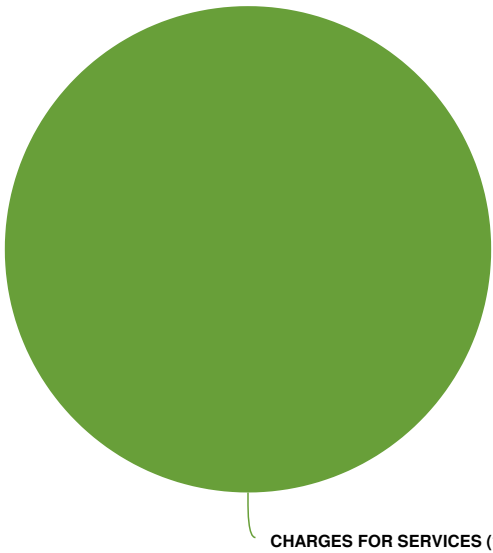


Grey background indicates budgeted figures.

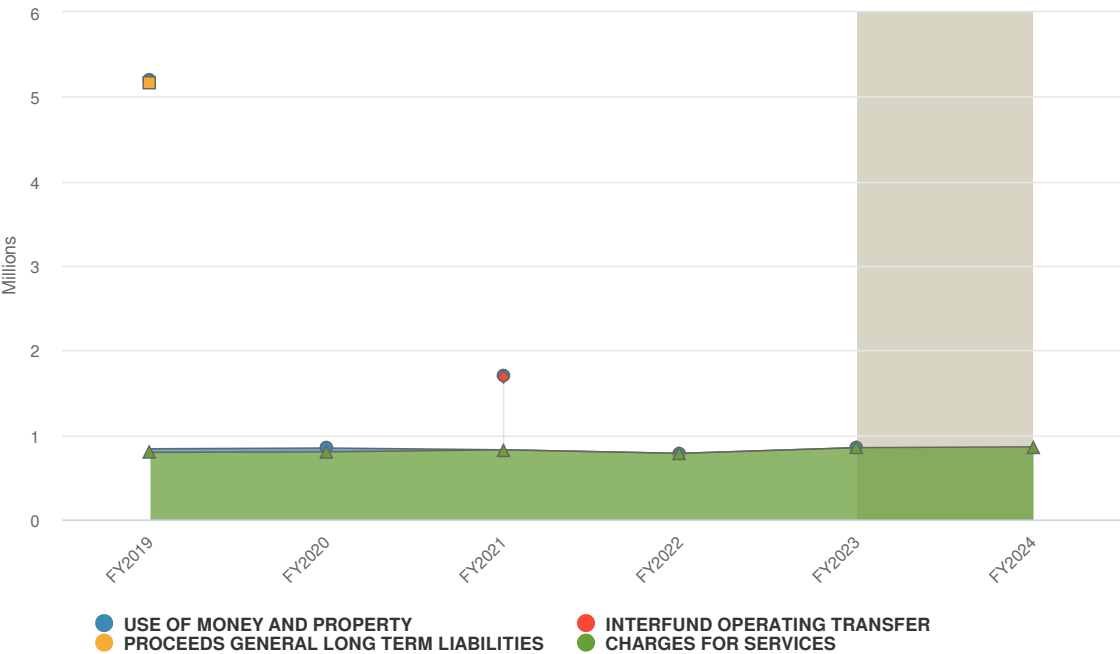
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
TUF FUND	\$855,000	\$850,500	\$860,000	1.1%
Total TUF FUND:	\$855,000	\$850,500	\$860,000	1.1%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

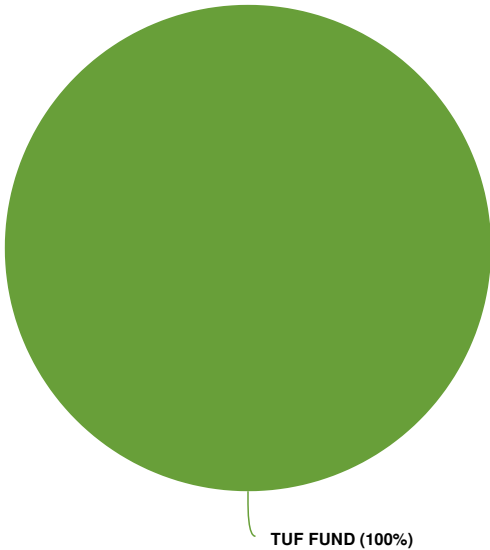


Grey background indicates budgeted figures.

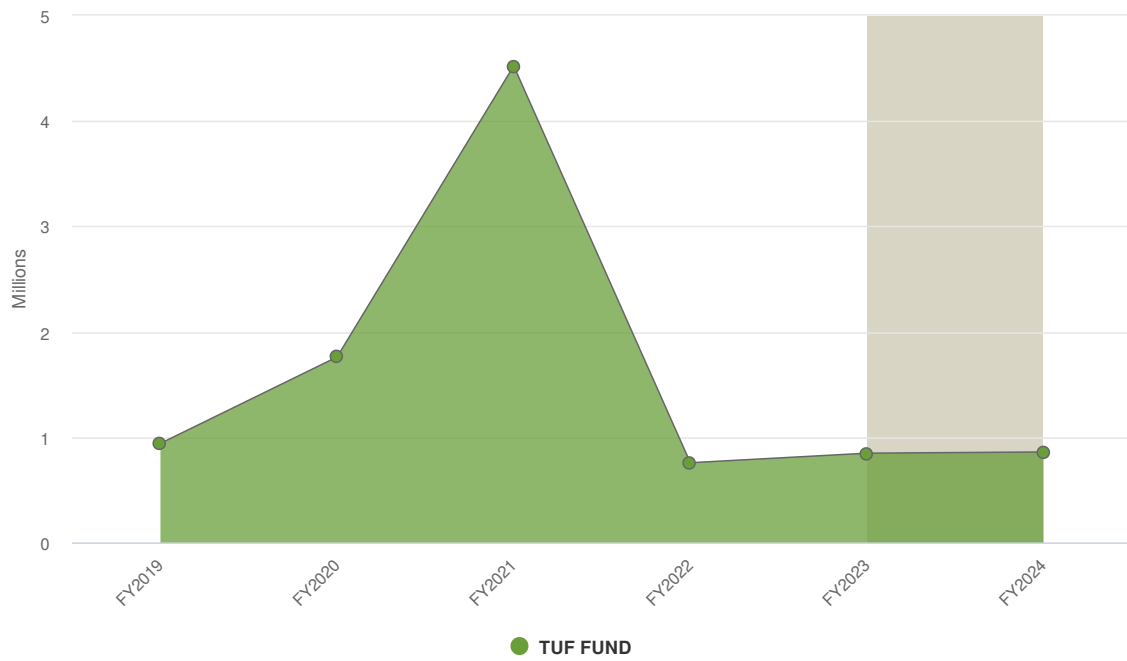
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$855,000	\$850,000	\$860,000	1.2%
USE OF MONEY AND PROPERTY	\$0	\$500	\$0	-100%
Total Revenue Source:	\$855,000	\$850,500	\$860,000	1.1%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

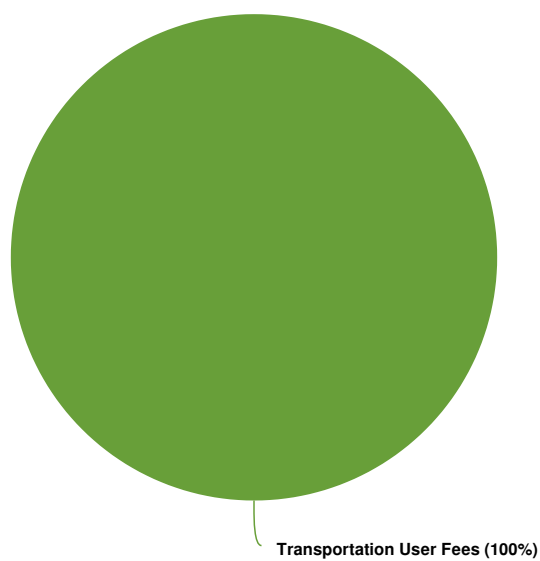


Grey background indicates budgeted figures.

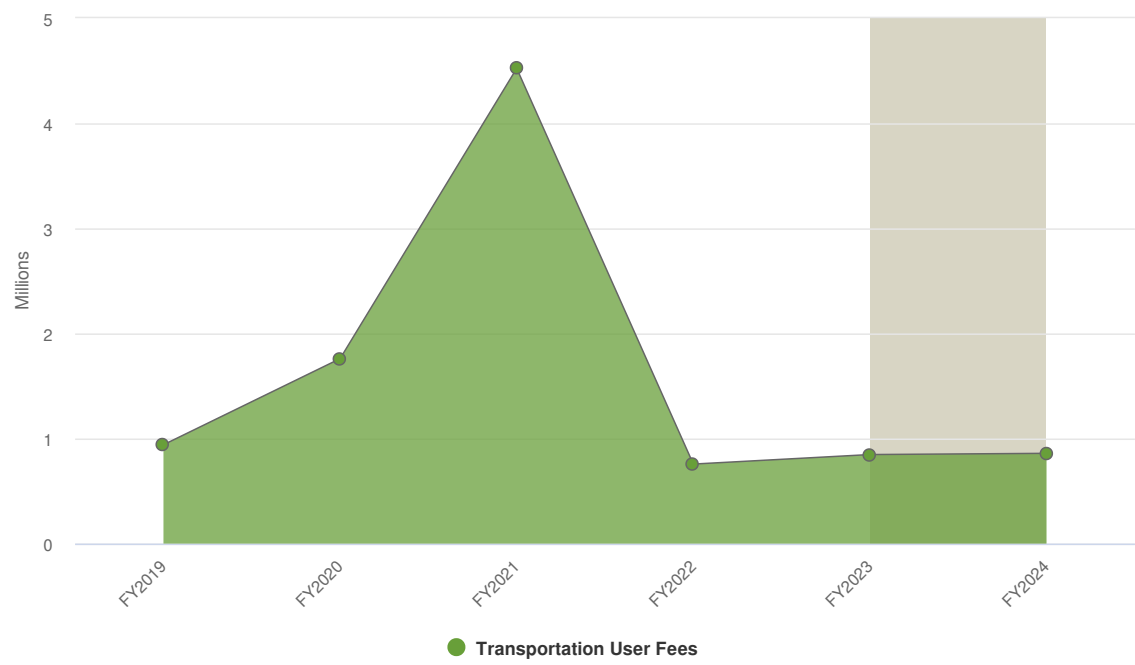
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
TUF FUND	\$791,961	\$847,351	\$858,993	1.4%
Total TUF FUND:	\$791,961	\$847,351	\$858,993	1.4%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

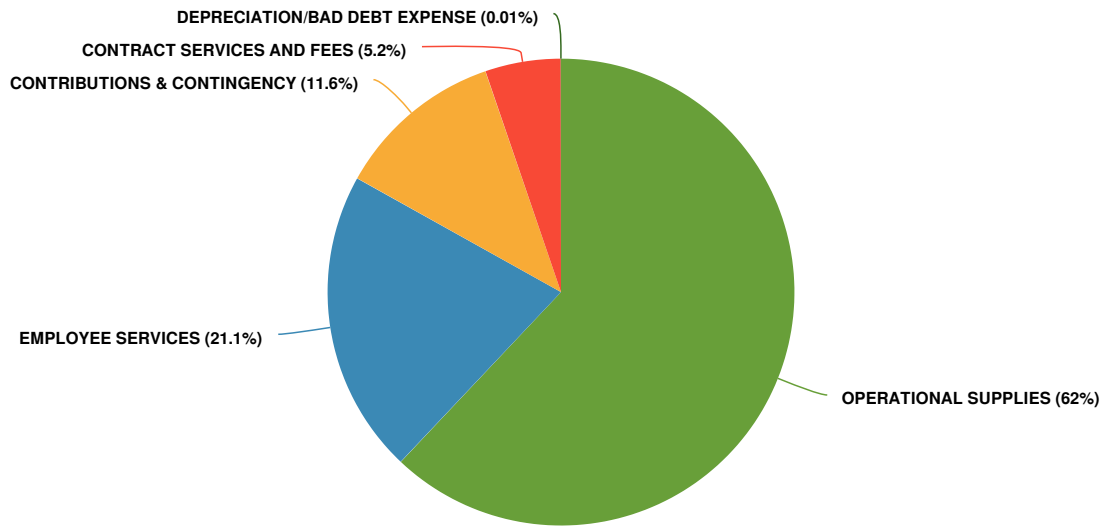


Grey background indicates budgeted figures.

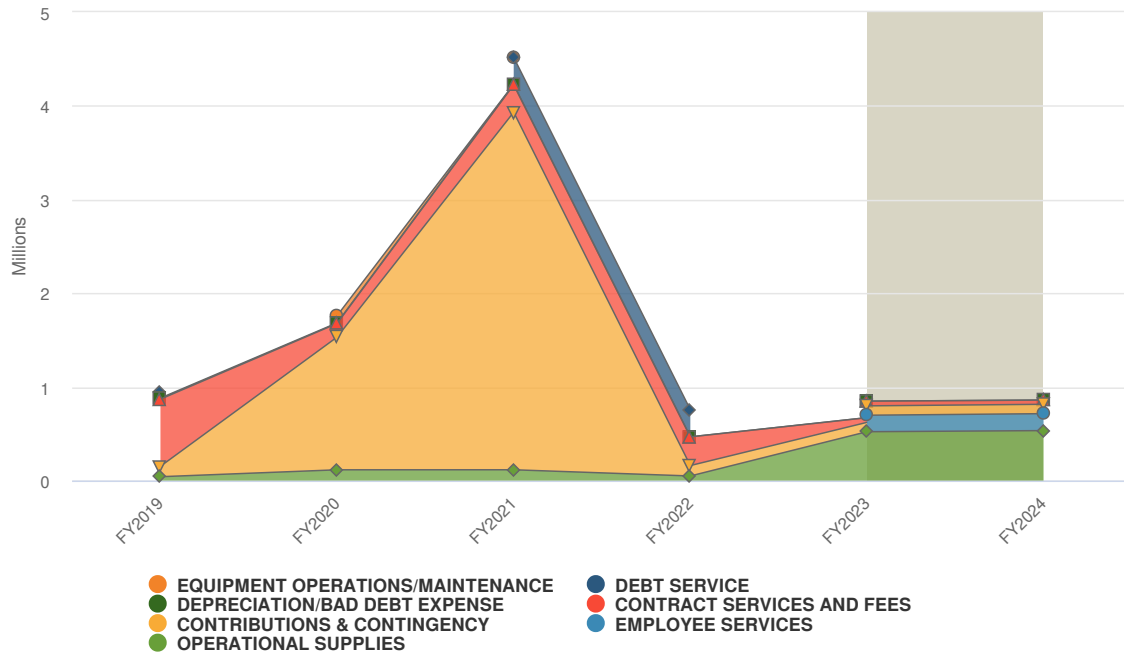
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Transportation User Fees	\$791,961	\$847,351	\$858,993	1.4%
Total Expenditures:	\$791,961	\$847,351	\$858,993	1.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



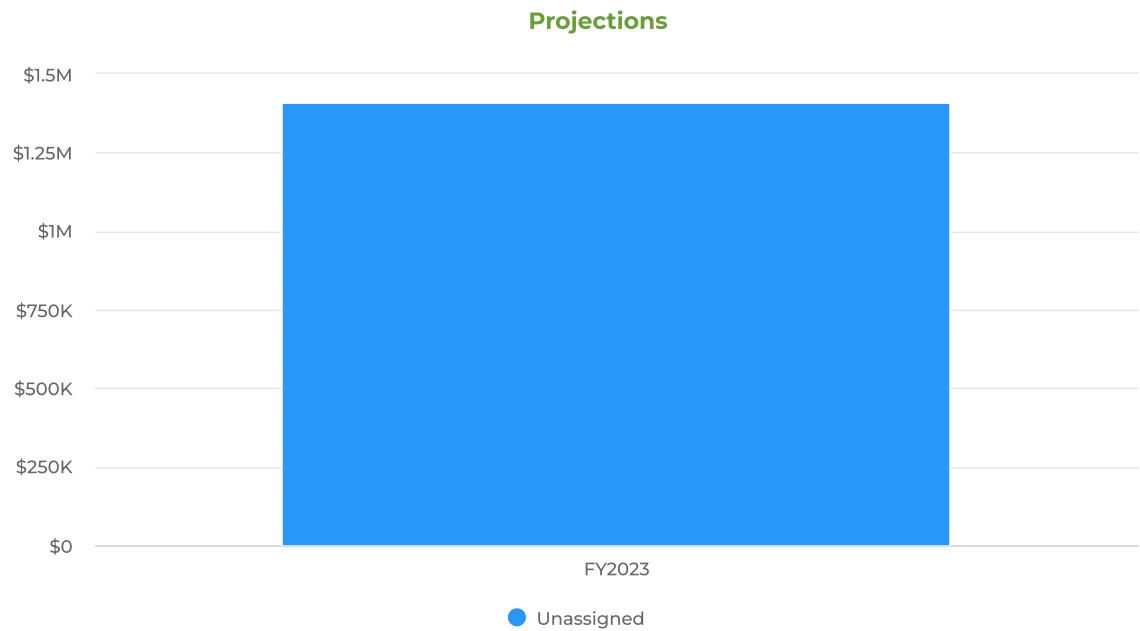
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$125,861	\$176,151	\$180,893	2.7%
OPERATIONAL SUPPLIES	\$521,000	\$521,000	\$533,000	2.3%
CONTRACT SERVICES AND FEES	\$45,000	\$50,000	\$45,000	-10%
DEPRECIATION/BAD DEBT EXPENSE	\$100	\$200	\$100	-50%
CONTRIBUTIONS & CONTINGENCY	\$100,000	\$100,000	\$100,000	0%
Total Expense Objects:	\$791,961	\$847,351	\$858,993	1.4%

Fund Balance

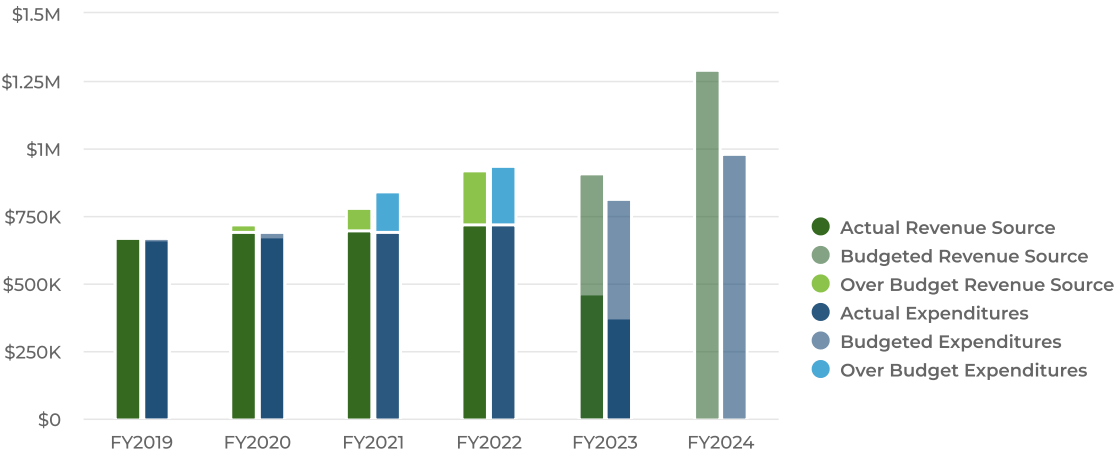


	FY2023
Fund Balance	—
Unassigned	\$1,411,138
Total Fund Balance:	\$1,411,138



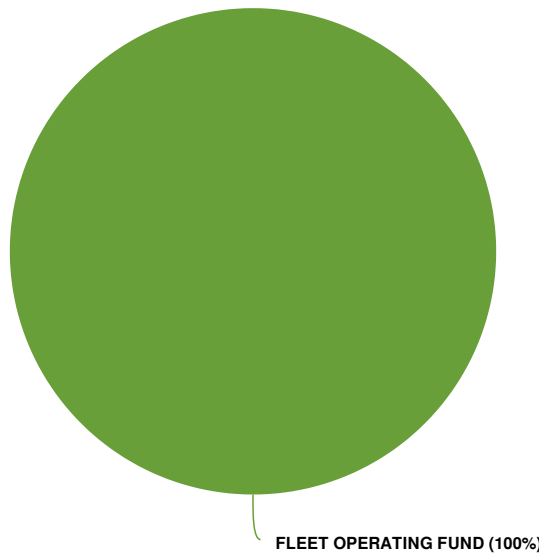
Summary

The City of Taylor is projecting \$1.3M of revenue in FY2024, which represents a 42.4% increase over the prior year. Budgeted expenditures are projected to increase by 20.1% or \$164.02K to \$981.12K in FY2024.

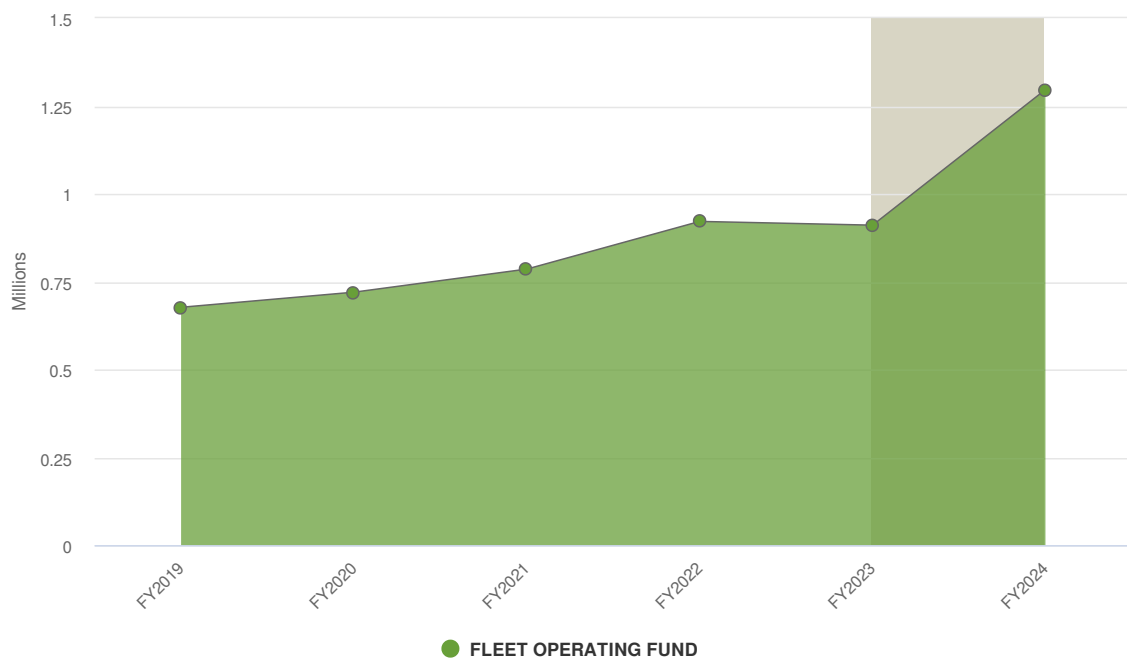


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

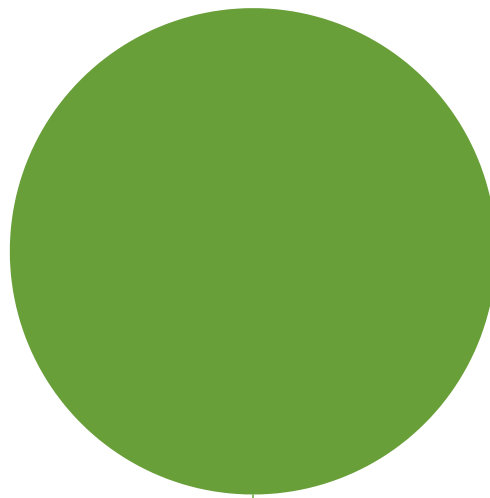


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
FLEET OPERATING FUND	\$910,784	\$910,784	\$1,296,698	42.4%
Total FLEET OPERATING FUND:	\$910,784	\$910,784	\$1,296,698	42.4%

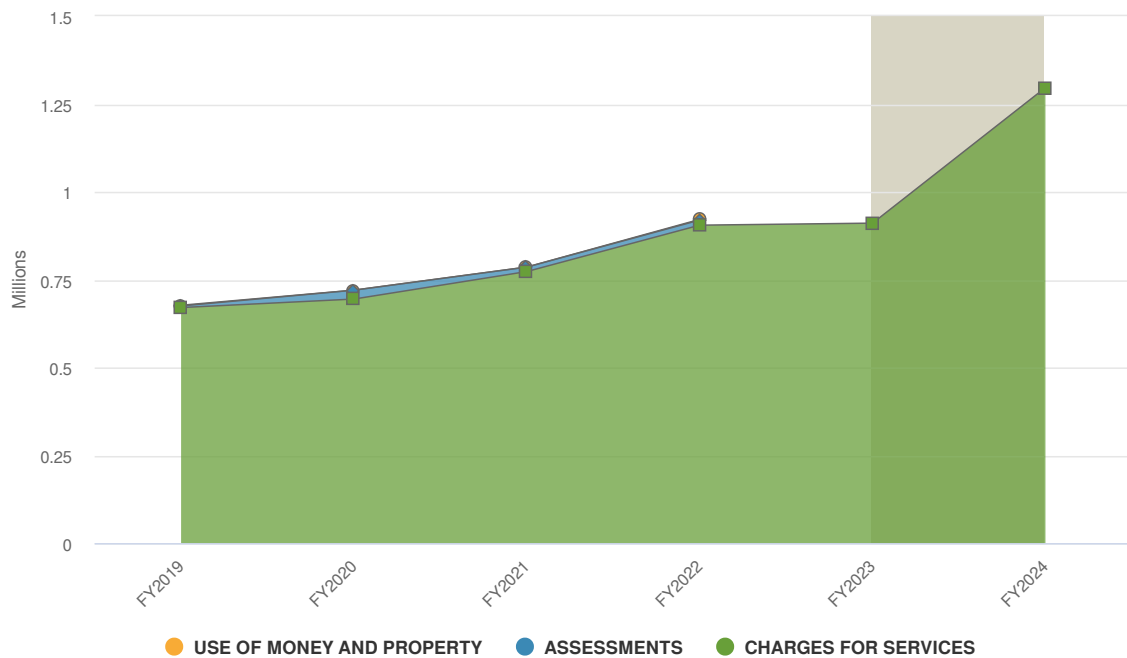
Revenues by Source

Projected 2024 Revenues by Source



CHARGES FOR SERVICES (100%)

Budgeted and Historical 2024 Revenues by Source

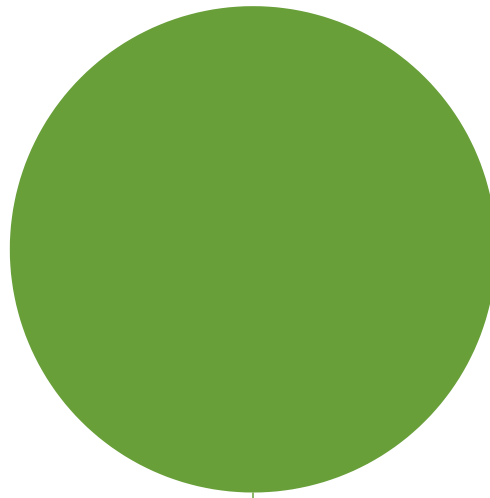


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$910,784	\$910,784	\$1,296,698	42.4%
Total Revenue Source:	\$910,784	\$910,784	\$1,296,698	42.4%

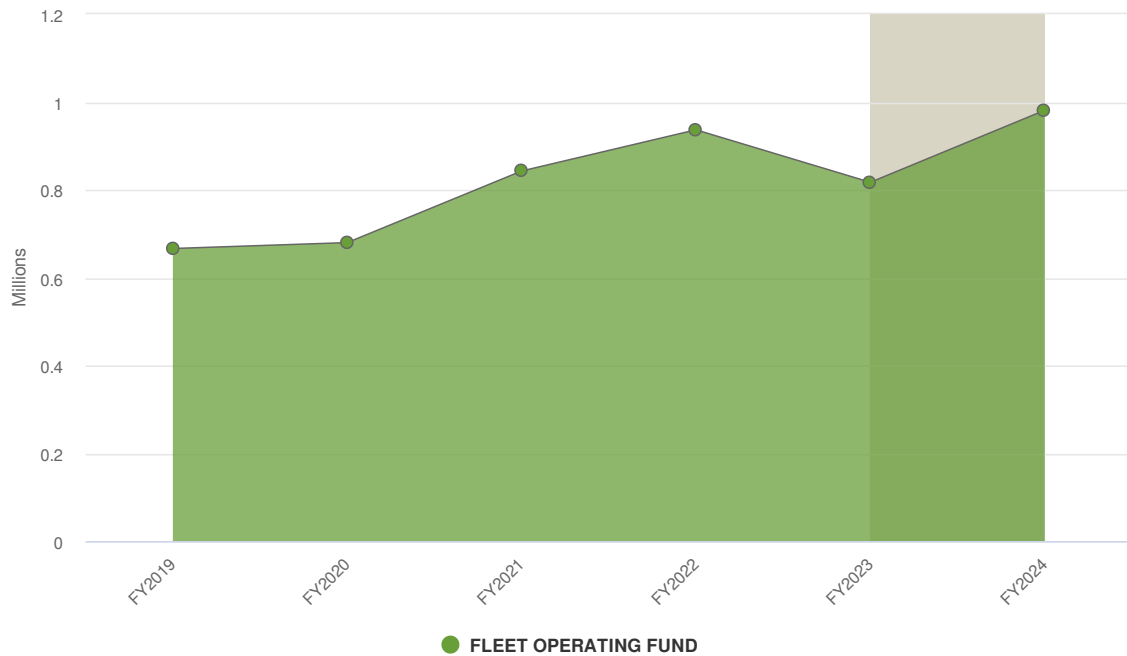
Expenditures by Fund

2024 Expenditures by Fund



FLEET OPERATING FUND (100%)

Budgeted and Historical 2024 Expenditures by Fund

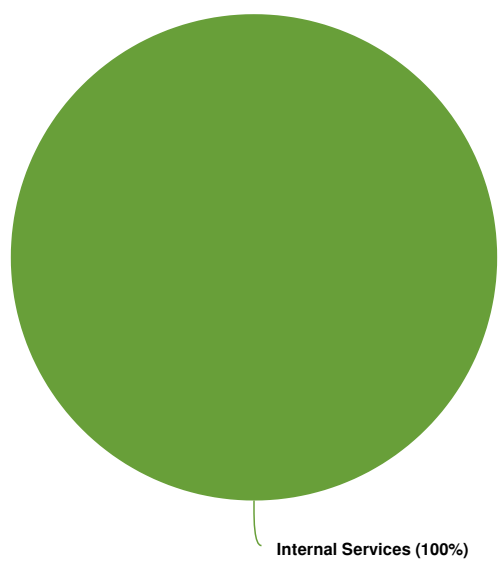


Grey background indicates budgeted figures.

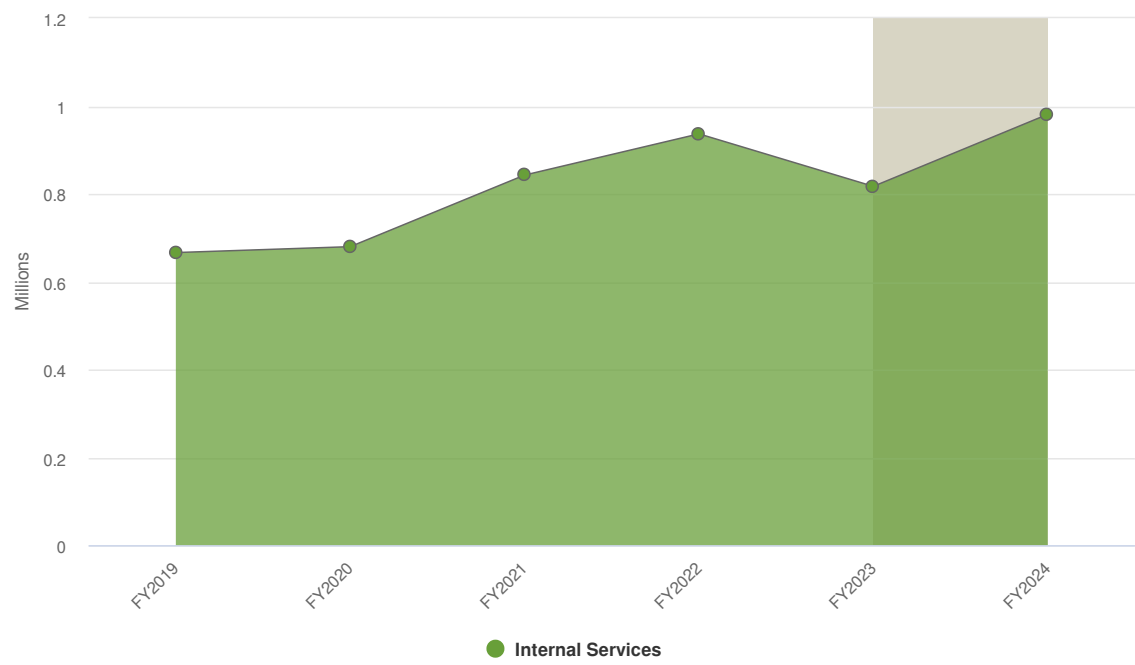
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
FLEET OPERATING FUND	\$866,702	\$817,099	\$981,120	20.1%
Total FLEET OPERATING FUND:	\$866,702	\$817,099	\$981,120	20.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

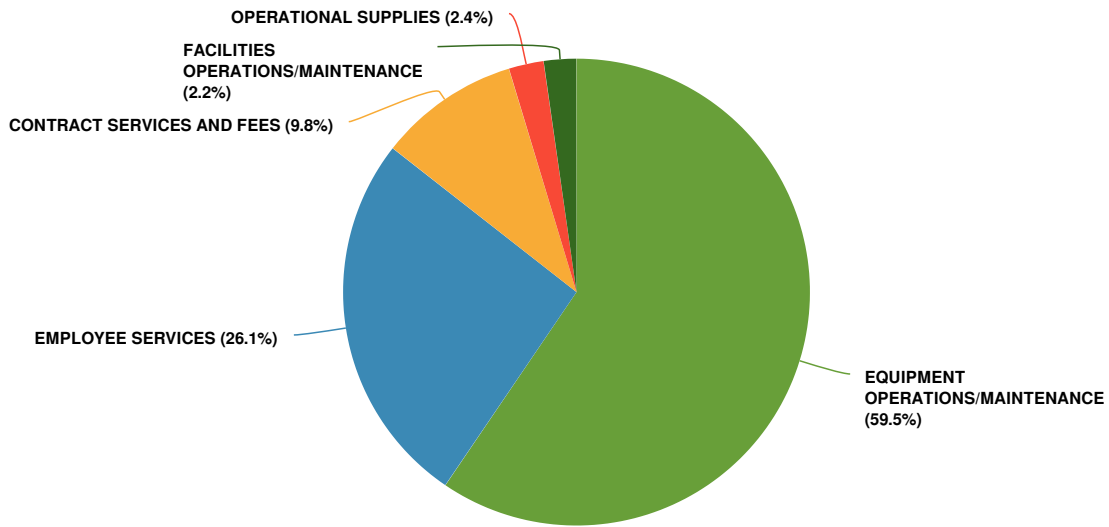


Grey background indicates budgeted figures.

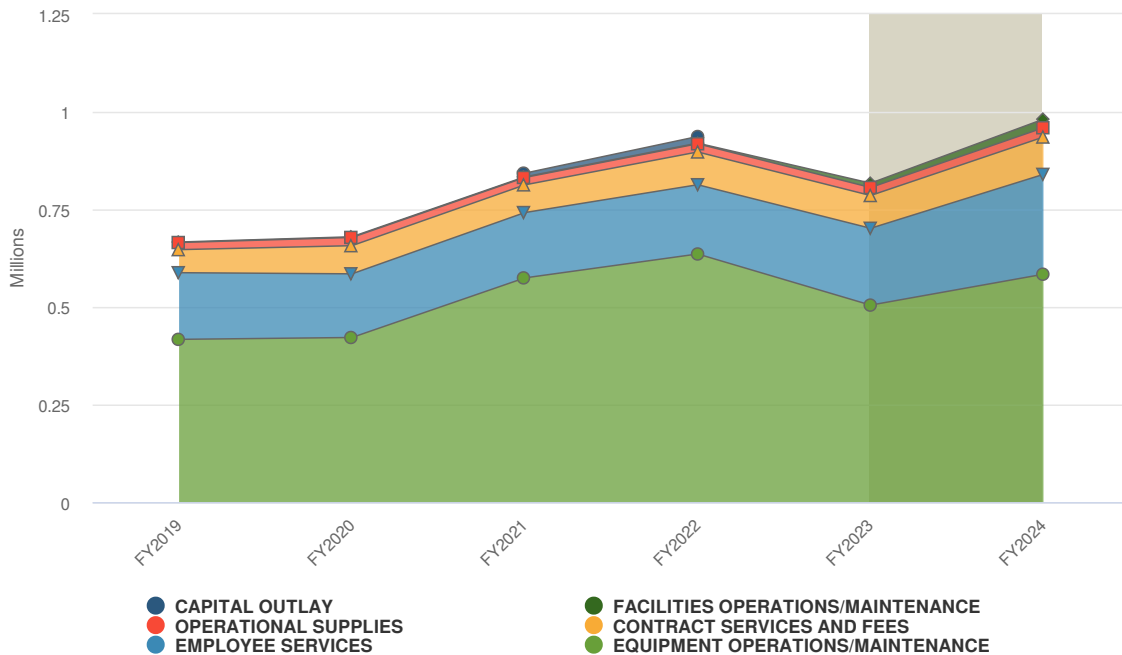
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Internal Services	\$866,702	\$817,099	\$981,120	20.1%
Total Expenditures:	\$866,702	\$817,099	\$981,120	20.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



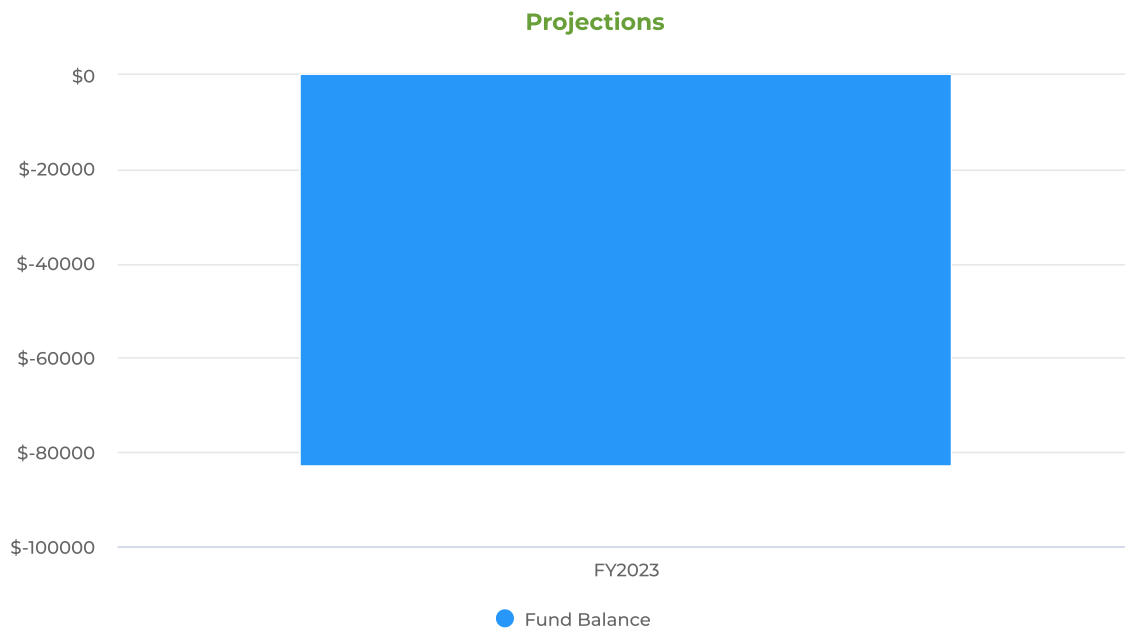
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$195,024	\$196,844	\$255,824	30%
OPERATIONAL SUPPLIES	\$20,565	\$20,565	\$23,842	15.9%
FACILITIES OPERATIONS/MAINTENANCE	\$20,527	\$11,104	\$22,003	98.2%
EQUIPMENT OPERATIONS/MAINTENANCE	\$544,628	\$504,628	\$583,787	15.7%
CONTRACT SERVICES AND FEES	\$85,958	\$83,958	\$95,664	13.9%
Total Expense Objects:	\$866,702	\$817,099	\$981,120	20.1%

Fund Balance

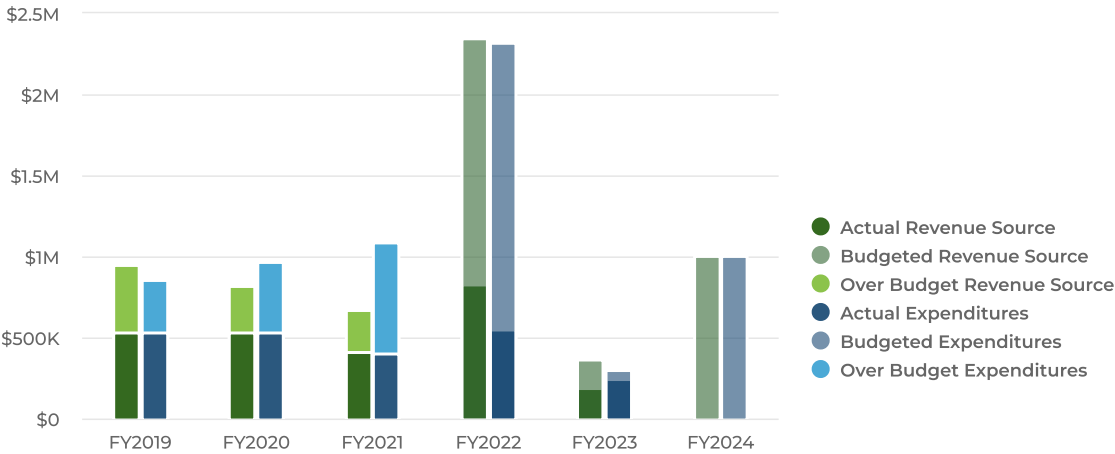




EQUIPMENT REPLACEMENT FUND

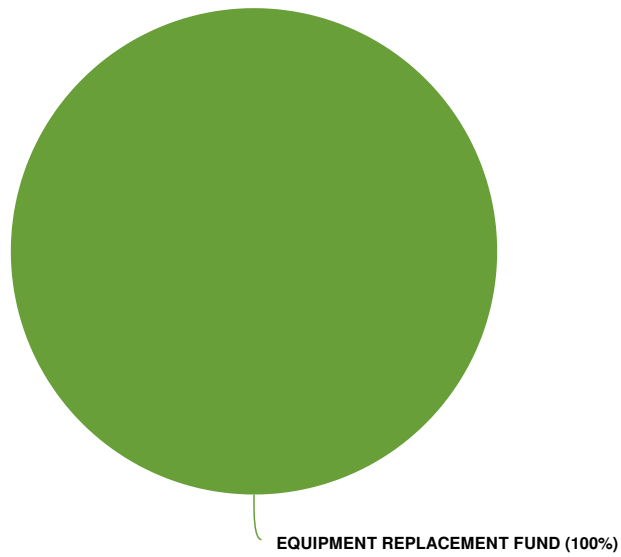
Summary

The City of Taylor is projecting \$1.01M of revenue in FY2024, which represents a 174.7% increase over the prior year. Budgeted expenditures are projected to increase by 228.2% or \$702.82K to \$1.01M in FY2024.

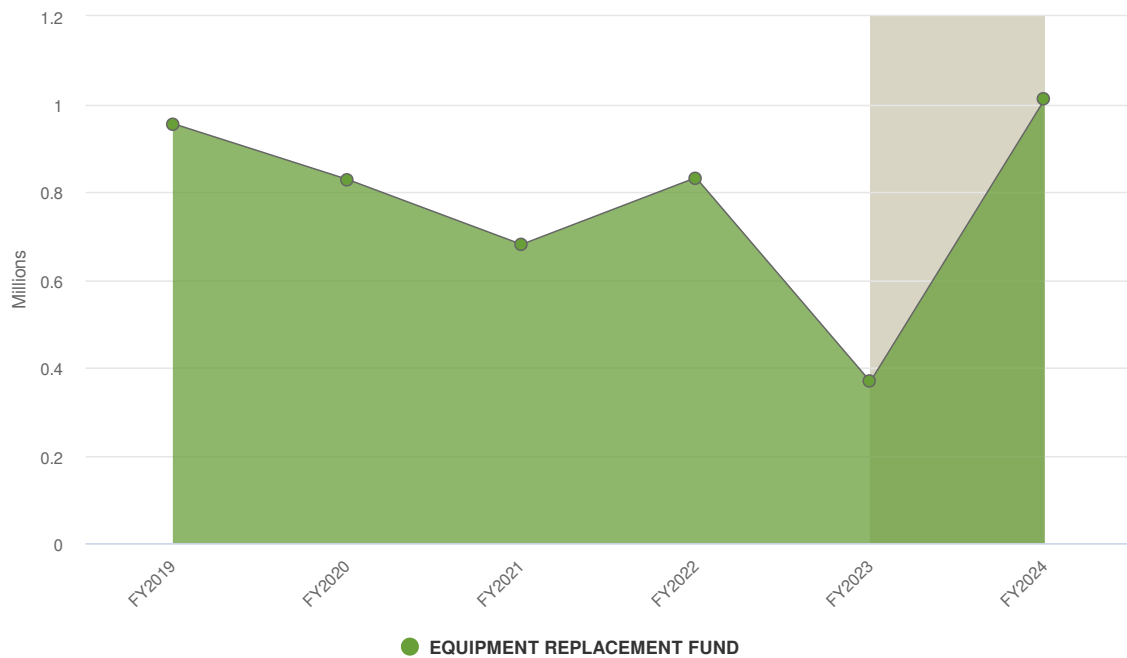


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

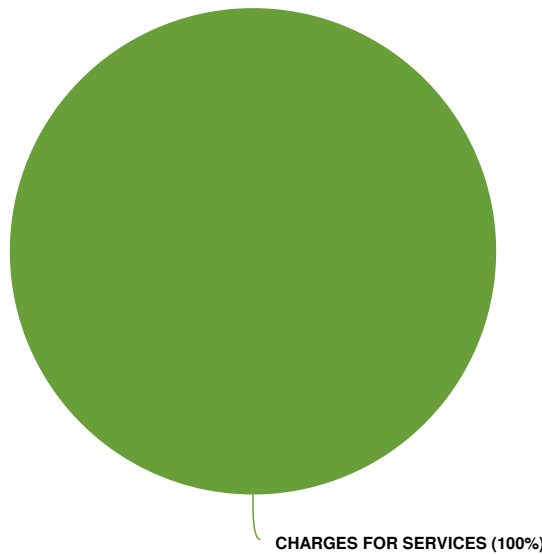


Grey background indicates budgeted figures.

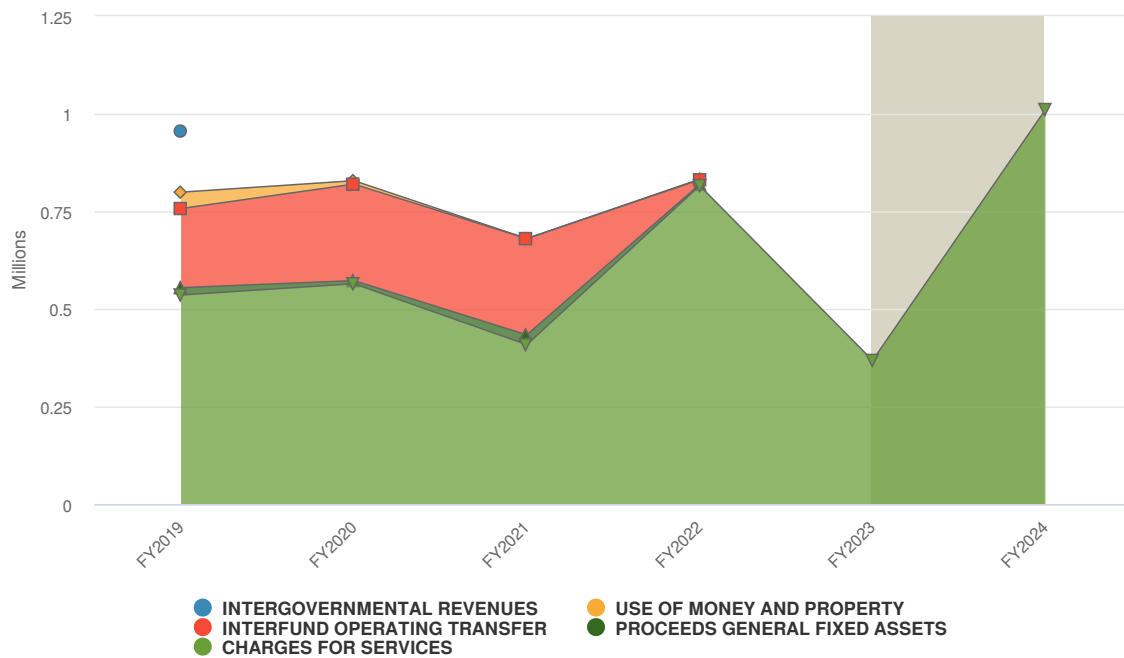
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
EQUIPMENT REPLACEMENT FUND	\$1,707,916	\$367,917	\$1,010,735	174.7%
Total EQUIPMENT REPLACEMENT FUND:	\$1,707,916	\$367,917	\$1,010,735	174.7%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

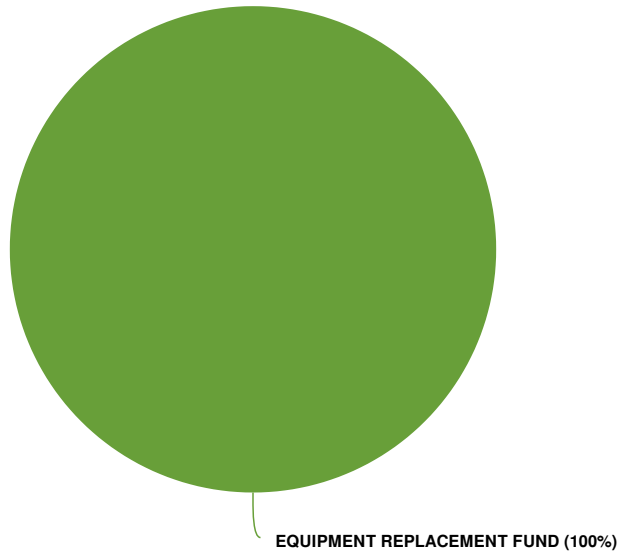


Grey background indicates budgeted figures.

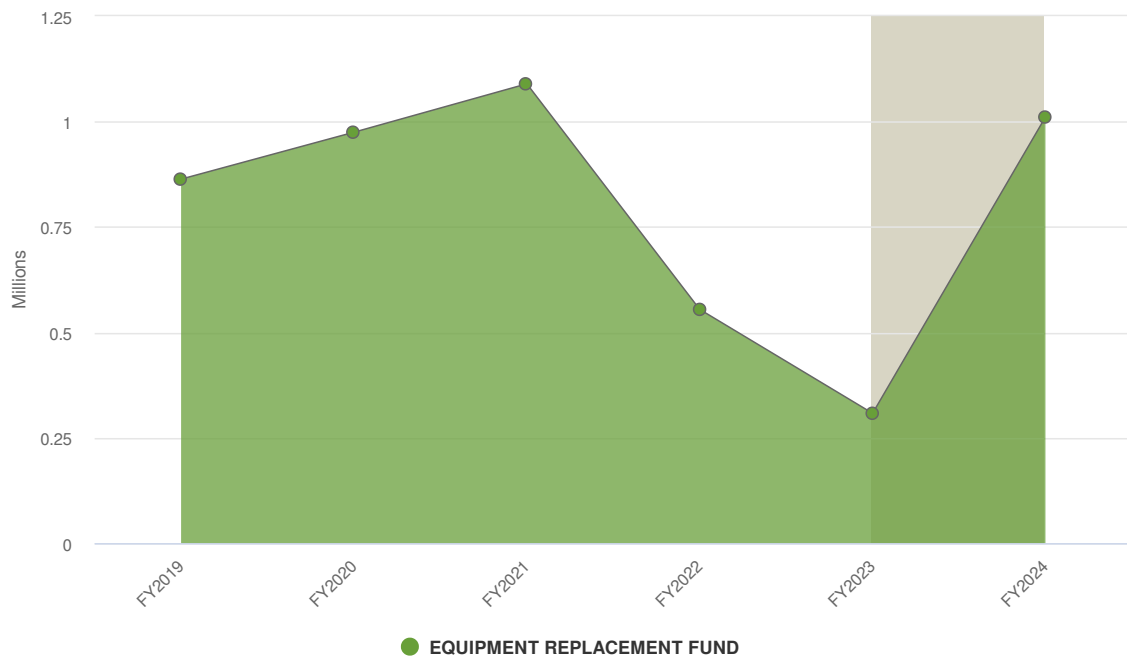
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$1,707,916	\$367,917	\$1,010,735	174.7%
Total Revenue Source:	\$1,707,916	\$367,917	\$1,010,735	174.7%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

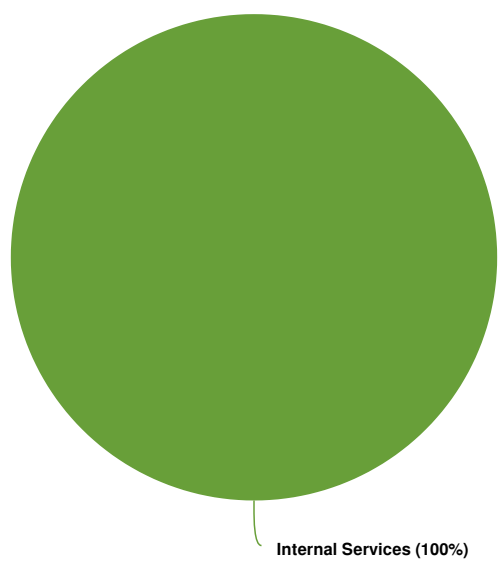


Grey background indicates budgeted figures.

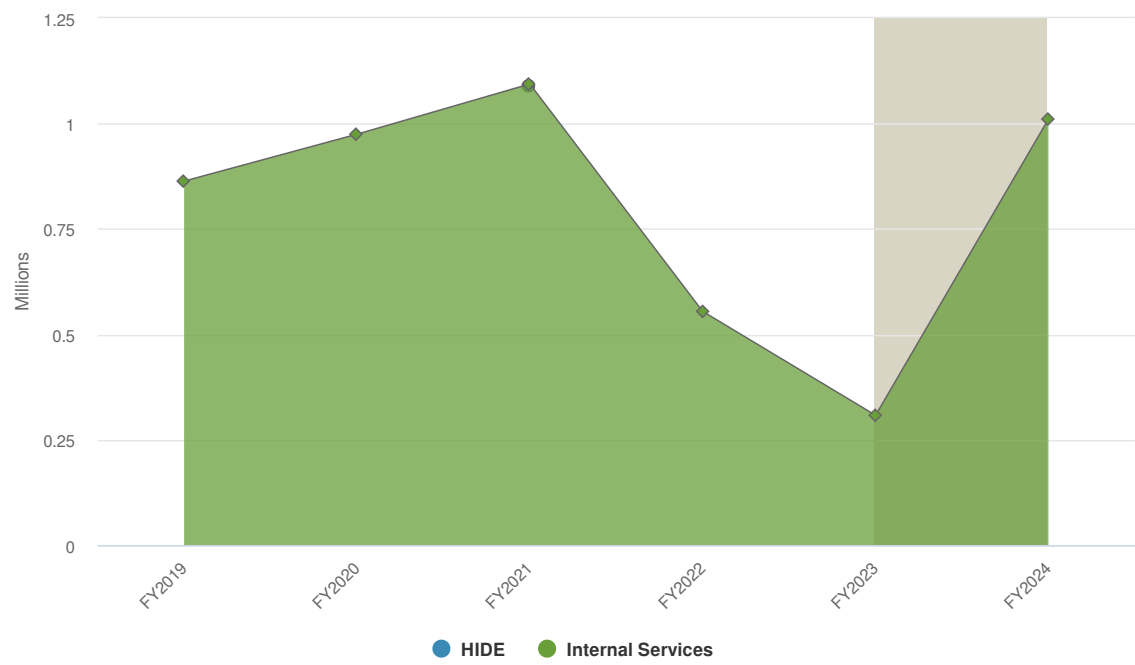
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
EQUIPMENT REPLACEMENT FUND	\$306,831	\$307,917	\$1,010,735	228.2%
Total EQUIPMENT REPLACEMENT FUND:	\$306,831	\$307,917	\$1,010,735	228.2%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

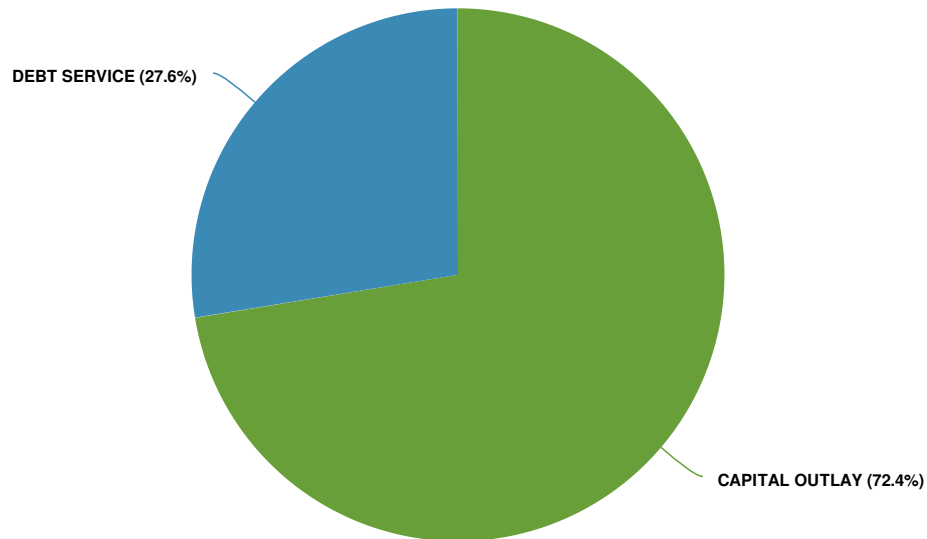


Grey background indicates budgeted figures.

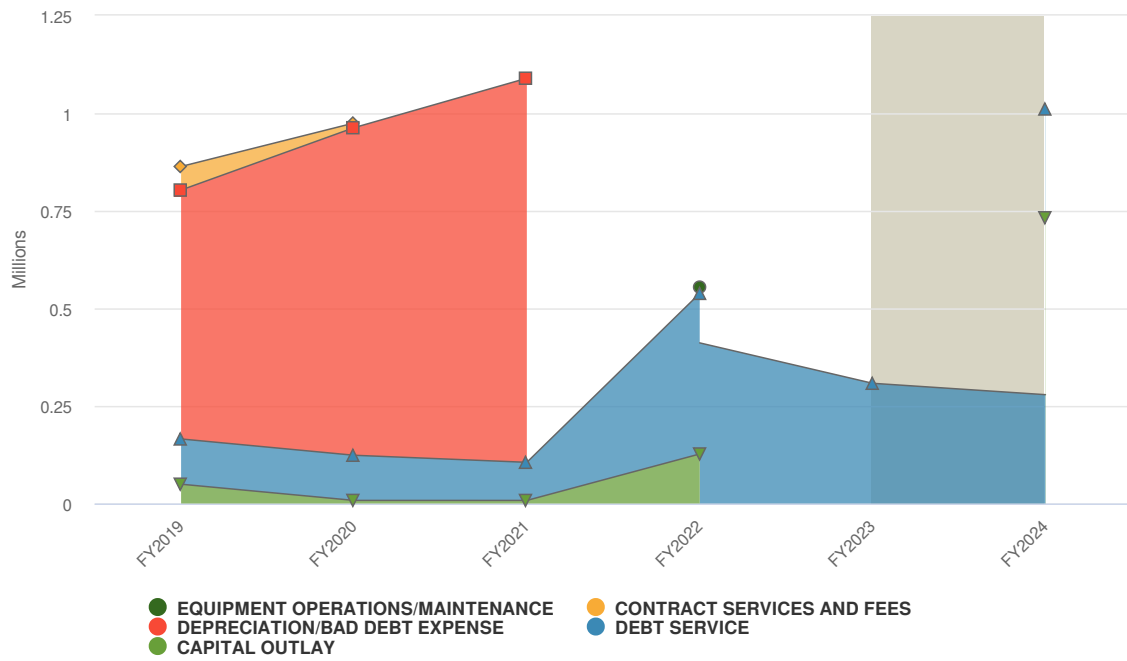
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Internal Services	\$306,831	\$307,917	\$1,010,735	228.2%
Total Expenditures:	\$306,831	\$307,917	\$1,010,735	228.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



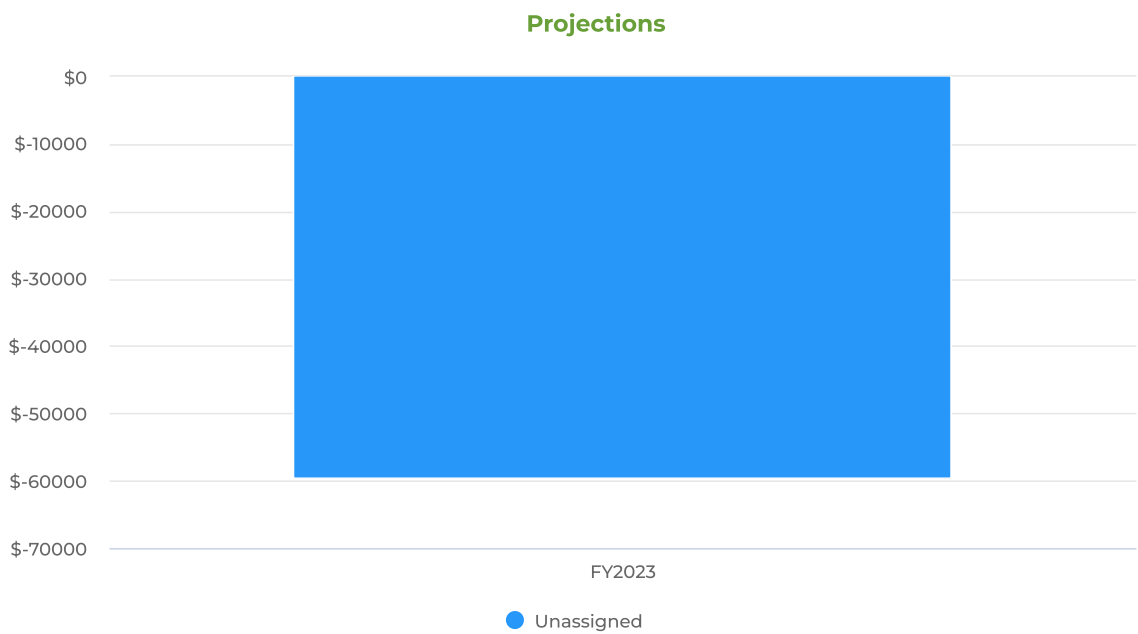
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CAPITAL OUTLAY	\$0	\$0	\$732,000	N/A
DEBT SERVICE	\$306,831	\$307,917	\$278,735	-9.5%
Total Expense Objects:	\$306,831	\$307,917	\$1,010,735	228.2%

Fund Balance



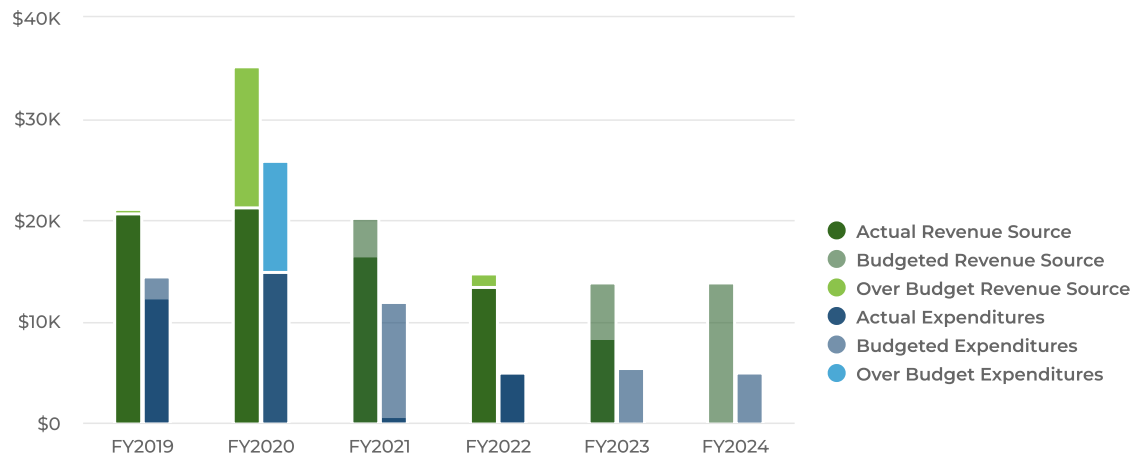
	FY2023
Fund Balance	—
Unassigned	\$-59,545
Total Fund Balance:	\$-59,545



CEMETERY PERMANENT FUND

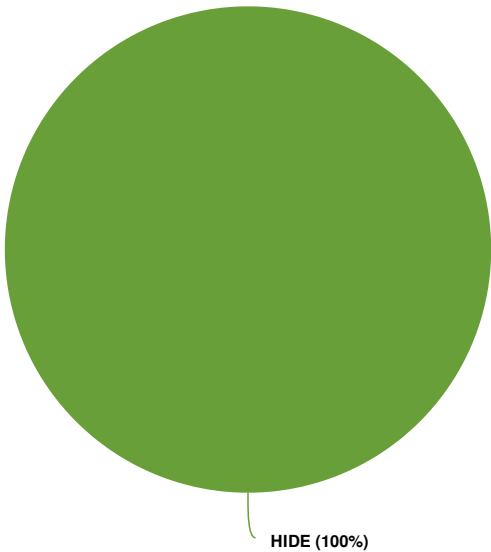
Summary

The City of Taylor is projecting \$14K of revenue in FY2024, which represents a 0% increase over the prior year. Budgeted expenditures are projected to decrease by 9.1% or \$500 to \$5K in FY2024.

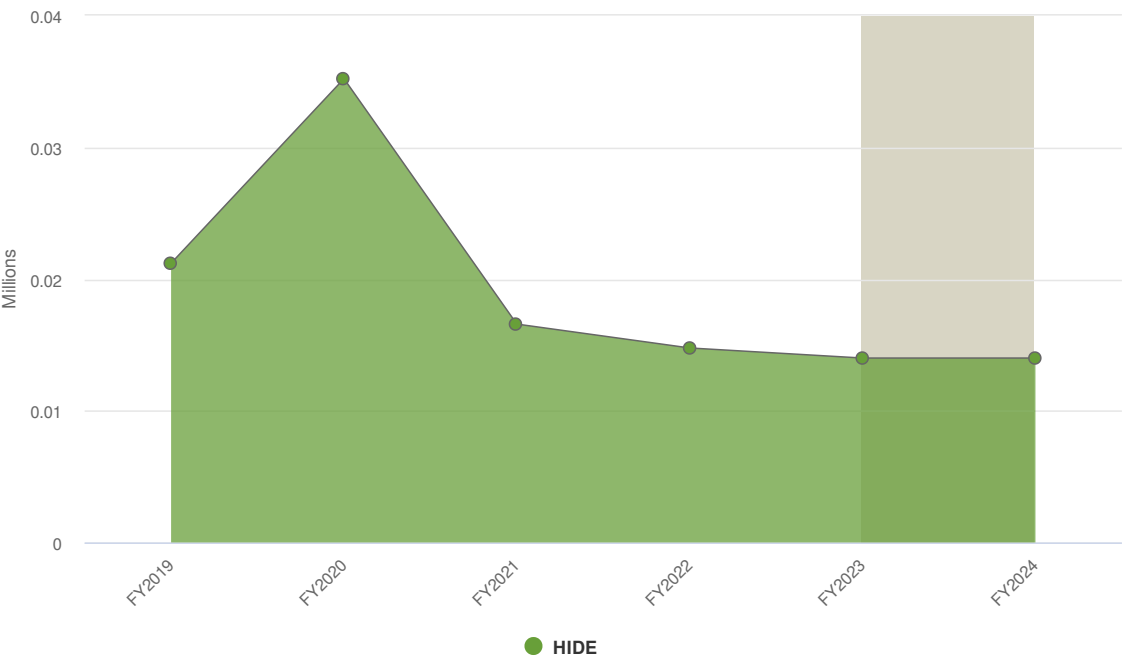


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

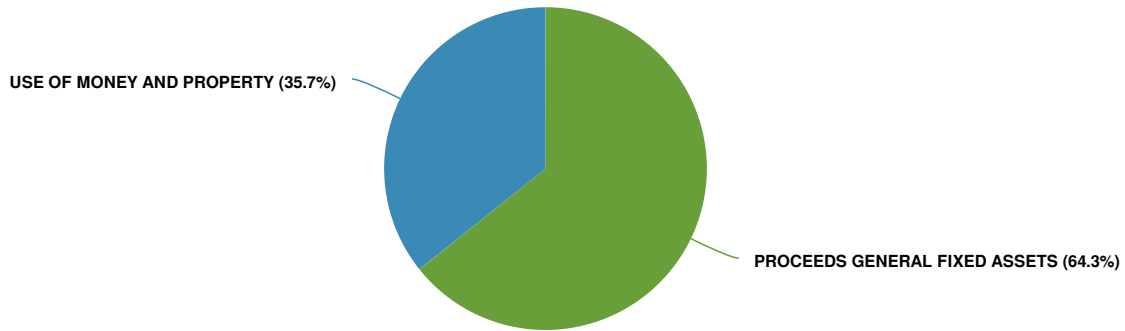


Grey background indicates budgeted figures.

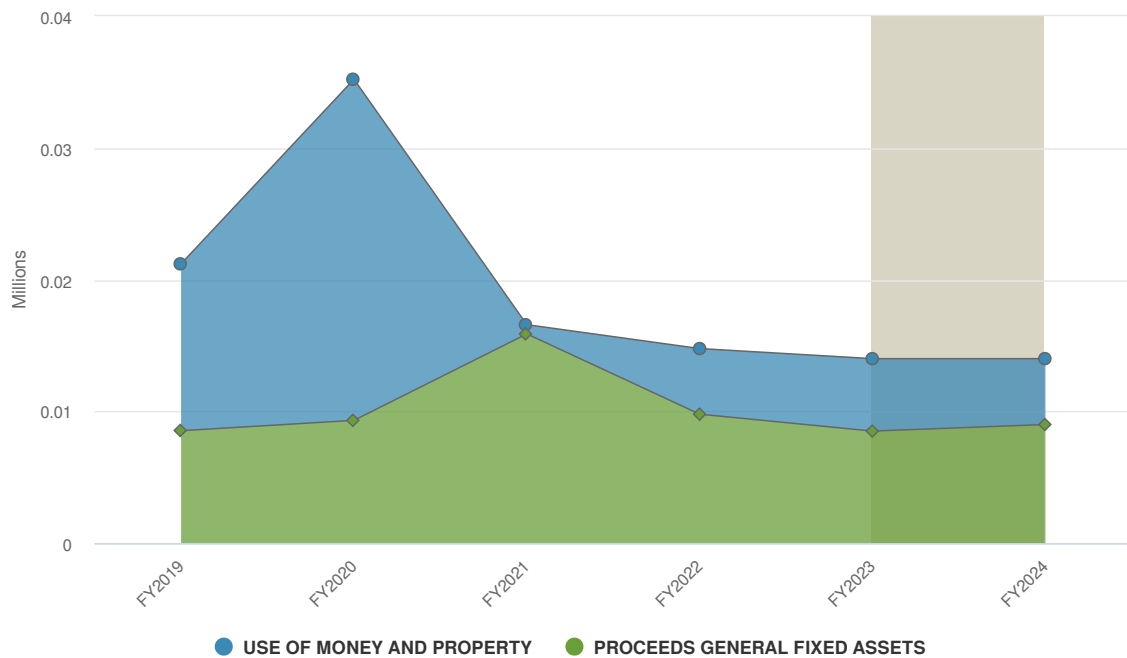
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
HIDE	\$14,000	\$14,000	\$14,000	0%
Total HIDE:	\$14,000	\$14,000	\$14,000	0%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

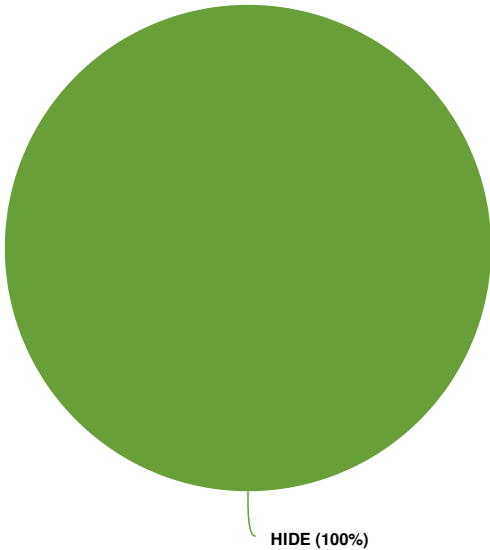


Grey background indicates budgeted figures.

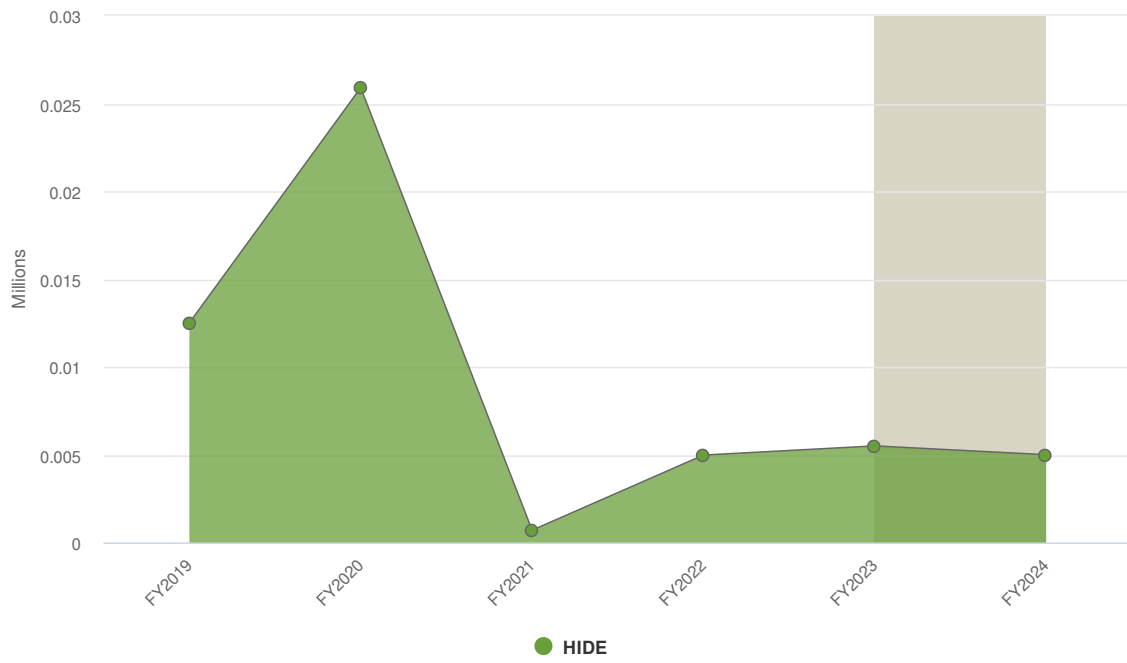
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
USE OF MONEY AND PROPERTY	\$5,000	\$5,500	\$5,000	-9.1%
PROCEEDS GENERAL FIXED ASSETS	\$9,000	\$8,500	\$9,000	5.9%
Total Revenue Source:	\$14,000	\$14,000	\$14,000	0%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

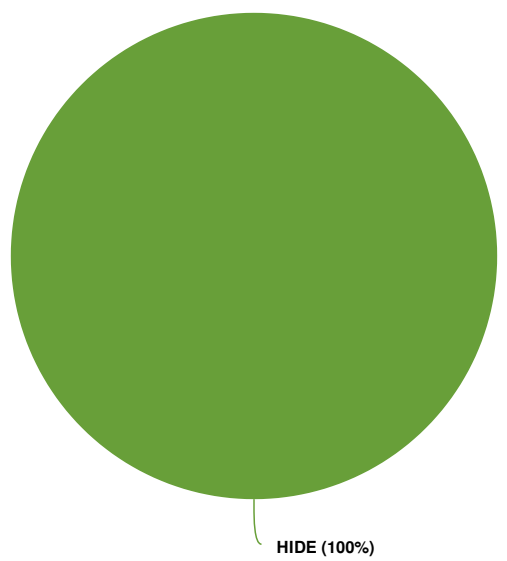


Grey background indicates budgeted figures.

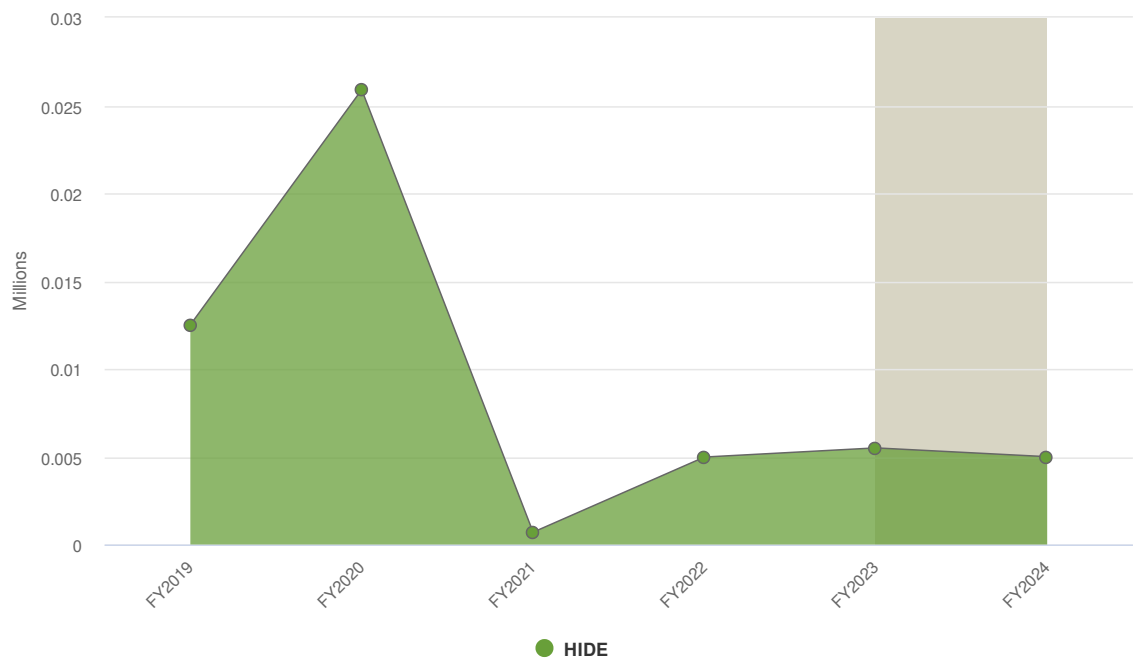
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
HIDE	\$5,000	\$5,500	\$5,000	-9.1%
Total HIDE:	\$5,000	\$5,500	\$5,000	-9.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

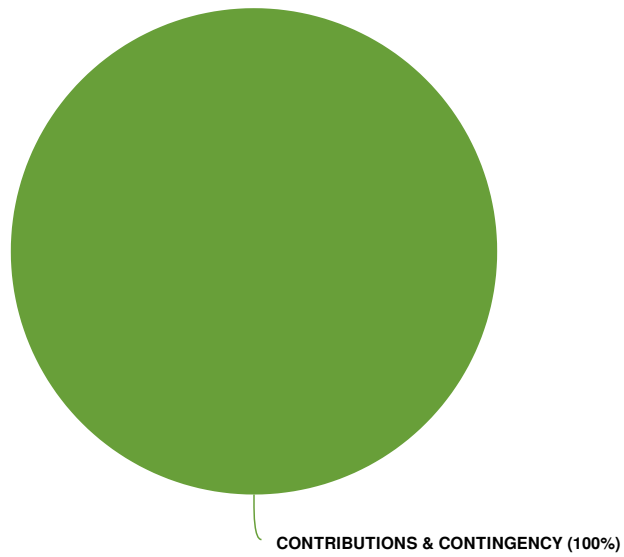


Grey background indicates budgeted figures.

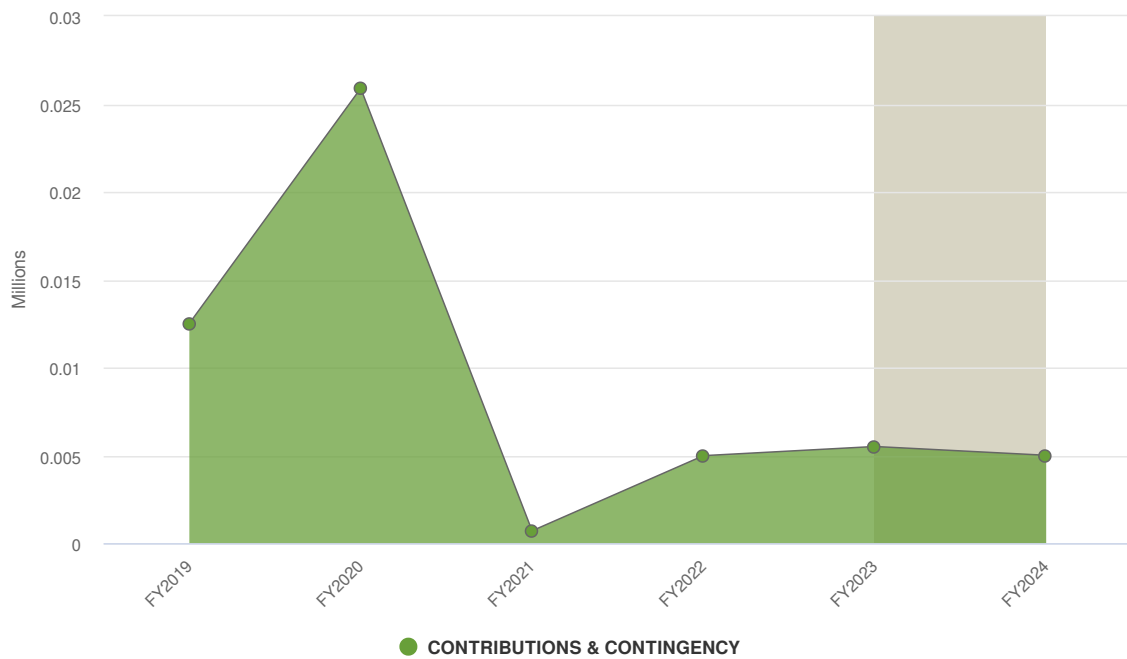
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
HIDE	\$5,000	\$5,500	\$5,000	-9.1%
Total Expenditures:	\$5,000	\$5,500	\$5,000	-9.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



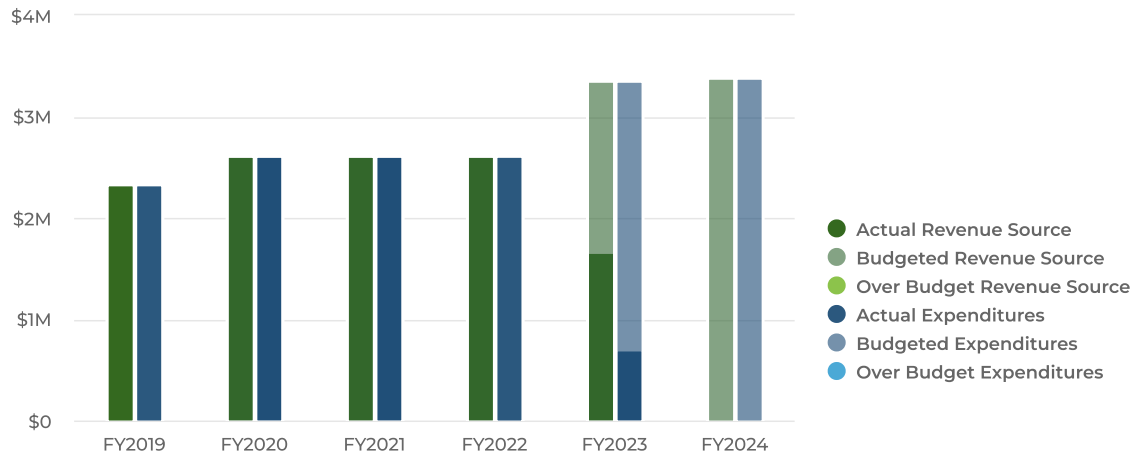
Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRIBUTIONS & CONTINGENCY	\$5,000	\$5,500	\$5,000	-9.1%
Total Expense Objects:	\$5,000	\$5,500	\$5,000	-9.1%



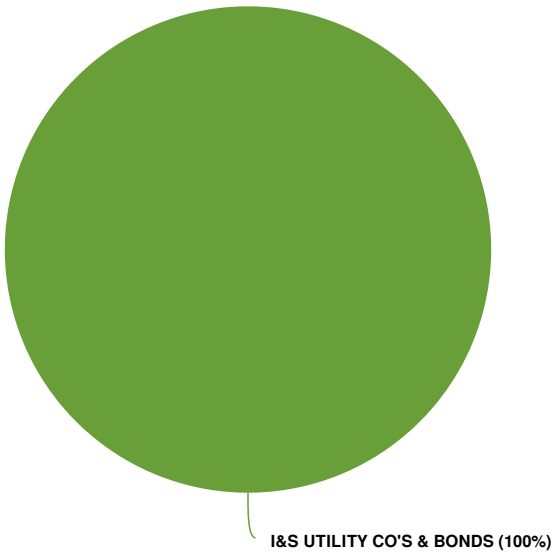
Summary

The City of Taylor is projecting \$3.4M of revenue in FY2024, which represents a 1.1% increase over the prior year. Budgeted expenditures are projected to increase by 1.1% or \$36.47K to \$3.4M in FY2024.

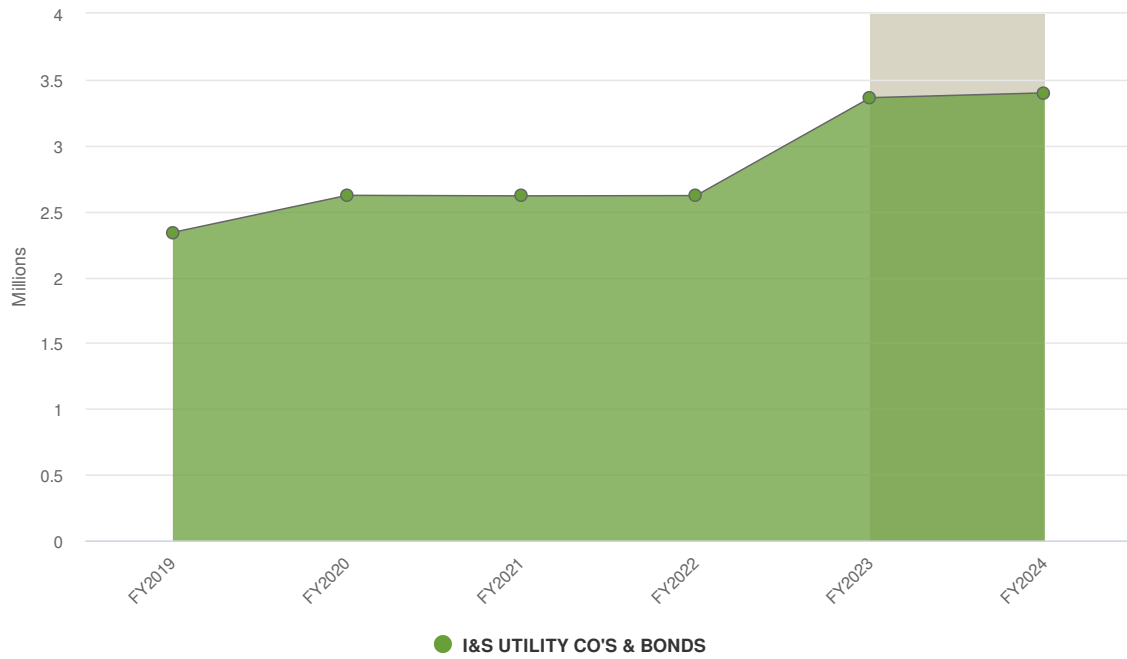


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

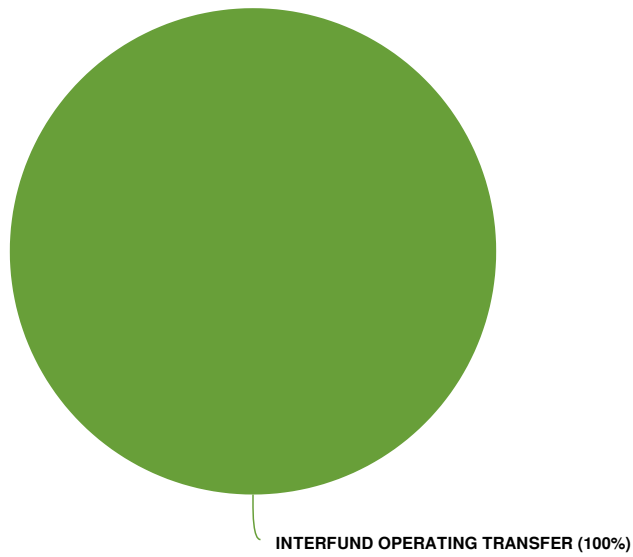


Grey background indicates budgeted figures.

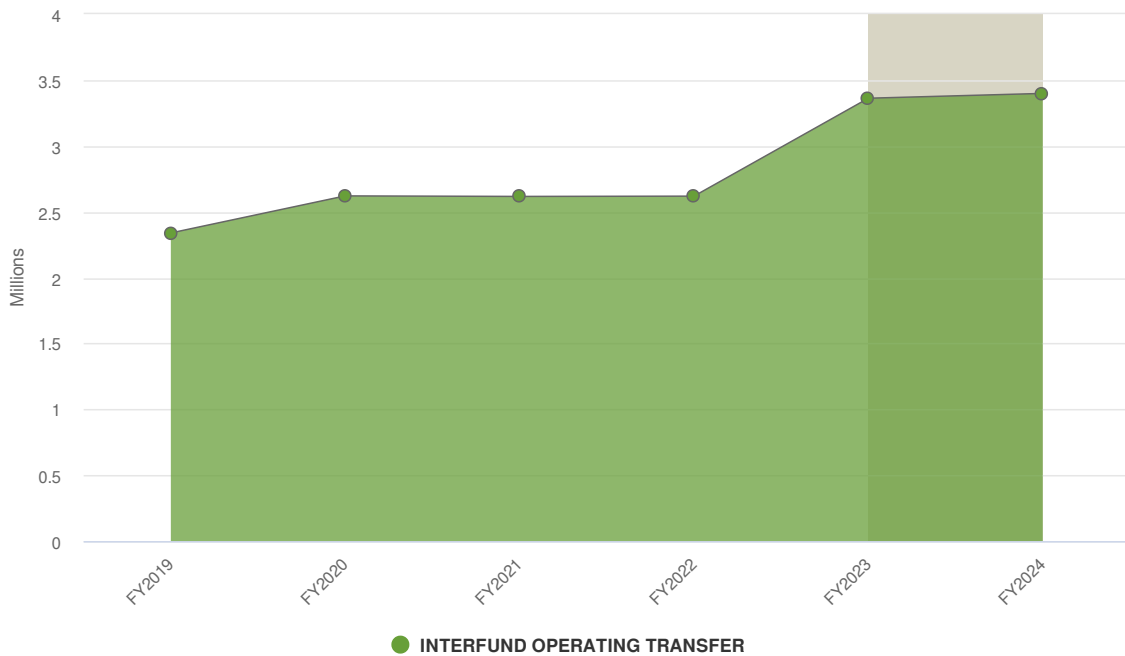
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I&S UTILITY CO'S & BONDS	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total I&S UTILITY CO'S & BONDS:	\$3,361,891	\$3,361,891	\$3,398,361	1.1%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

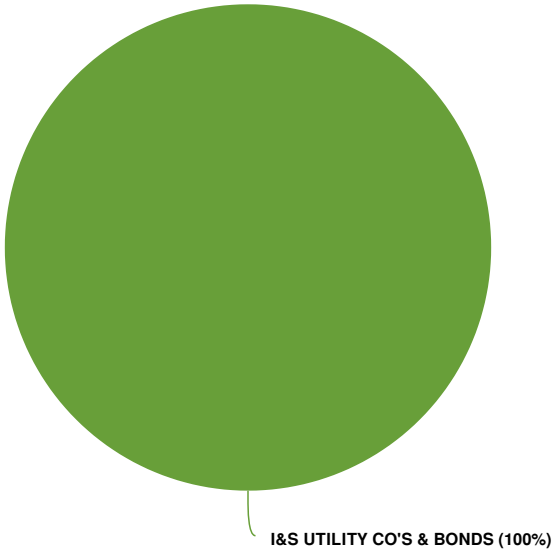


Grey background indicates budgeted figures.

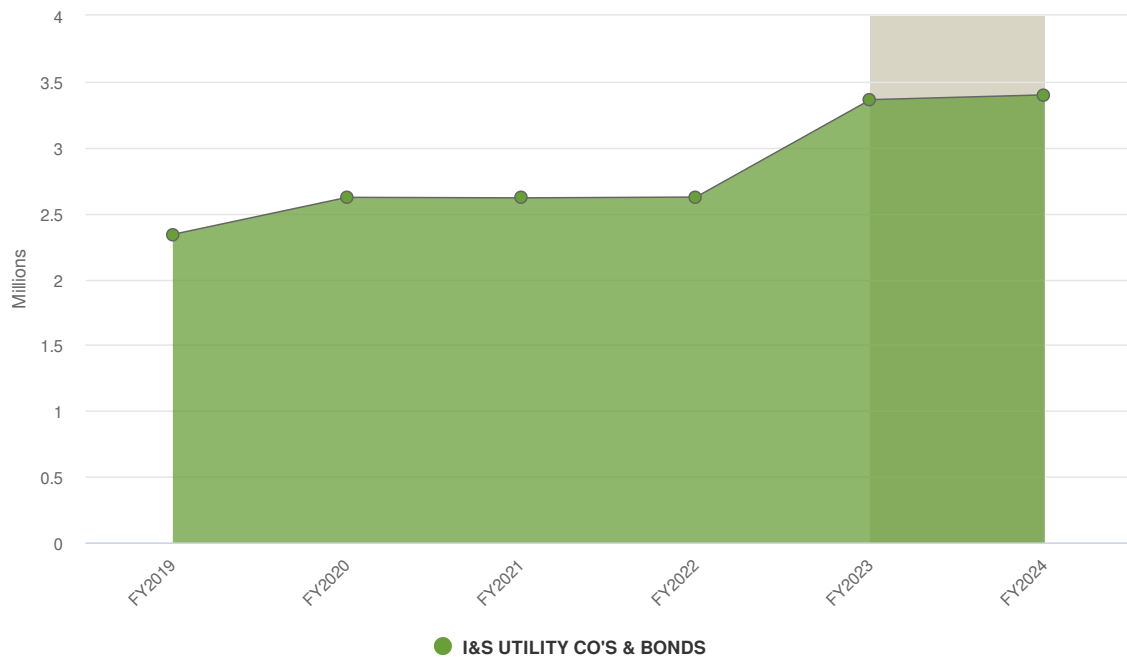
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
INTERFUND OPERATING TRANSFER	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total Revenue Source:	\$3,361,891	\$3,361,891	\$3,398,361	1.1%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

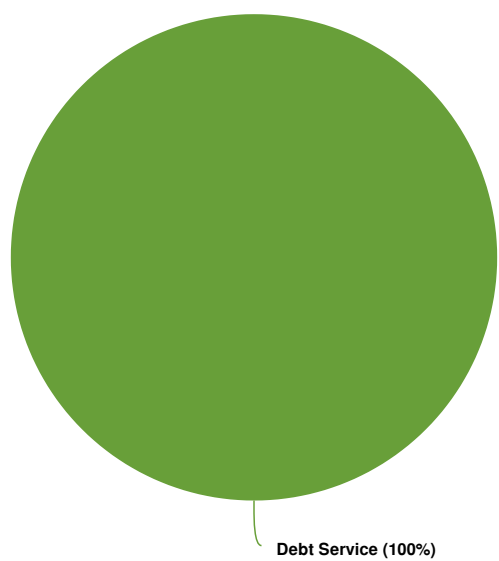


Grey background indicates budgeted figures.

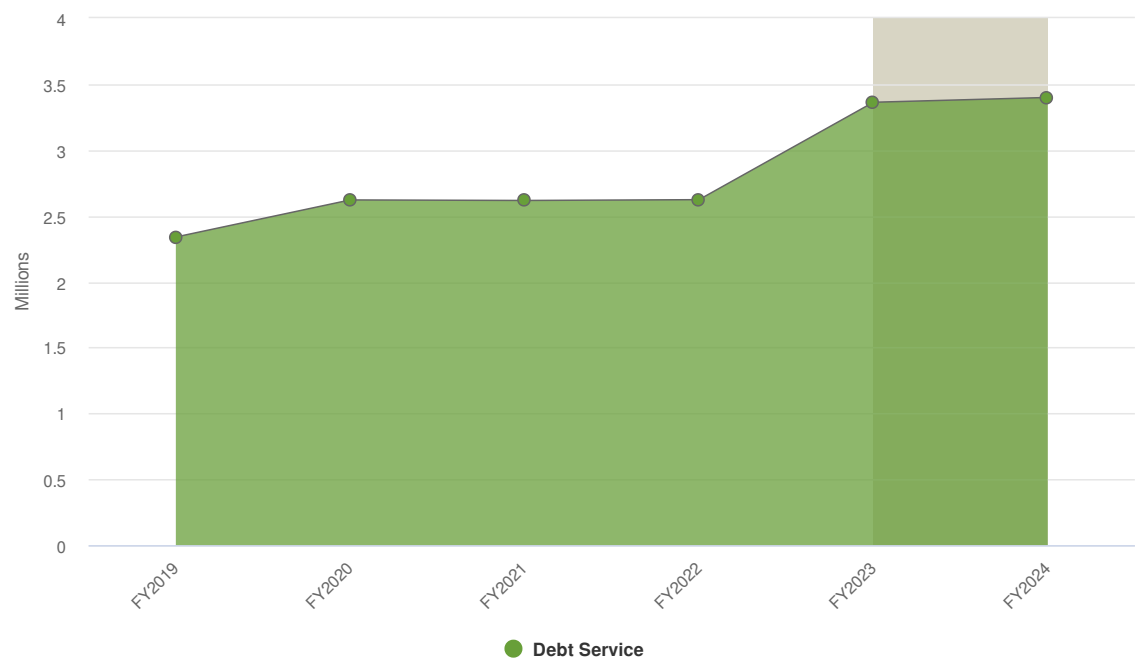
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I&S UTILITY CO'S & BONDS	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total I&S UTILITY CO'S & BONDS:	\$3,361,891	\$3,361,891	\$3,398,361	1.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

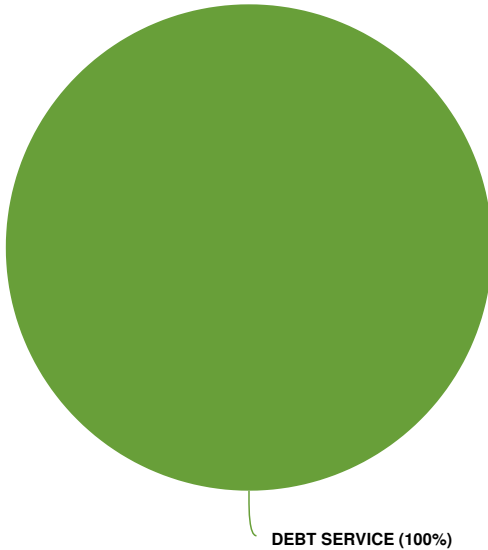


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Debt Service	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total Expenditures:	\$3,361,891	\$3,361,891	\$3,398,361	1.1%

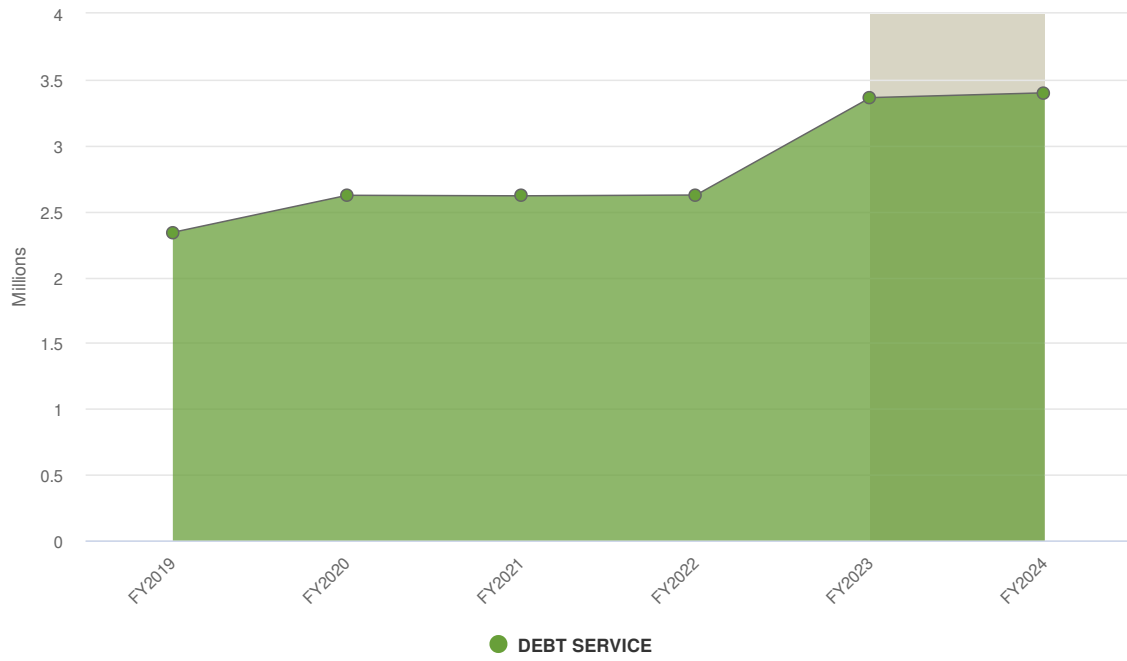
Expenditures by Expense Type

Budgeted Expenditures by Expense Type



DEBT SERVICE (100%)

Budgeted and Historical Expenditures by Expense Type



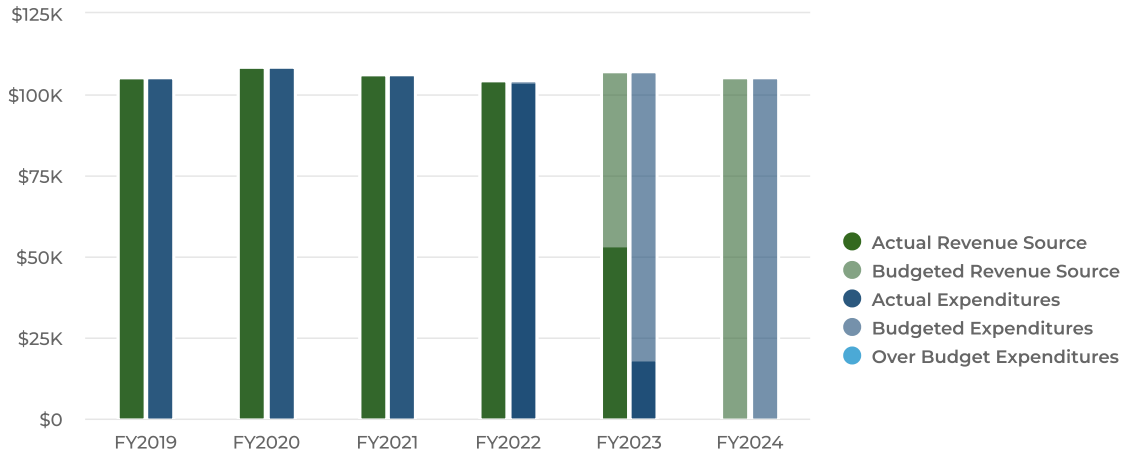
Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
DEBT SERVICE	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total Expense Objects:	\$3,361,891	\$3,361,891	\$3,398,361	1.1%



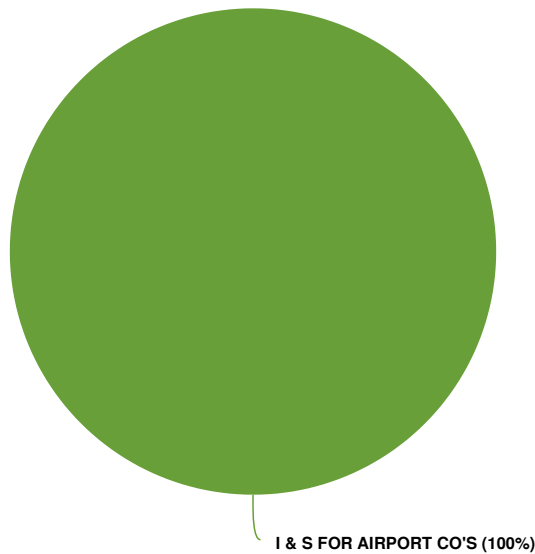
Summary

The City of Taylor is projecting \$105.39K of revenue in FY2024, which represents a 2% decrease over the prior year. Budgeted expenditures are projected to decrease by 2% or \$2.1K to \$105.39K in FY2024.

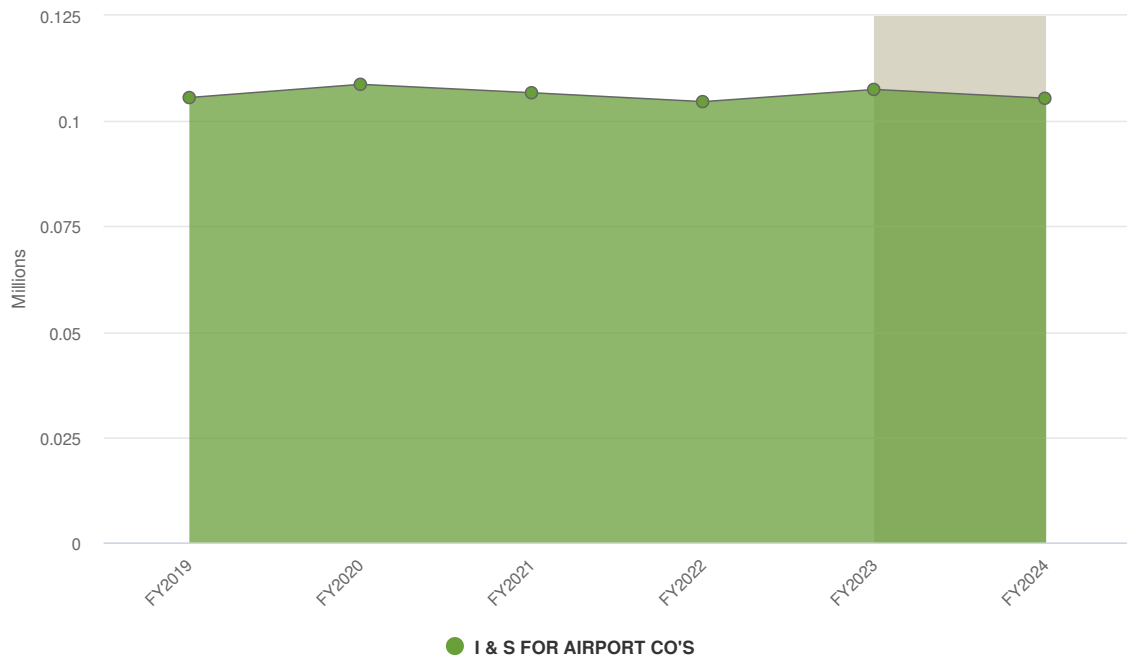


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

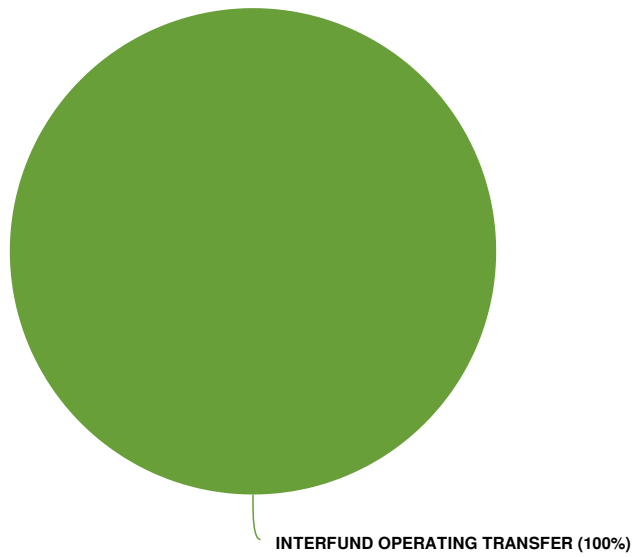


Grey background indicates budgeted figures.

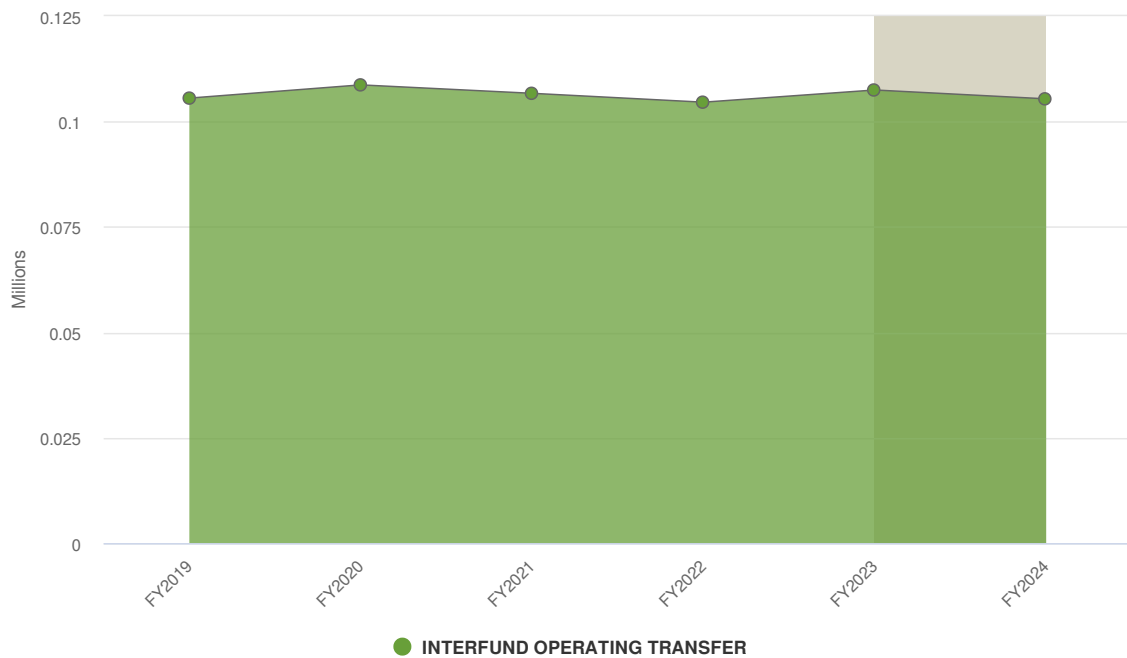
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I & S FOR AIRPORT CO'S	\$107,488	\$107,488	\$105,388	-2%
Total I & S FOR AIRPORT CO'S:	\$107,488	\$107,488	\$105,388	-2%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

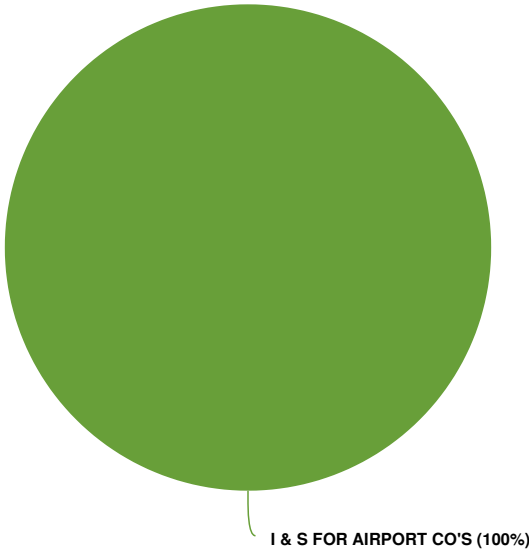


Grey background indicates budgeted figures.

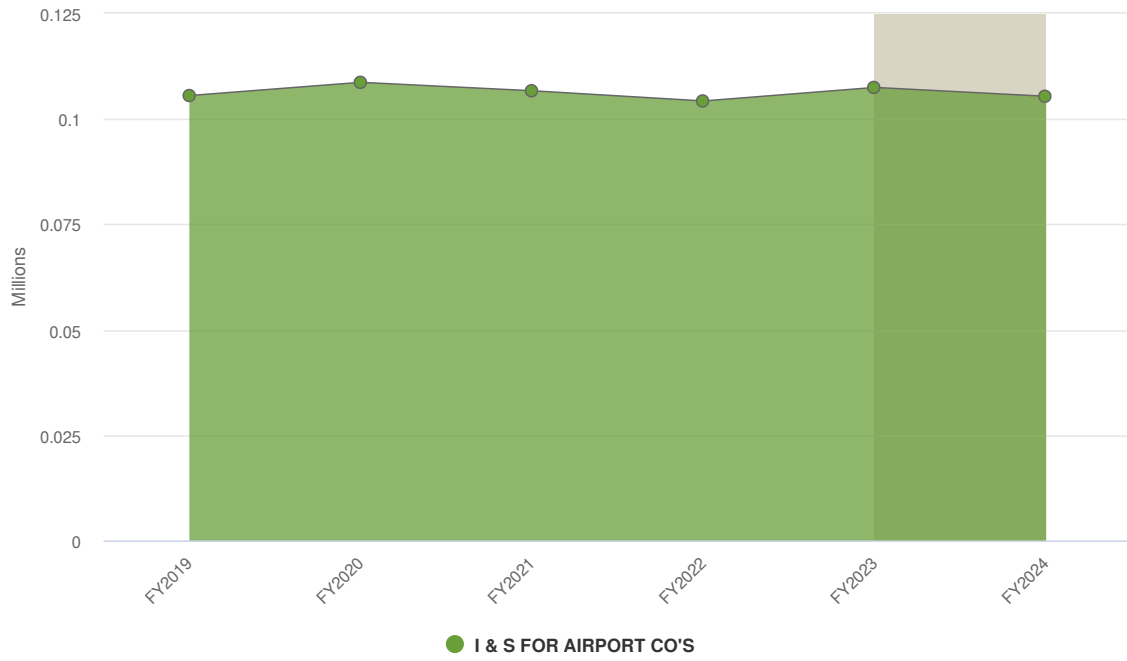
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
INTERFUND OPERATING TRANSFER	\$107,488	\$107,488	\$105,388	-2%
Total Revenue Source:	\$107,488	\$107,488	\$105,388	-2%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

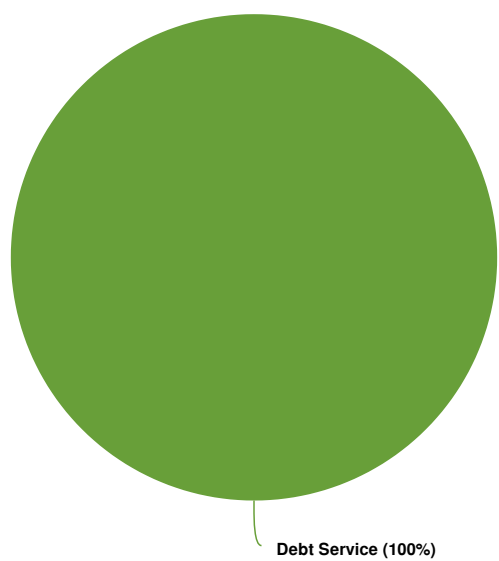


Grey background indicates budgeted figures.

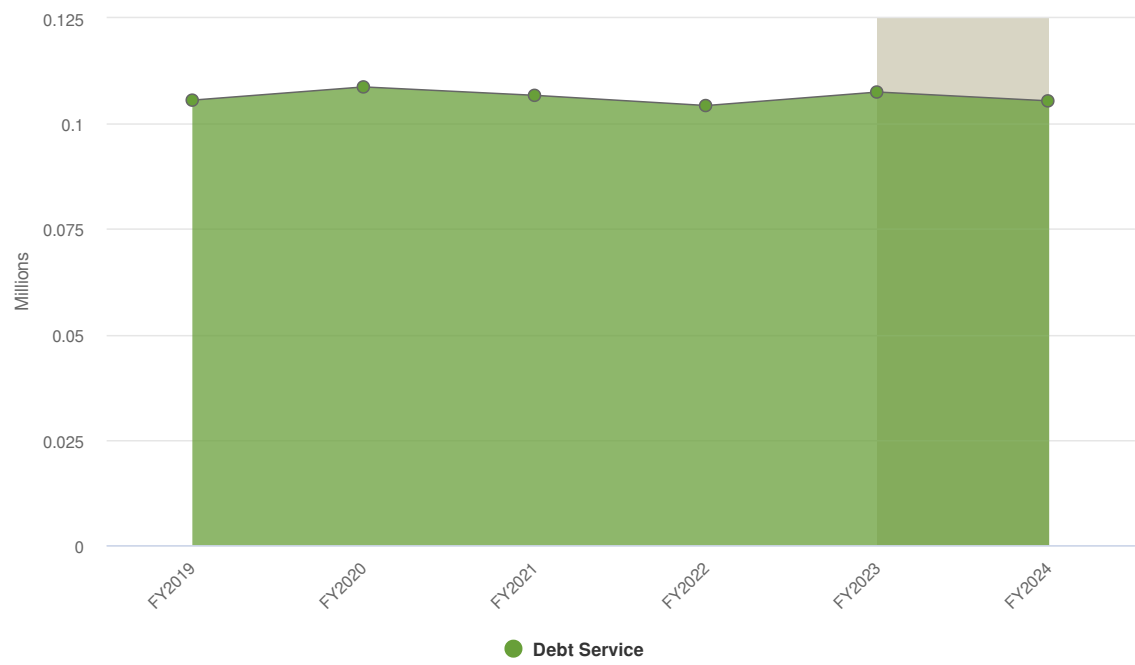
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
I & S FOR AIRPORT CO'S	\$107,488	\$107,488	\$105,388	-2%
Total I & S FOR AIRPORT CO'S:	\$107,488	\$107,488	\$105,388	-2%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

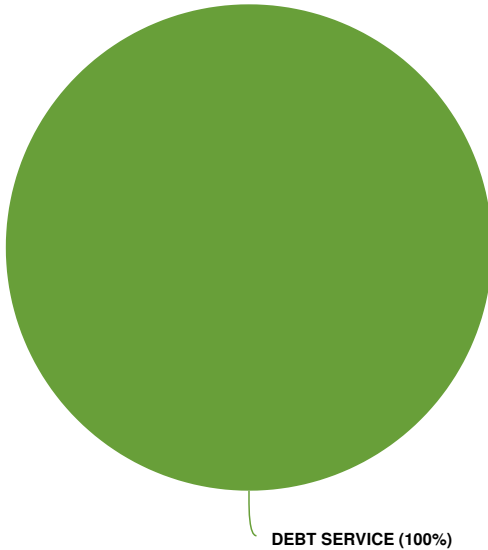


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Debt Service	\$107,488	\$107,488	\$105,388	-2%
Total Expenditures:	\$107,488	\$107,488	\$105,388	-2%

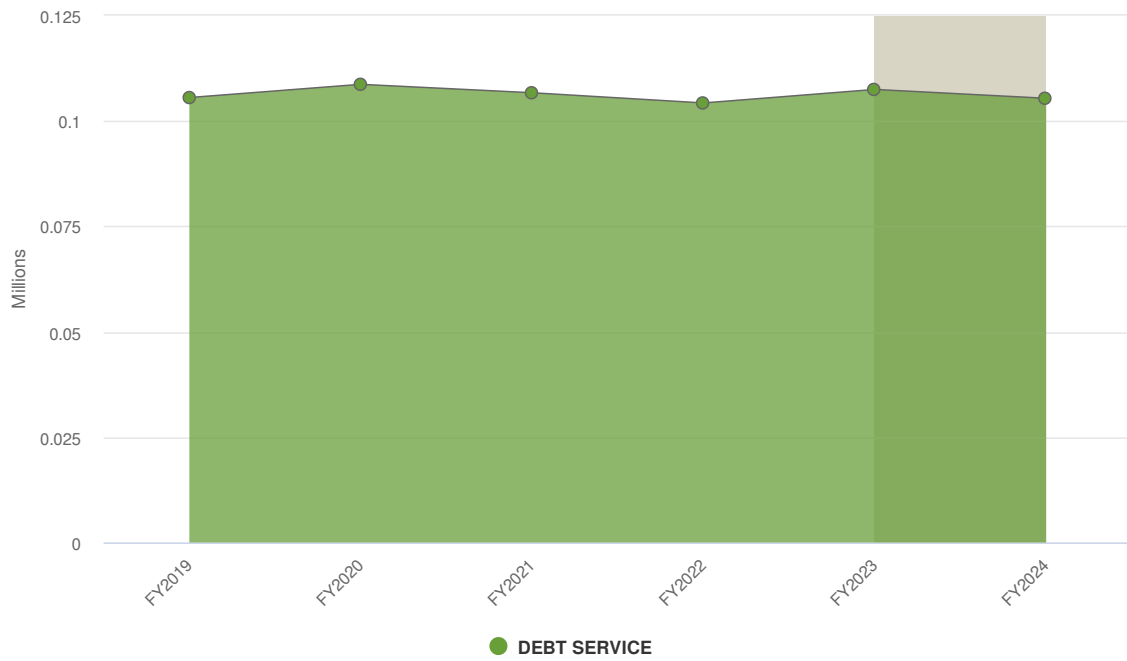
Expenditures by Expense Type

Budgeted Expenditures by Expense Type



DEBT SERVICE (100%)

Budgeted and Historical Expenditures by Expense Type



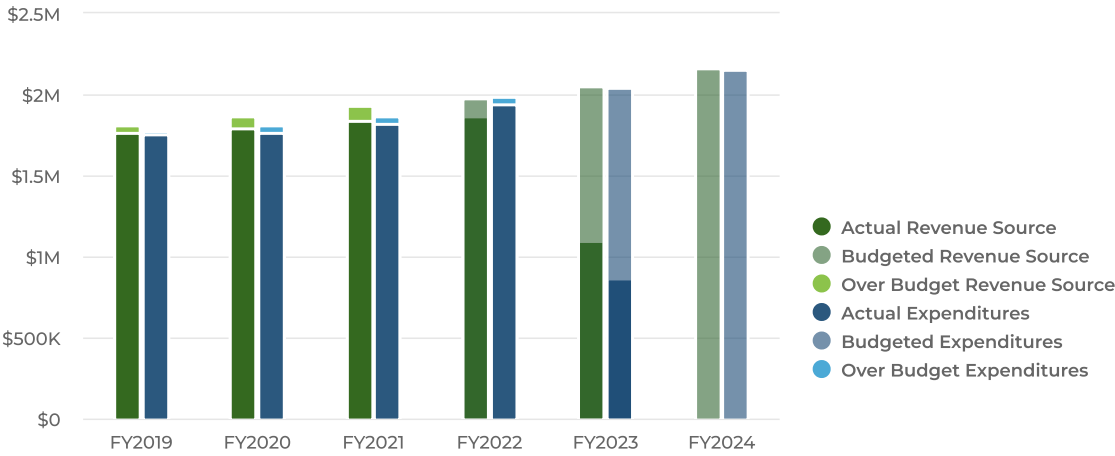
Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
DEBT SERVICE	\$107,488	\$107,488	\$105,388	-2%
Total Expense Objects:	\$107,488	\$107,488	\$105,388	-2%



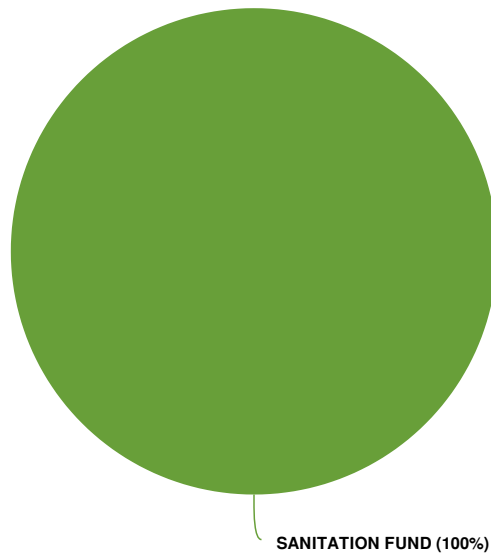
Summary

The City of Taylor is projecting \$2.17M of revenue in FY2024, which represents a 5.5% increase over the prior year. Budgeted expenditures are projected to increase by 5.6% or \$114K to \$2.16M in FY2024.

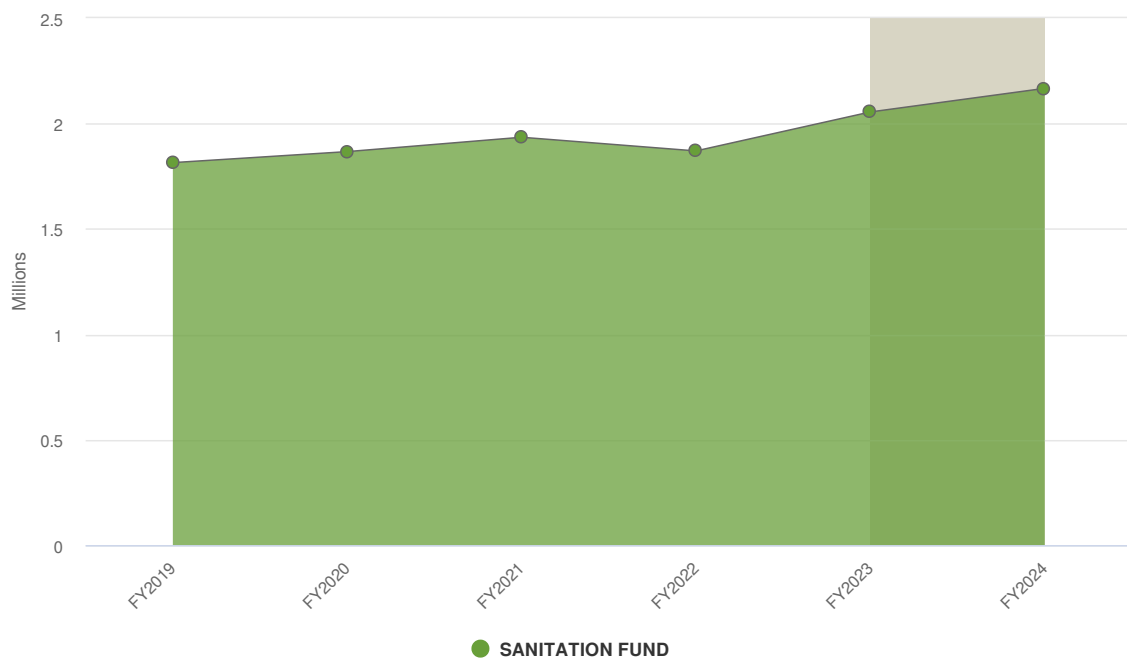


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

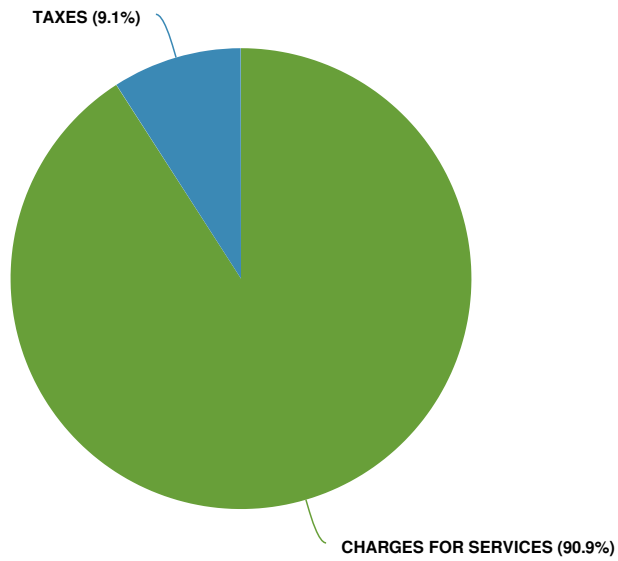


Grey background indicates budgeted figures.

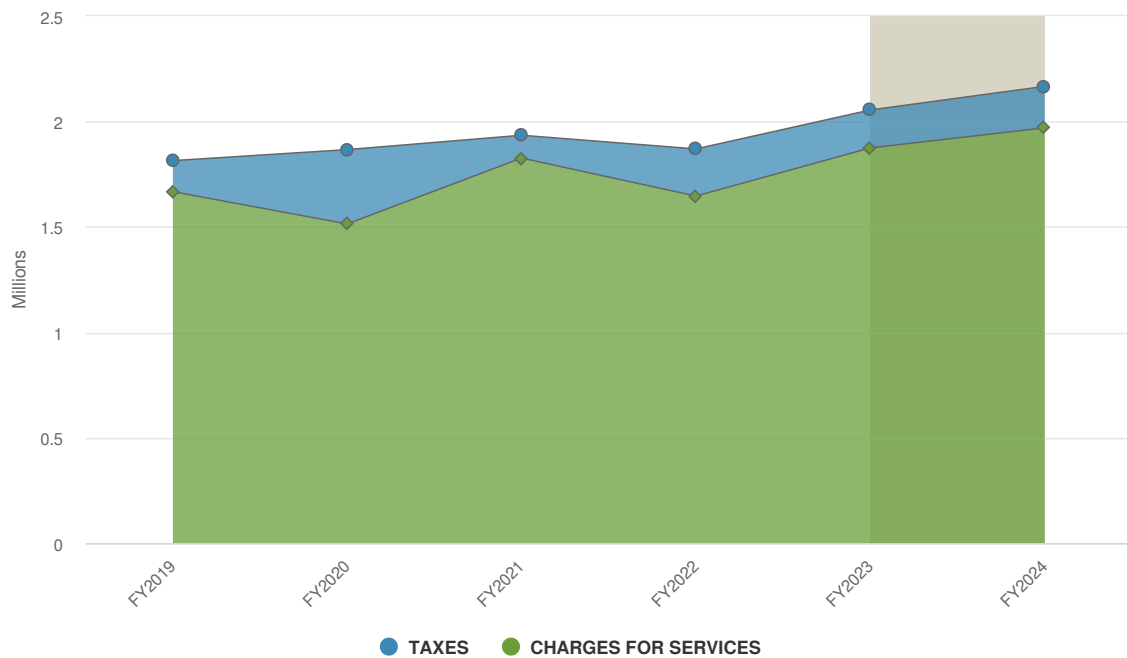
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
SANITATION FUND	\$2,068,000	\$2,055,000	\$2,167,000	5.5%
Total SANITATION FUND:	\$2,068,000	\$2,055,000	\$2,167,000	5.5%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

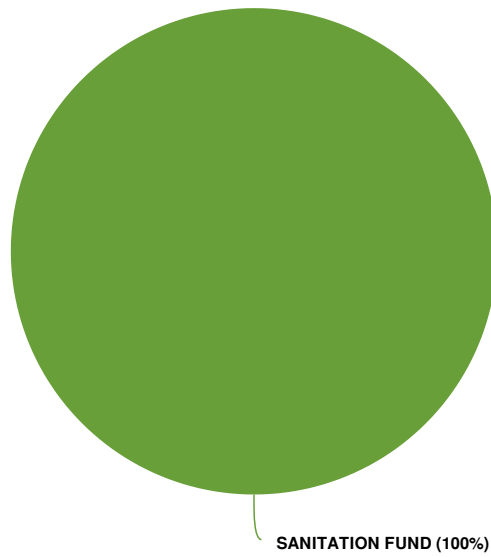


Grey background indicates budgeted figures.

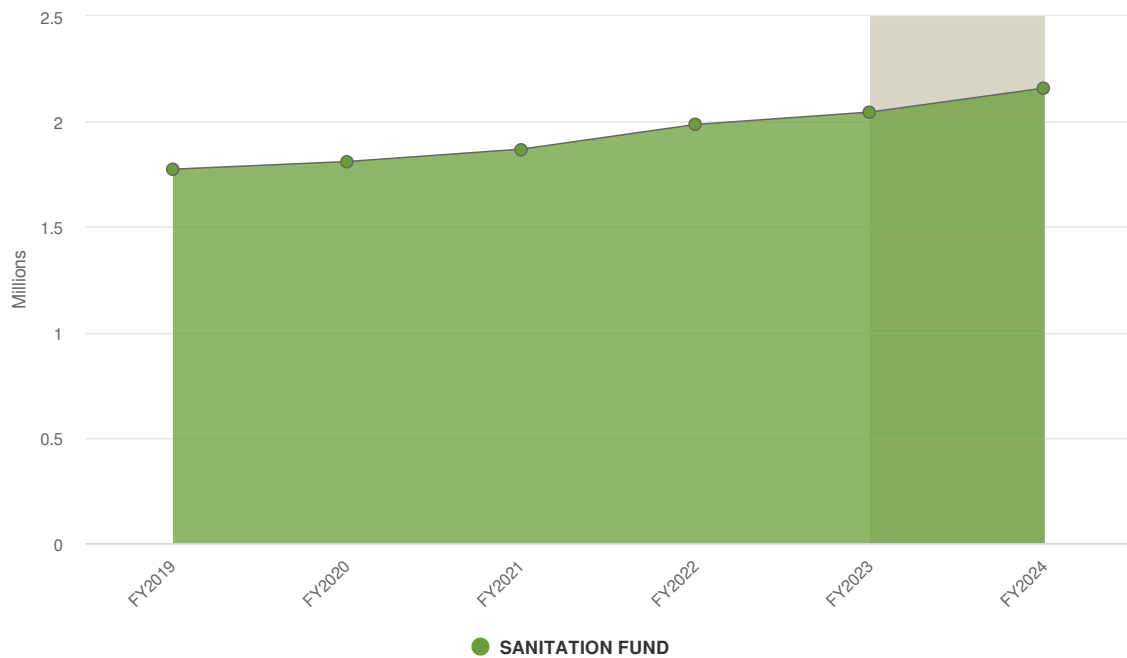
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
TAXES	\$188,000	\$180,000	\$197,000	9.4%
CHARGES FOR SERVICES	\$1,880,000	\$1,875,000	\$1,970,000	5.1%
Total Revenue Source:	\$2,068,000	\$2,055,000	\$2,167,000	5.5%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

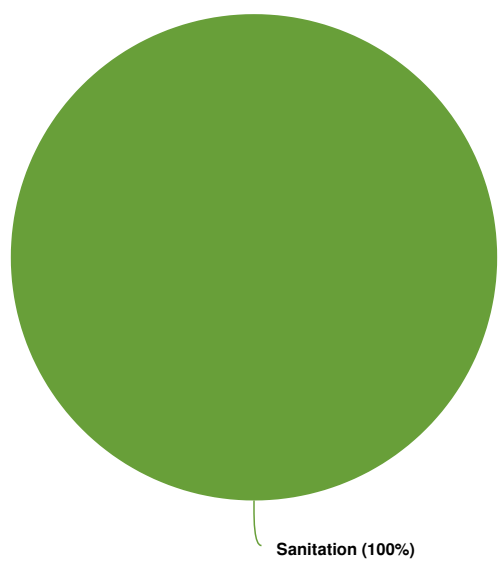


Grey background indicates budgeted figures.

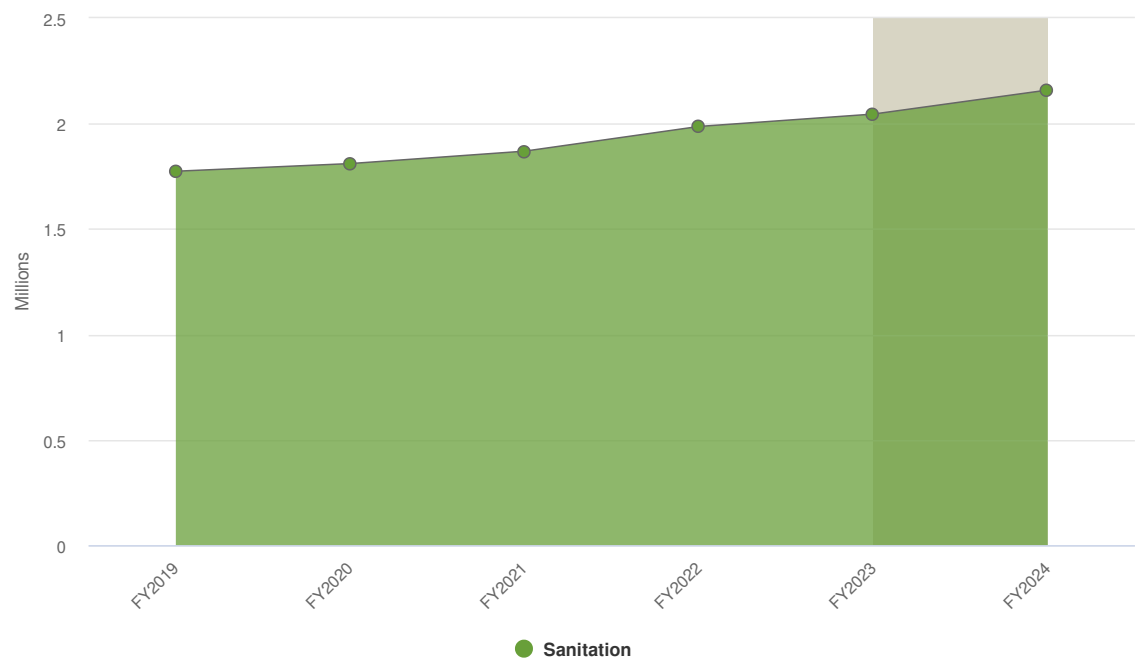
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
SANITATION FUND	\$2,066,800	\$2,045,200	\$2,159,200	5.6%
Total SANITATION FUND:	\$2,066,800	\$2,045,200	\$2,159,200	5.6%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

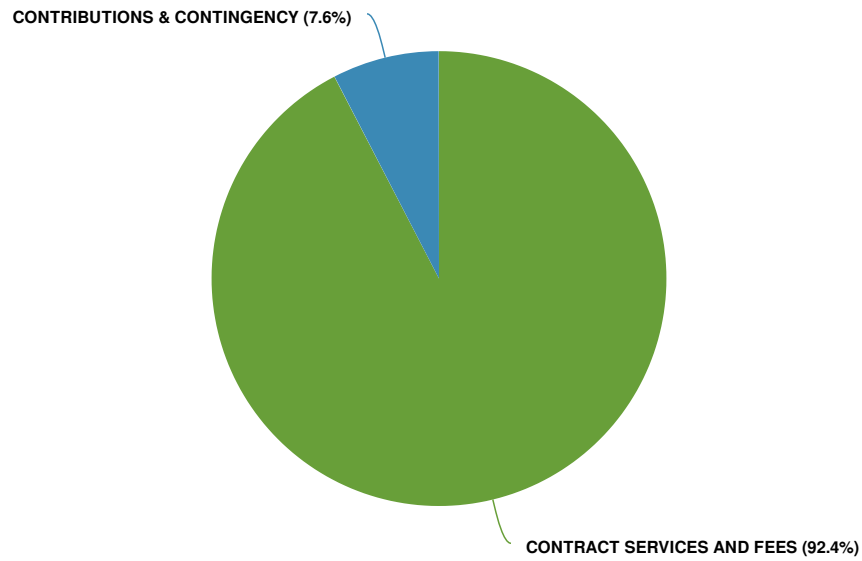


Grey background indicates budgeted figures.

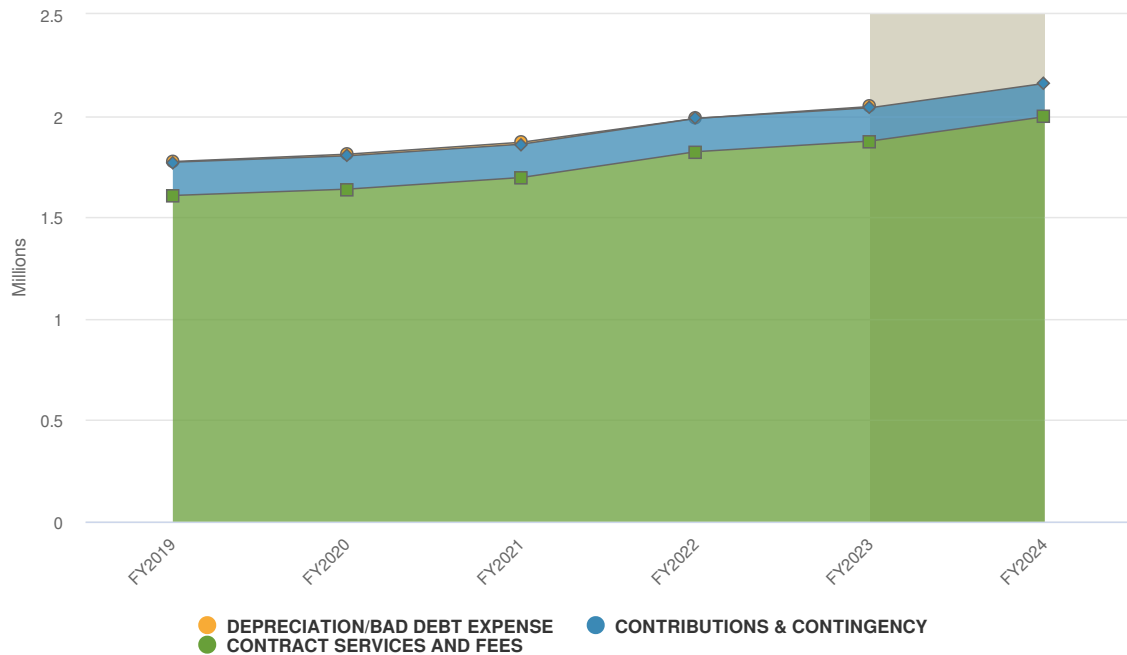
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Sanitation	\$2,066,800	\$2,045,200	\$2,159,200	5.6%
Total Expenditures:	\$2,066,800	\$2,045,200	\$2,159,200	5.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



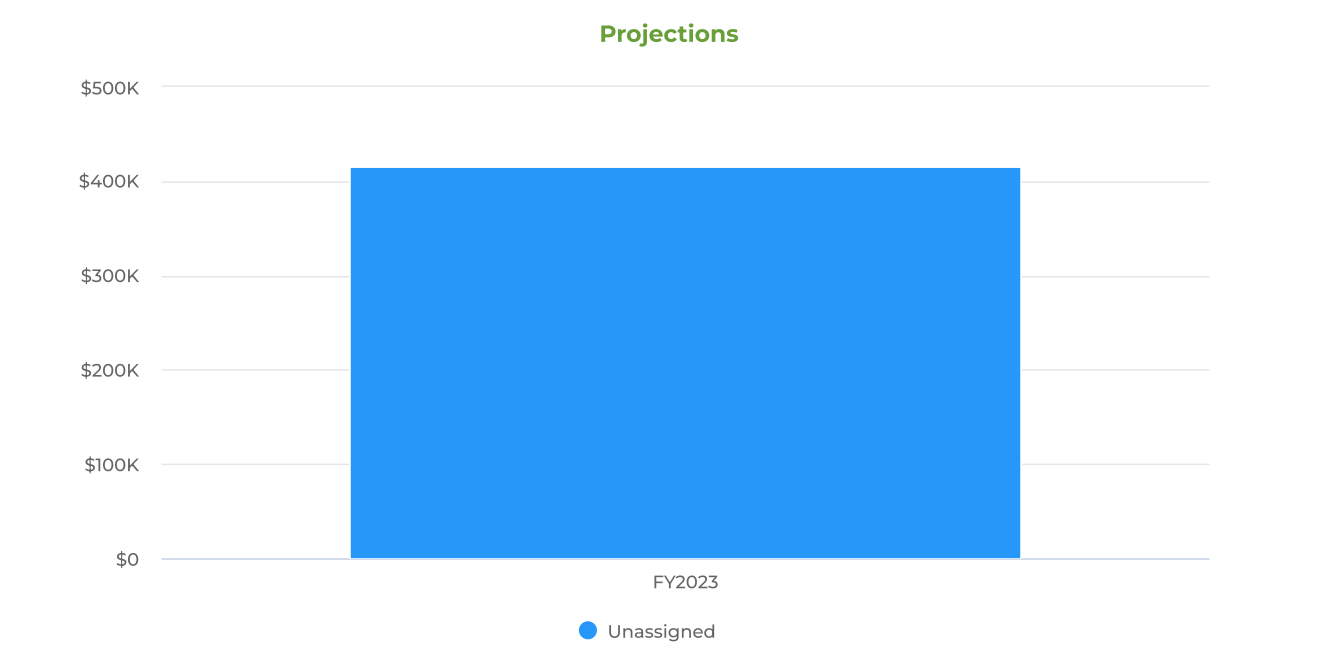
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRACT SERVICES AND FEES	\$1,902,600	\$1,875,000	\$1,995,000	6.4%
DEPRECIATION/BAD DEBT EXPENSE	\$0	\$6,000	\$0	-100%
CONTRIBUTIONS & CONTINGENCY	\$164,200	\$164,200	\$164,200	0%
Total Expense Objects:	\$2,066,800	\$2,045,200	\$2,159,200	5.6%

Fund Balance

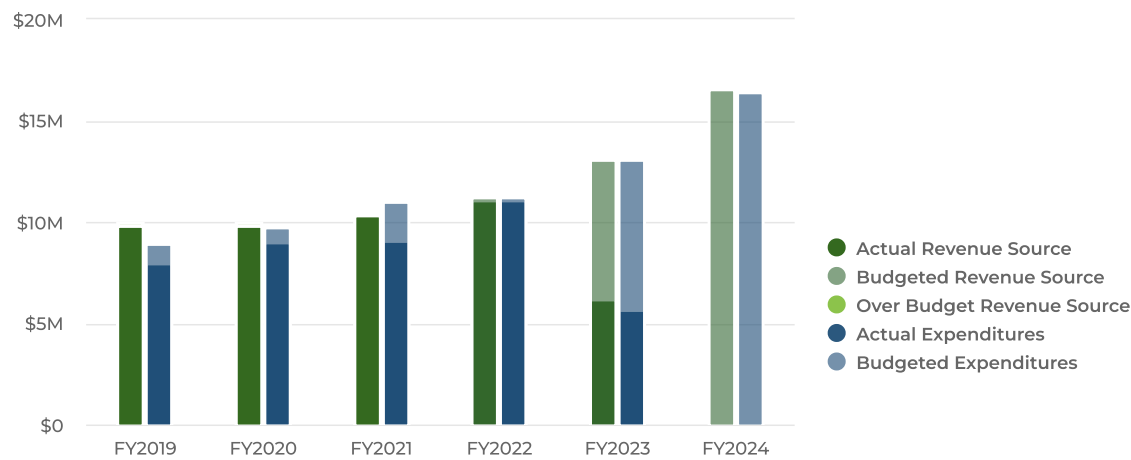


	FY2023
Fund Balance	—
Unassigned	\$415,539
Total Fund Balance:	\$415,539



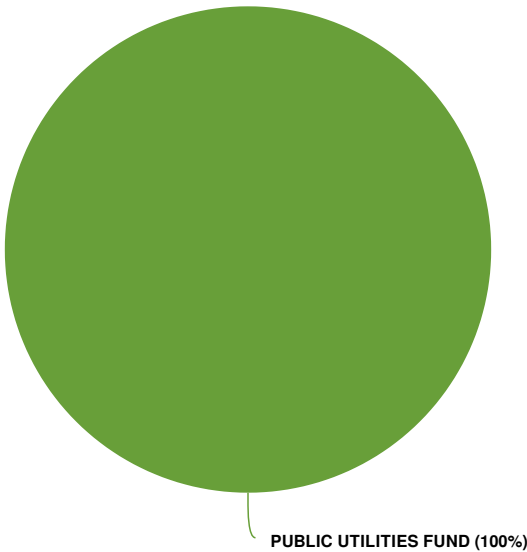
Summary

The City of Taylor is projecting \$16.61M of revenue in FY2024, which represents a 26.6% increase over the prior year. Budgeted expenditures are projected to increase by 25.6% or \$3.35M to \$16.42M in FY2024.

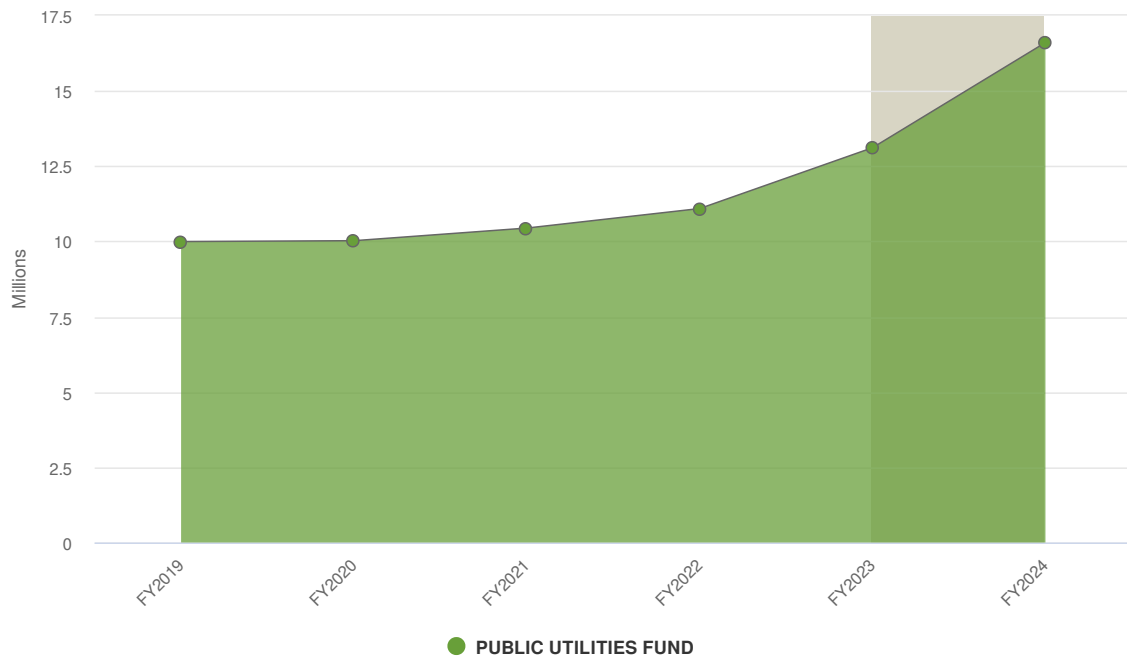


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

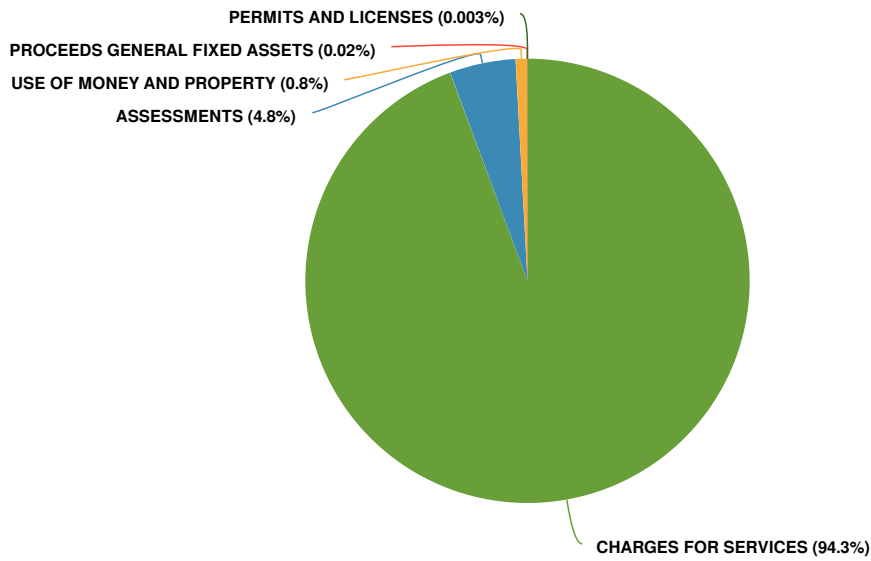


Grey background indicates budgeted figures.

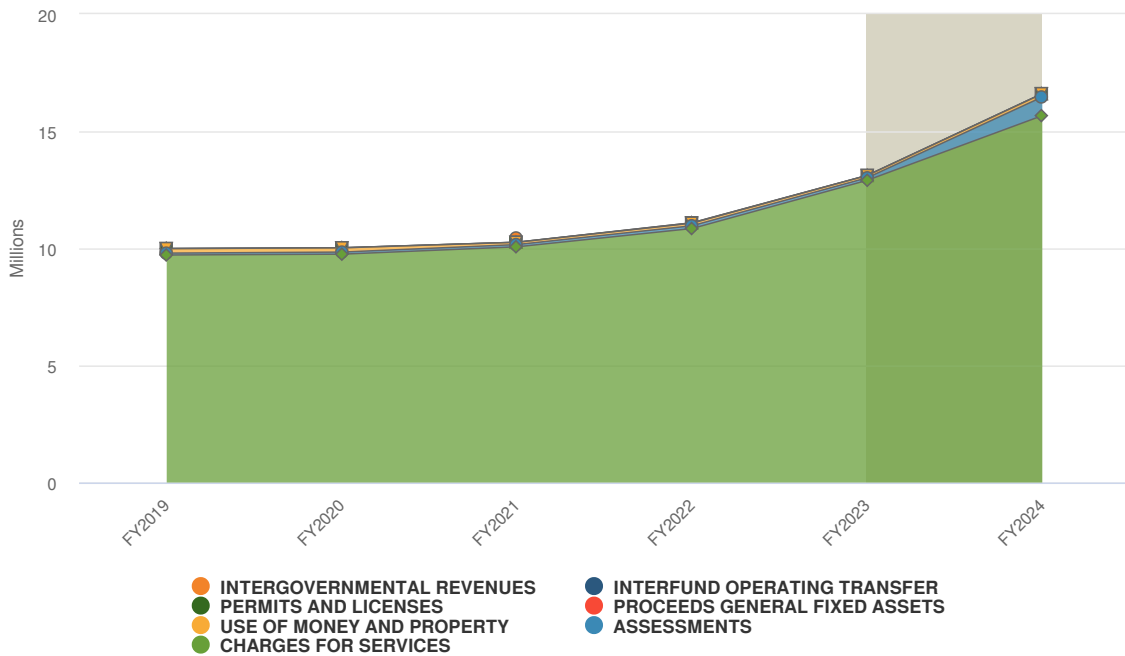
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
PUBLIC UTILITIES FUND	\$12,358,500	\$13,113,500	\$16,606,500	26.6%
Total PUBLIC UTILITIES FUND:	\$12,358,500	\$13,113,500	\$16,606,500	26.6%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

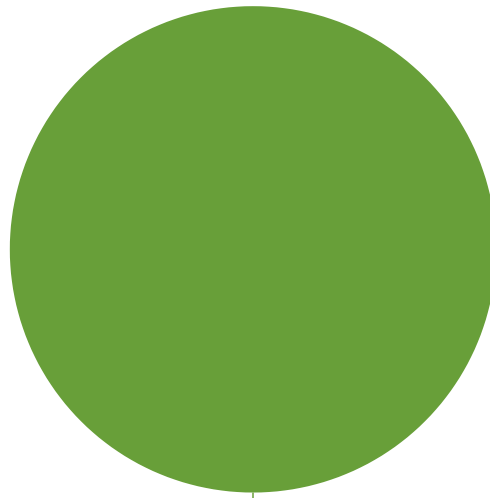


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
PERMITS AND LICENSES	\$500	\$500	\$500	0%
CHARGES FOR SERVICES	\$12,121,000	\$12,905,500	\$15,668,000	21.4%
ASSESSMENTS	\$70,000	\$107,000	\$797,000	644.9%
USE OF MONEY AND PROPERTY	\$163,500	\$98,500	\$138,500	40.6%
PROCEEDS GENERAL FIXED ASSETS	\$3,500	\$2,000	\$2,500	25%
Total Revenue Source:	\$12,358,500	\$13,113,500	\$16,606,500	26.6%

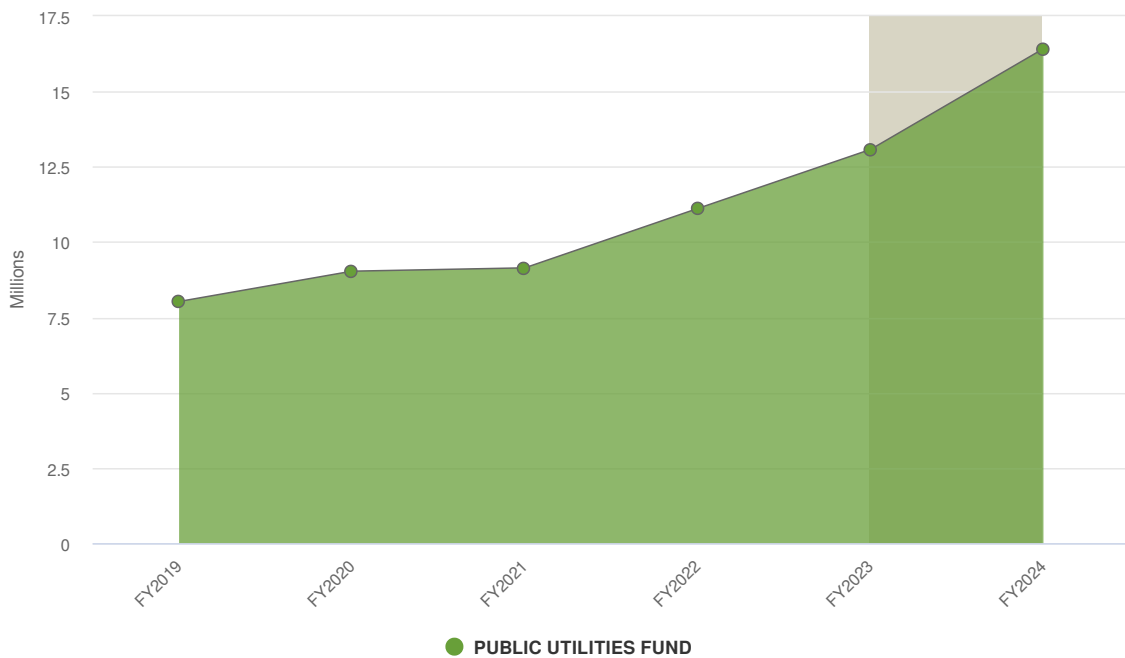
Expenditures by Fund

2024 Expenditures by Fund



PUBLIC UTILITIES FUND (100%)

Budgeted and Historical 2024 Expenditures by Fund

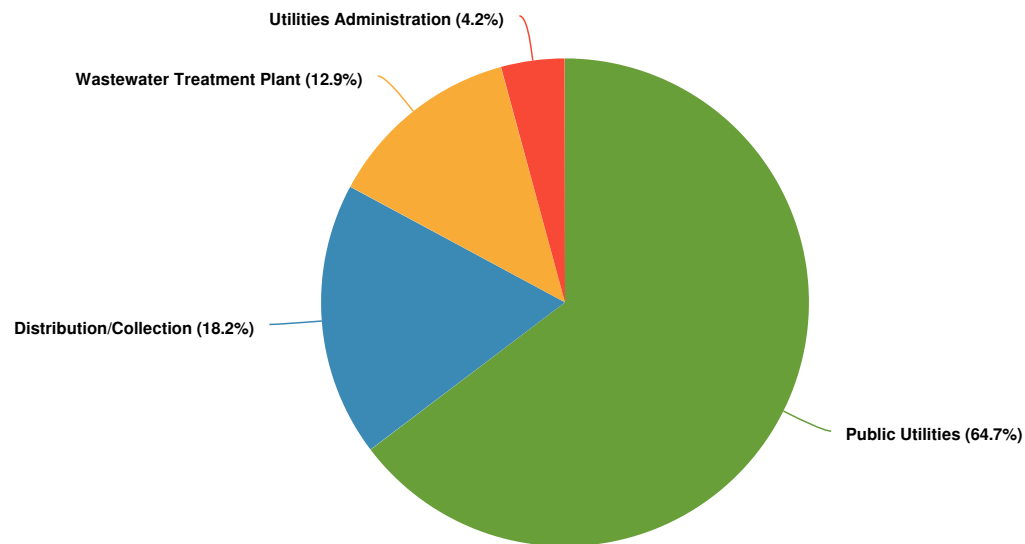


Grey background indicates budgeted figures.

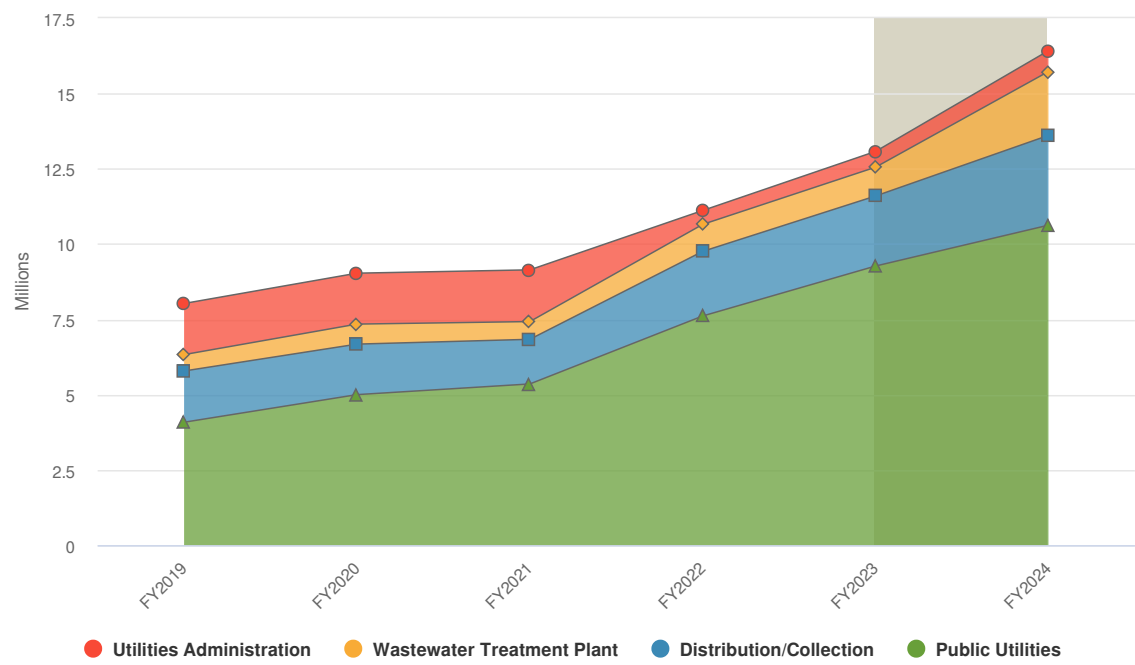
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
PUBLIC UTILITIES FUND	\$12,795,237	\$13,075,927	\$16,422,681	25.6%
Total PUBLIC UTILITIES FUND:	\$12,795,237	\$13,075,927	\$16,422,681	25.6%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

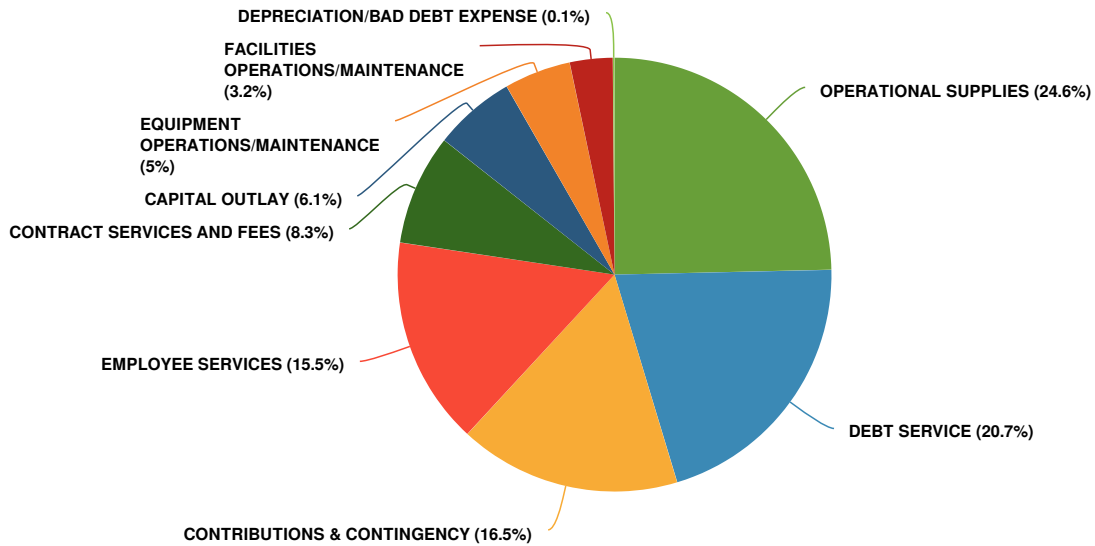


Grey background indicates budgeted figures.

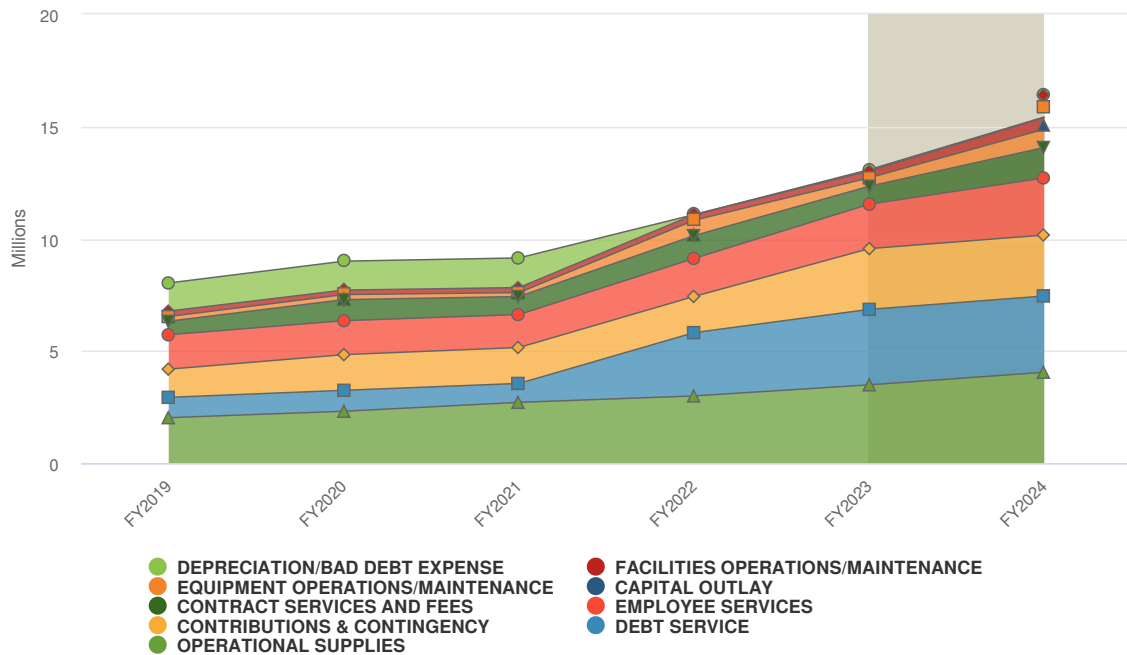
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Utilities Administration	\$583,195	\$523,888	\$693,163	32.3%
Wastewater Treatment Plant	\$889,848	\$956,667	\$2,121,499	121.8%
Distribution/Collection	\$1,993,103	\$2,326,316	\$2,982,558	28.2%
Public Utilities	\$9,329,091	\$9,269,056	\$10,625,461	14.6%
Total Expenditures:	\$12,795,237	\$13,075,927	\$16,422,681	25.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

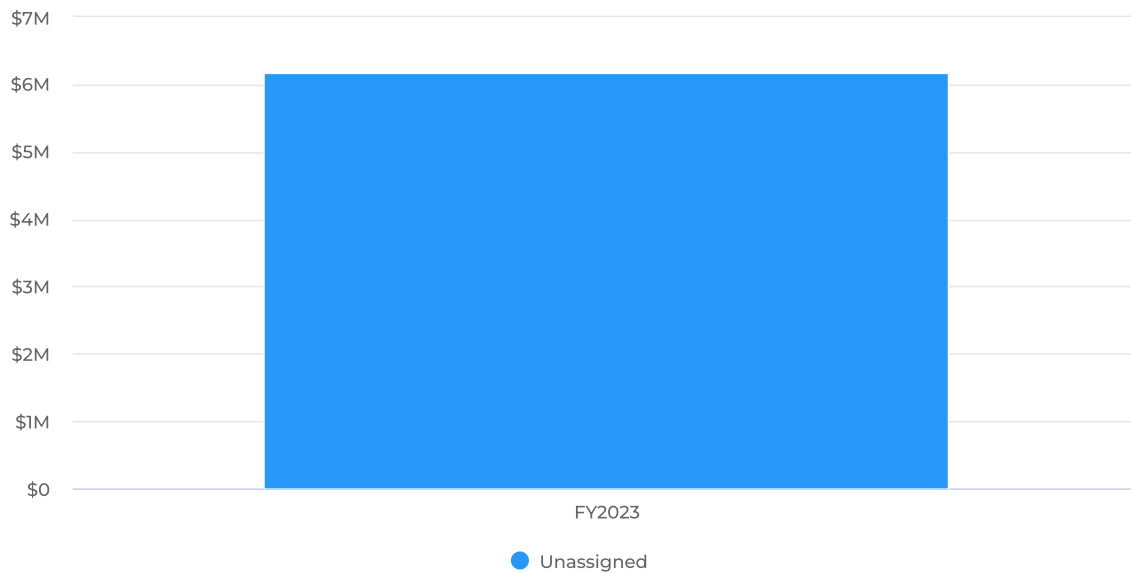


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$2,071,184	\$1,980,413	\$2,545,148	28.5%
OPERATIONAL SUPPLIES	\$3,186,933	\$3,486,758	\$4,047,271	16.1%
FACILITIES OPERATIONS/MAINTENANCE	\$283,043	\$304,698	\$524,992	72.3%
EQUIPMENT OPERATIONS/MAINTENANCE	\$386,458	\$375,158	\$814,176	117%
CONTRACT SERVICES AND FEES	\$769,735	\$799,544	\$1,355,833	69.6%
DEPRECIATION/BAD DEBT EXPENSE	\$20,000	\$60,000	\$20,000	-66.7%
CAPITAL OUTLAY	\$113,993	\$0	\$1,000,000	N/A
CONTRIBUTIONS & CONTINGENCY	\$2,602,000	\$2,707,465	\$2,716,900	0.3%
DEBT SERVICE	\$3,361,891	\$3,361,891	\$3,398,361	1.1%
Total Expense Objects:	\$12,795,237	\$13,075,927	\$16,422,681	25.6%

Fund Balance

Projections

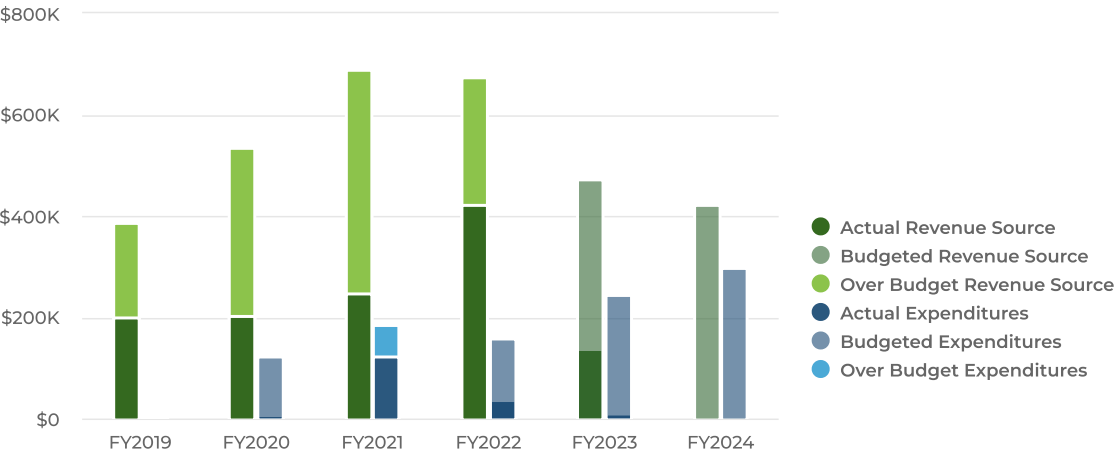


	FY2023
Fund Balance	—
Unassigned	\$6,180,861
Total Fund Balance:	\$6,180,861



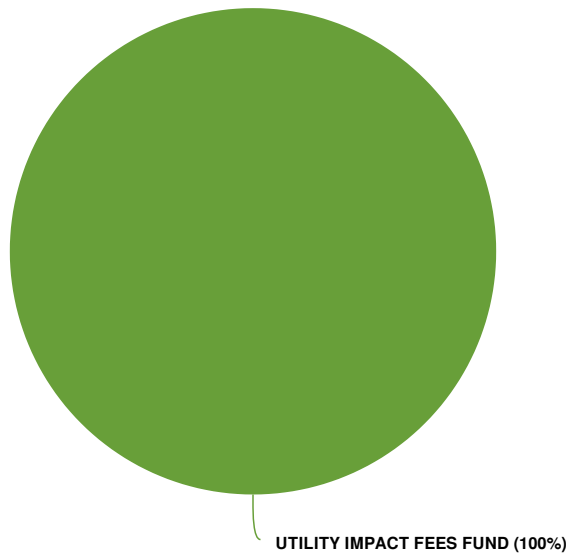
Summary

The City of Taylor is projecting \$425K of revenue in FY2024, which represents a 10.5% decrease over the prior year. Budgeted expenditures are projected to increase by 22.4% or \$55K to \$300K in FY2024.

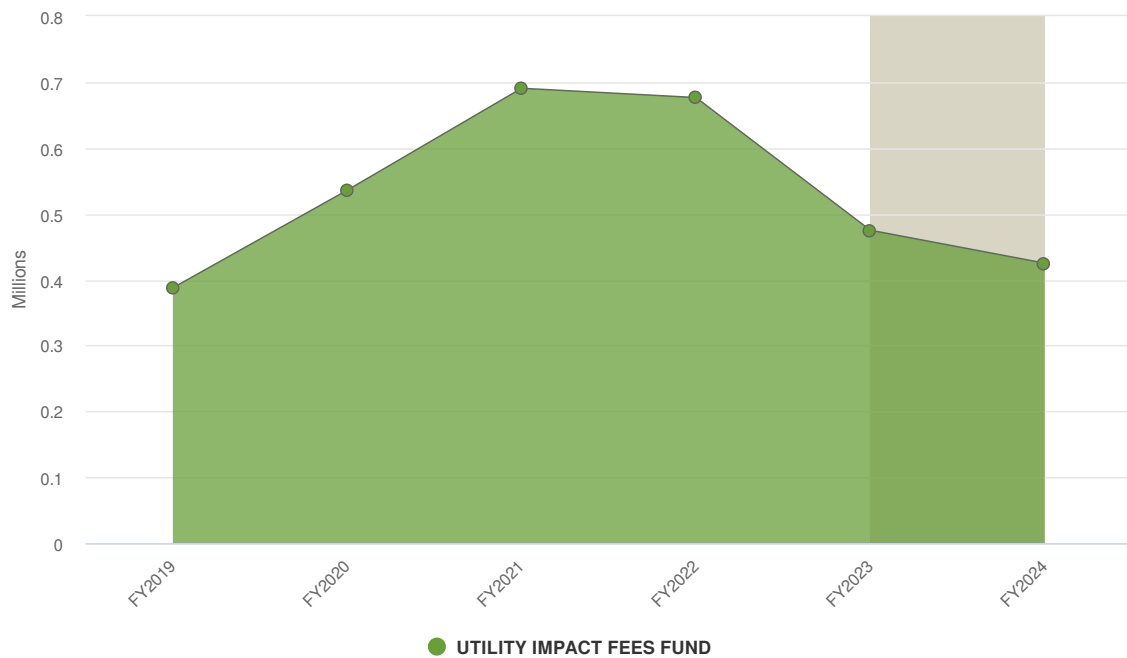


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

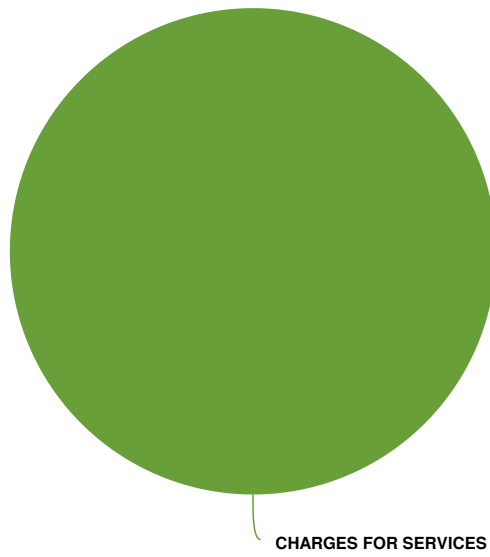


Grey background indicates budgeted figures.

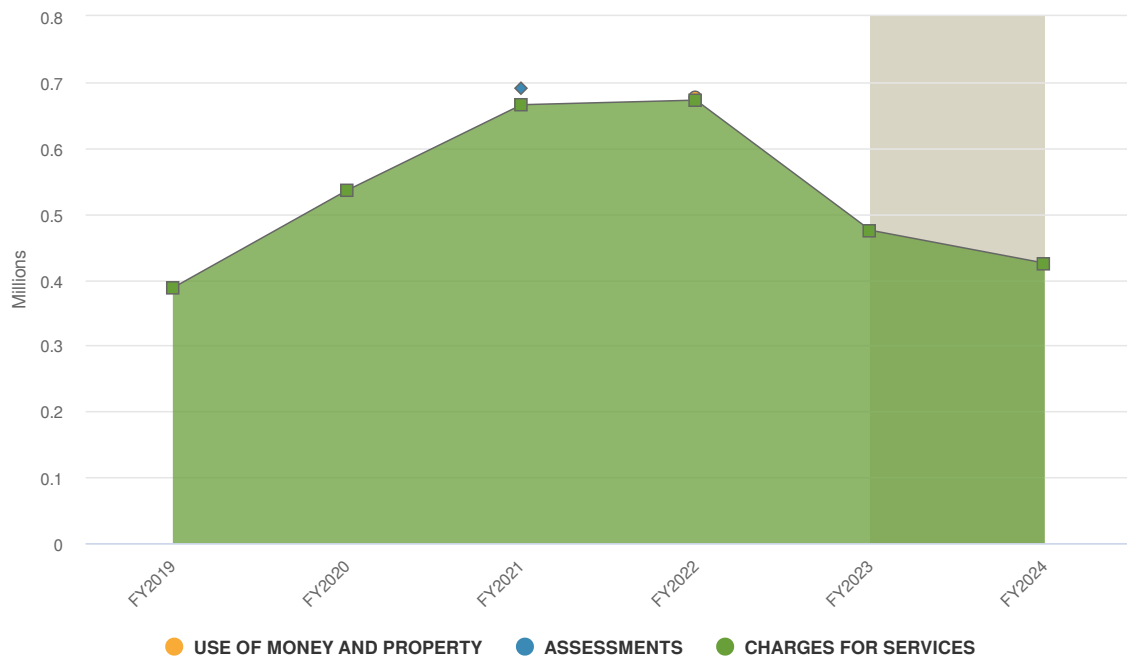
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
UTILITY IMPACT FEES FUND	\$425,000	\$475,000	\$425,000	-10.5%
Total UTILITY IMPACT FEES FUND:	\$425,000	\$475,000	\$425,000	-10.5%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

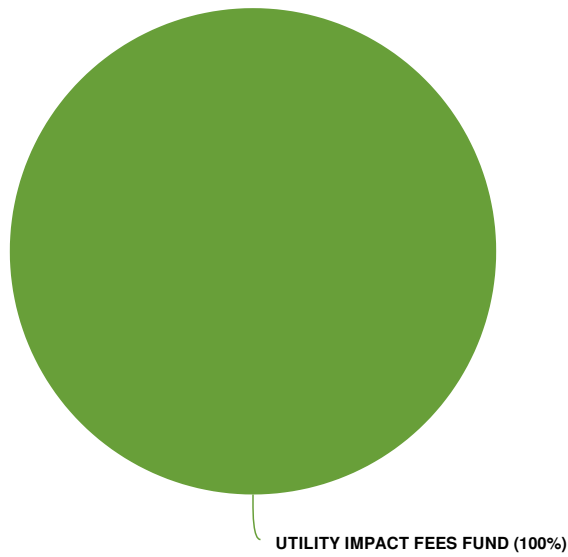


Grey background indicates budgeted figures.

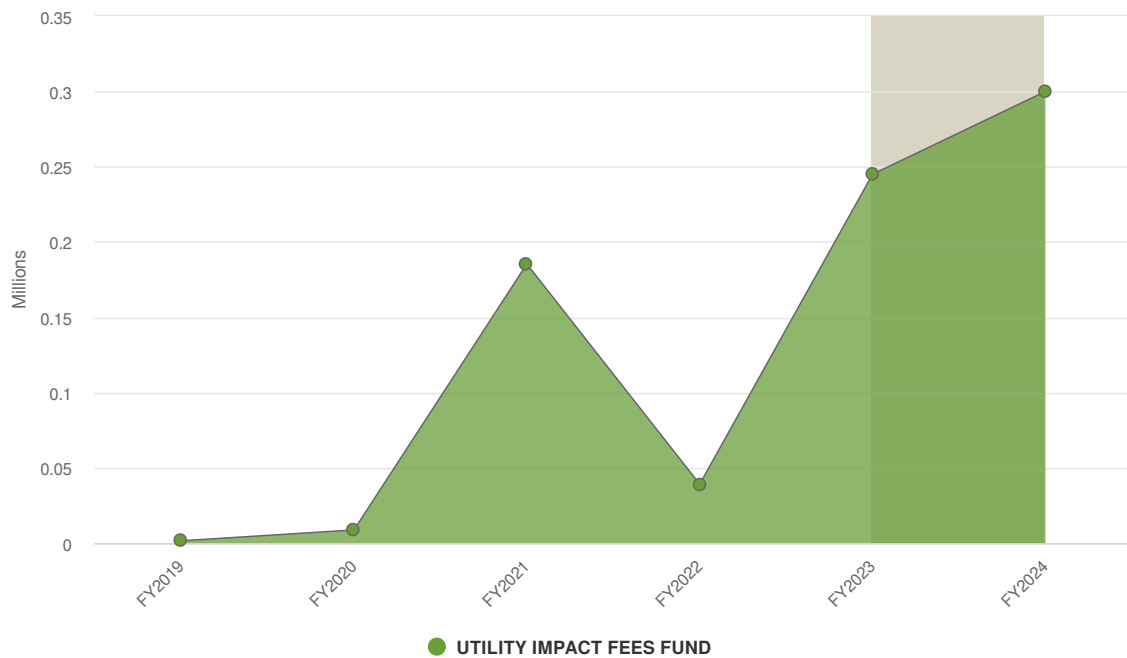
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$425,000	\$475,000	\$425,000	-10.5%
Total Revenue Source:	\$425,000	\$475,000	\$425,000	-10.5%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

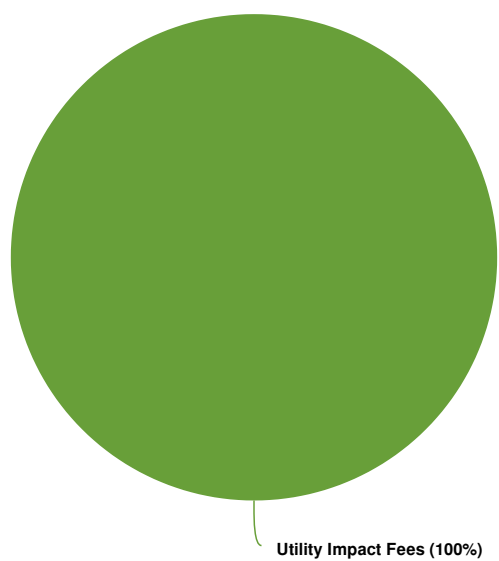


Grey background indicates budgeted figures.

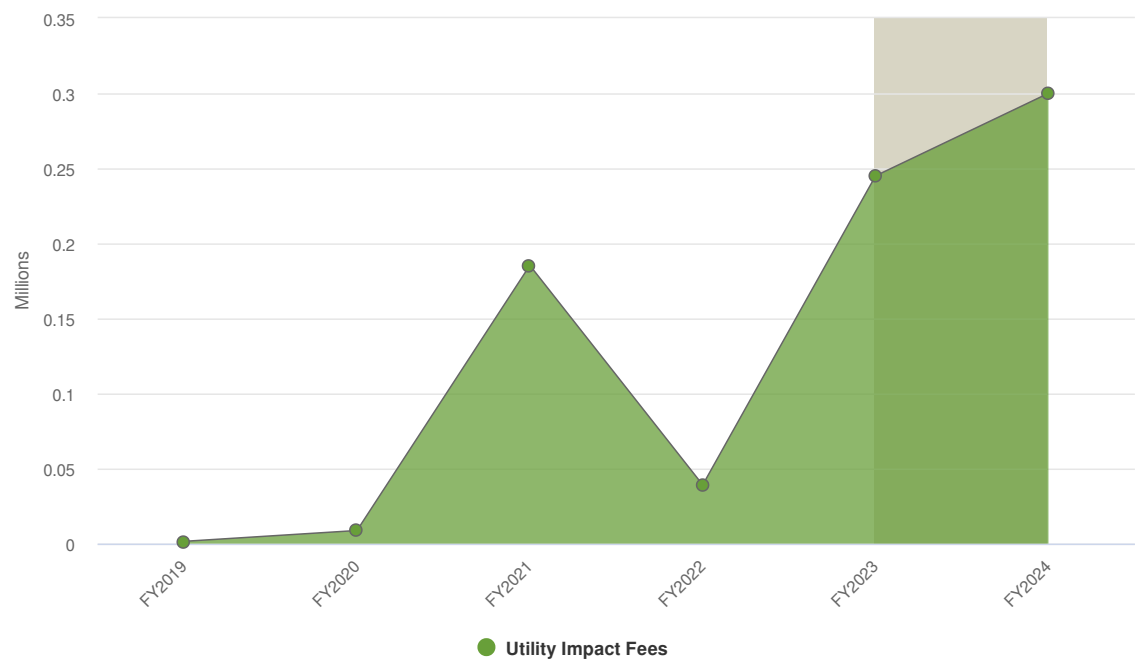
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
UTILITY IMPACT FEES FUND	\$0	\$245,000	\$300,000	22.4%
Total UTILITY IMPACT FEES FUND:	\$0	\$245,000	\$300,000	22.4%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

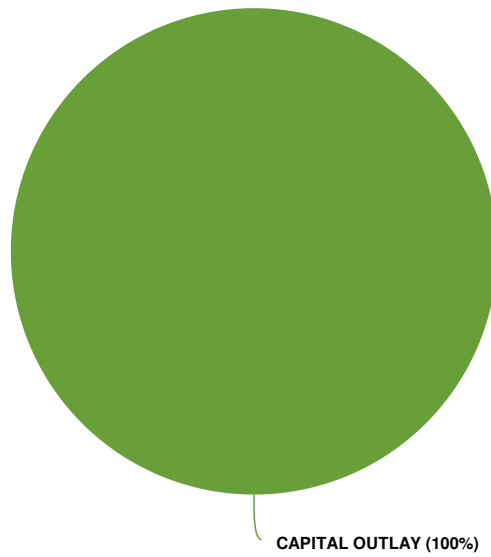


Grey background indicates budgeted figures.

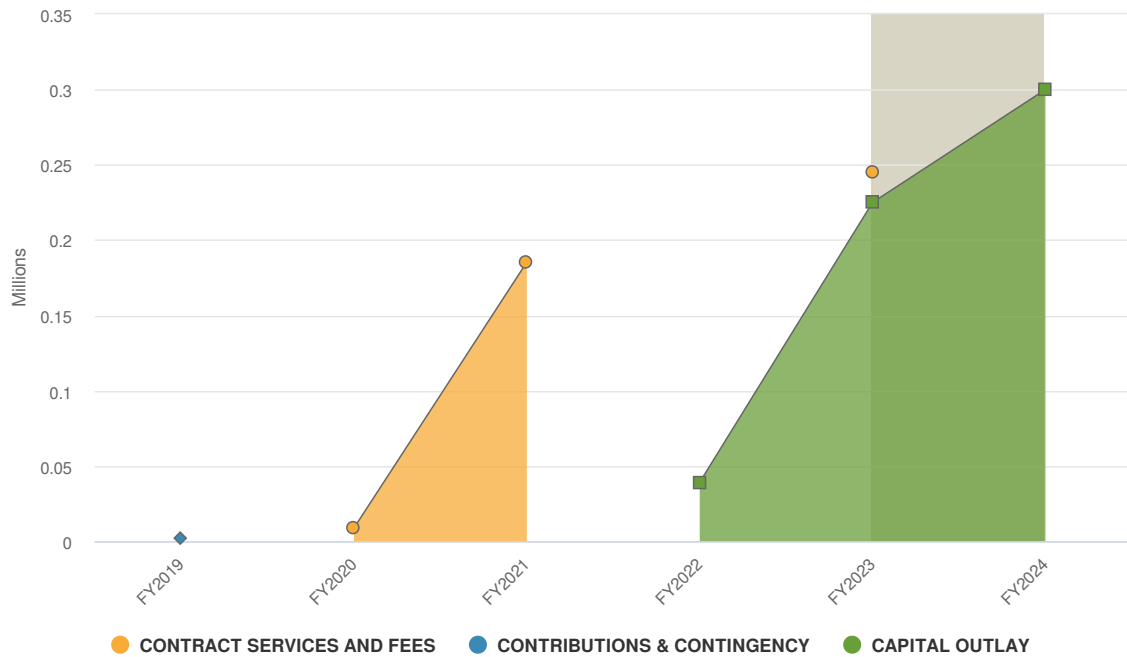
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Utility Impact Fees	\$0	\$245,000	\$300,000	22.4%
Total Expenditures:	\$0	\$245,000	\$300,000	22.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



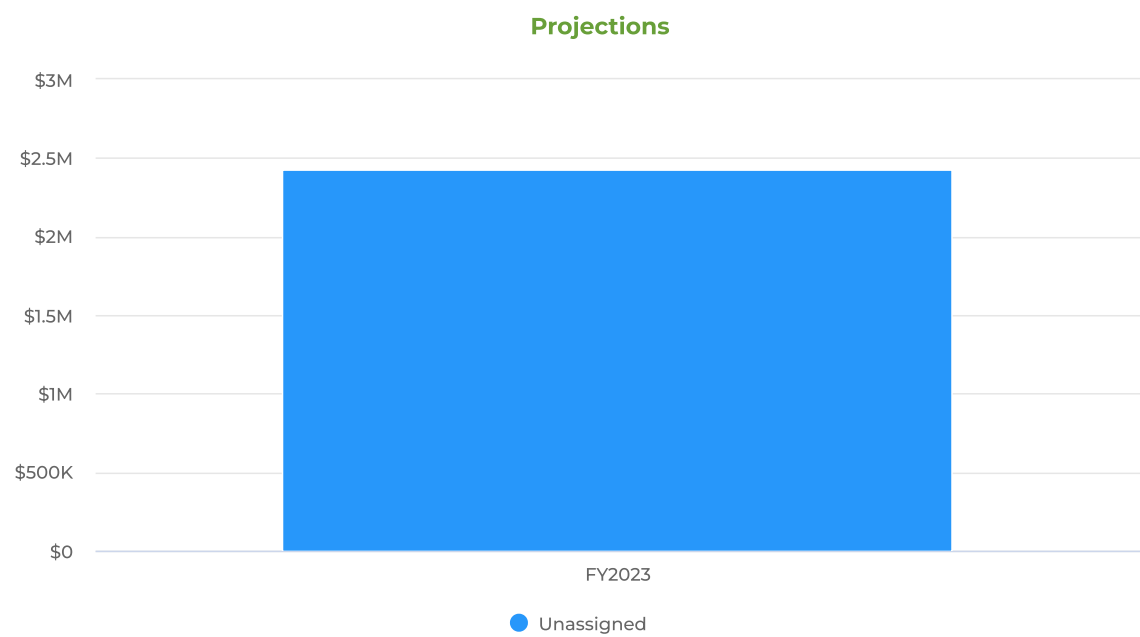
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
CONTRACT SERVICES AND FEES	\$0	\$20,000	\$0	-100%
CAPITAL OUTLAY	\$0	\$225,000	\$300,000	33.3%
Total Expense Objects:	\$0	\$245,000	\$300,000	22.4%

Fund Balance

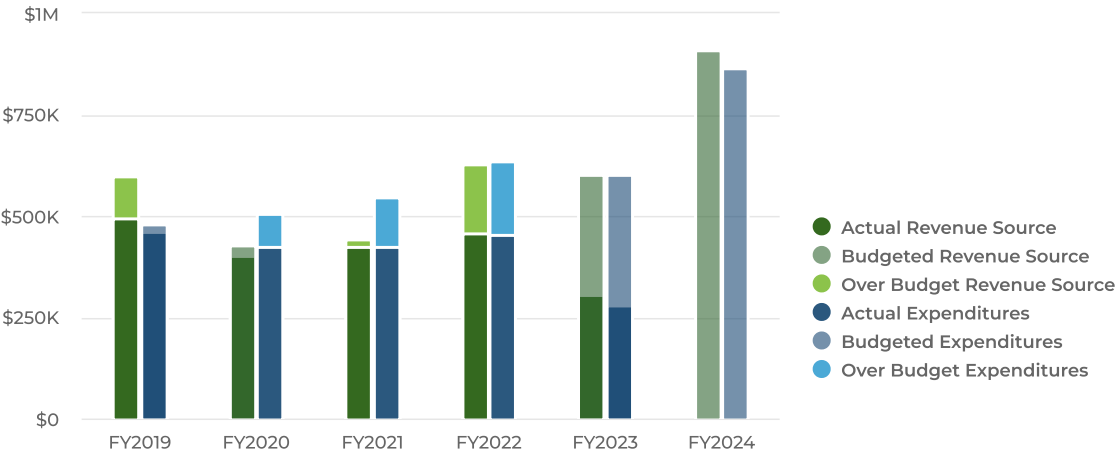


	FY2023
Fund Balance	—
Unassigned	\$2,428,742
Total Fund Balance:	\$2,428,742



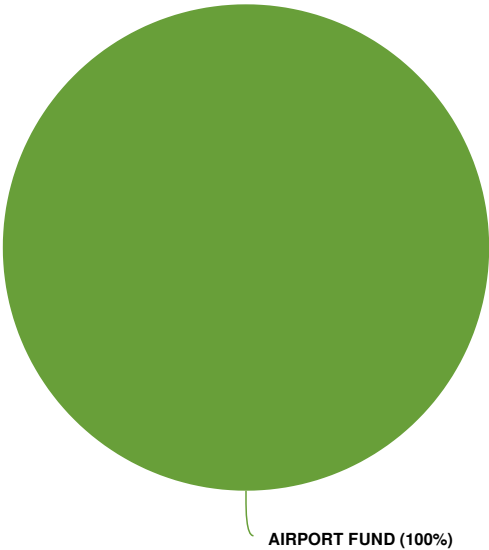
Summary

The City of Taylor is projecting \$910.5K of revenue in FY2024, which represents a 50.4% increase over the prior year. Budgeted expenditures are projected to increase by 43.6% or \$263.53K to \$868K in FY2024.

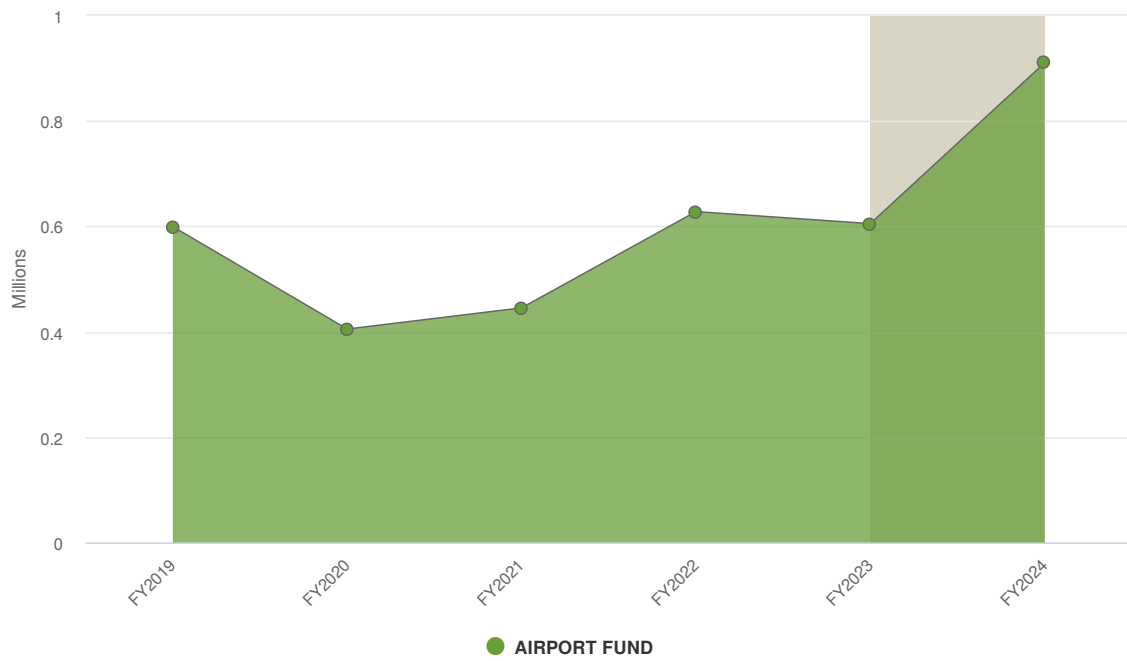


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

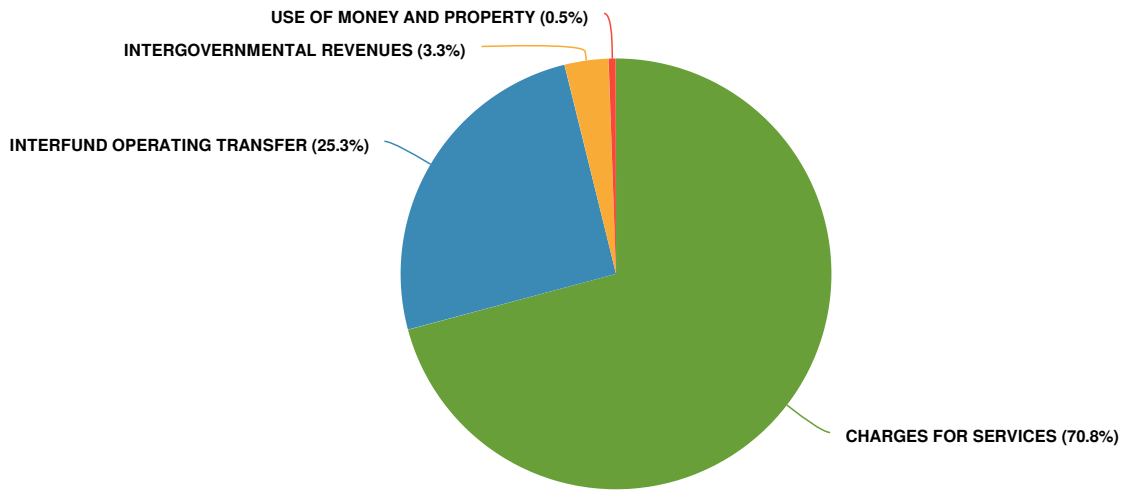


Grey background indicates budgeted figures.

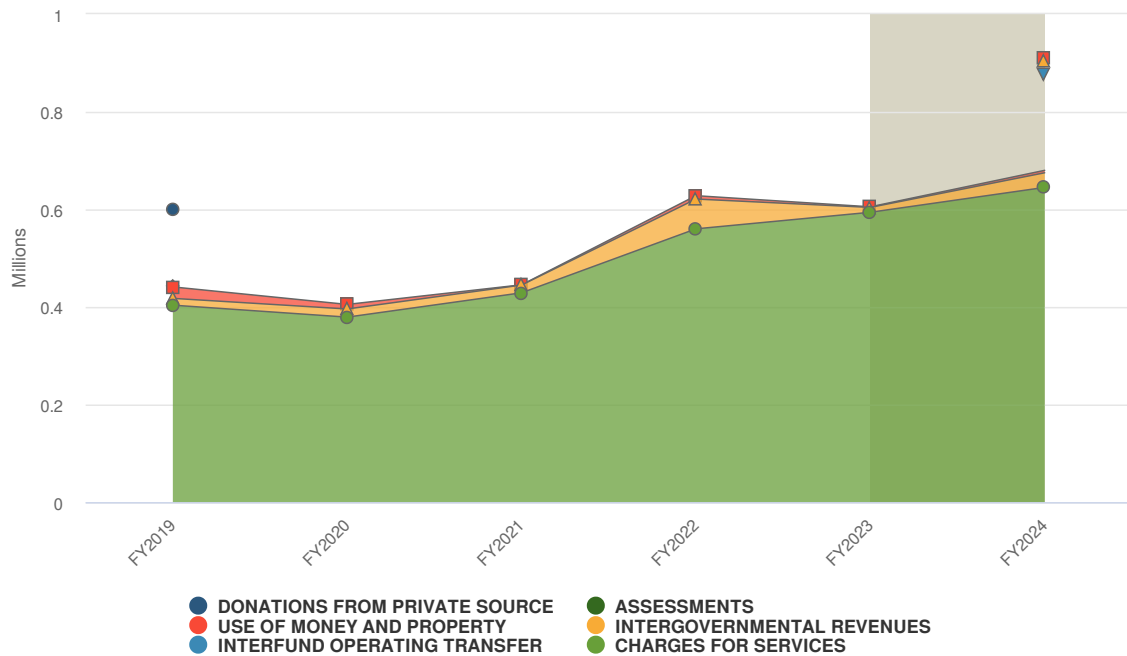
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
AIRPORT FUND	\$508,765	\$605,200	\$910,500	50.4%
Total AIRPORT FUND:	\$508,765	\$605,200	\$910,500	50.4%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

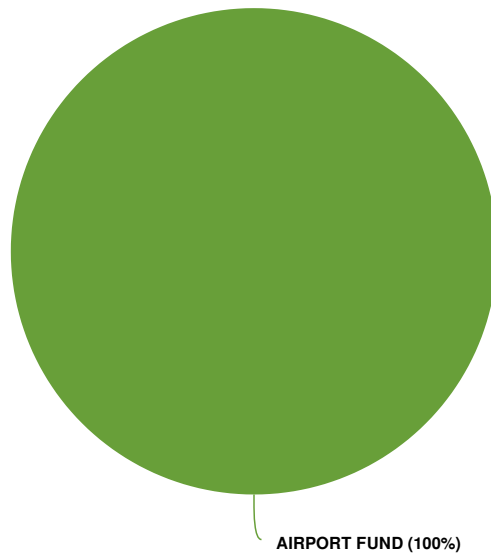


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
INTERGOVERNMENTAL REVENUES	\$30,000	\$10,000	\$30,000	200%
CHARGES FOR SERVICES	\$478,765	\$594,000	\$645,000	8.6%
USE OF MONEY AND PROPERTY	\$0	\$1,200	\$5,000	316.7%
INTERFUND OPERATING TRANSFER	\$0		\$230,500	N/A
Total Revenue Source:	\$508,765	\$605,200	\$910,500	50.4%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

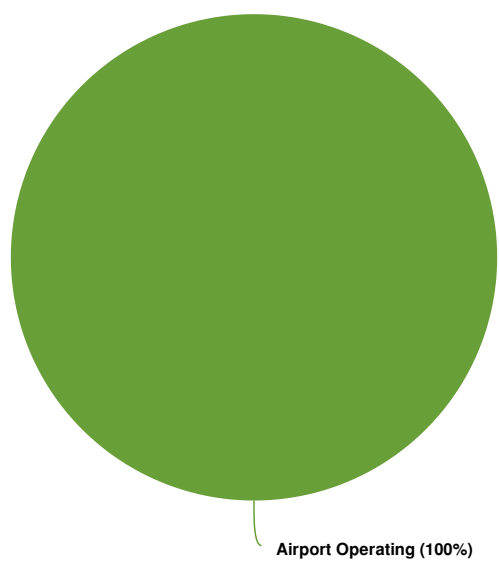


Grey background indicates budgeted figures.

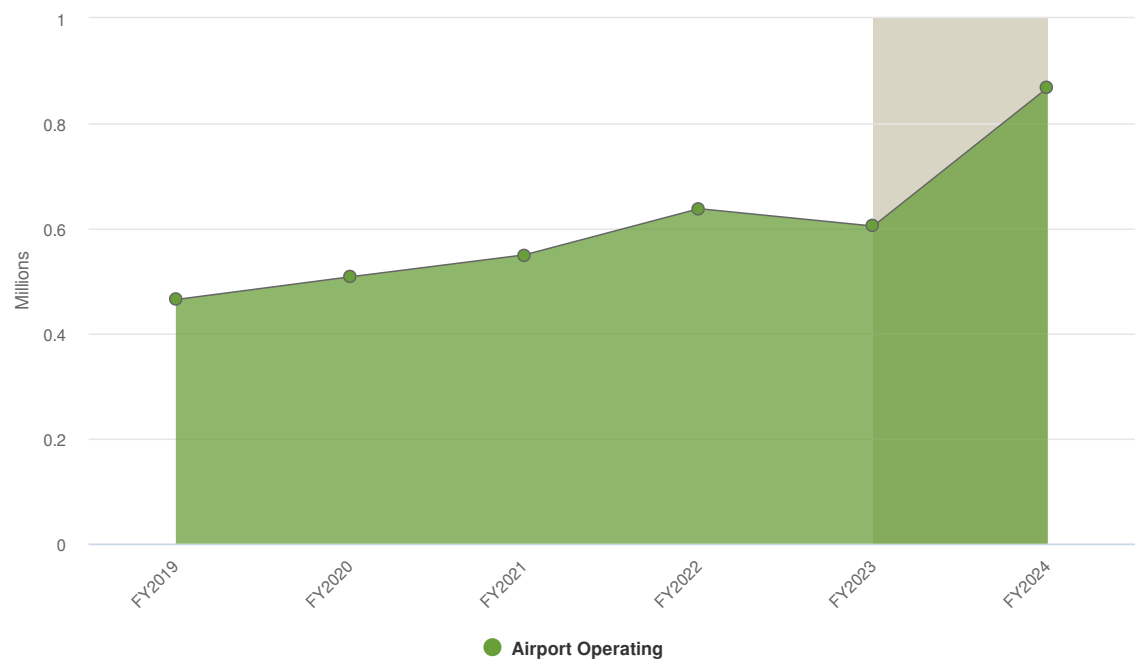
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
AIRPORT FUND	\$259,107	\$604,462	\$867,995	43.6%
Total AIRPORT FUND:	\$259,107	\$604,462	\$867,995	43.6%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

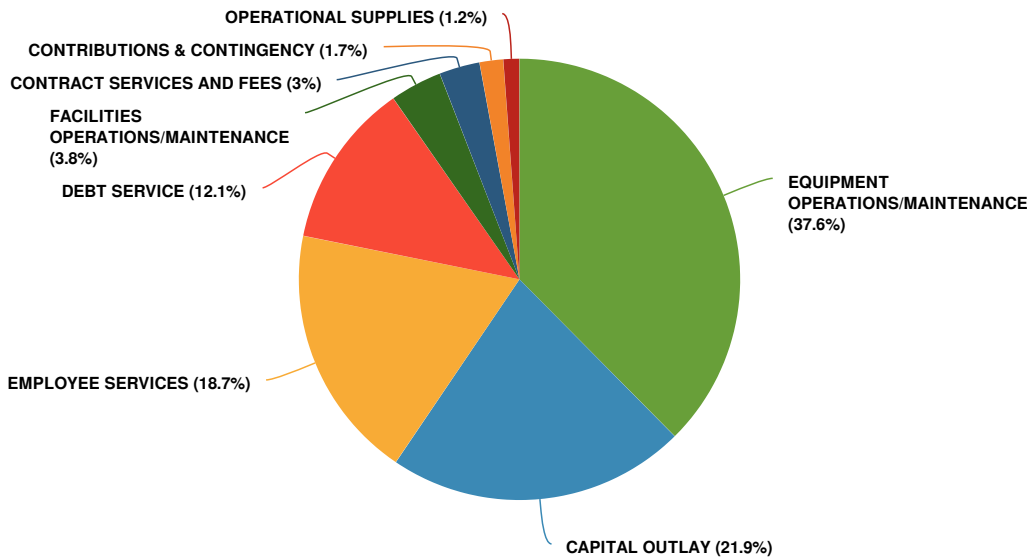


Grey background indicates budgeted figures.

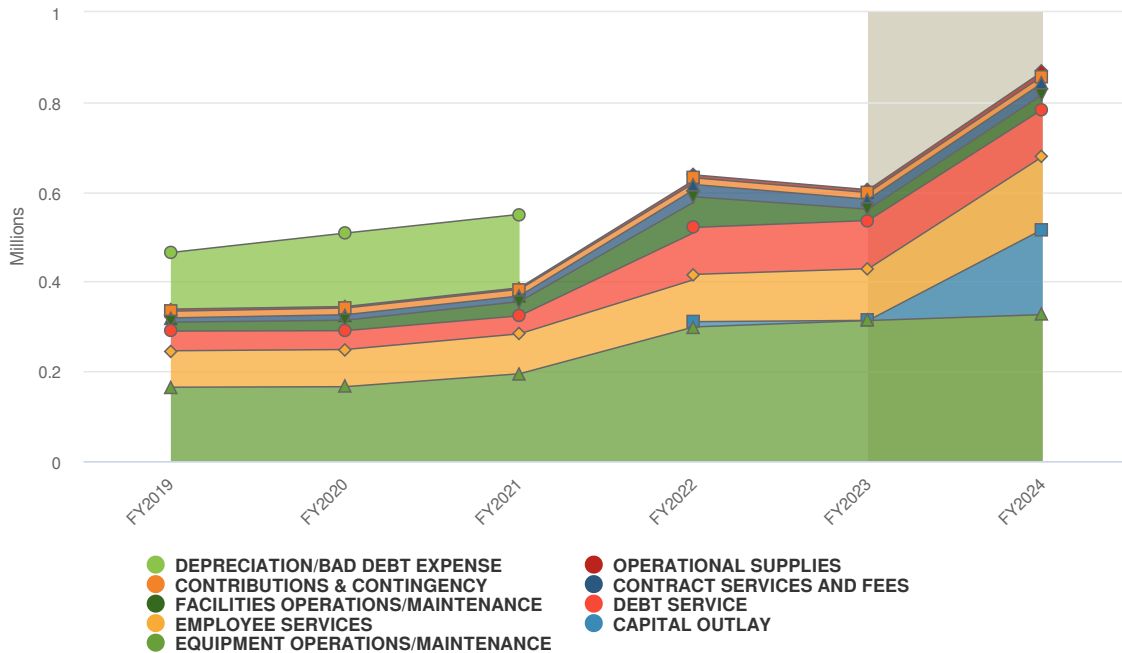
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Airport Operating	\$259,107	\$604,462	\$867,995	43.6%
Total Expenditures:	\$259,107	\$604,462	\$867,995	43.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

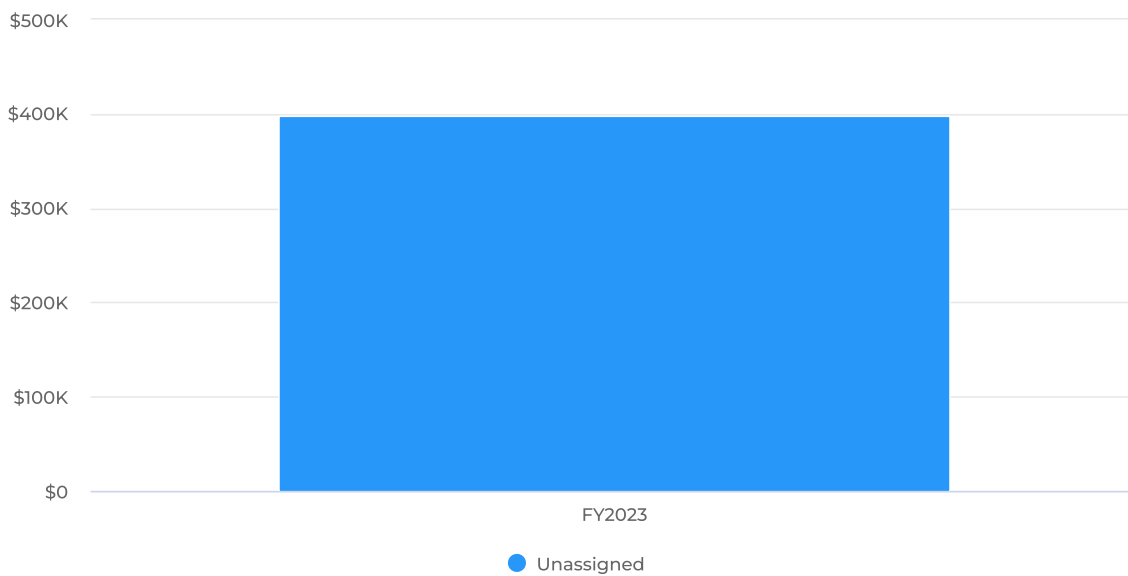


Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$115,411	\$115,082	\$162,317	41%
OPERATIONAL SUPPLIES	\$0	\$6,254	\$10,174	62.7%
FACILITIES OPERATIONS/MAINTENANCE	\$12,100	\$25,206	\$33,104	31.3%
EQUIPMENT OPERATIONS/MAINTENANCE	\$9,108	\$313,046	\$326,212	4.2%
CONTRACT SERVICES AND FEES	\$0	\$22,051	\$25,800	17%
CAPITAL OUTLAY	\$0	\$335	\$190,000	56,616.4%
CONTRIBUTIONS & CONTINGENCY	\$15,000	\$15,000	\$15,000	0%
DEBT SERVICE	\$107,488	\$107,488	\$105,388	-2%
Total Expense Objects:	\$259,107	\$604,462	\$867,995	43.6%

Fund Balance

Projections

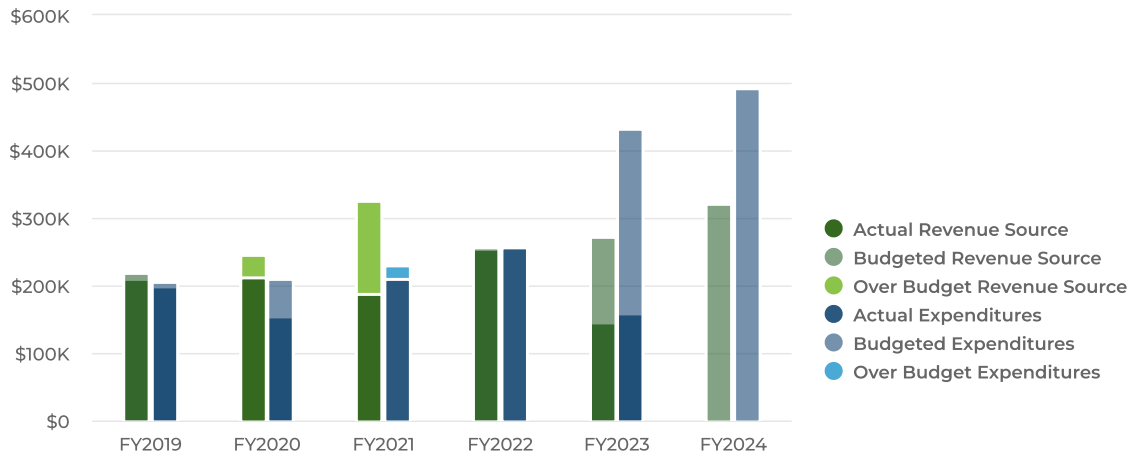


	FY2023
Fund Balance	—
Unassigned	\$398,185
Total Fund Balance:	\$398,185



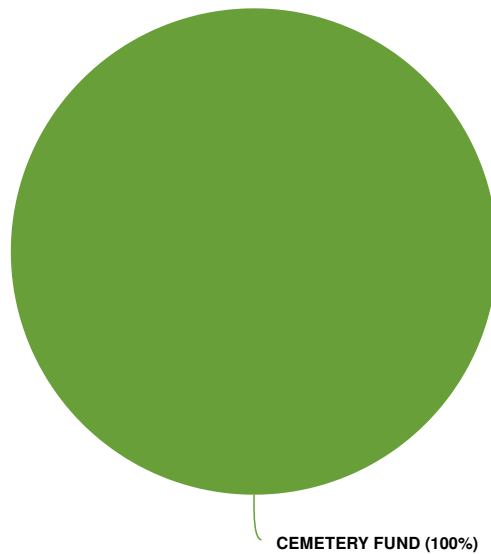
Summary

The City of Taylor is projecting \$321.5K of revenue in FY2024, which represents a 17.6% increase over the prior year. Budgeted expenditures are projected to increase by 14.1% or \$60.94K to \$493.19K in FY2024.

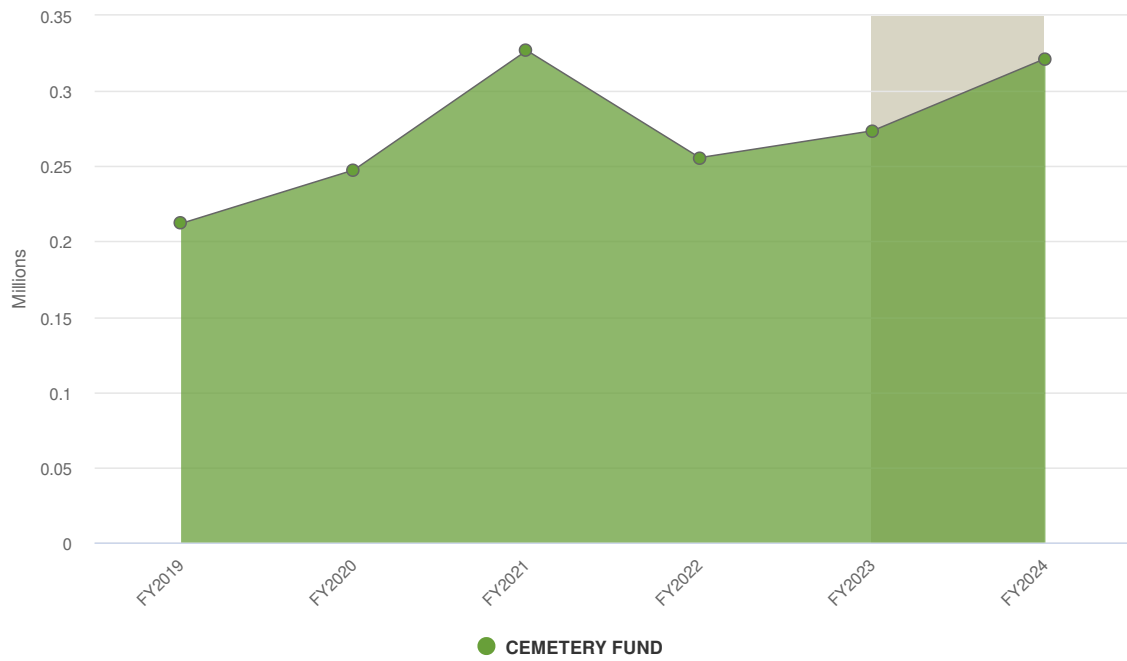


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

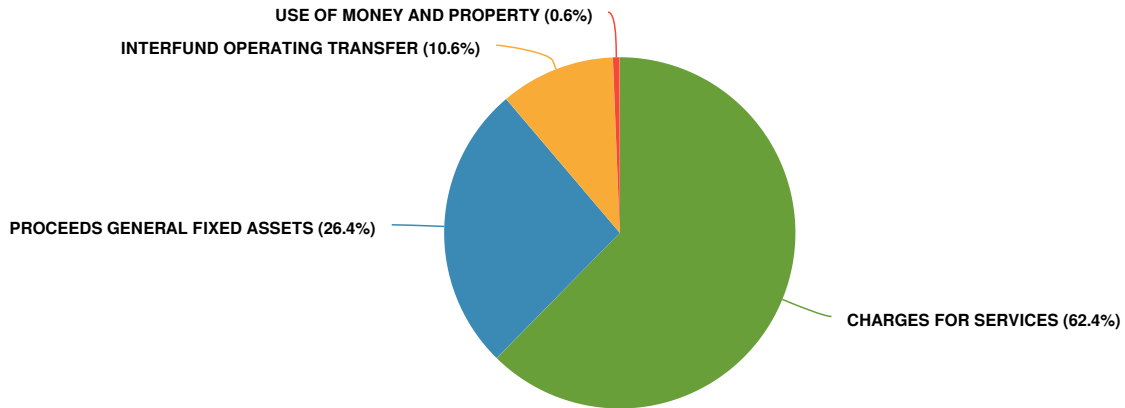


Grey background indicates budgeted figures.

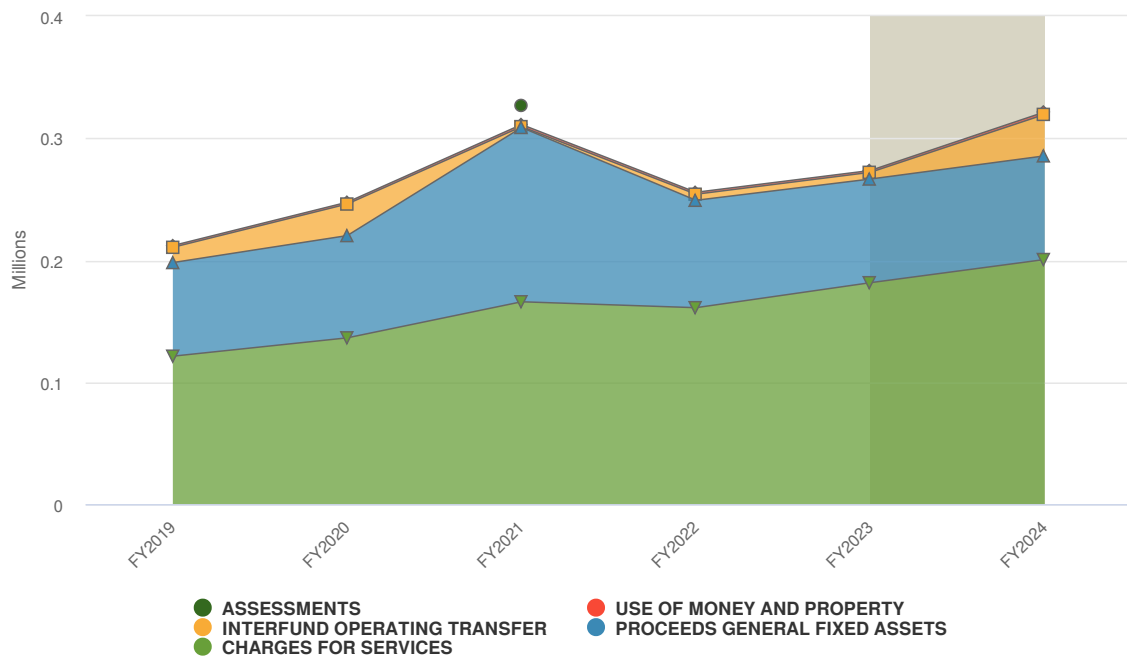
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
CEMETERY FUND	\$275,100	\$273,500	\$321,500	17.6%
Total CEMETERY FUND:	\$275,100	\$273,500	\$321,500	17.6%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

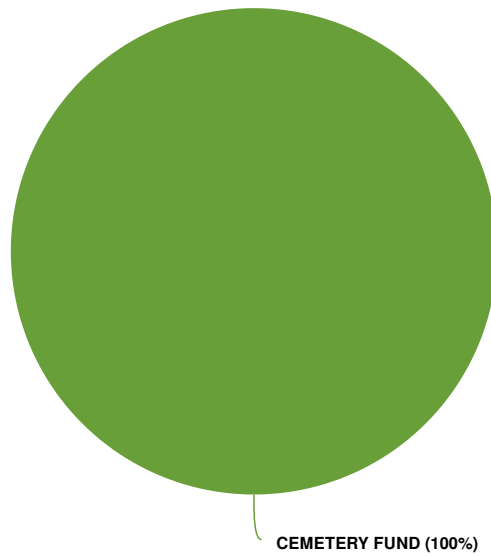


Grey background indicates budgeted figures.

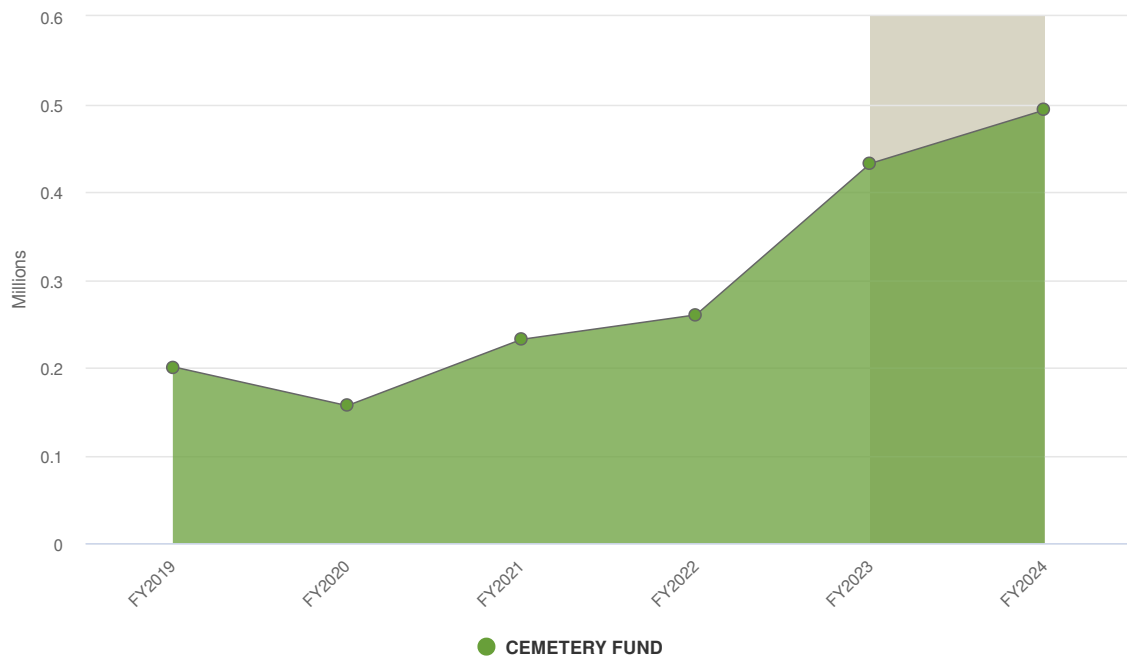
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
CHARGES FOR SERVICES	\$183,000	\$181,500	\$200,500	10.5%
USE OF MONEY AND PROPERTY	\$2,100	\$1,500	\$2,000	33.3%
INTERFUND OPERATING TRANSFER	\$5,000	\$5,500	\$34,000	518.2%
PROCEEDS GENERAL FIXED ASSETS	\$85,000	\$85,000	\$85,000	0%
Total Revenue Source:	\$275,100	\$273,500	\$321,500	17.6%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

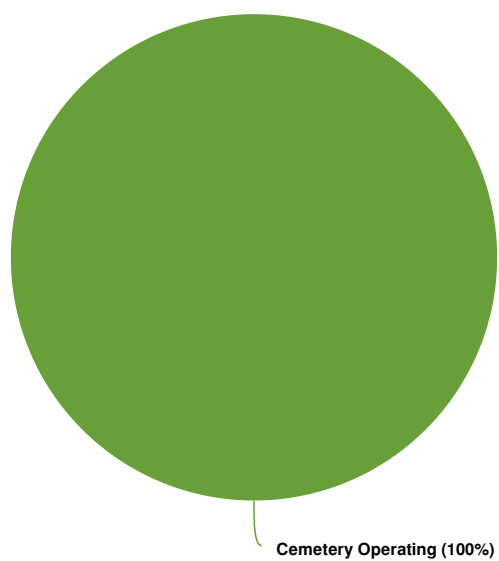


Grey background indicates budgeted figures.

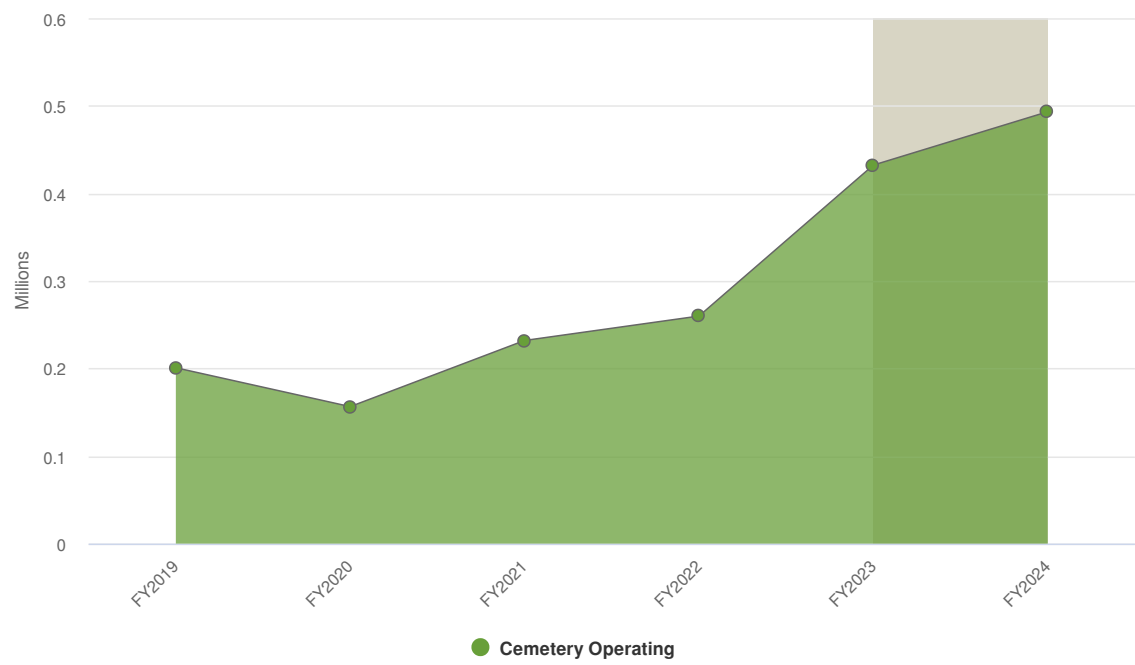
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
CEMETERY FUND	\$287,294	\$432,250	\$493,187	14.1%
Total CEMETERY FUND:	\$287,294	\$432,250	\$493,187	14.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

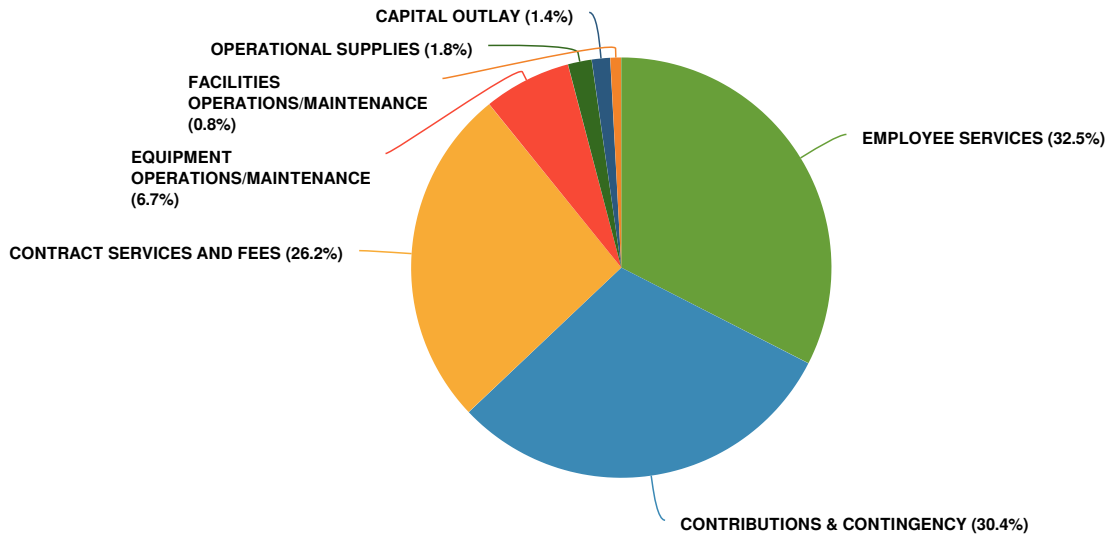


Grey background indicates budgeted figures.

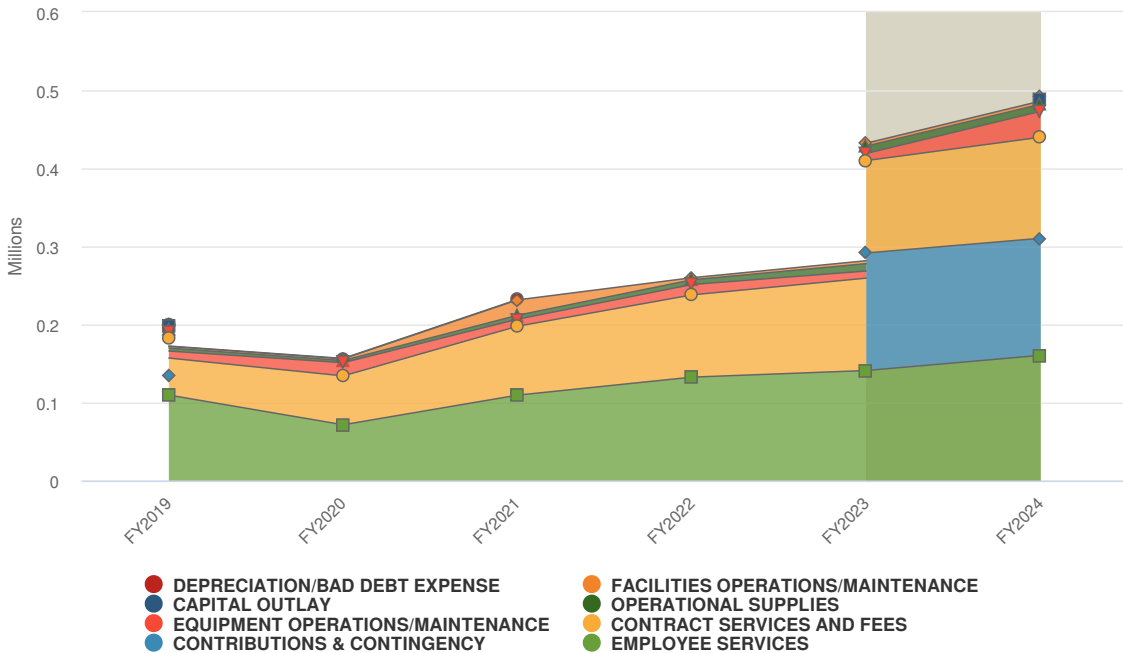
Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expenditures				
Cemetery Operating	\$287,294	\$432,250	\$493,187	14.1%
Total Expenditures:	\$287,294	\$432,250	\$493,187	14.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



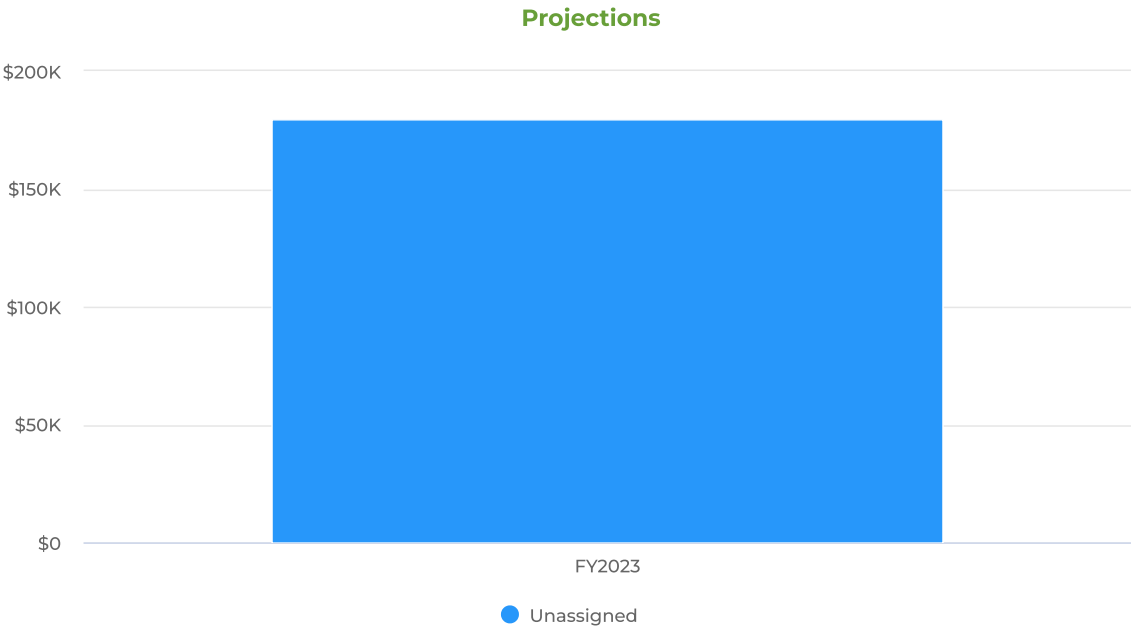
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
EMPLOYEE SERVICES	\$152,164	\$140,956	\$160,390	13.8%
OPERATIONAL SUPPLIES	\$7,485	\$9,459	\$9,042	-4.4%
FACILITIES OPERATIONS/MAINTENANCE	\$3,131	\$3,746	\$4,084	9%
EQUIPMENT OPERATIONS/MAINTENANCE	\$9,108	\$9,108	\$33,212	264.6%
CONTRACT SERVICES AND FEES	\$115,406	\$118,375	\$129,459	9.4%
CAPITAL OUTLAY	\$0	\$0	\$7,000	N/A
CONTRIBUTIONS & CONTINGENCY	\$0	\$150,606	\$150,000	-0.4%
Total Expense Objects:	\$287,294	\$432,250	\$493,187	14.1%

Fund Balance



	FY2023
Fund Balance	—
Unassigned	\$179,381
Total Fund Balance:	\$179,381

DEPARTMENTS

City Council



Brandt Rydell
Mayor

Mission

The City of Taylor provides a full range of services to its citizens. The primary objective of City government is to provide services to the citizens of Taylor at the lowest reasonable cost. The City Council further refined this objective into the following mission statement:

“To be a productive, fiscally responsible organization that takes proactive steps to ensure economic growth and the safety, well-being, and success of Taylor residents and the growth of business. Our Vision for Taylor is a vibrant and diverse community that provides residents the best lifestyle Texas has to offer.”

Pursuant to the mission statement, City Council identified three pillars for strategic growth: **Quality of Life, Economic Vitality, and Mobility & Infrastructure**. Within these areas for growth and improvement are focal points in the following areas: **Neighborhoods/Diversity & Population Size, Community Engagement, Public Safety, Customer Service, Infrastructure/Transportation/City Facilities, Arts, Economic Vitality/Financial Health, and Parks, Trails, & Open Spaces**.

Image Right: Left to right, Mayor Pro-Tem Anderson, Mayor Rydell, Council Member Ariola, Council Member Drummond, Council Member Garcia



Department Description

The City of Taylor is a home rule city which operates under a Council-Manager form of government. Policy-making and legislative authority are vested in the City Council consisting of the five Council members. Responsibilities of the City Council include:

- Adopting the annual budget and ad valorem tax rate to include the general objectives for the City program activities and service levels.
- Appoints the City Manager, City Attorney, Municipal Court Judge and various citizen boards and commissions.
- Adopts and updates the Strategic Plan as a framework for policy direction.
- Reviews/adopts all City ordinances and resolutions.
- Establishes the fees and rates for City goods and services.
- Approves capital improvement projects and contracts as prescribed by the City Charter and State law.
- Establishes goals and policies to improve the quality of life of the citizens of Taylor.

Council members serve staggered three-year terms. Four of the Council members are elected by single member districts with the remaining council member being elected at-large. After each election, the five members of the Council select from themselves a Mayor and a Mayor Pro-Tem to serve a one-year term.

Expenditures Summary

FY 2024 Budget Highlights

Employee Talent Management & Internal Process Strategies

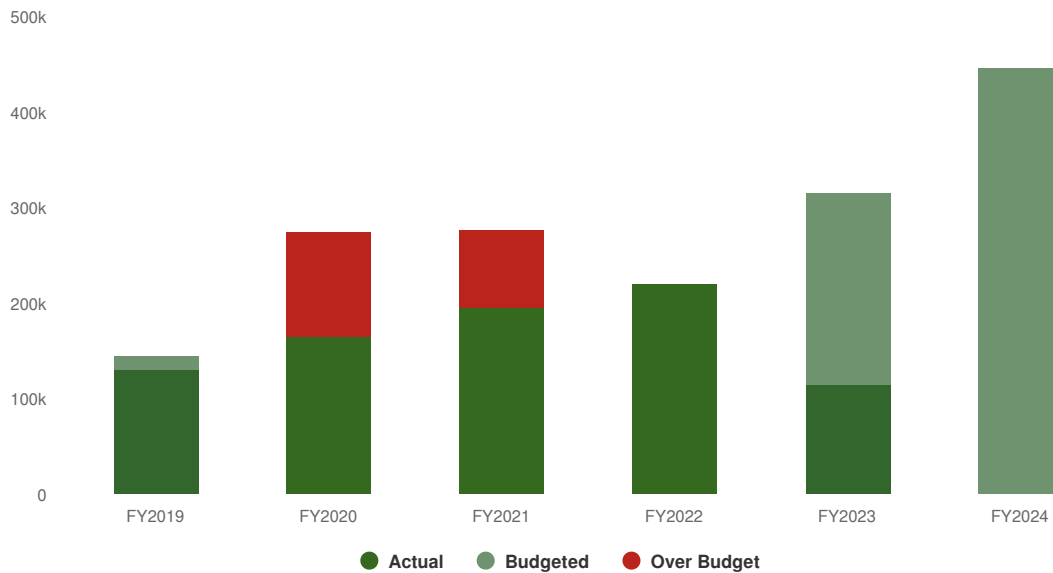
- Approved a cost of living adjustment for all staff.
- Adopted pay for City Council.

Community Engagement Strategies

- Contributions to the following Civic Programs:
 - Black History Month Banquet
 - Combined Community Action
 - Literacy Council WILCO
 - Williamson/Burnet Counties Opportunity Programs
 - Meals on Wheels
 - Boys and Girls Club Banquet
 - CAMPO
 - Greater Taylor Foundation - Impact Taylor
 - Hope Alliance (Williamson County Crisis Center)
 - Shepherd's Heart
 - St James Episcopal Church Temporary Shelter Program
 - United Seniors of Taylor

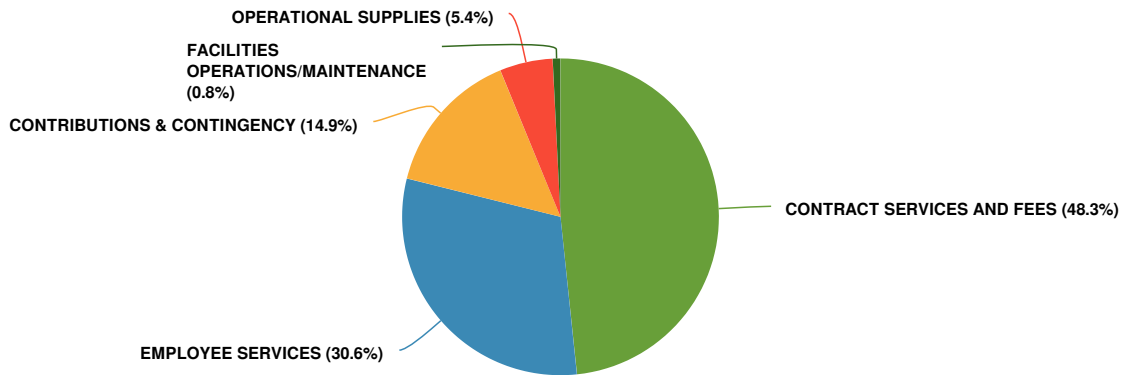
\$446,569 **\$130,574**
(41.32% vs. prior year)

City Council Proposed and Historical Budget vs. Actual

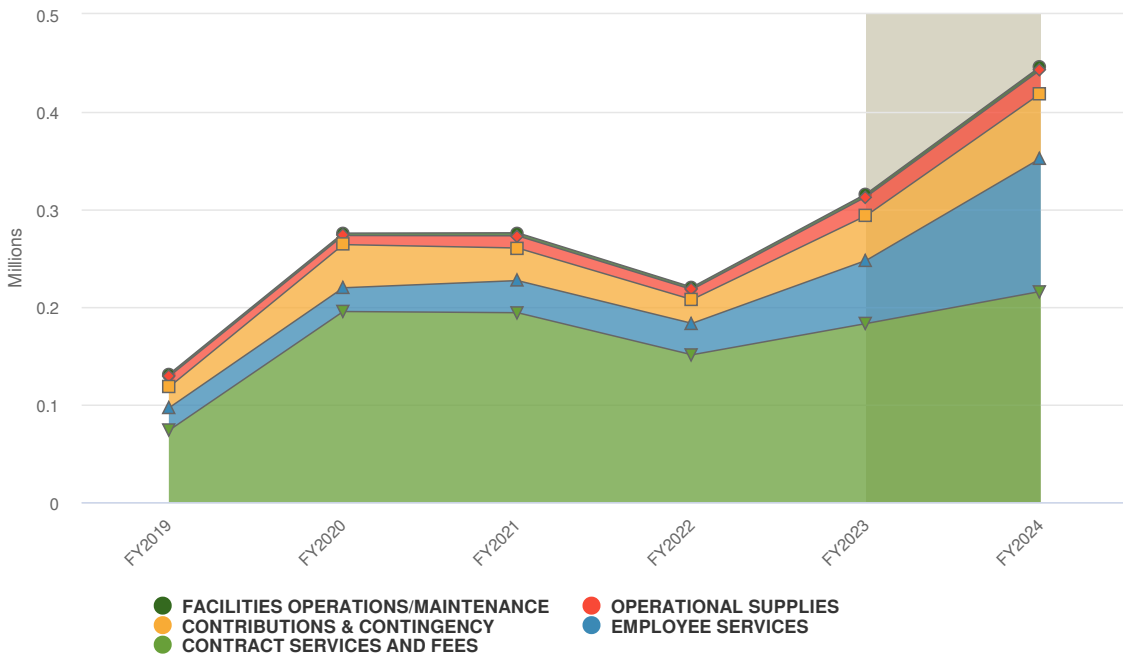


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Expense Objects						
EMPLOYEE SERVICES						
TEMPORARY/SEASONAL	100-500-117	\$1,500	\$1,500	\$66,000	4,300%	
FICA SOCIAL SECURITY	100-500-121	\$115	\$115	\$4,935	4,191.3%	
WORKERS COMPENSATION	100-500-122	\$1,900	\$1,400	\$1,900	35.7%	
UNIFORMS (BUY)	100-500-131	\$250	\$200	\$400	100%	
BUSINESS MEALS	100-500-135	\$5,400	\$1,900	\$7,000	268.4%	
WORKSHOP TRAINING	100-500-141	\$3,750	\$24,750	\$17,950	-27.5%	
PROFESSIONAL CONFERENCES	100-500-142	\$3,150	\$3,950	\$3,450	-12.7%	
MEMBERSHIPS AND DUES	100-500-143	\$150	\$6,100	\$6,400	4.9%	
SUBSCRIPTIONS AND BOOKS	100-500-144	\$11,030	\$13,930	\$17,530	25.8%	
TRAINING- TRANSPORTATION	100-500-146	\$0	\$800	\$800	0%	
TRAINING- LODGING	100-500-147	\$0	\$9,400	\$9,400	0%	
TRAINING- MEALS	100-500-148	\$0	\$700	\$700	0%	
Total EMPLOYEE SERVICES:		\$27,245	\$64,745	\$136,465	110.8%	
OPERATIONAL SUPPLIES						
GENERAL OFFICE SUPPLIES	100-500-211	\$600	\$750	\$750	0%	
MISC. OCCASION	100-500-219	\$450	\$800	\$550	-31.2%	
ELECTIONS	100-500-231	\$14,500	\$15,000	\$15,000	0%	
FOOD/MEALS	100-500-232	\$0		\$2,000	N/A	
CITY SPONSORED EVENTS	100-500-233	\$600	\$2,800	\$4,400	57.1%	
COMPUTERS	100-500-267	\$0		\$1,500	N/A	
Total OPERATIONAL SUPPLIES:		\$16,150	\$19,350	\$24,200	25.1%	
FACILITIES OPERATIONS/MAINTENANCE						
CELL PHONES	100-500-324	\$3,000	\$3,000	\$3,000	0%	
WIRELESS DATA SERVICES	100-500-326	\$0		\$504	N/A	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Total FACILITIES OPERATIONS/MAINTENANCE:		\$3,000	\$3,000	\$3,504	16.8%	
CONTRACT SERVICES AND FEES						
LEGAL SERVICES	100-500-511	\$160,000	\$180,000	\$210,000	16.7%	
COUNTY RECORDING FEES	100-500-521	\$1,000	\$500	\$3,400	580%	
ADVERTISING	100-500-528	\$0	\$2,500	\$2,500	0%	
Total CONTRACT SERVICES AND FEES:		\$161,000	\$183,000	\$215,900	18%	
CONTRIBUTIONS & CONTINGENCY						
CONTRIBUTIONS TO CIVIC PROGRAM	100-500-813	\$45,900	\$45,900	\$66,500	44.9%	
Total CONTRIBUTIONS & CONTINGENCY:		\$45,900	\$45,900	\$66,500	44.9%	
Total Expense Objects:		\$253,295	\$315,995	\$446,569	41.3%	

FY 2023 Major Accomplishments

- Adopt new code updates and any other updates as needed for the new Comprehensive Plan.
- Focus on fiscally responsible growth management.
- Adopt Capital Improvement Plan and approve funding for upcoming CIP projects.
- Continue street maintenance and improvements.
- Drive areas within strategic pillars.
- Provide excellent intra-governmental relations.
- Ensured financial stability of the City by increasing the bond rating to AA.
- Focused on maintaining staffing levels by funding COLAs.



Image right: Home Program Key Turnover Ceremony

FY 2024 Major Goals & Objectives



- Adopt new code updates and any other updates as needed for the new Comprehensive Plan.
- Focus on fiscally responsible growth management.
- Continue to implement the new Samsung development.
- Adopt Capital Improvement Plan and approve funding for upcoming CIP projects.
- Continue street maintenance and improvements.
- Drive areas within strategic pillars.
- Provide excellent intra-governmental relations.
- Continued to ensure financial stability of the City by maintaining AA bond rating.
- Focus on maintaining staffing levels by funding COLAS.

Image left: Fred Kerley Mural Ribbon Cutting

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
Ordinances Introduced	35	43	20
Proclamations/Recognitions Presented	20	23	20
Council Meetings Posted	36	25	30
Boards & Commissions Reviewed	16	15	15
<u>Effectiveness:</u>			
Board Appointments Made	29	30	30
<u>Efficiencies:</u>			
Ordinances Introduced and Approved	99%	99%	100%
Council Meetings Held	100%	100%	100%
Board Appointments Confirmed	100%	100%	100%

City Manager's Office



Brian LaBorde
City Manager

Mission

To be a productive, fiscally responsible organization that takes proactive steps to ensure economic growth and the safety, well-being and success of Taylor residents and businesses while providing quality customer service.



Image Right: City management and city council members at the Texas state capital.

Department Description

The **City Manager** provides administration and management services for all city departments while executing the policies and objectives formulated by the City Council. As the Chief Executive Officer, the City Manager is directly responsible to the City Council. The City Manager's primary charge is the day-to-day operation of the City through the coordination of all City Department activities and functions, which include:

- Ensure responsible organizational and fiscal management of the City.
- Effectively implement and administer the goals and policies established by the City Council.
- Advise City Council on reliable methods of responding to community needs.
- Ensure responses to Citizen requests are handled efficiently.
- Improve customer service

The **Deputy City Manager** provides assistance to the City Manager in planning, organization and the direction of City programs, departments, and services. This position also has the responsibility to:

- Assist in the implementation of policies established by the City Council and City Manager. Direct City Departments as assigned by the City Manager.
- Ensure departments are providing effective, efficient, and friendly customer service.
- Serves as Acting City Manager in the absence of the City Manager.

The **Assistant City Manager** provides assistance to the City Manager in planning, organization and the direction of City programs, departments, and services. This position also has the responsibility to:

- Assist in the implementation of policies established by the City Council and City Manager. Direct City Departments as assigned by the City Manager.
- Ensure departments are providing effective, efficient, and friendly customer service.

The **Executive Assistant to the City Manager** provides additional support to the City Manager in general administrative activities.

- Provide responsible, confidential, and administrative support to the City Manager and Deputy City Manager.
- Coordinates activities and schedules for City Manager.
- Coordinate programs, events, or conferences by arranging for facilities and caterers, issuing information or invitations.
- Imparts information, responds to inquiries, receives complaints, and resolves problems.

The **City Attorney** provides legal counsel and advice to the Mayor and City Council and City Manager on matters related to City business or City policy. This position is a contract for services that include:

- All actions in the Municipal Court of Record.
- Serve as the City's legal advisor and represents the City in litigation.
- Keep current on recent developments in municipal law.
- Draft and prepare contracts, resolutions, ordinances, and other legal documents as needed.
- Attend City Council meetings as needed.

Expenditures Summary

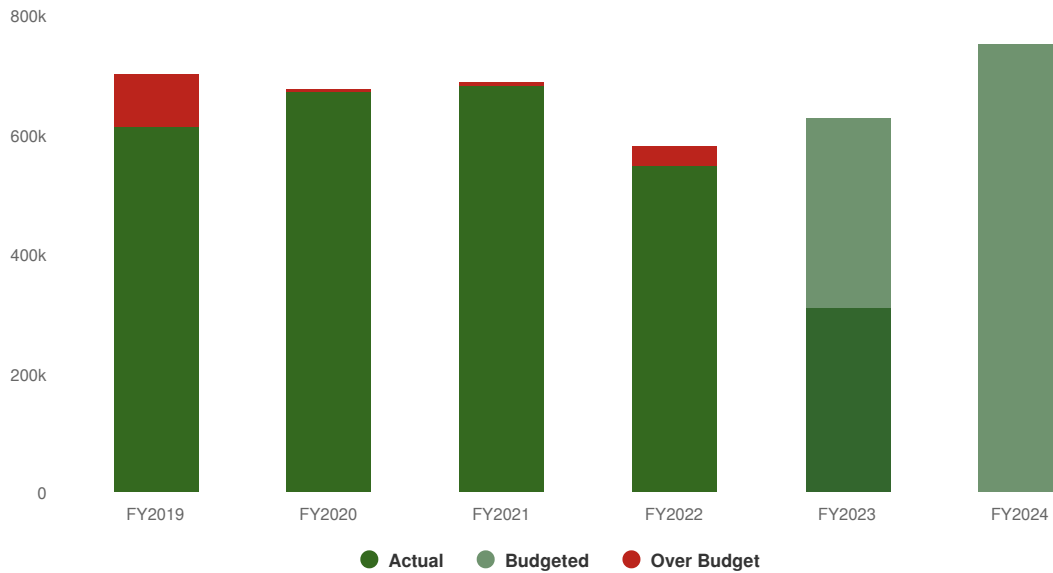
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.
- New vehicle with larger capacity to transport staff.
- City Council Strategic Retreat.
- Employee Appreciation.

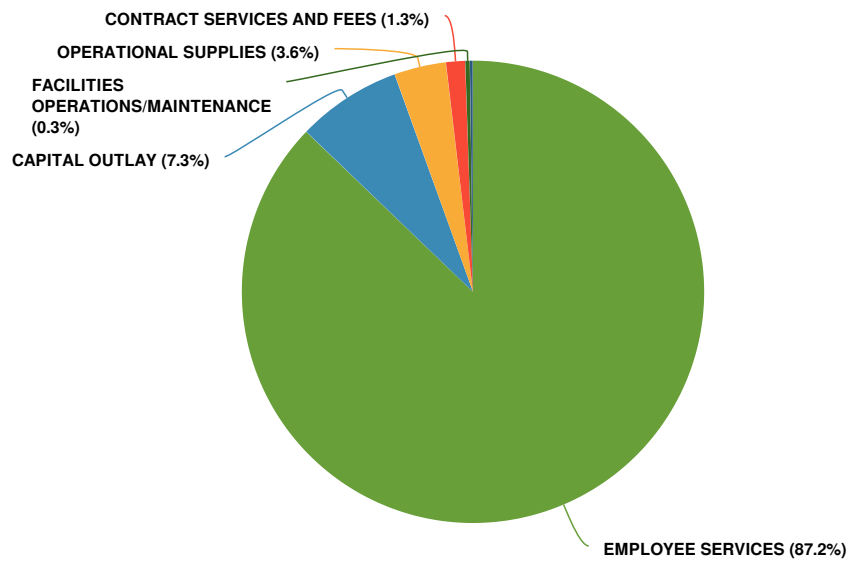
\$752,267 **\$123,959**
(19.73% vs. prior year)

City Manager's Office Proposed and Historical Budget vs. Actual

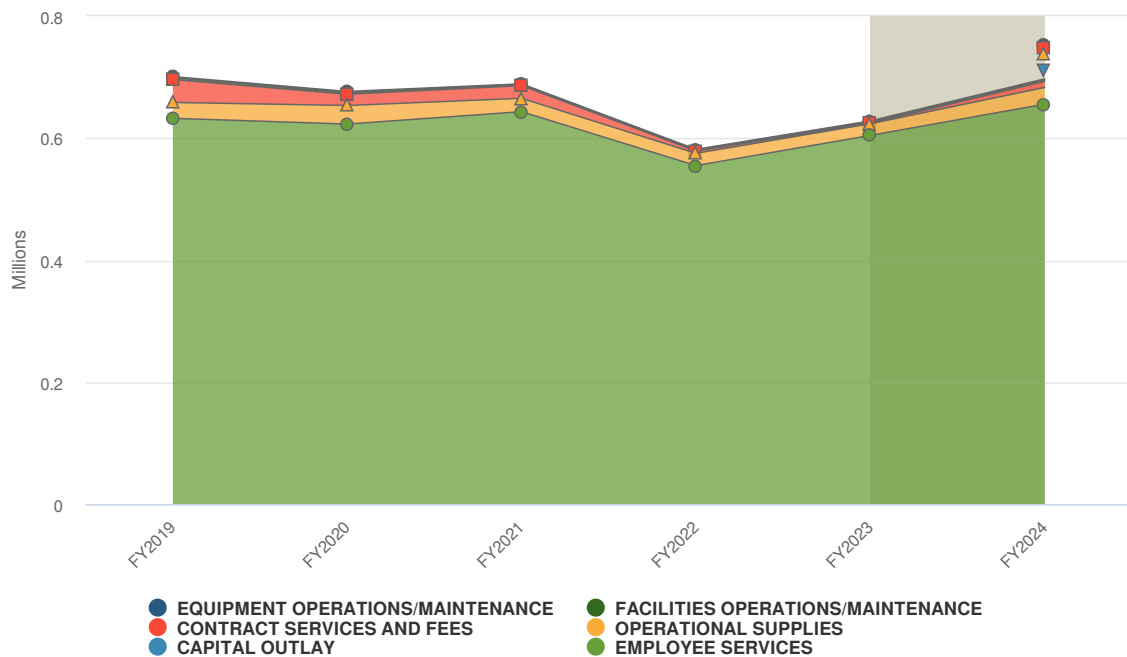


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-501-111	\$498,659	\$454,830	\$494,500	8.7%
OVERTIME	100-501-114	\$1,500	\$100	\$100	0%
LONGEVITY PAY	100-501-115	\$864	\$864	\$1,008	16.7%
CERTIFICATION PAY	100-501-119	\$540	\$540	\$540	0%
UNUM LIFE	100-501-120	\$1,030	\$1,265	\$1,126	-11%
FICA SOCIAL SECURITY	100-501-121	\$33,825	\$34,900	\$37,950	8.7%
WORKERS COMPENSATION	100-501-122	\$1,410	\$1,040	\$1,455	39.9%
STATE UNEMPLOYMENT TAXES	100-501-123	\$486	\$486	\$486	0%
RETIREMENT-TMRS	100-501-124	\$62,832	\$59,390	\$65,485	10.3%
HEALTH INSURANCE	100-501-126	\$22,716	\$22,720	\$23,624	4%
DENTAL INSURANCE	100-501-127	\$839	\$905	\$864	-4.5%
LONG TERM DISABILITY	100-501-128	\$1,407	\$1,340	\$1,482	10.6%
VISION INSURANCE	100-501-129	\$154	\$150	\$147	-2%
UNIFORMS (BUY)	100-501-131	\$98	\$300	\$400	33.3%
BUSINESS MEALS	100-501-135	\$28	\$2,400	\$3,000	25%
PROFESSIONAL CONFERENCES	100-501-142	\$100	\$8,700	\$8,800	1.1%
MEMBERSHIPS AND DUES	100-501-143	\$77	\$5,250	\$5,350	1.9%
SUBSCRIPTIONS AND BOOKS	100-501-144	\$1,095	\$1,145	\$1,150	0.4%
TRAINING- TRANSPORTATION	100-501-146	\$100	\$1,445	\$1,500	3.8%
TRAINING- LODGING	100-501-147	\$100	\$5,900	\$6,000	1.7%
TRAINING- MEALS	100-501-148	\$50	\$850	\$900	5.9%
Total EMPLOYEE SERVICES:		\$627,910	\$604,520	\$655,867	8.5%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-501-211	\$200	\$2,500	\$2,600	4%
COMPUTER SUPPLIES	100-501-214	\$400	\$1,428	\$1,500	5%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
POSTAGE	100-501-215	\$100	\$700	\$700	0%
MISC. OCCASION	100-501-219	\$100	\$5,000	\$5,500	10%
FOOD/MEALS	100-501-232	\$50	\$6,000	\$6,400	6.7%
CITY SPONSORED EVENTS	100-501-233	\$100	\$500	\$3,000	500%
PROMOTIONAL SUPPLIES	100-501-235	\$0	\$3,000	\$3,100	3.3%
OFFICE FURNITURE	100-501-261	\$0		\$500	N/A
COMPUTERS	100-501-267	\$0		\$4,000	N/A
Total OPERATIONAL SUPPLIES:		\$950	\$19,128	\$27,300	42.7%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-501-323	\$0	\$10	\$0	-100%
CELL PHONES	100-501-324	\$2,400	\$2,400	\$2,400	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$2,400	\$2,410	\$2,400	-0.4%
EQUIPMENT OPERATIONS/MAINTENANCE					
EQUIPMENT REPAIRS/MAINT	100-501-462	\$200	\$1,500	\$1,550	3.3%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$200	\$1,500	\$1,550	3.3%
CONTRACT SERVICES AND FEES					
OTHER PROFESSIONAL SERVICES	100-501-519	\$80,200	\$0	\$9,000	N/A
ADVERTISING	100-501-528	\$0	\$600	\$800	33.3%
SOFTWARE MAINT/LICENSE	100-501-532	\$0	\$150	\$350	133.3%
Total CONTRACT SERVICES AND FEES:		\$80,200	\$750	\$10,150	1,253.3%
CAPITAL OUTLAY					
OTHER CAPITAL OUTLAY	100-501-719	\$0		\$55,000	N/A
Total CAPITAL OUTLAY:		\$0		\$55,000	N/A
Total Expense Objects:		\$711,660	\$628,308	\$752,267	19.7%

FY 2023 Major Accomplishments

- Completed quality of life improvements, downtown improvements and the new mini-pitch soccer in Murphy Park.
- Assisted with the submission of numerous grant opportunities, the largest being TXDOT Alternate Sidewalk Grant of over \$6 million.
- Implemented the compensation study.
- Updated the CIP for the coming year.
- Completed Drainage, Water and Wastewater Master Plan updates.
- Updated the street maintenance program for 2023.
- Completed various utility upgrades to support development.
- Completed the Animal Shelter Project.
- Worked with County Partners to facilitate opportunities to fund projects (WILCO November 2023 Bond).
- Facilitated new developments and negotiated new economic development agreements throughout the city with a focus on fiscally sustainable development.
- Continued to ensure the financial stability of the City by maintaining a AA bond rating.



Image right: Home Program Key Turnover Ceremony

FY 2024 Major Goals & Objectives

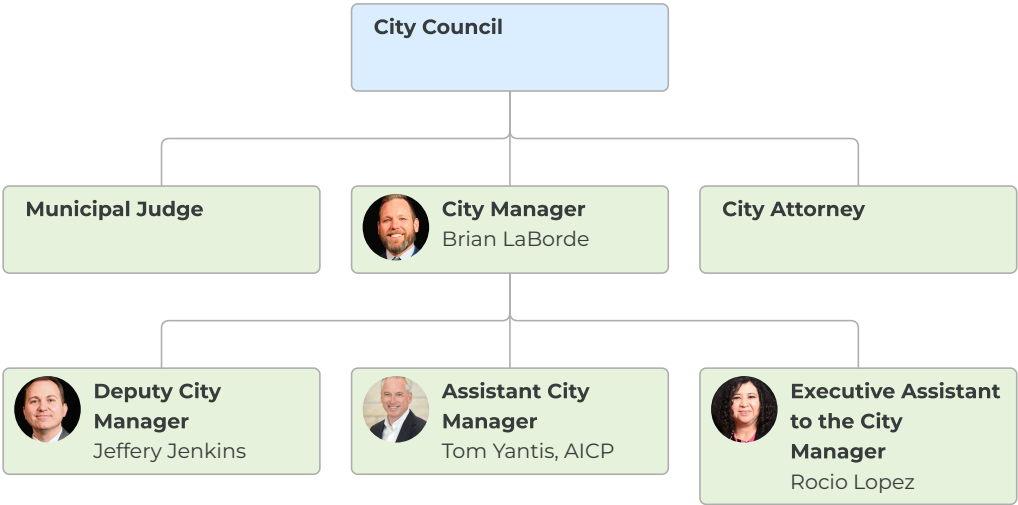


- Implement code updates and any other programs as needed for the adoption of the new Comprehensive Plan.
- Review the CIP and look at the next phase of projects to implement with available bonding capacity.
- Continue to pursue grant funding opportunities.
- Complete 2nd, 4th and Mallard Street Maintenance Project.
- Facilitate design process for the new City Hall/Justice Center.
- Start construction on the Donna Channel Drainage Project.
- Review the organization's total compensation.
- Continue to look for opportunities to implement new technological improvements.
- Complete Heritage Square Splash Pad Project and design for Murphy Pool Project.
- Drive goals within strategic pillars and continue building an organizational culture.
- Continue to build upon partnerships within the community, state, and national partners.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
Outputs:			
Month Reports Submitted	12	12	12
Statagic Planning Workshops Held	1	1	1
Completed Employee Informational Update	24	24	24
Efficiencies:			
Provided at least 5 presentations about the City to community groups	100%	100%	100%
Council meetings held and special workshops	100%	100%	100%

Organizational Chart



Public Information



Stacey Osbourne
Public Information Officer

Mission

The mission of the Public Information Department is twofold:

- 1) To promote transparency in city government through accurate and informational communications, both internally and externally, for the City of Taylor; and
- 2) To promote and maintain a favorable public image through marketing and public relations activities.



Image Right: Bull Branch Park

Department Description

The [Public Information Department](http://www.taylortx.gov/630/Public-Information) (<http://www.taylortx.gov/630/Public-Information>) coordinates all communications efforts on behalf of the City. This includes public information; media relations; internal communications; crisis communications; and event planning and coordination. The department fosters civic involvement and heightens awareness for City activities, services and programs and coordinates activities designed to provide external and internal audiences with current information regarding all aspects of City operations and services. The Communications Staff should be FEMA-certified and both members of the department are part of the city's Emergency Management Team. The Communications Director will work directly with the Incident Commander on site at the Emergency Operations Center, as the communication liaison to the public and media when emergencies arise in the community, such as severe weather or other major disasters.

Expenditures Summary

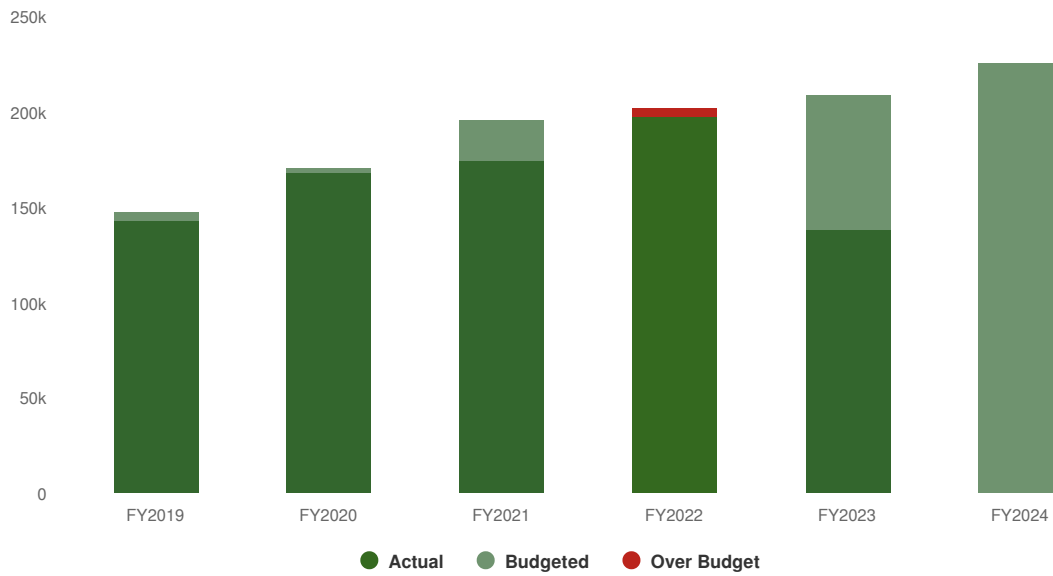
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.

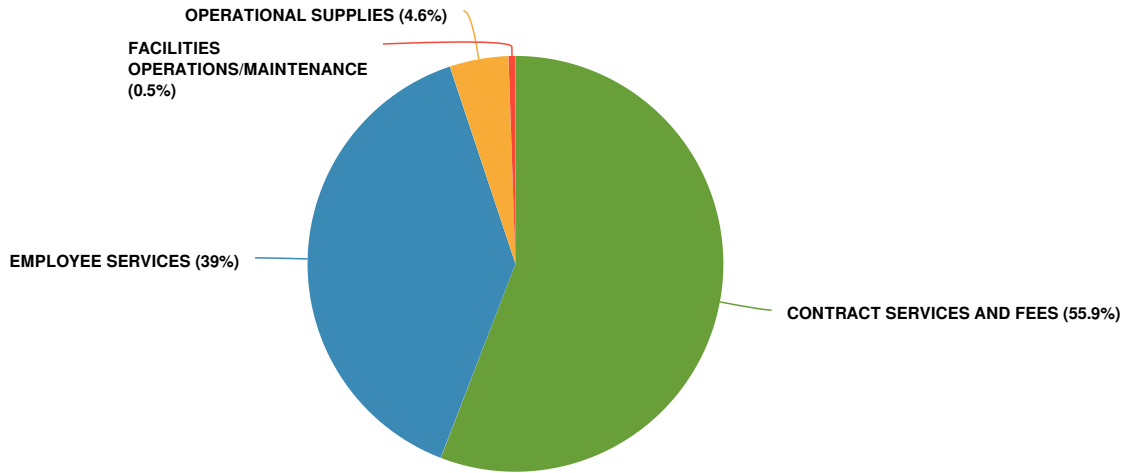
\$225,338 **\$16,168**
(7.73% vs. prior year)

Public Information Proposed and Historical Budget vs. Actual

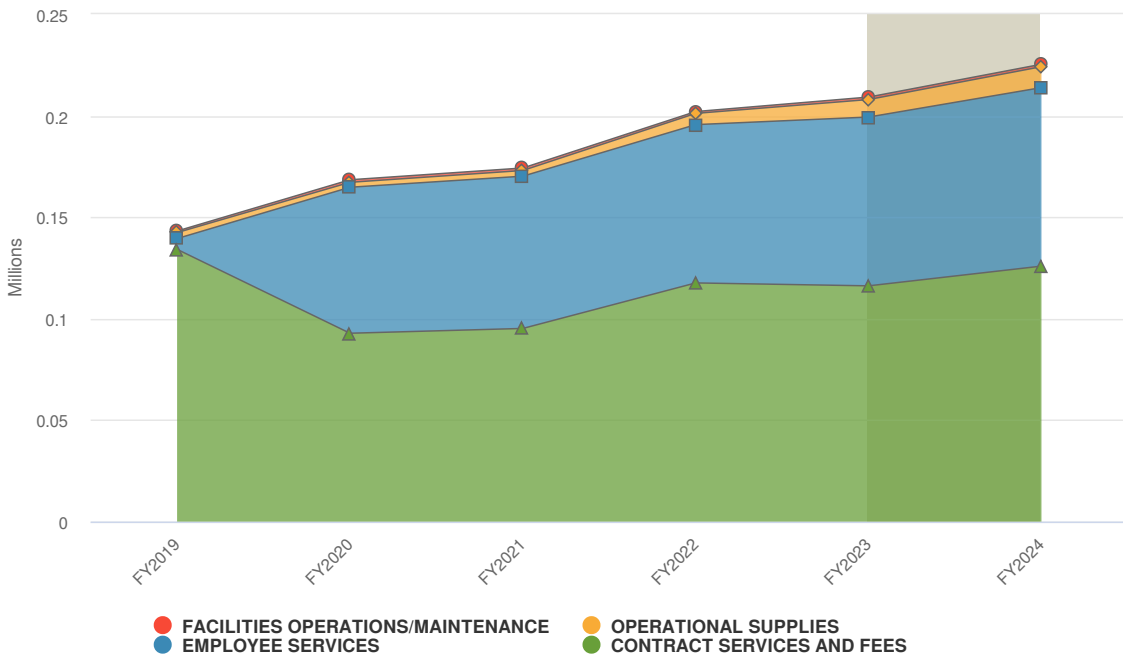


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-503-111	\$61,190	\$60,475	\$63,846	5.6%
LONGEVITY PAY	100-503-115	\$144	\$144	\$192	33.3%
UNUM LIFE	100-503-120	\$174	\$170	\$146	-14.1%
FICA SOCIAL SECURITY	100-503-121	\$4,680	\$4,640	\$4,899	5.6%
WORKERS COMPENSATION	100-503-122	\$217	\$160	\$225	40.6%
STATE UNEMPLOYMENT TAXES	100-503-123	\$162	\$162	\$162	0%
RETIREMENT-TMRS	100-503-124	\$7,684	\$7,890	\$8,465	7.3%
HEALTH INSURANCE	100-503-126	\$7,572	\$7,575	\$7,875	4%
DENTAL INSURANCE	100-503-127	\$280	\$305	\$288	-5.6%
LONG TERM DISABILITY	100-503-128	\$216	\$177	\$192	8.5%
VISION INSURANCE	100-503-129	\$52	\$48	\$49	2.1%
PROFESSIONAL CONFERENCES	100-503-142	\$370	\$380	\$380	0%
MEMBERSHIPS AND DUES	100-503-143	\$350	\$310	\$350	12.9%
SUBSCRIPTIONS AND BOOKS	100-503-144	\$159	\$140	\$395	182.1%
TRAINING- LODGING	100-503-147	\$475	\$600	\$500	-16.7%
Total EMPLOYEE SERVICES:		\$83,725	\$83,176	\$87,964	5.8%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-503-211	\$1,280	\$1,280	\$1,280	0%
COMPUTER SUPPLIES	100-503-214	\$150	\$150	\$0	-100%
POSTAGE	100-503-215	\$250	\$250	\$250	0%
FOOD/MEALS	100-503-232	\$2,100	\$2,100	\$2,300	9.5%
CITY SPONSORED EVENTS	100-503-233	\$1,450	\$2,450	\$2,200	-10.2%
PROMOTIONAL SUPPLIES	100-503-235	\$783	\$900	\$1,720	91.1%
PHOTOGRAPHIC EQUIPMENT	100-503-263	\$1,247	\$1,500	\$550	-63.3%
COMPUTERS	100-503-267	\$0		\$2,000	N/A

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Total OPERATIONAL SUPPLIES:		\$7,260	\$8,630	\$10,300	19.4%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-503-323	\$0	\$10	\$0	-100%
CELL PHONES	100-503-324	\$1,200	\$1,200	\$1,200	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$1,200	\$1,210	\$1,200	-0.8%
CONTRACT SERVICES AND FEES					
OTHER PROFESSIONAL SERVICES	100-503-519	\$1,200	\$1,200	\$1,300	8.3%
OUTSIDE PRINTING	100-503-523	\$2,000	\$2,000	\$2,000	0%
ADVERTISING	100-503-528	\$4,325	\$4,600	\$4,500	-2.2%
SOFTWARE MAINT/LICENSE	100-503-532	\$3,614	\$5,394	\$3,618	-32.9%
OTHER CONTRACT SERVICES	100-503-539	\$103,282	\$102,960	\$114,456	11.2%
Total CONTRACT SERVICES AND FEES:		\$114,421	\$116,154	\$125,874	8.4%
Total Expense Objects:		\$206,606	\$209,170	\$225,338	7.7%

FY 2023 Major Accomplishments

- Increased social media following on Facebook, Twitter, and Instagram pages.
- Completed the 2023 LEAD Taylor Program.
- Continued to represent the City of Taylor with community partners in a collaborative effort to promote the city and community to both internal (local) and external (regional) markets.
- Focused on higher visibility for the City of Taylor in Austin-based media outlets.
- Developed creative marketing programs, flyers, and infographics to support City initiatives across all departments.
- Continued to manage the City's working relationship with Arsenal, the firm that manages the City's tourism pages.
- Made strides to make the City website ADA accessible with the implementation of Monsido.
- Managed ongoing crisis communications for multiple incidents, including the ice storm in February 2023 and a water main break.
- Managed external relations with economic development partners, both locally and internationally.
- Maintained positive relations with the local, state, and national media outlets covering stories in or related to Taylor.



Image right: 2023 LEAD Taylor graduation

FY 2024 Major Goals & Objectives



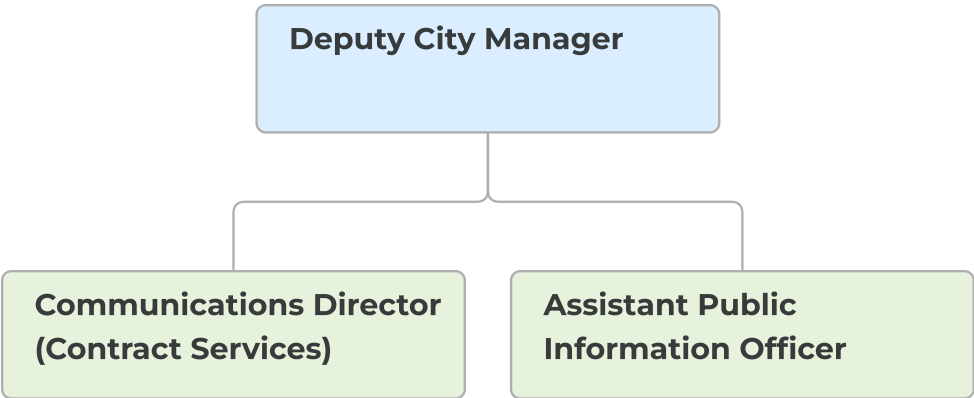
- Continue to produce videos about ongoing projects, City objectives and Development Services projects that highlight the “wins” for the City.
- Increase social media following on Facebook, Twitter, and Instagram pages.
- Continue to represent the City of Taylor with community partners in a collaborative effort to promote the city and community to both internal (local) and external (regional) markets.
- Have a successful 2024 LEAD Taylor program.
- Continue working with local media outlets to promote growth and positive projects going on in the City.
- Continue to make progress on making the City website, video and social media content ADA accessible.
- Continue to strategize ways to make communication with the public more streamlined and accessible to all residents.
- Add a multimedia specialist to staff.
- Continue to forge positive relationships with economic development partners.
- Stay up-to-date on crisis communications tools and best practices.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
Outputs:			
News Releases (includes City News on website)	36	30	40
Community Connection monthly newsletter	12	12	12
Facebook posts	457	443	487
# of City Emergency Alert subscribers	928	1,110	1,200
# of digital Community Connection newsletter subscribers	532	562	600
Effectiveness:			
# X (Twitter) followers (City only)	1,849	1,880	1,950
# Tweets (City only)	314	500	550
# Website visits	535,559	374,227*	449,072
# Page views	625,251	156,636*	187,963

* Variances in numbers are due to changes in the algorithms used to measure webpage user data.
 More info here: <https://www.wordstream.com/blog/ws/2022/03/23/universal-analytics-going-away>

Organizational Chart



Human Resources



LaShon Gros

Director, Human Resources & Civil Service

Mission

The Human Resources Department supports the City's efforts to attract, develop and retain a diverse, well-qualified and productive workforce that is capable of providing quality services to the citizens of Taylor.



Department Description

The [department \(http://www.taylor.tx.gov/131/Human-Resources\)](http://www.taylor.tx.gov/131/Human-Resources) is responsible for managing all aspects of human resources to support departments and city management for civil service and non-civil service employees across 15 departments. The department consists of 2 full-time employees (Director and HR Coordinator) and reports to the Deputy City Manager. The Human Resources Director serves as the Civil Service Director to comply and performs work outlined by the Chapter 143 Civil Service section of the Local Government Code. Some key responsibilities are:

Human Resources

- Administer contracts with benefits brokers and providers, coordinate open enrollment and new employee enrollment, comply with reporting requirements and assist with individual employee needs.
- Administer the classification and pay policies, procedures and systems.
- Coordinate recruiting and facilitating onboarding of new employees through new employee orientation.
- Support positive employee relations by administering a performance management system, administering employee meetings, surveys, and suggestion programs and assisting supervisors to address performance and conduct matters.
- Support employee development by implementing a training plan, organizing recognition events, coordinating service awards, and hosting wellness activities.
- Administer a drug and alcohol testing program to include pre-employment, random, reasonable suspicion, post-accident and follow drug and alcohol testing for all DOT and Non-DOT safety sensitive employees.
- Maintain employee records in compliance with local, state and federal requirements.
- Ensure all programs, policies and procedures comply with all applicable local, state and federal laws, including Title VII of the Civil Rights Act, Family & Medical Leave Act, Americans with Disabilities Act, and Fair Labor Standards Act.

Civil Service

- Administer and comply with Chapter 143 Civil Service Local Government Code for all Police Officers and Firefighters and serve as secretary to the Civil Service Commission
- Recruit for and administer entry-level and promotional examinations to Police and Fire candidates. Coordinate pre-employment hiring process including pre-employment testing and onboarding.
- Maintain the Record and Appointment of all entry-level applicants and promotional candidates
- Set up Appeals for the Commission and Third-Party Hearing Examiners and perform other duties as indicated in Chapter 143 and other duties as outlined in Chapter 143.

Expenditures Summary

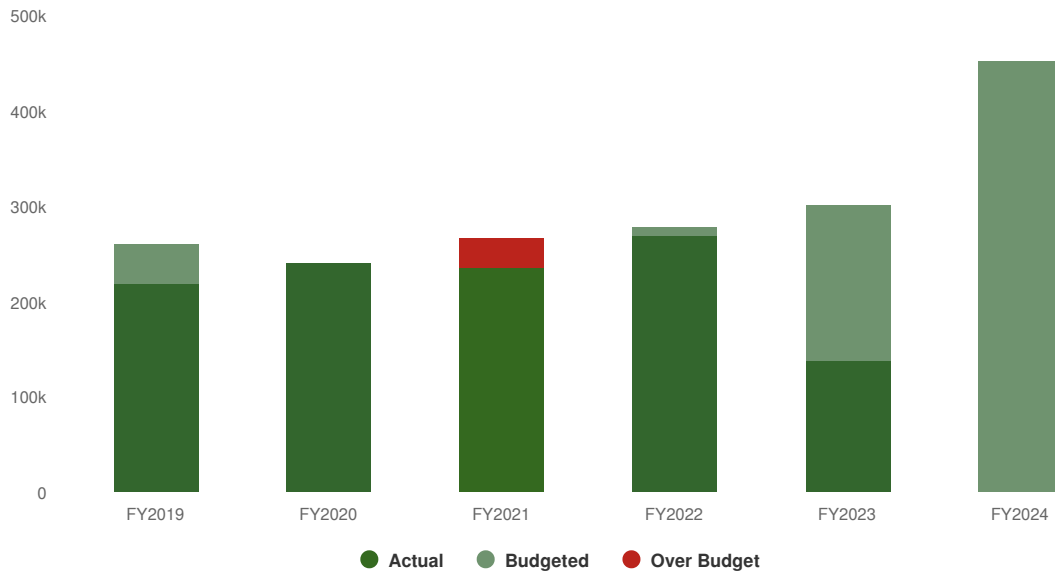
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.
- Additional staffing: Human Resources Generalist.
- Restructured a 3rd party contract with a benefits coordinator.

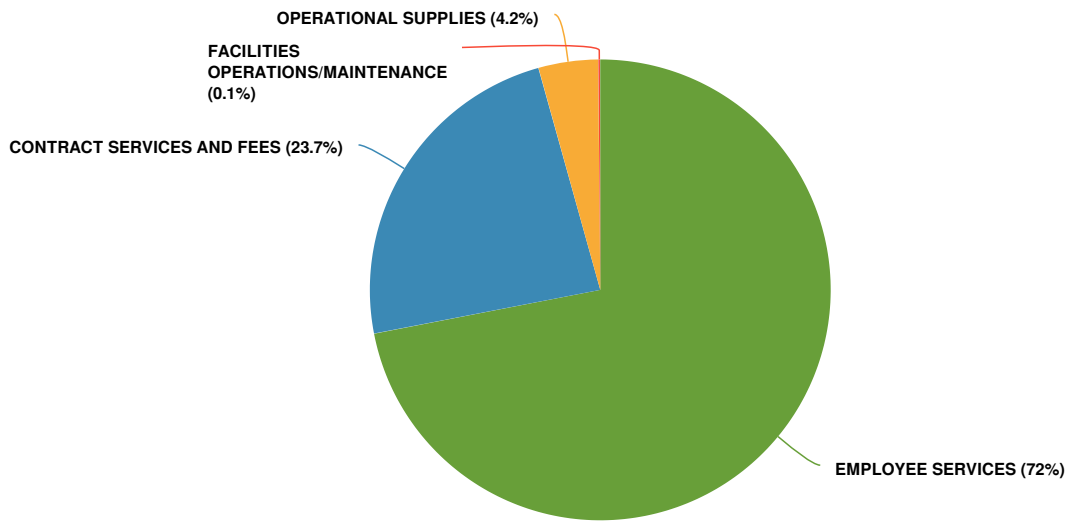
\$453,357 **\$152,007**
(50.44% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual

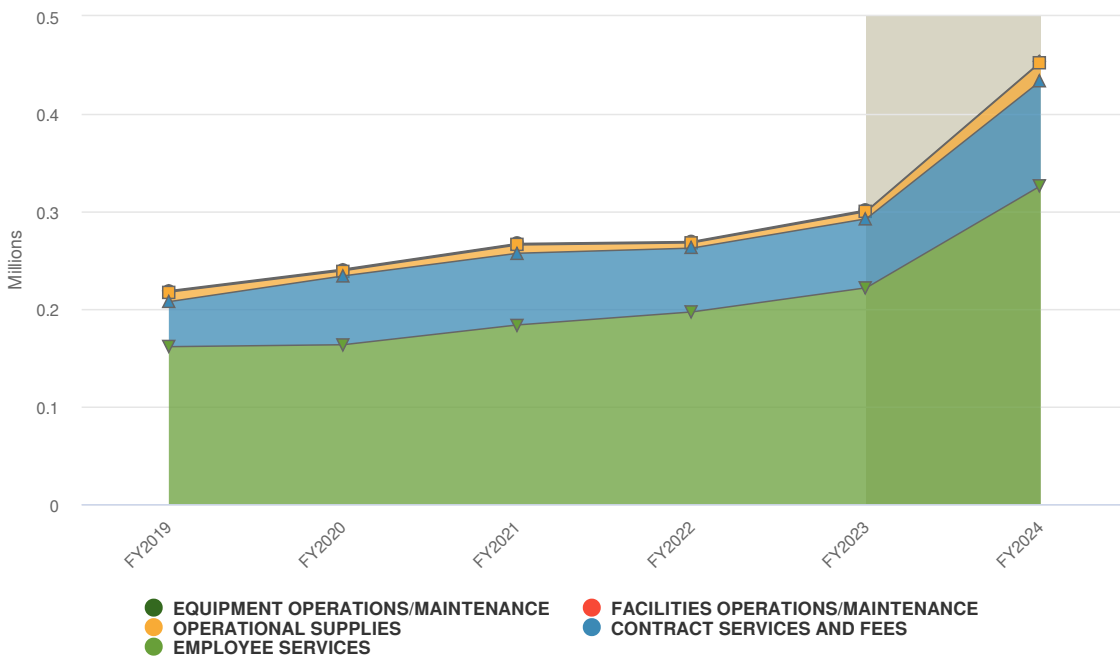


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL-TIME	100-504-111	\$166,619	\$161,500	\$262,487	62.5%
LONGEVITY PAY	100-504-115	\$768	\$768	\$864	12.5%
INSURANCE ALLOWANCE	100-504-118	\$1,200	\$1,200	\$1,200	0%
CERTIFICATION PAY	100-504-119	\$180	\$180	\$180	0%
UNUM LIFE	100-504-120	\$470	\$450	\$401	-10.9%
FICA SOCIAL SECURITY	100-504-121	\$12,481	\$12,520	\$13,530	8.1%
WORKERS COMPENSATION	100-504-122	\$502	\$370	\$520	40.5%
STATE UNEMPLOYMENT TAXES	100-504-123	\$324	\$324	\$324	0%
RETIREMENT-TMRS	100-504-124	\$21,069	\$21,305	\$23,375	9.7%
HEALTH INSURANCE	100-504-126	\$7,572	\$7,575	\$7,875	4%
DENTAL INSURANCE	100-504-127	\$560	\$605	\$576	-4.8%
LONG TERM DISABILITY	100-504-128	\$581	\$475	\$527	10.9%
VISION INSURANCE	100-504-129	\$103	\$96	\$98	2.1%
BUSINESS MEALS	100-504-135	\$0	\$30	\$0	-100%
WORKSHOP TRAINING	100-504-141	\$1,650	\$1,650	\$1,650	0%
PROFESSIONAL CONFERENCES	100-504-142	\$450	\$500	\$500	0%
MEMBERSHIPS AND DUES	100-504-143	\$500	\$500	\$500	0%
SUBSCRIPTIONS AND BOOKS	100-504-144	\$250	\$250	\$250	0%
TUITION	100-504-145	\$8,000	\$10,000	\$10,000	0%
TRAINING- TRANSPORTATION	100-504-146	\$350	\$350	\$350	0%
TRAINING- LODGING	100-504-147	\$2,000	\$900	\$900	0%
TRAINING- MEALS	100-504-148	\$350	\$125	\$125	0%
Total EMPLOYEE SERVICES:		\$225,979	\$221,673	\$326,232	47.2%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-504-211	\$1,000	\$3,000	\$3,000	0%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
COMPUTER SUPPLIES	100-504-214	\$150	\$300	\$300	0%
POSTAGE	100-504-215	\$250	\$300	\$300	0%
FOOD/MEALS	100-504-232	\$40	\$50	\$50	0%
CITY SPONSORED EVENTS	100-504-233	\$8,997	\$2,000	\$4,500	125%
PROMOTIONAL SUPPLIES	100-504-235	\$720	\$0	\$0	0%
MISC OCCASIONS	100-504-236	\$100	\$500	\$500	0%
TRAINING SUPPLIES	100-504-237	\$200	\$200	\$200	0%
REFERENCE BOOKS/NEWSPAPER/MAG.	100-504-241	\$500	\$700	\$700	0%
OFFICE FURNITURE	100-504-261	\$150	\$300	\$3,300	1,000%
COMPUTERS	100-504-267	\$0		\$6,150	N/A
Total OPERATIONAL SUPPLIES:		\$12,107	\$7,350	\$19,000	158.5%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-504-323	\$0	\$10	\$0	-100%
CELL PHONES	100-504-324	\$600	\$600	\$600	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$600	\$610	\$600	-1.6%
EQUIPMENT OPERATIONS/MAINTENANCE					
EQUIPMENT REPAIRS/MAINT	100-504-462	\$0	\$1,000	\$0	-100%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$0	\$1,000	\$0	-100%
CONTRACT SERVICES AND FEES					
LEGAL SERVICES	100-504-511	\$4,500	\$4,500	\$4,500	0%
OTHER PROFESSIONAL SERVICES	100-504-519	\$1,000	\$24,450	\$30,000	22.7%
OUTSIDE PRINTING	100-504-523	\$100	\$500	\$500	0%
TESTING/CERT. PERMITS	100-504-526	\$6,200	\$9,200	\$14,000	52.2%
ADVERTISING	100-504-528	\$2,000	\$2,000	\$2,080	4%
SOFTWARE MAINT/LICENSE	100-504-532	\$160	\$2,262	\$160	-92.9%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
OTHER CONTRACT SERVICES	100-504-539	\$27,805	\$27,805	\$56,285	102.4%
Total CONTRACT SERVICES AND FEES:		\$41,765	\$70,717	\$107,525	52%
Total Expense Objects:		\$280,451	\$301,350	\$453,357	50.4%

FY 2023 Major Accomplishments

- Implemented Learning Management System.
- Implemented results of the compensation study.
- Planned and conducted first Supervisor's Academy.
- Contracted with a new Benefit Consultant positioning the City to better align benefits with employees' needs.
- Conducted and coordinated classroom training, online training, and seminars for employees and supervisors.



FY 2024 Major Goals & Objectives

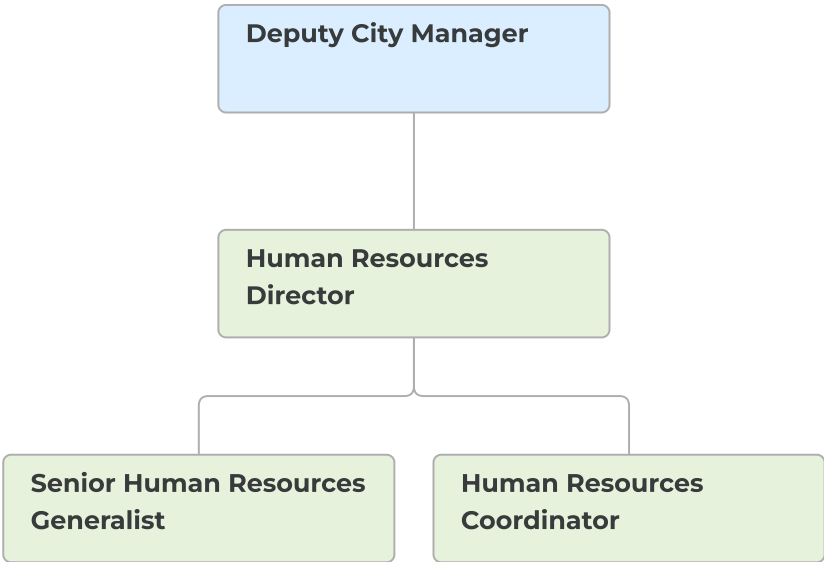


- Implement Performance Management Systems.
- Conduct a compensation study.
- Review/Update internal processes within the department.
- Update Civil Service Local Rules.
- Increase training and development opportunities.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
Outputs:			
# of Full-Time Budgeted Positions	163	179	187.5
# of Part-Time Employees	4	2	1
# of Worker's Comp Claims Filed with TML	12	10	24
# of Job Applicants Hired	35	54	50
Effectiveness:			
Employee Turnover Rate (Voluntary)	17%	18%	15%
Efficiencies:			
Average Recruitment Process Time (Calendar Days)	50	47	65

Organizational Chart



City Clerk



Dianna McLean
City Clerk

Mission

“To serve the residents, staff, and visitors of the City of Taylor in an efficient, courteous, and professional manner, while performing the functions and duties of the Office in accordance with State, County, and municipal laws”.



Department Description

The City Clerk is appointed by the City Manager and works closely with the City Manager and the City Council. In general, this position is responsible for maintaining city records, and all clerical matters related to the City Council including:

- Attend Council meetings.
- Prepare Council agendas and meeting minutes.
- Serve as the Chief Election Official for all regular and special municipal elections in compliance with the Texas Election Code and the City Charter.
- Administer Boards and Commission appointments.
- Process alcohol permits, deeds/easements, and paving Liens.
- Serves as Records Management Officer.

In the City of Taylor, the Municipal Clerk also oversees the Municipal Court and City Hall receptionist desk.

Expenditures Summary

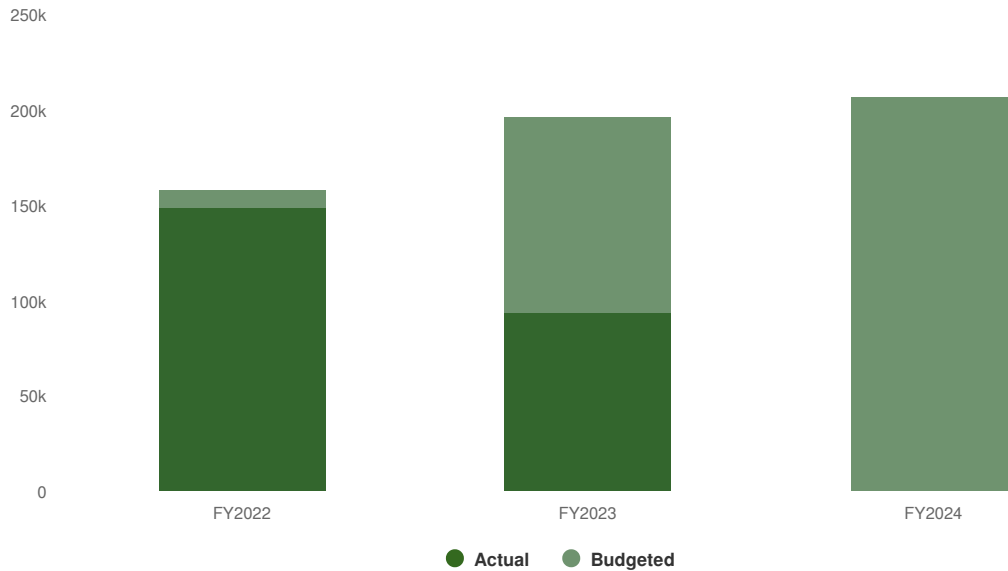
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.
- Purchase agenda software to streamline the agenda process.

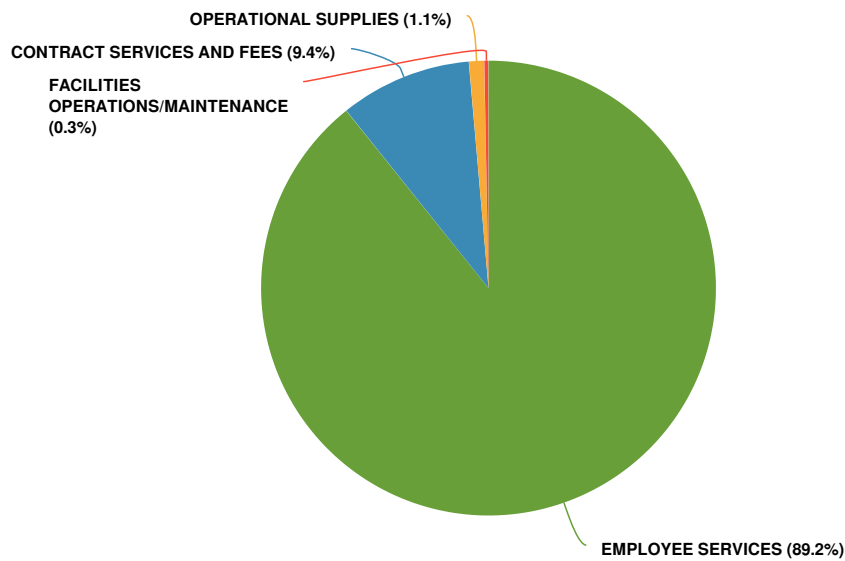
\$206,640 **\$10,289**
(5.24% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

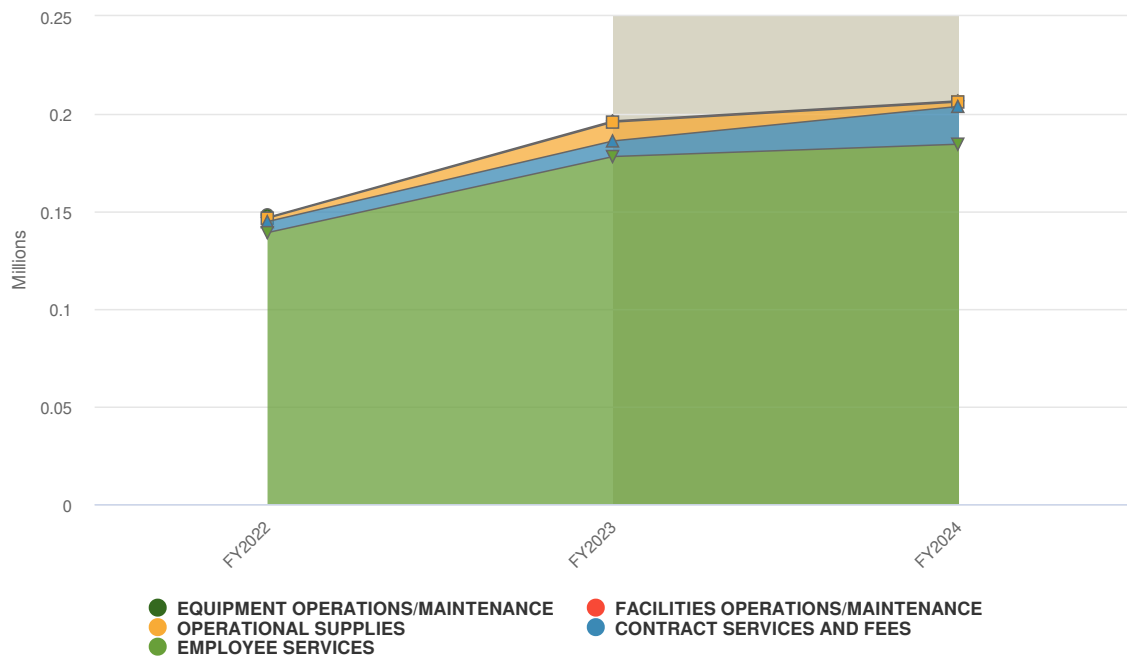


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL-TIME	100-505-111	\$126,321	\$129,670	\$134,018	3.4%
OVERTIME	100-505-114	\$300	\$500	\$500	0%
LONGEVITY PAY	100-505-115	\$192	\$192	\$240	25%
CERTIFICATION PAY	100-505-119	\$0	\$360	\$0	-100%
UNUM LIFE	100-505-120	\$375	\$360	\$306	-15%
FICA SOCIAL SECURITY	100-505-121	\$9,400	\$9,965	\$10,271	3.1%
WORKERS COMPENSATION	100-505-122	\$407	\$300	\$420	40%
STATE UNEMPLOYMENT TAXES	100-505-123	\$324	\$324	\$324	0%
RETIREMENT-TMRS	100-505-124	\$15,875	\$16,955	\$17,750	4.7%
HEALTH INSURANCE	100-505-126	\$15,144	\$15,145	\$15,750	4%
DENTAL INSURANCE	100-505-127	\$560	\$605	\$576	-4.8%
LONG TERM DISABILITY	100-505-128	\$453	\$380	\$402	5.8%
VISION INSURANCE	100-505-129	\$103	\$95	\$98	3.2%
UNIFORMS (BUY)	100-505-131	\$65	\$150	\$165	10%
PROFESSIONAL CONFERENCES	100-505-142	\$400	\$400	\$400	0%
MEMBERSHIPS AND DUES	100-505-143	\$0	\$260	\$345	32.7%
SUBSCRIPTIONS AND BOOKS	100-505-144	\$60	\$130	\$350	169.2%
TRAINING-TRANSPORTATION	100-505-146	\$400	\$400	\$400	0%
TRAINING-LODGING	100-505-147	\$1,500	\$1,500	\$1,600	6.7%
TRAINING-MEALS	100-505-148	\$400	\$400	\$500	25%
Total EMPLOYEE SERVICES:		\$172,279	\$178,091	\$184,415	3.6%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-505-211	\$500	\$1,100	\$1,200	9.1%
COMPUTER SUPPLIES	100-505-214	\$400	\$750	\$750	0%
POSTAGE	100-505-215	\$200	\$300	\$300	0%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
OFFICE FURNITURE	100-505-261	\$0	\$7,500	\$0	-100%
Total OPERATIONAL SUPPLIES:		\$1,100	\$9,650	\$2,250	-76.7%
FACILITIES OPERATIONS/MAINTENANCE					
TRUCK TELEPHONE SYSTEM	100-505-323	\$0	\$10	\$0	-100%
CELL PHONES	100-505-324	\$600	\$600	\$600	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$600	\$610	\$600	-1.6%
CONTRACT SERVICES AND FEES					
OTHER PROFESSIONAL SERVICES	100-505-519	\$4,000	\$8,000	\$8,000	0%
SOFTWARE MAINT/LICENSE	100-505-532	\$0	\$0	\$11,375	N/A
Total CONTRACT SERVICES AND FEES:		\$4,000	\$8,000	\$19,375	142.2%
Total Expense Objects:		\$177,979	\$196,351	\$206,640	5.2%

FY 2023 Major Accomplishments

- Completed 1 hour of training for city staff on Records Retention.
- Oversaw successful May Council Member election.
- Recruited front desk Receptionist.
- Coordinated City Council-Director retreat.
- Completed 16 hours of continuing education.
- Hired and trained new City Hall Receptionist.



FY 2024 Major Goals & Objectives

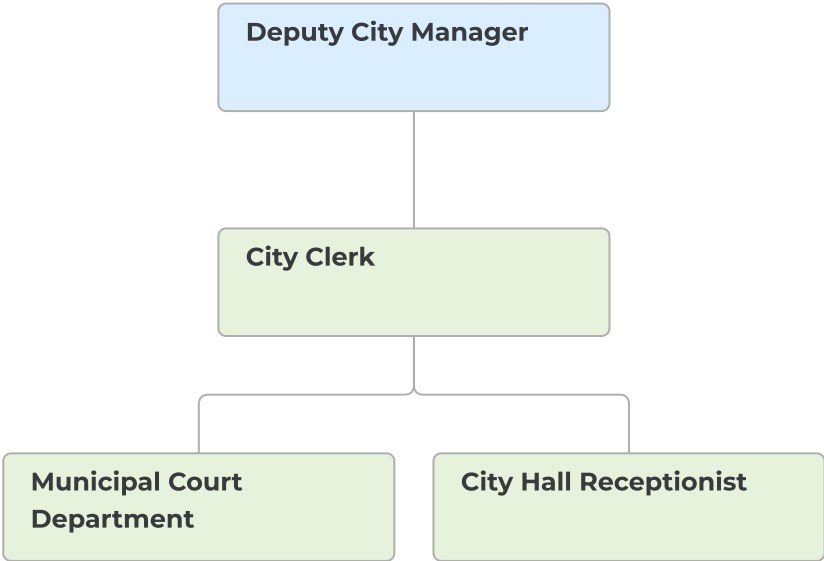


- Implement agenda software.
- Complete 16 hours of continuing education.
- Complete Texas Municipal Clerk recertification.
- Hold May election.
- Coordinate City Council-Directors retreat.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
Proclamation/Recognitions Prepared	20	23	18
Reports Prepared, City Clerk (monthly, special event, etc.)	24	12	12
City Council Meeting Agendas Posted	36	33	30
City Council Meeting Minutes Prepared and Approved	36	33	30
Open Records Requests Filed	333	407	420
<u>Effectiveness:</u>			
Board Appointments Scheduled, Prepared & Updated	29	25	25
<u>Efficiencies:</u>			
% Reports Timely Submitted	100%	100%	100%
% Open Records Requests Fulfilled	100%	100%	100%
% Council Agendas Drafted, Posted & Minutes Prepared	100%	100%	100%

Organizational Chart



Finance



Jeffrey Wood
Chief Financial Officer

Mission

The Finance Department is dedicated to providing quality financial management for the City of Taylor's resources; to provide the highest level of customer service and customer support to the citizens of Taylor regarding financial matters and utility billing issues; and to assist all of the departments of the City at fulfilling the strategic plans set forth by the City Council regarding financial affairs. The Finance Department strives for excellence in the financial matters of the City of Taylor.



Department Description

The [Finance Department](http://www.taylortx.gov/23/Finance) (<http://www.taylortx.gov/23/Finance>) is responsible for managing the City's financial resources and provides decision support services to all departments. The Finance Department is also responsible for administering a cash management and investment program, which helps to ensure that City funds receive the greatest rate of return on funds and investments. Other duties of the department include account payable, payroll, procurement, debt management, and utility billing.

We provide appropriate, essential, and timely financial reports, as well as assisting the City Manager and various departments by providing direction in preparing the annual operating budget in accordance with financial policies. To protect and maintain the City's finance and provide accountability for financial position to the City Council, management, and citizens. The services of this program include: fund accounting in accordance with General Accepted Accounting Principles (GAAP) and the Government Accounting Standard Board (GASB); audit and financial report: fixed asset management; grant accounting; centralized accounts payable services; and implementation of approved financial policies.

Expenditures Summary

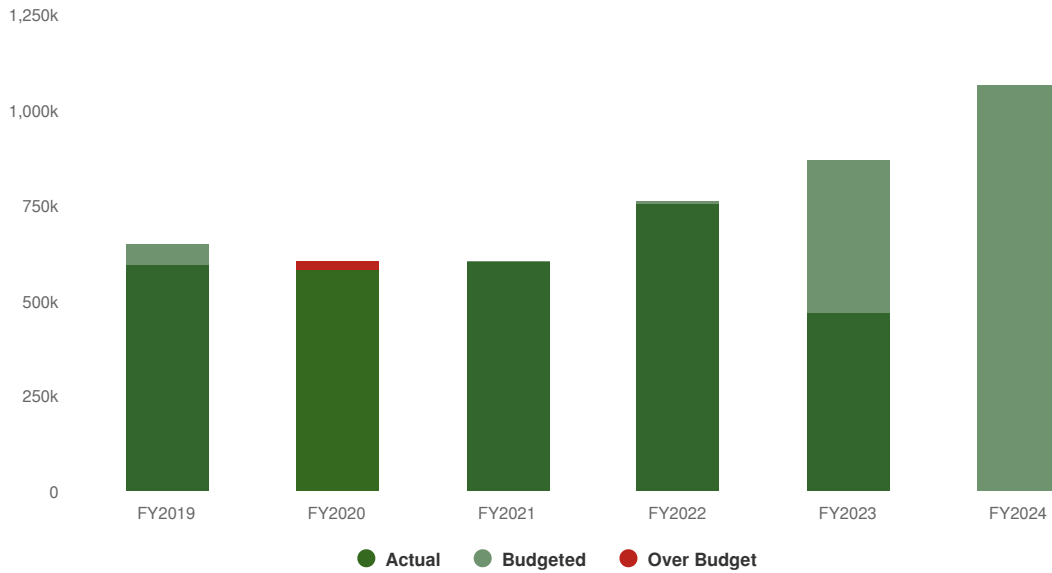
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.
- Additional staffing: Budget & Financial Analyst.

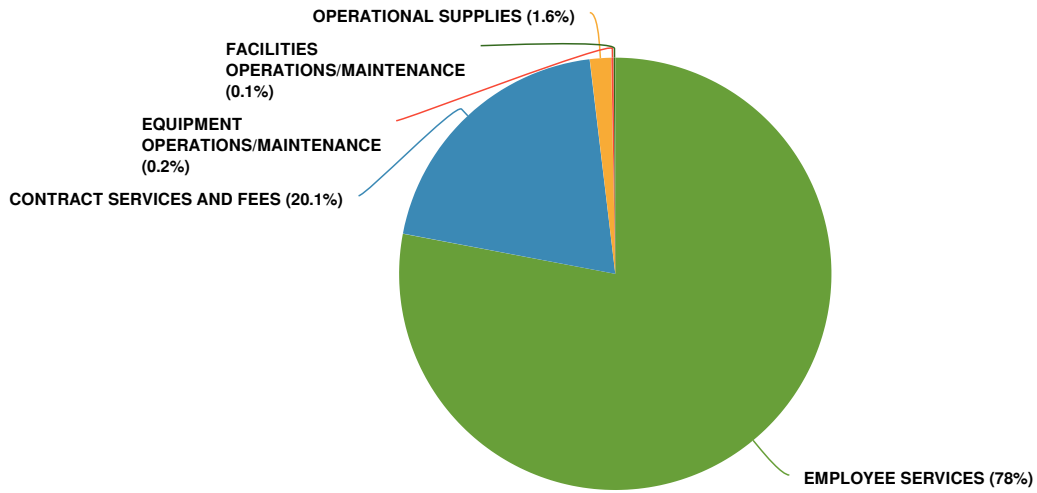
\$1,065,831 **\$198,961**
(22.95% vs. prior year)

Finance Proposed and Historical Budget vs. Actual

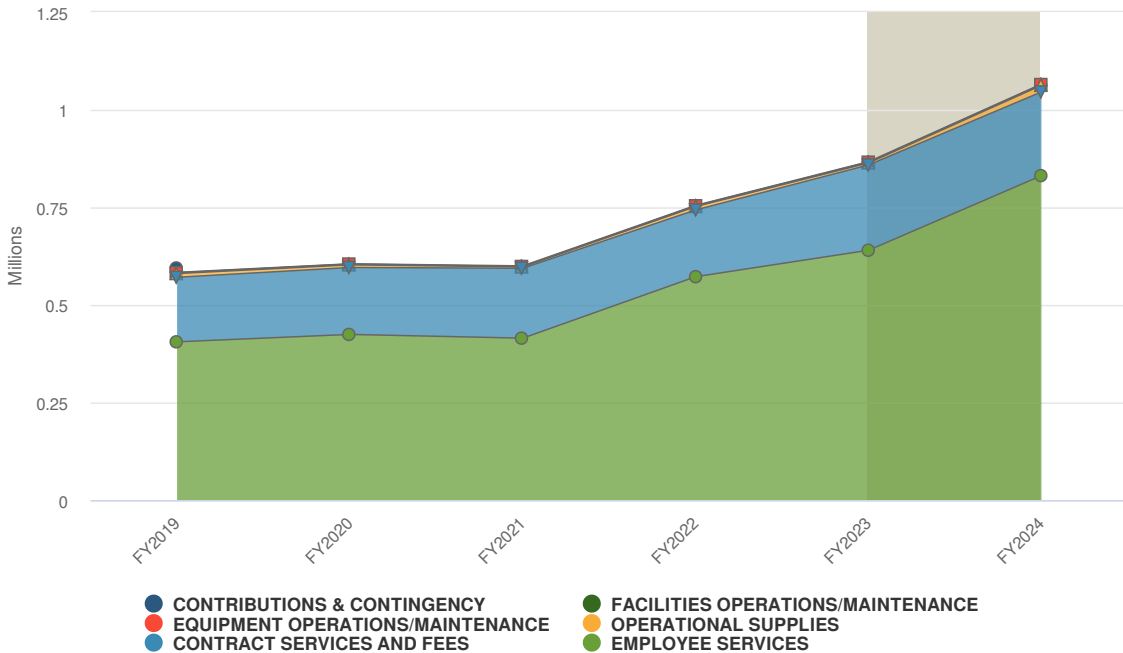


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-512-111	\$519,528	\$487,450	\$632,238	29.7%
LONGEVITY PAY	100-512-115	\$528	\$480	\$720	50%
INSURANCE ALLOWANCE	100-512-118	\$1,200	\$1,200	\$1,200	0%
UNUM LIFE	100-512-120	\$1,314	\$1,390	\$1,299	-6.5%
FICA SOCIAL SECURITY	100-512-121	\$39,370	\$37,420	\$48,421	29.4%
WORKERS COMPENSATION	100-512-122	\$1,545	\$1,140	\$1,592	39.6%
STATE UNEMPLOYMENT TAXES	100-512-123	\$890	\$890	\$890	0%
RETIREMENT-TMRS	100-512-124	\$65,313	\$63,670	\$83,694	31.4%
HEALTH INSURANCE	100-512-126	\$32,253	\$34,075	\$46,946	37.8%
DENTAL INSURANCE	100-512-127	\$1,841	\$1,660	\$2,009	21%
LONG TERM DISABILITY	100-512-128	\$1,517	\$1,465	\$1,898	29.6%
VISION INSURANCE	100-512-129	\$281	\$265	\$344	29.8%
UNIFORMS (BUY)	100-512-131	\$200	\$200	\$300	50%
WORKSHOP TRAINING	100-512-141	\$500	\$500	\$1,500	200%
PROFESSIONAL CONFERENCES	100-512-142	\$2,000	\$2,000	\$2,000	0%
MEMBERSHIPS AND DUES	100-512-143	\$1,550	\$1,550	\$1,550	0%
SUBSCRIPTIONS AND BOOKS	100-512-144	\$500	\$600	\$600	0%
TRAINING- TRANSPORTATION	100-512-146	\$640	\$640	\$640	0%
TRAINING- LODGING	100-512-147	\$2,800	\$2,800	\$2,800	0%
TRAINING- MEALS	100-512-148	\$600	\$600	\$600	0%
Total EMPLOYEE SERVICES:		\$674,370	\$639,995	\$831,241	29.9%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-512-211	\$2,550	\$2,550	\$3,100	21.6%
COMPUTER SUPPLIES	100-512-214	\$600	\$600	\$625	4.2%
POSTAGE	100-512-215	\$2,000	\$2,000	\$2,080	4%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
FOOD/MEALS	100-512-232	\$50	\$0	\$50	N/A
OFFICE FURNITURE	100-512-261	\$0		\$2,000	N/A
COMPUTER ACCESSORIES	100-512-264	\$0		\$600	N/A
COMPUTERS	100-512-267	\$0		\$8,500	N/A
Total OPERATIONAL SUPPLIES:		\$5,200	\$5,150	\$16,955	229.2%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-512-323	\$0	\$10	\$0	-100%
CELL PHONES	100-512-324	\$1,200	\$1,200	\$1,200	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$1,200	\$1,210	\$1,200	-0.8%
EQUIPMENT OPERATIONS/MAINTENANCE					
EQUIPMENT REPAIRS/MAINT	100-512-462	\$1,930	\$1,930	\$2,000	3.6%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$1,930	\$1,930	\$2,000	3.6%
CONTRACT SERVICES AND FEES					
AUDIT SERVICES	100-512-513	\$41,540	\$41,500	\$46,235	11.4%
OTHER PROFESSIONAL SERVICES	100-512-519	\$4,500	\$5,000	\$9,500	90%
OUTSIDE PRINTING	100-512-523	\$400	\$1,000	\$1,040	4%
DELIVERY, COURIER SERVICE	100-512-527	\$200	\$200	\$200	0%
ADVERTISING	100-512-528	\$1,500	\$1,000	\$1,050	5%
SOFTWARE MAINT/LICENSE	100-512-532	\$64,025	\$51,225	\$43,100	-15.9%
CAD ENTITY FEE	100-512-533	\$69,000	\$69,200	\$75,600	9.2%
BANK FINANCE CHARGES	100-512-537	\$55	\$12,060	\$60	-99.5%
COUNTY TAX COLLECTION FEE	100-512-538	\$2,575	\$2,400	\$2,550	6.3%
OTHER CONTRACT SERVICES	100-512-539	\$32,950	\$35,000	\$35,100	0.3%
Total CONTRACT SERVICES AND FEES:		\$216,745	\$218,585	\$214,435	-1.9%
Total Expense Objects:		\$899,445	\$866,870	\$1,065,831	23%

FY 2023 Major Accomplishments

- Earned the GFOA Certificate of Achievement for Excellence in Financial Reporting for FY 2023.
- Earned the GFOA Distinguish Budget Award for FY 2023.
- Adhere to all necessary financial reporting and audit requirements.
- Provided support and consulted city departments and management for excellent financial management.
- Implementation of a more centralized purchasing process.

FY 2024 Major Goals & Objectives

- Improve access and transparency to financial data by implementing a digital budget book via ClearGov
- Support evaluation and re-organizations of resources during a period of high growth and economic changes.
- Improve capital improvement program financial and project budget reporting for Management and Council.
- Review finance processes and identify opportunities to increase efficiency and improve customer service.

Performance Measures

Outputs:

Purchase orders issued
Accounts Payable checks issued
Budget Amendments
Annual Comprehensive Report

FY 2022 Actual	FY 2023 Actual	FY 2024 Target
515	781	800
2,862	2,594	3,200
3	4	4
1	1	1

Effectiveness:

GFOA ACFR Award
Bond Rating

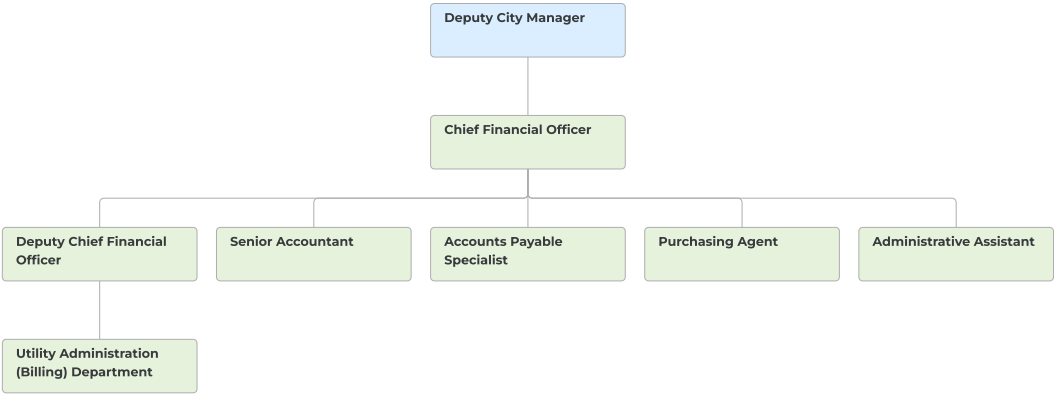
Yes	Yes	Yes
AA-	AA-	AA-

Efficiencies:

Total value of A/P checks
% Paid by ACH/EFT/Draft

\$44,181,442	\$47,187,366	\$52,000,000
72%	78%	80%

Organizational Chart



Municipal Court



Keresa Willis
Court Administrator

Mission

The Court's mission is to provide quality service in an impartial and professional manner to ensure trust and confidence in the Taylor Municipal Court of Record. It is dedicated to ensuring that each person is treated with dignity and respect through a fair and impartial judiciary.



Department Description

The Municipal Court of Record has original and exclusive jurisdiction over violations of City ordinances and the resolutions, rules, and orders that occur in the territorial jurisdiction of the City and on any property owned by the City in the City's extraterritorial jurisdiction. The basic organization of the Municipal Court consists of judges, court clerks, prosecutors, bailiffs, warrant officers, and defense counsels.

The Municipal Court Clerk's Office is the administrative branch of the Municipal Court and prepares and provides all the processing of cases filed in the Court. The clerks' primary responsibilities include managing cases to ensure that the required court procedures are timely and correctly handled; administering the daily operations of the Court; maintaining Court records, including the docket and coordinating the scheduling of cases. The Court consists of a Judge, a Clerk of the Court of Record, a Senior Municipal Court Clerk, a Deputy Municipal Court Clerk I, and the City of Taylor Prosecutor.

The Municipal Court handles Class C misdemeanors that originate from penal and traffic citations, citizen complaints, municipal code violations, and misdemeanor arrests, occurring within the territorial limits of the City of Taylor. The clerks process the collection of fines, pleas of not guilty and requests for Trials; manage the scheduling of trials and hearings for dangerous animals and junk vehicle cases. They also issue subpoenas for witnesses to appear for trials, process summons for jurors, prepare appealed cases to transcribe to county court, assist the public in applying for driving safety courses or deferred disposition if they are qualified, and prepare warrants for non-appearing defendants. Because the clerk of the court is also the magistrate's clerk, the clerk is required to have the probable cause affidavits for class A and B misdemeanors and felonies on file for public viewing after the warrants are served. The clerks keep current on legislative law changes and court procedures, report court costs to the State Comptroller, statistics to the Office of Court Administration, and traffic convictions to the Department of Public Safety.

Expenditures Summary

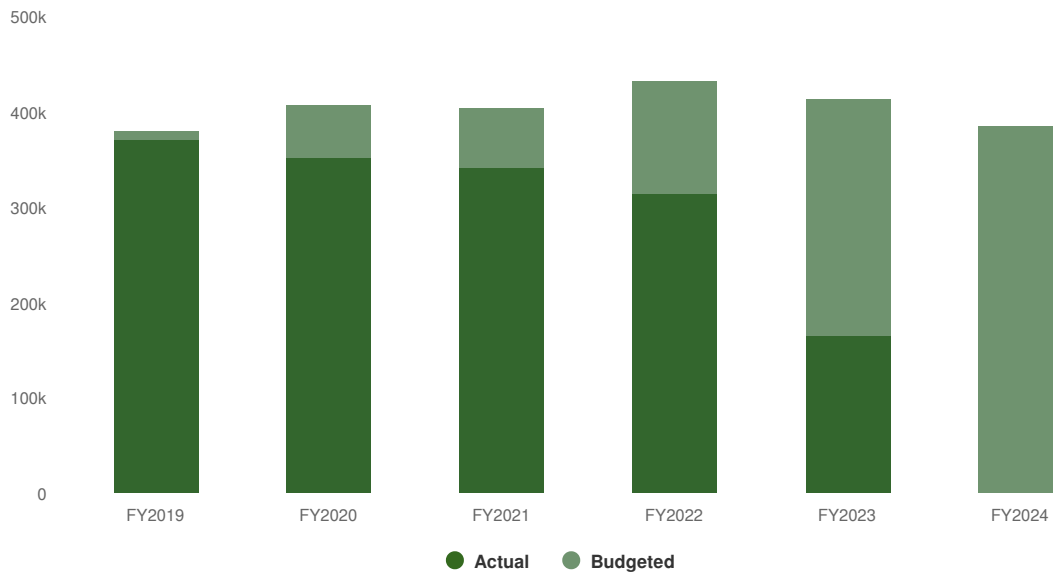
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.

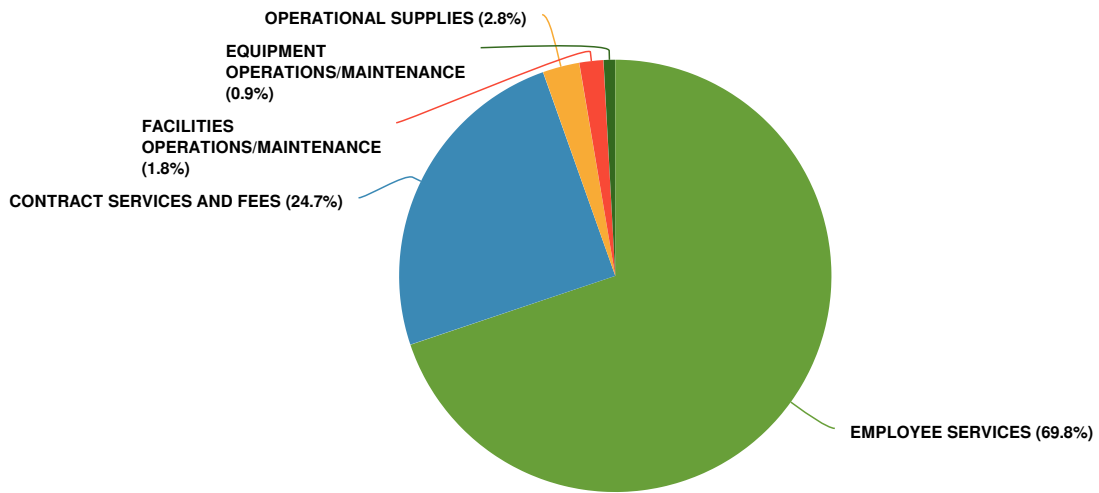
\$385,381 **-\$27,504**
(-6.66% vs. prior year)

Municipal Court Proposed and Historical Budget vs. Actual

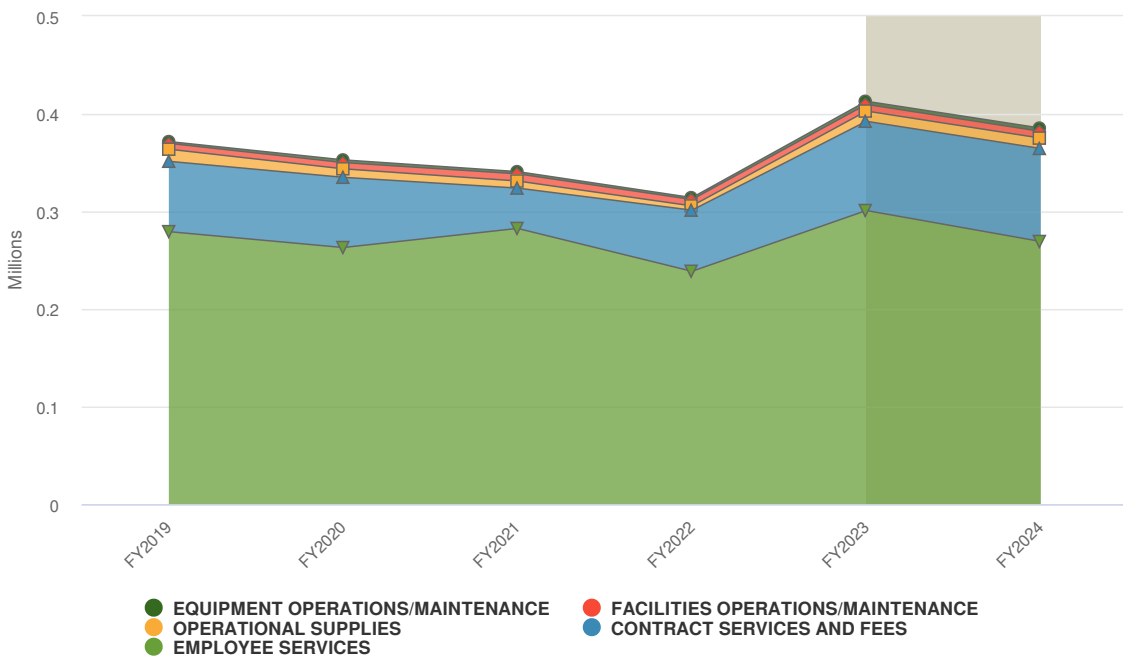


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-516-111	\$132,430	\$166,580	\$140,100	-15.9%
OVERTIME	100-516-114	\$1,500	\$0	\$2,000	N/A
LONGEVITY PAY	100-516-115	\$1,344	\$1,248	\$1,536	23.1%
REGULAR PART TIME	100-516-116	\$51,111	\$51,200	\$54,035	5.5%
CERTIFICATION PAY	100-516-119	\$900	\$70	\$1,380	1,871.4%
UNUM LIFE	100-516-120	\$377	\$610	\$441	-27.7%
FICA SOCIAL SECURITY	100-516-121	\$12,388	\$16,760	\$15,010	-10.4%
WORKERS COMPENSATION	100-516-122	\$678	\$500	\$700	40%
STATE UNEMPLOYMENT TAXES	100-516-123	\$810	\$810	\$810	0%
RETIREMENT-TMRS	100-516-124	\$16,768	\$21,720	\$18,580	-14.5%
HEALTH INSURANCE	100-516-126	\$22,716	\$30,290	\$23,624	-22%
DENTAL INSURANCE	100-516-127	\$839	\$1,215	\$864	-28.9%
LONG TERM DISABILITY	100-516-128	\$481	\$645	\$581	-9.9%
VISION INSURANCE	100-516-129	\$154	\$190	\$147	-22.6%
UNIFORMS (BUY)	100-516-131	\$460	\$465	\$490	5.4%
BUSINESS MEALS	100-516-135	\$150		\$200	N/A
WORKSHOP TRAINING	100-516-141	\$2,400	\$2,650	\$2,800	5.7%
PROFESSIONAL CONFERENCES	100-516-142	\$0	\$540	\$540	0%
MEMBERSHIPS AND DUES	100-516-143	\$410	\$695	\$665	-4.3%
SUBSCRIPTIONS AND BOOKS	100-516-144	\$55	\$250	\$160	-36%
TRAINING- TRANSPORTATION	100-516-146	\$0	\$2,067	\$2,053	-0.7%
TRAINING- LODGING	100-516-147	\$0	\$1,591	\$1,655	4%
TRAINING- MEALS	100-516-148	\$0	\$800	\$800	0%
Total EMPLOYEE SERVICES:		\$245,971	\$300,896	\$269,171	-10.5%
OPERATIONAL SUPPLIES					

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
GENERAL OFFICE SUPPLIES	100-516-211	\$4,000	\$2,060	\$4,285	108%
COMPUTER SUPPLIES	100-516-214	\$0	\$3,100	\$3,100	0%
POSTAGE	100-516-215	\$859	\$3,811	\$900	-76.4%
OFFICE SECURITY	100-516-217	\$2,226	\$870	\$1,308	50.3%
MEDICAL SUPPLIES	100-516-252	\$1,000	\$670	\$1,040	55.2%
Total OPERATIONAL SUPPLIES:		\$8,085	\$10,511	\$10,633	1.2%
FACILITIES OPERATIONS/MAINTENANCE					
LIGHT AND POWER	100-516-321	\$2,000	\$2,000	\$2,750	37.5%
NATURAL GAS, PROPANE	100-516-322	\$950	\$950	\$1,000	5.3%
TRUNK TELEPHONE SYSTEM	100-516-323	\$2,600	\$2,600	\$2,600	0%
CELL PHONES	100-516-324	\$600	\$1,300	\$600	-53.8%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$6,150	\$6,850	\$6,950	1.5%
EQUIPMENT OPERATIONS/MAINTENANCE					
OFFICE EQUIPMENT RENTAL	100-516-461	\$927	\$927	\$964	4%
EQUIPMENT REPAIRS/MAINT	100-516-462	\$2,266	\$2,266	\$2,356	4%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$3,193	\$3,193	\$3,320	4%
CONTRACT SERVICES AND FEES					
LEGAL SERVICES	100-516-511	\$0	\$45,000	\$45,000	0%
WARRANTS	100-516-518	\$4,160	\$4,000	\$4,500	12.5%
OUTSIDE PRINTING	100-516-523	\$0	\$3,399	\$3,534	4%
TESTING/CERT. PERMITS	100-516-526	\$150	\$150	\$500	233.3%
ADVERTISING	100-516-528	\$0	\$1,236	\$1,285	4%
ELECTION JUDGE/JURY SERVICE	100-516-529	\$0	\$200	\$200	0%
SOFTWARE MAINT/LICENSE	100-516-532	\$0	\$27,950	\$29,488	5.5%
OTHER CONTRACT SERVICES	100-516-539	\$10,800	\$9,500	\$10,800	13.7%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Total CONTRACT SERVICES AND FEES:		\$15,110	\$91,435	\$95,307	4.2%
Total Expense Objects:		\$278,509	\$412,885	\$385,381	-6.7%

FY 2023 Major Accomplishments

- Collaborated with MVBA to align our respective records.
- Implemented revisions to standing orders.
- Conducted a review of all warrants within the court's software, meticulously cross-referencing them with physical case files. In cases where the court no longer possessed the corresponding physical documentation, the Prosecutor dismissed those cases.
- Kept up with the ongoing updates and new enhancements for the virtual court through the court's case management technology.
- Conducted a review of older cases and initiated the dismissal of cases exceeding 15 years with no activity.
- Reviewed, revised, and developed additional forms to provide defendants with information on to handle their cases.
- Continued creating new macros to increase clerks' efficiency and ability to process court orders faster and easier.
- Spanish translation of documents and website
- Livestreamed all virtual hearings for the public.
- Had an impactful warrant round-up.



FY 2024 Major Goals & Objectives



- Continue to review and maximize the use of available technology to make the court more efficient and effective in processing cases by providing quality and efficient service.
- Continue to update the procedures manual of court processes and to cross-train all clerical staff with new processes.
- Provide complaint wording for any new offenses to ensure correct filing of cases.
- Continue to develop relationships with other courts and their police agencies to be able to work together to develop a procedure for all parties to be able to better obtain warrant service in the county.
- Continue to review court processes and forms to ensure proper and efficient processing and handling of defendants.
- Add links to outgoing texts for defendants to have easy access to the court's website.
- All clerks are to obtain certification.
- One clerk is to become a certified Spanish interpreter.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
Inputs:			
# of full-time employees	3	3	3
# of part-time employees	1	1	1
Outputs:			
# of warrants issued	565	200	300
# of warrants closed	400	320	500
# of cases filed	1,121	1,350	1,500
# of cases closed	1,490	1,350	1,500

Organizational Chart



Development Services



Colin Harrison

Director of Development Services

Mission

The mission of the Development Services Department is to provide timely quality services for our customers' needs today while proactively planning for tomorrow.

Our commitment to carrying out this mission includes:

- Being responsive to the diverse needs of our customers through the provision of reliable information and consistent services that effectively serve the community's needs.
- Providing services to the citizens of Taylor through the consistent, courteous, and professional enforcement of adopted codes and standards.
- Preparing for the future of Taylor and the surrounding region by actively working to encourage quality growth, while striving to protect the unique features of our community that make it an outstanding place to live, work, shop, and play.



Department Description

The Department of Development Services is organized in the following divisions:

- Administration: provides support to the other divisions within the department, oversees the City's affordable housing programs, oversees the operation of the Moody Museum, and provides staff support to boards and commissions.
- Planning: is responsible for ensuring that development is consistent with the community's vision through the implementation of the City's development policies, including the comprehensive plan, and the zoning and subdivision ordinances.
- Building: is responsible for ensuring that buildings are safe by reviewing plans and inspecting construction for compliance with the adopted building codes.
- Code Enforcement: is responsible for ensuring the community is safe and attractive through the enforcement of the City's health and safety ordinances.

Expenditures Summary

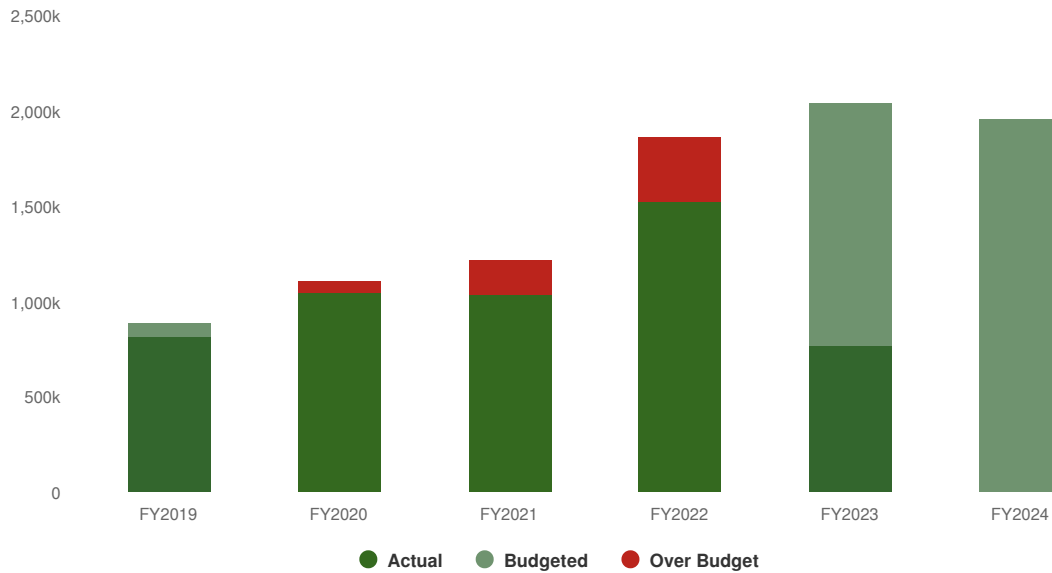
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.
- Reclassify the Administrative Assistant position to Executive Administrative Assistant.

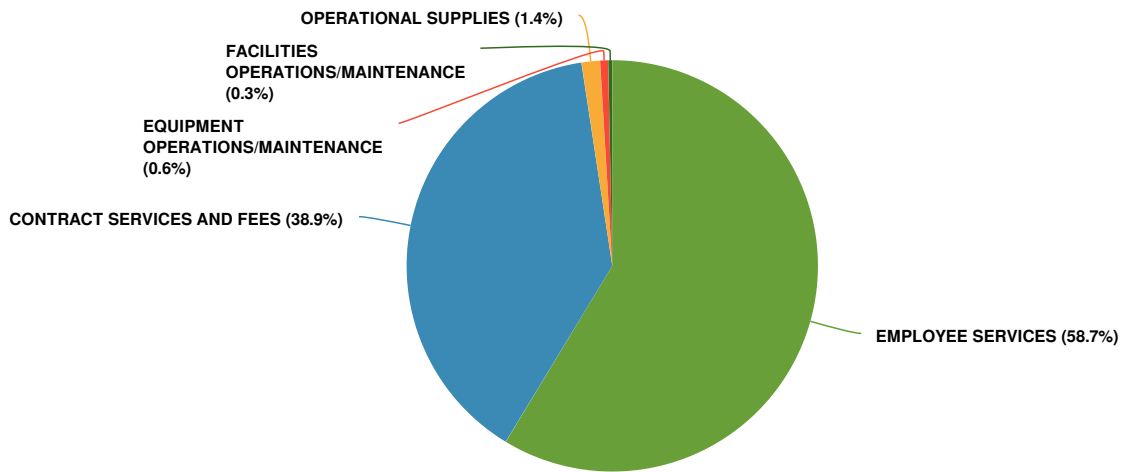
\$1,958,310 **-\$83,692**
(-4.10% vs. prior year)

Development Services Proposed and Historical Budget vs. Actual

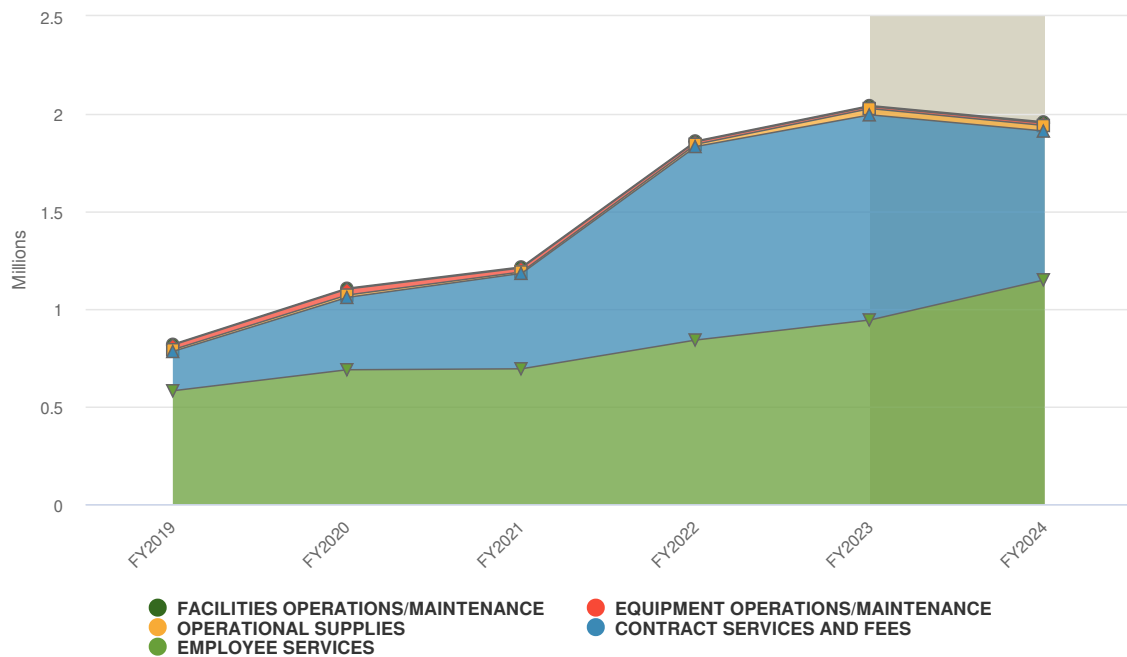


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-522-111	\$724,097	\$673,000	\$826,675	22.8%
OVERTIME	100-522-114	\$4,000	\$1,000	\$1,000	0%
LONGEVITY PAY	100-522-115	\$1,440	\$1,824	\$1,536	-15.8%
INSURANCE ALLOWANCE	100-522-118	\$1,200	\$1,200	\$1,200	0%
CERTIFICATION PAY	100-522-119	\$1,020	\$720	\$1,020	41.7%
UNUM LIFE	100-522-120	\$1,814	\$1,915	\$1,831	-4.4%
FICA SOCIAL SECURITY	100-522-121	\$54,234	\$51,775	\$63,440	22.5%
WORKERS COMPENSATION	100-522-122	\$2,135	\$1,575	\$2,200	39.7%
STATE UNEMPLOYMENT TAXES	100-522-123	\$1,460	\$1,460	\$1,460	0%
RETIREMENT-TMRS	100-522-124	\$90,916	\$88,090	\$109,350	24.1%
HEALTH INSURANCE	100-522-126	\$67,672	\$60,575	\$86,622	43%
DENTAL INSURANCE	100-522-127	\$2,960	\$2,715	\$3,169	16.7%
LONG TERM DISABILITY	100-522-128	\$2,176	\$2,020	\$2,409	19.3%
VISION INSURANCE	100-522-129	\$519	\$430	\$538	25.1%
UNIFORMS (BUY)	100-522-131	\$2,300	\$2,200	\$2,300	4.5%
WORKSHOP TRAINING	100-522-141	\$3,500	\$3,500	\$3,500	0%
PROFESSIONAL CONFERENCES	100-522-142	\$20,500	\$23,200	\$14,000	-39.7%
MEMBERSHIPS AND DUES	100-522-143	\$7,419	\$5,915	\$6,670	12.8%
SUBSCRIPTIONS AND BOOKS	100-522-144	\$2,840	\$2,740	\$2,600	-5.1%
TRAINING- TRANSPORTATION	100-522-146	\$4,020	\$4,020	\$4,020	0%
TRAINING- LODGING	100-522-147	\$10,000	\$10,000	\$10,000	0%
TRAINING- MEALS	100-522-148	\$3,680	\$3,680	\$3,680	0%
Total EMPLOYEE SERVICES:		\$1,009,902	\$943,554	\$1,149,220	21.8%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-522-211	\$4,650	\$3,980	\$4,050	1.8%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
COMPUTER SUPPLIES	100-522-214	\$5,700	\$5,700	\$5,000	-12.3%
POSTAGE	100-522-215	\$12,000	\$4,000	\$4,500	12.5%
FOOD/MEALS	100-522-232	\$800	\$800	\$800	0%
CITY SPONSORED EVENTS	100-522-233	\$2,500	\$2,500	\$2,500	0%
MISC OCCASIONS	100-522-236	\$5,000	\$5,000	\$0	-100%
MINOR TOOLS/INSTRUMENTS	100-522-256	\$500	\$500	\$500	0%
OFFICE FURNITURE	100-522-261	\$3,000	\$2,000	\$0	-100%
COMPUTER ACCESSORIES	100-522-264	\$5,000	\$5,000	\$5,000	0%
COMPUTERS	100-522-267	\$3,300	\$2,500	\$5,900	136%
Total OPERATIONAL SUPPLIES:		\$42,450	\$31,980	\$28,250	-11.7%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-522-323	\$0	\$10	\$0	-100%
CELL PHONES	100-522-324	\$5,030	\$4,980	\$6,180	24.1%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$5,030	\$4,990	\$6,180	23.8%
EQUIPMENT OPERATIONS/MAINTENANCE					
MOTOR VEHICLE RENTAL	100-522-414	\$9,180	\$9,180	\$11,212	22.1%
EQUIPMENT REPAIRS/MAINT	100-522-462	\$1,400	\$1,200	\$1,200	0%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$10,580	\$10,380	\$12,412	19.6%
CONTRACT SERVICES AND FEES					
COUNTY RECORDING FEES	100-522-521	\$1,000	\$1,000	\$1,000	0%
OUTSIDE PRINTING	100-522-523	\$2,000	\$2,000	\$2,000	0%
ADVERTISING	100-522-528	\$3,600	\$3,000	\$3,000	0%
SOFTWARE MAINT/LICENSE	100-522-532	\$30,548	\$30,098	\$31,248	3.8%
OTHER CONTRACT SERVICES	100-522-539	\$962,300	\$1,015,000	\$725,000	-28.6%
Total CONTRACT SERVICES AND FEES:		\$999,448	\$1,051,098	\$762,248	-27.5%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Total Expense Objects:		\$2,067,410	\$2,042,002	\$1,958,310	-4.1%

FY 2023 Major Accomplishments

- Completed development agreement, review and started construction of Samsung.
- 110 single family residential units permitted October 1, 2022 – July 31, 2023, with value of over \$22M.
- 1 neighborhood completed construction (The Grove).
- 4 neighborhoods under construction (Castlewood, Castlewood South, Spring Creek and 3811 North Main St.).
- Significant increase in pre-application discussions – over 40% increase from 2022.
- Completed the second revision of the Comprehensive plan.
- Completed the water, wastewater, and roadway impact fee studies. New impact fees ordinance approved.
- Drafted new Land Development Code following extensive public consultation.
- Initiated a new urban design review process for all new planned development zoning cases, such as, Taylor Heights, Taylor Housing Authority, 505 SW Carlos G Parker, North BB Creek townhomes, 1103 Carlos G Parker, Megatel, Northside, 3811 N. Main, Murphy Street redevelopment, and Legacy Crossing.
- Completed 4 new HOME Program houses.
- Continue to bring vacant and dilapidated properties back into productive use.
- Construction work continued at the 700-acre RCR rail park industrial site.



FY 2024 Major Goals & Objectives

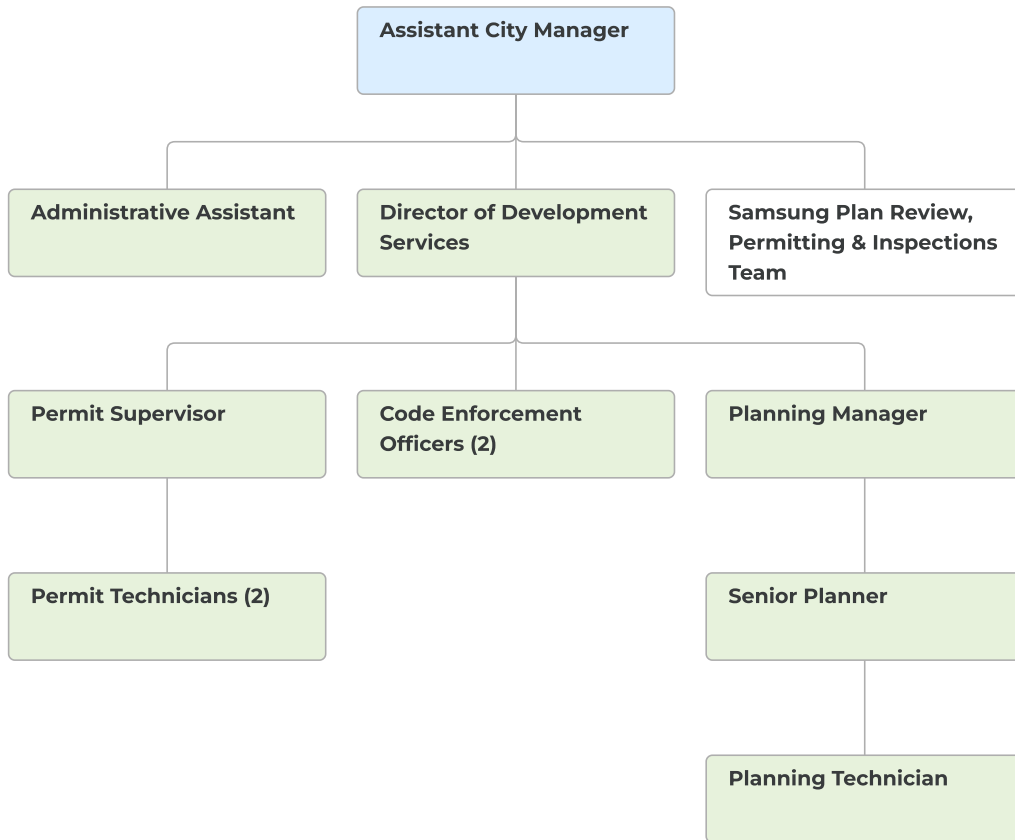


- Complete the adoption of the Land Development Code.
- Educate the development community on how to use the new Land Development Code.
- Continue participation in the HOME Program.
- Continue to improve customer service in Development Services through process improvements. Explore new software options to replace existing software.
- Continue trend of staff retention and staff development.
- Bring vacant and dilapidated properties back into productive use.
- Introduce an expedited planning and building permit process to allow quicker construction of industrial sites.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
# of full-time employees	8	11	11
<u>Outputs:</u>			
HOME Program Houses Completed	4	4	4
Platting Applications	16	14	30
Zoning Applications	4	5	8
CPD - Commercial Planned Development	1	2	5
RPD - Residential Planned Development	7	5	5
Variance Applications	10	12	10
Site Development Applications	12	16	20
Comprehensive Plan Amendment	4	10	15
Subdivision Improvement Plans	2	3	5
Regulatory Compliance Letters	20	25	20
Capital Improvement Projects	3	2	4
New Single Family Residential Permits Issued	242	71	100
Number of Commercial Building Permits Issued	28	22	29
Total Number of Permits Issued	1,408	1,150	2,000
Total Value of New Residential Construction	\$81,300,000	\$28,856,163	\$30,500,000
Total Value of Commercial Construction	\$4,230,000	\$75,284,535	\$250,000,000
Code Enforcement Cases Processed	1,100	1,900	1,900

Organizational Chart



Main Street



Jan Harris
Main Street Manager

Mission

Taylor Main Street will promote historical preservation principles and assist in economic development within Taylor's historical downtown business district using the Four Points of Main Street approach, including organization, design, promotions, and economic restructuring, thereby making a significant contribution to the quality of life in our community.



Image Right: Main Street Car Show

Department Description

The Main Street Program focuses on downtown revitalization within the context of historic preservation to help diversify the economic base of the community. The Taylor Main Street Program seeks to enhance downtown vibrancy and historic preservation by using the National Main Street Center's Four Point Approach of organization, design, promotion, and economic vitality. The overall goal is to help provide opportunities to enhance the downtown for citizens and tourists.

Additional responsibilities of the department include acting as the Film Friendly Certified contact point for film production projects seeking to work in Taylor and coordinating and overseeing the permitting process for special events utilizing city assets and/or city services.

Expenditures Summary

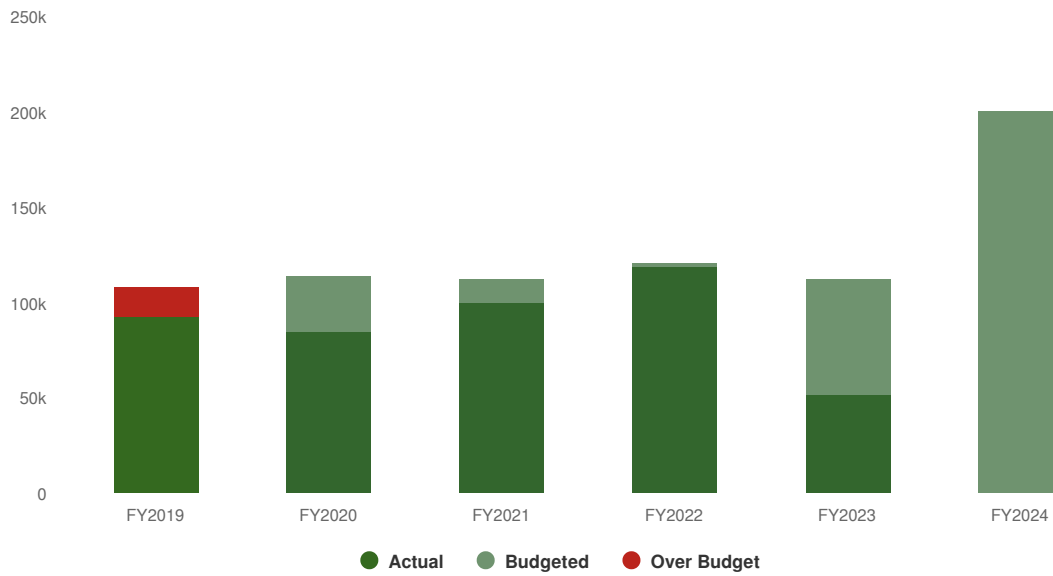
FY 2024 Budget Highlights

Employee Talent Management and Internal Process Strategies:

- Approved a cost of living adjustment (COLA) for all staff.

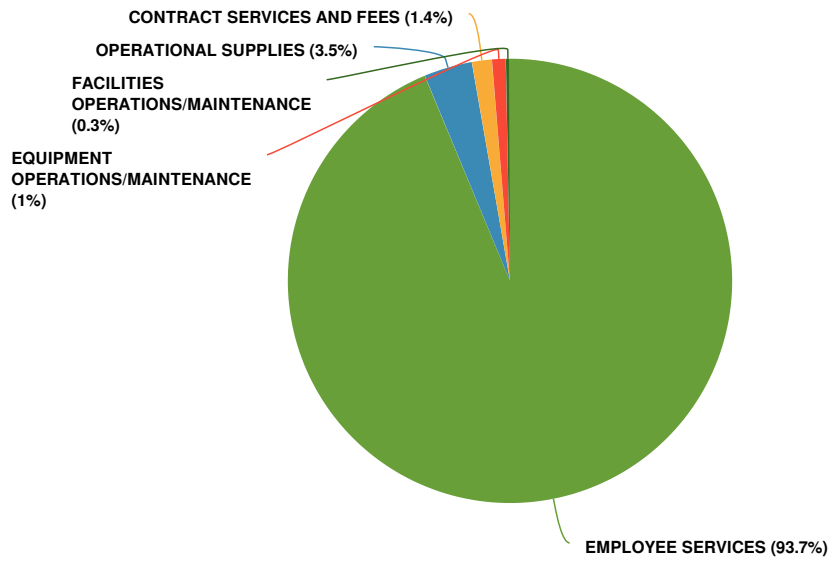
\$200,132 **\$88,004**
(78.49% vs. prior year)

Main Street Proposed and Historical Budget vs. Actual

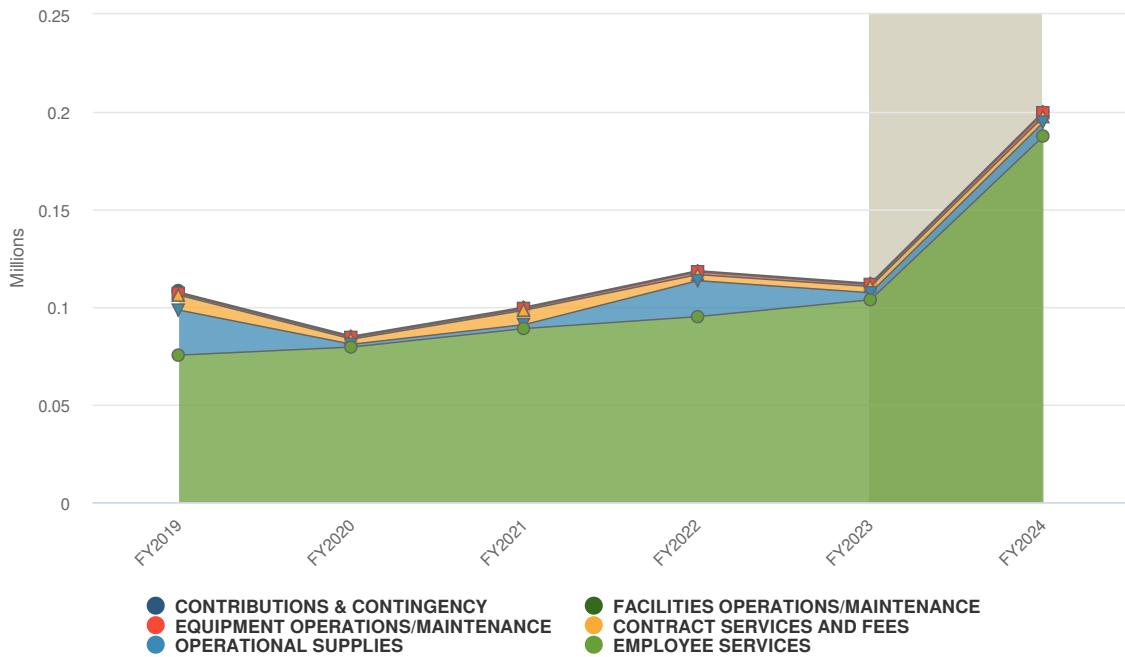


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-524-111	\$69,154	\$69,225	\$130,701	88.8%
LONGEVITY PAY	100-524-115	\$144	\$144	\$192	33.3%
UNUM LIFE	100-524-120	\$228	\$190	\$297	56.3%
FICA SOCIAL SECURITY	100-524-121	\$5,224	\$5,400	\$10,012	85.4%
WORKERS COMPENSATION	100-524-122	\$217	\$160	\$344	115%
STATE UNEMPLOYMENT TAXES	100-524-123	\$162	\$162	\$162	0%
RETIREMENT-TMRS	100-524-124	\$8,682	\$9,030	\$17,300	91.6%
HEALTH INSURANCE	100-524-126	\$7,572	\$7,575	\$15,400	103.3%
DENTAL INSURANCE	100-524-127	\$280	\$300	\$576	92%
LONG TERM DISABILITY	100-524-128	\$242	\$205	\$369	80%
VISION INSURANCE	100-524-129	\$52	\$50	\$99	98%
BUSINESS MEALS	100-524-135	\$0	\$1,000	\$1,500	50%
WORKSHOP TRAINING	100-524-141	\$430	\$1,250	\$400	-68%
PROFESSIONAL CONFERENCES	100-524-142	\$1,130	\$1,600	\$1,545	-3.4%
MEMBERSHIPS AND DUES	100-524-143	\$0	\$1,325	\$1,375	3.8%
SUBSCRIPTIONS AND BOOKS	100-524-144	\$0	\$2,074	\$2,250	8.5%
TRAINING- TRANSPORTATION	100-524-146	\$600	\$1,100	\$1,700	54.5%
TRAINING- LODGING	100-524-147	\$800	\$2,050	\$2,500	22%
TRAINING- MEALS	100-524-148	\$500	\$850	\$880	3.5%
Total EMPLOYEE SERVICES:		\$95,417	\$103,690	\$187,602	80.9%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-524-211	\$0	\$1,030	\$1,545	50%
COMPUTER SUPPLIES	100-524-214	\$0	\$300	\$500	66.7%
POSTAGE	100-524-215	\$90	\$100	\$100	0%
MAIN STREET PROMO SUPPLIES	100-524-235	\$500	\$2,163	\$2,100	-2.9%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
OFFICE FURNITURE	100-524-261	\$0		\$800	N/A
COMPUTERS	100-524-267	\$0		\$2,000	N/A
Total OPERATIONAL SUPPLIES:		\$590	\$3,593	\$7,045	96.1%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	100-524-323	\$0	\$10	\$0	-100%
CELL PHONES	100-524-324	\$600	\$600	\$600	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$600	\$610	\$600	-1.6%
EQUIPMENT OPERATIONS/MAINTENANCE					
EQUIPMENT REPAIRS/MAINT	100-524-462	\$0	\$1,030	\$2,000	94.2%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$0	\$1,030	\$2,000	94.2%
CONTRACT SERVICES AND FEES					
ENGINEERING SERVICES	100-524-512	\$1,425	\$1,425	\$1,425	0%
OTHER PROFESSIONAL SERVICES	100-524-519	\$0	\$600	\$0	-100%
SOFTWARE MAINT/LICENSE	100-524-532	\$0	\$980	\$1,260	28.6%
OTHER CONTRACT SERVICES	100-524-539	\$0	\$200	\$200	0%
Total CONTRACT SERVICES AND FEES:		\$1,425	\$3,205	\$2,885	-10%
Total Expense Objects:		\$98,032	\$112,128	\$200,132	78.5%

FY 2023 Major Accomplishments

- A 2023 Nationally Certified Main Street Program.
- Promoted downtown as a vibrant shopping destination.
- Increased the reimbursement ceiling for the Façade Improvement Grant.
- Increased the utilization of both the Façade Improvement Grant and the Sign Grant by downtown business and property owners.
- Added a Special Events Coordinator position to manage the special events permitting process and to develop, coordinate, and oversee Taylor Main Street's special events.
- Reinvigorated the Second Saturday Shop & Stroll promotion with increased business involvement and participation.
- The 2022 Main Street Car Show was the largest and most successful in the event's 9-year history with over 800 cars and nearly 10,000 attendees.
- The Heritage Square Farmers Market (a project under the Main Street Program) continues to grow with 36 registered vendors providing home grown fruits, vegetables, and meats; value added and prepared foods; and arts and crafts on Saturdays for 50 weeks/year.



FY 2024 Major Goals & Objectives



- Support the Taylor Main Street program's purpose of promoting economic development through historic preservation.
- To work with the Special Events Committee to continue to improve the special events permitting process for Taylor.
- To maintain the net gain of businesses in the downtown district.
- To promote the utilization of Main Street grants including the Façade Improvement Grant and the Signage Grant.
- To facilitate communication between the downtown business community and the other department of City Hall and to develop an atmosphere of trust and cooperation between the two.
- To complete and launch the ShopDowntownTaylorTX.com website as a tool to promote economic activity, tourism, and historic preservation in the Main Street program district.
- To work to enhance the popularity of downtown signature special events with the goal of increasing these events' positive economic impact on the downtown business community and promote the downtown Taylor brand.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
Downtown Private Sector Investment (renovations/repairs)	\$487,712	\$397,006	\$1,400,000
Downtown Private Sector Projects	25	20	20
Downtown Business Start, Expansions, Relocations	18	11	15
Downtown net gain in business starts, expansions, relocations	18	-2	15
New housing.mixed-use units/retail spaces brought online	0	0	4
Facade Improvement Grants Awarded	1	7	8
Private Investment in Facade Grants	\$10,424	\$155,134	\$200,000
Public Investment in Facade Grants	\$5,000	\$53,145	\$75,000
Sign Grants Awarded	3	5	6
Private Investment in Sign Grants	\$3,520	\$9,956	\$10,000
Public Investment in Sign Grants	\$1,985	\$4,938	\$4,500
Murals Approved	2	1	1
Outstanding Fire Suppression Grants Issued	1	0	1
Value of Fire Suppression Grants Awarded			

Organizational Chart



Moody Museum



Colin Harrison

Director of Development Services

Department Description

The [museum \(https://www.ci.taylor.tx.us/220/Moody-Museum\)](https://www.ci.taylor.tx.us/220/Moody-Museum) is the boyhood home of the youngest governor of Texas, Dan Moody. The home is located at 114 W. 9th Street and is available for tours every Saturday and Sunday from 2 p.m. to 5 p.m. Special tours can also be requested.

Born in 1893 in Taylor, Texas, Dan Moody grew up to be the youngest governor of Texas. As a small boy, Dan worked on the family dairy farm and later found work as an electrician. As District Attorney, he accomplished a task that no one else had ever dreamed possible: He was the first person to successfully prosecute and convict a member of the Ku Klux Klan for a crime in 1923. Governor Moody served two terms from 1927 to 1931 and later opened a law office in Austin, Texas.

His family home has been fully restored and still contains many of the family heirlooms and furnishings. The City of Taylor provides landscape and building maintenance support to keep a valued community treasure at its best.

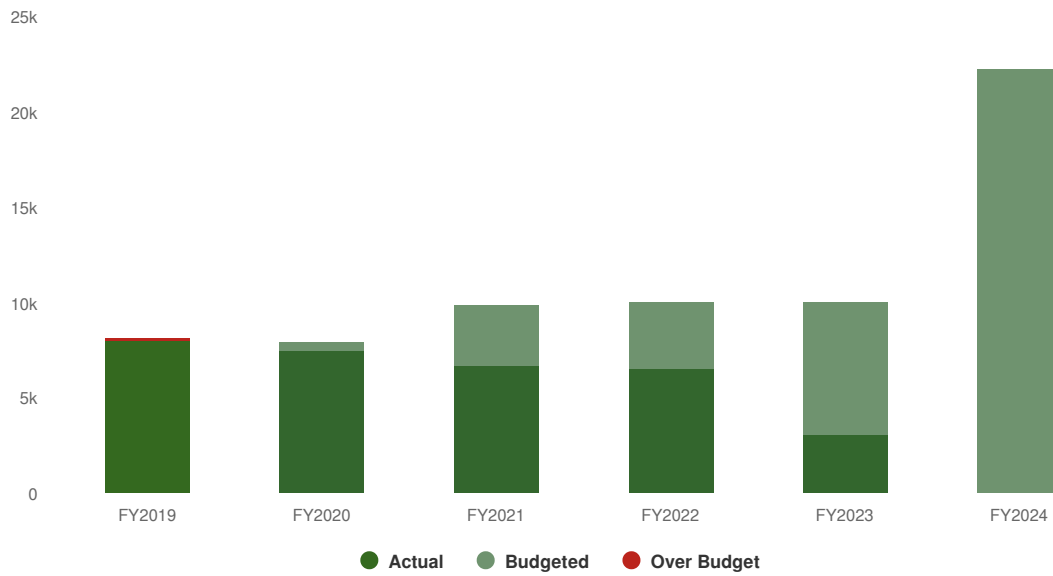
Expenditures Summary

FY 2024 Budget Highlights:

- Botanical/Landscape Maintenance
- Miscellaneous Repairs/Maintenance
- Part-time Curator

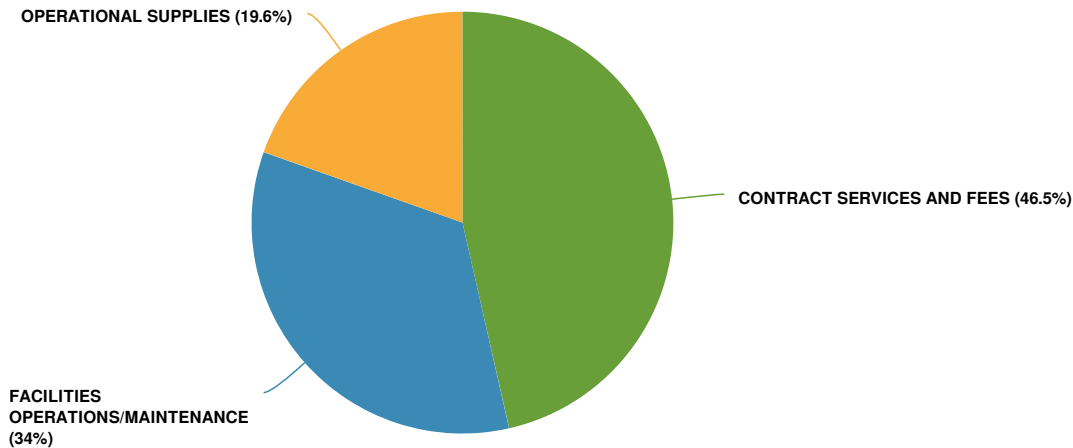
\$22,225 **\$12,175**
(121.14% vs. prior year)

Moody Museum Proposed and Historical Budget vs. Actual

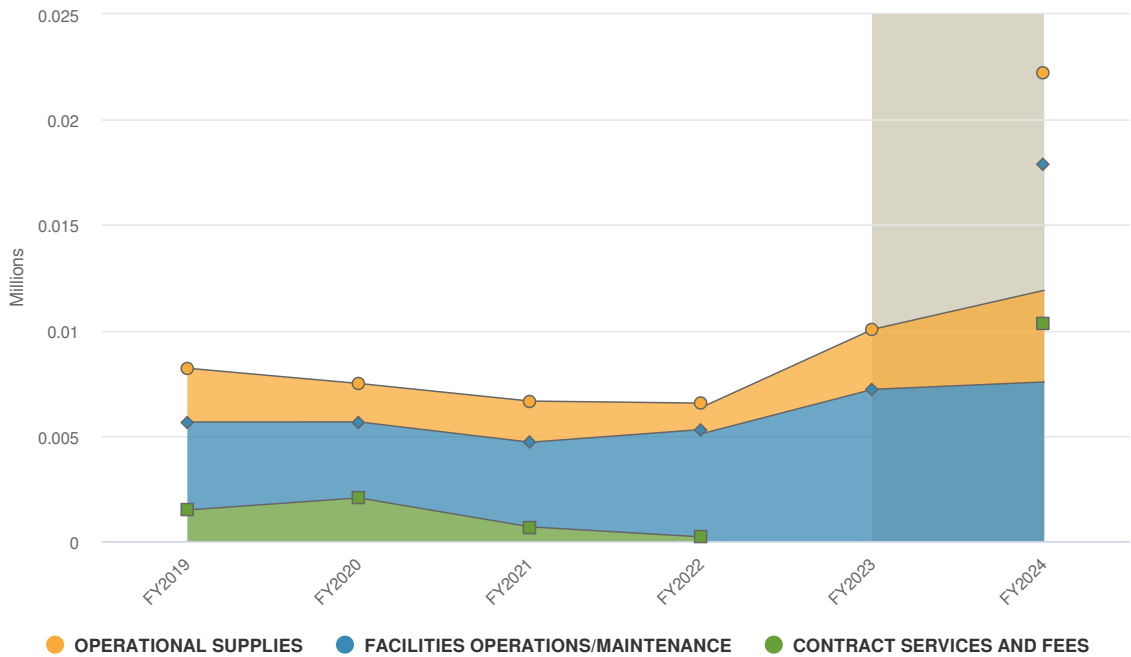


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-527-211	\$350	\$350	\$350	0%
COMPUTER SUPPLIES	100-527-214	\$200	\$200	\$200	0%
OFFICE SECURITY	100-527-217	\$1,200	\$1,200	\$1,200	0%
BOTANICAL/LANDSCAPE	100-527-254	\$600	\$600	\$600	0%
MISC. SUPPLIES	100-527-259	\$500	\$500	\$500	0%
COMPUTERS	100-527-267	\$0		\$1,500	N/A
Total OPERATIONAL SUPPLIES:		\$2,850	\$2,850	\$4,350	52.6%
FACILITIES OPERATIONS/MAINTENANCE					
LIGHT AND POWER	100-527-321	\$3,500	\$3,500	\$4,800	37.1%
NATURAL GAS, PROPANE	100-527-322	\$900	\$900	\$950	5.6%
WIRELESS DATA SERVICES	100-527-326	\$800	\$800	\$800	0%
MISC REPAIRS/MAINT	100-527-349	\$600	\$2,000	\$1,000	-50%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$5,800	\$7,200	\$7,550	4.9%
CONTRACT SERVICES AND FEES					
OTHER CONTRACT SERVICES	100-527-539	\$1,325		\$10,325	N/A
Total CONTRACT SERVICES AND FEES:		\$1,325		\$10,325	N/A
Total Expense Objects:		\$9,975	\$10,050	\$22,225	121.1%

Library Department



Karen Ellis
Library Director

Mission

The mission of the Taylor Public Library is to promote a lifelong love of reading and to provide educational, informational, and recreational resources to patrons of all ages, cultural and economic backgrounds.



Department Description

The City of Taylor has the oldest established public library in Williamson County, started as an effort of the Sesame Circle, a women's study group in 1899. The library's original charter declared that the library would serve the citizens/residents of Taylor and students who attend school in Taylor.

The library building is 20,000 sf, with a 2,000-sf meeting room and lots of room to grow. Currently, Taylor Public Library has holdings of 58,015 items including books, audiocassettes, recorded books for adults and youth, movies on DVD. The library also provides periodicals, microfilm, e-books & local history materials for use within the library. The library has 13,059 card holders. The Library provides 4 computers for access to the card catalog, 15 public access computers with the Internet, Microsoft Office Suite. Two special children's computers provide educational games & online story books in the Children's Area.

The Taylor Public Library works closely with area schools & daycares. The library hosted daycare visits in June & July as part of the Summer Reading Program.

The library staff consists of the Library Director, the Technology Librarian, two Library Assistants, three Library Aides, one Permanent Part Time Library Aide and a temporary Library Intern during the summer.

The Library creates policies with the assistance of the Library Advisory Board, those members being appointed by Taylor City Council. All current library policies are available on the City of Taylor webpage.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

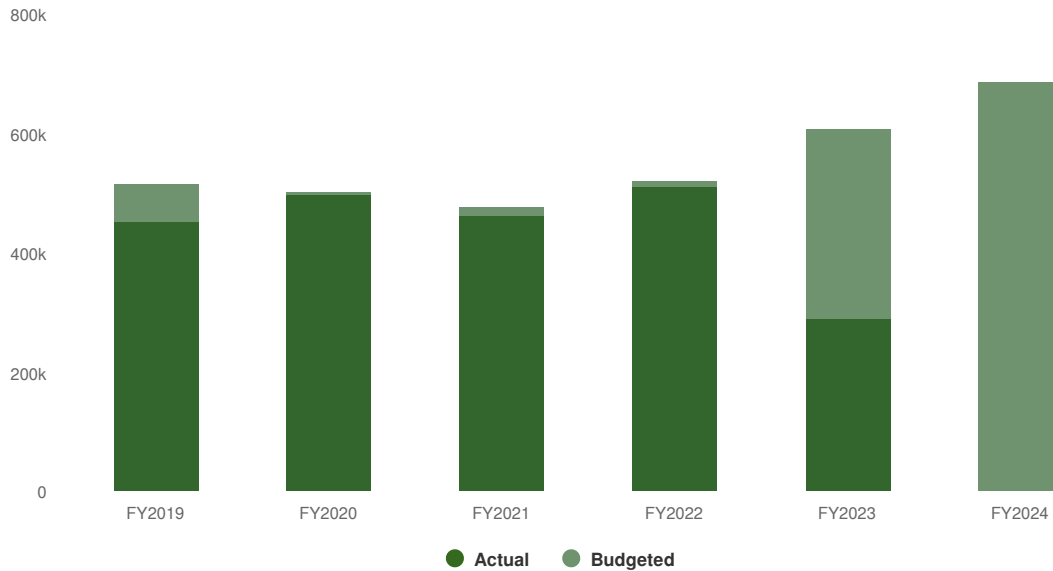
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

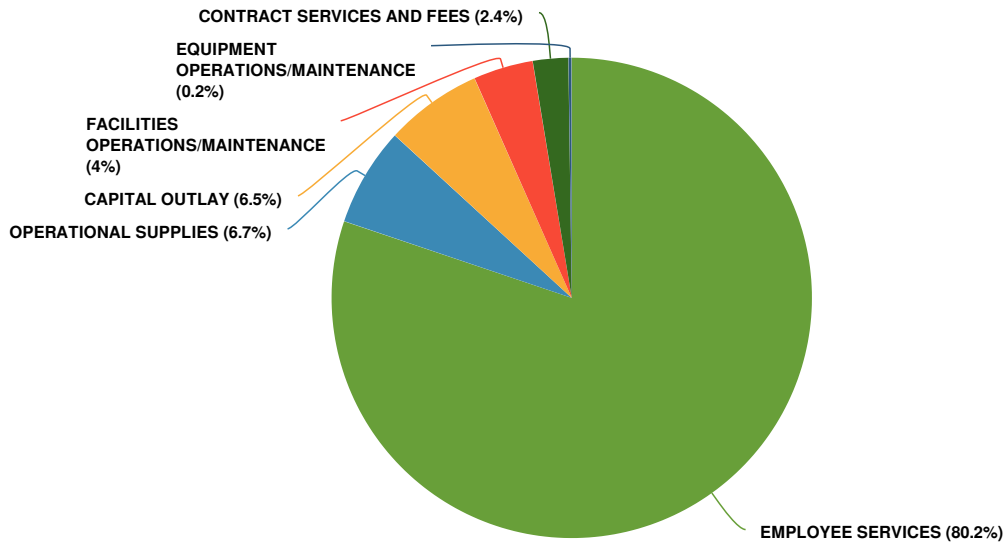
\$687,234 **\$77,232**
(12.66% vs. prior year)

Library Department Proposed and Historical Budget vs. Actual

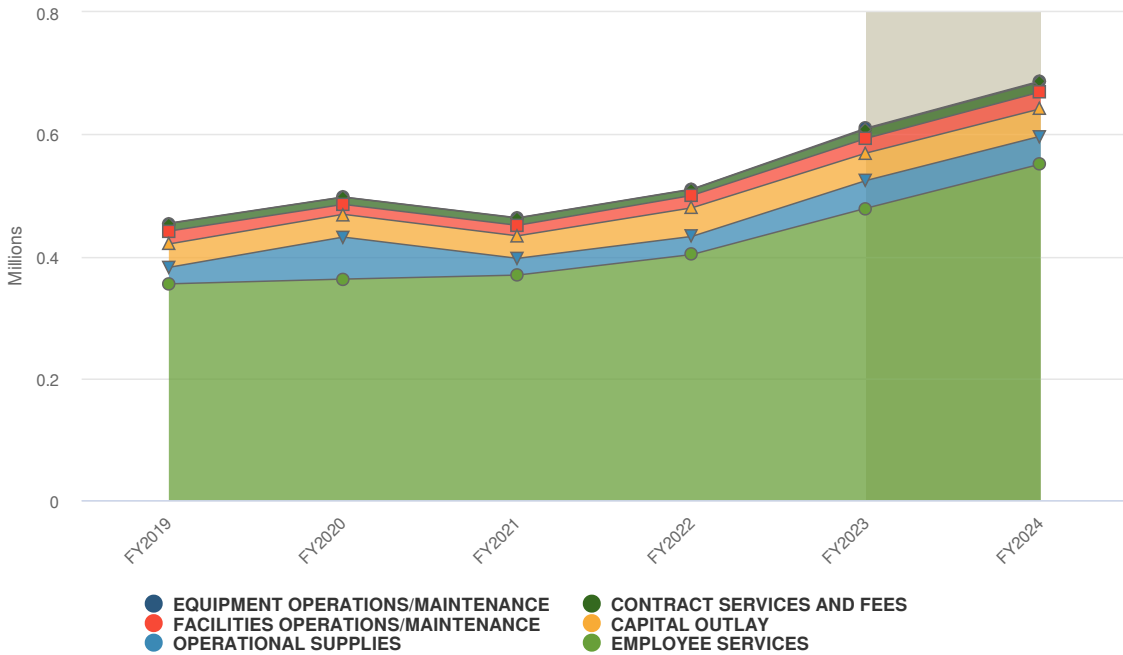


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-532-111	\$325,420	\$329,540	\$393,480	19.4%
LONGEVITY PAY	100-532-115	\$1,824	\$1,872	\$2,185	16.7%
REGULAR PART TIME	100-532-116	\$16,750	\$16,775	\$17,182	2.4%
TEMPORARY/SEASONAL	100-532-117	\$1,752	\$1,752	\$1,752	0%
INSURANCE ALLOWANCE	100-532-118	\$6,000	\$2,400	\$6,000	150%
CERTIFICATION PAY	100-532-119	\$360	\$720	\$360	-50%
UNUM LIFE	100-532-120	\$1,007	\$850	\$876	3.1%
FICA SOCIAL SECURITY	100-532-121	\$26,330	\$27,000	\$31,620	17.1%
WORKERS COMPENSATION	100-532-122	\$1,050	\$775	\$1,082	39.6%
STATE UNEMPLOYMENT TAXES	100-532-123	\$1,460	\$1,460	\$1,460	0%
RETIREMENT-TMRS	100-532-124	\$43,038	\$43,540	\$52,220	19.9%
HEALTH INSURANCE	100-532-126	\$24,609	\$45,320	\$31,274	-31%
DENTAL INSURANCE	100-532-127	\$1,305	\$2,415	\$2,305	-4.6%
LONG TERM DISABILITY	100-532-128	\$1,130	\$1,040	\$1,152	10.8%
VISION INSURANCE	100-532-129	\$190	\$380	\$392	3.2%
BUSINESS- TRANSPORTATION	100-532-133	\$0		\$175	N/A
PROFESSIONAL CONFERENCES	100-532-142	\$847	\$770	\$2,412	213.2%
MEMBERSHIPS AND DUES	100-532-143	\$0	\$1,300	\$1,811	39.3%
TRAINING- TRANSPORTATION	100-532-146	\$159	\$325	\$159	-51.1%
TRAINING- LODGING	100-532-147	\$0		\$2,415	N/A
TRAINING- MEALS	100-532-148	\$0	\$408	\$692	69.6%
Total EMPLOYEE SERVICES:		\$453,231	\$478,642	\$551,004	15.1%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-532-211	\$0	\$11,200	\$14,000	25%
COMPUTER SUPPLIES	100-532-214	\$4,500	\$4,300	\$4,500	4.7%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
POSTAGE	100-532-215	\$2,000	\$2,000	\$2,000	0%
OFFICE SECURITY	100-532-217	\$800	\$1,150	\$1,200	4.3%
REFERENCE BOOKS/NEWSPAPER/MAG.	100-532-241	\$0	\$2,600	\$2,700	3.8%
MEDICAL SUPPLIES	100-532-252	\$230	\$200	\$230	15%
OFFICE FURNITURE	100-532-261	\$0	\$19,200	\$7,800	-59.4%
COMPUTERS	100-532-267	\$4,800	\$4,800	\$13,300	177.1%
Total OPERATIONAL SUPPLIES:		\$12,330	\$45,450	\$45,730	0.6%
FACILITIES OPERATIONS/MAINTENANCE					
LIGHT AND POWER	100-532-321	\$15,000	\$17,000	\$20,700	21.8%
NATURAL GAS, PROPANE	100-532-322	\$1,800	\$2,200	\$2,000	-9.1%
TRUNK TELEPHONE SYSTEM	100-532-323	\$4,250	\$4,250	\$4,300	1.2%
CELL PHONES	100-532-324	\$600	\$600	\$600	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$21,650	\$24,050	\$27,600	14.8%
EQUIPMENT OPERATIONS/MAINTENANCE					
OFFICE EQUIP MAINT/REPAIR	100-532-431	\$0	\$510	\$500	-2%
EQUIPMENT REPAIRS/MAINT	100-532-462	\$1,000	\$1,000	\$1,000	0%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$1,000	\$1,510	\$1,500	-0.7%
CONTRACT SERVICES AND FEES					
SOFTWARE MAINT/LICENSE	100-532-532	\$0	\$8,500	\$8,800	3.5%
EXTENDED MAINTENANCE WARRANTY	100-532-536	\$2,000	\$2,000	\$2,200	10%
OTHER CONTRACT SERVICES	100-532-539	\$0	\$4,850	\$5,400	11.3%
Total CONTRACT SERVICES AND FEES:		\$2,000	\$15,350	\$16,400	6.8%
CAPITAL OUTLAY					
LIBRARY BOOKS	100-532-718	\$45,000	\$45,000	\$45,000	0%
Total CAPITAL OUTLAY:		\$45,000	\$45,000	\$45,000	0%
Total Expense Objects:		\$535,211	\$610,002	\$687,234	12.7%

FY 2023 Major Accomplishments

- Library Policies:
 - Revision of Circulation Policy.
 - The Library Code of Conduct was revised by the Library Board.
 - Programming Procedures created.
- Library Programming:
 - Spooktacular Costume Contest: 103 participants.
 - Holiday Parade: 2 floats created by Library Staff & Friends volunteers.
 - Spring Break Programming attendance: 562.
 - Summer Reading Program in person attendance: 573
 - Tax Assistance in person assistance by VITA and AARP: 14
- Library Facilities:
 - Repaint of the Library Meeting Room.
 - New chairs for Meeting Room.
 - New carpet for the Meeting Room.



FY 2024 Major Goals & Objectives

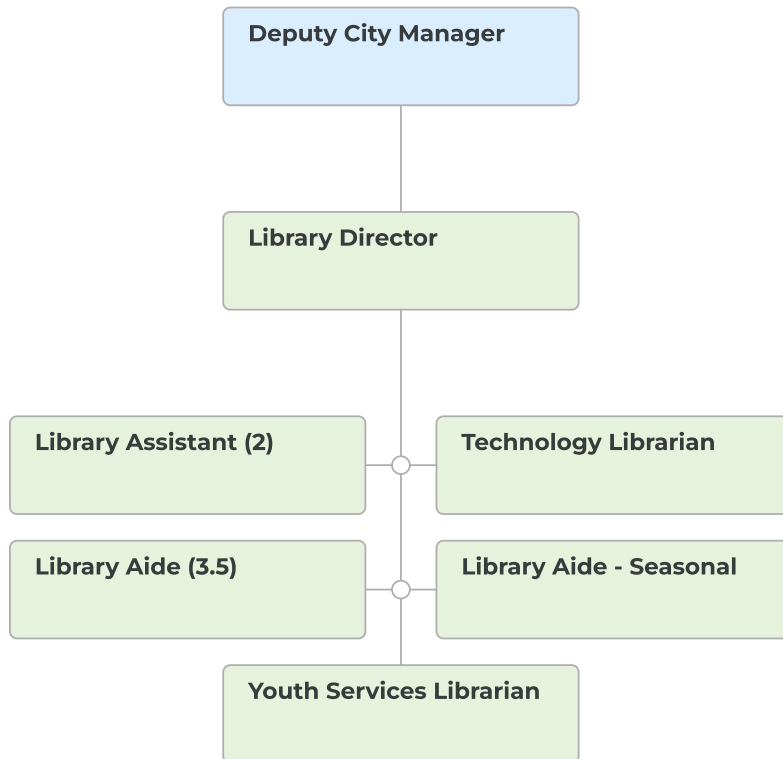


- Replacement of all meeting room tables.
- Shifting of adult collections for more room.
- Update of the Library Collection Development policy.
- Continue digitization of Vertical File materials.
- Find secure hosting site online for dissemination of digital historical materials.
- Resumption of in-person programming and special events.
- Provision of IRS Tax Assistance services through VITA.
- Use of St. Davids Foundation grant funding for mental wellbeing & related programming.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
Items Circulated	13,289	25,528	35,000
Items Added to Collection	2,137	3,098	3,350
Programs Provided, All	156	160	240
Interlibrary Loans Processed	339	350	375
New Library Cards Issued, All	757	830	900
Reference Requests	2,835	3,025	3,100
Library Wi-fi Sessions	15,966	16,500	19,000
<u>Efficiencies:</u>			
Total Collections	58,163	59,200	60,100
Program Attendance	3,966	4,000	4,100
Library Visits	23,768	24,000	25,000
Hours Open	2,084	2,096	2,096
Registered Library Patrons	13,059	13,300	14,075
<u>Effectiveness:</u>			
Items Per Capita (pop. 16,236)	3.58	3.65	3.70
Circulation Per Capita	1.49	2.26	2.46
Library Visits Per Capita	1.46	3.65	3.70
Registered Patrons Per Capita	0.80	0.82	0.87
Savings for Patrons	\$597,120	\$917,700	\$1,000,000

Organizational Chart



Fire Department



Daniel Baum
Fire Chief

Mission

It is the mission of the Taylor Fire Department to deliver timely, effective, courteous service and professional protection from all hazards that may occur in our community. We shall protect lives and property by mitigating and/or resolving emergencies threatening the wellness of our citizens and by preventing emergencies from occurring. We will do so with pride, taking ownership of our decisions and responsibilities, and accept nothing less than excellence as we strive to make a difference in our community.



Department Description

The Taylor Fire Department provides Fire, Emergency Medical first response and care, Rescue, Emergency Management, Hazardous Materials responses, Fire Prevention Education, Fire Investigations, and Code Enforcement as an essential service our community has grown to depend upon. Through the leadership of our Fire Chief, Fire Marshal, administrative staff, and company officers, we provide a professional, efficient, and effective service to all in need. The fire department employs a highly trained and dedicated firefighting force and maintains the resources necessary to achieve our main objectives of "Serving with Pride, Taking Ownership, Seeking Excellence and Making a Difference" as we serve the citizens of Taylor.

The employees of the Fire Department are our greatest assets, and we firmly believe that training is a vital component of retaining valued personnel. Because the fire service is in a constant state of change, training is essential to our preparedness and customer service abilities. Our training program helps us maintain our annual requirements with the Texas Commission on Fire Protection, the Texas Department of State Health Services, the National Fire Protection Association, State & Federal Emergency Management Agencies, along with other state and federal agencies, as well as gaining us the highest point value possible on our Insurance Services Office PPC rating.

The department continues to seek ways to work smarter and more efficiently with a strong and constant emphasis on firefighter safety and survival while still providing the best possible service to our citizens and area visitors.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

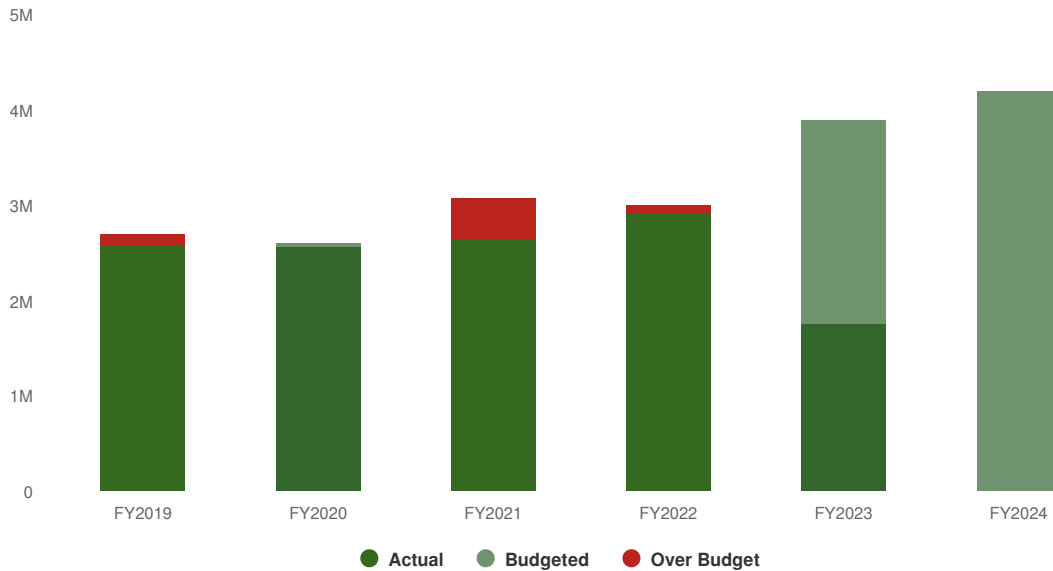
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

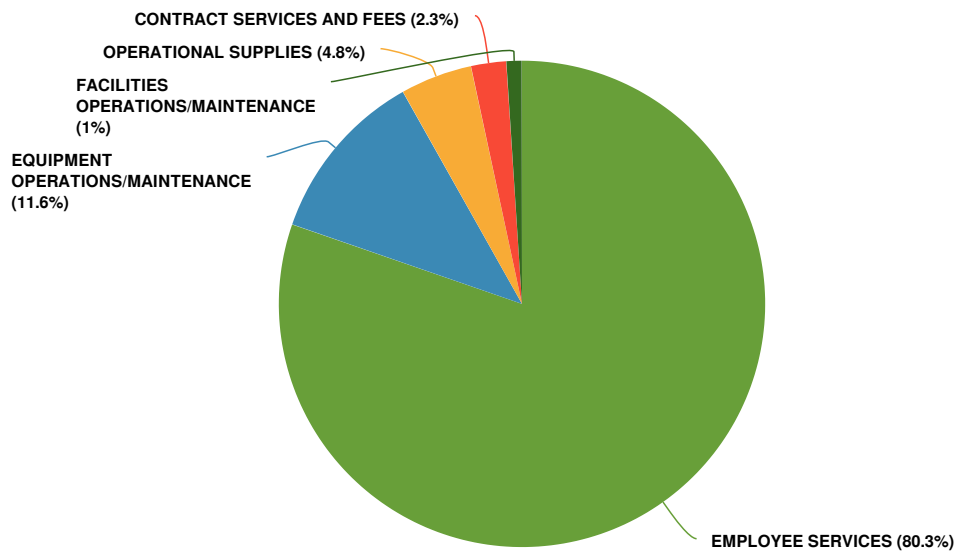
\$4,190,606 **\$284,090**
(7.27% vs. prior year)

Fire Department Proposed and Historical Budget vs. Actual

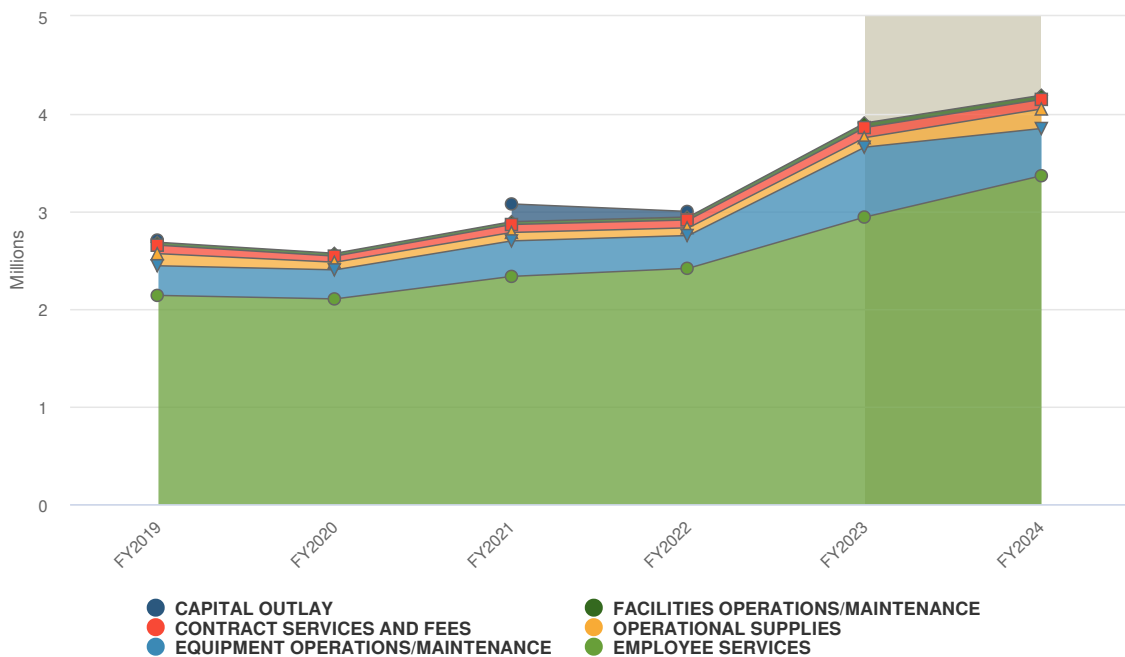


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-542-111	\$2,038,860	\$1,945,750	\$2,187,725	12.4%
OVERTIME	100-542-114	\$305,000	\$265,000	\$321,000	21.1%
LONGEVITY PAY	100-542-115	\$9,744	\$9,650	\$10,896	12.9%
INSURANCE ALLOWANCE	100-542-118	\$2,400	\$1,200	\$2,400	100%
CERTIFICATION PAY	100-542-119	\$15,910	\$8,400	\$25,920	208.6%
UNUM LIFE	100-542-120	\$4,459	\$5,400	\$3,805	-29.5%
FICA SOCIAL SECURITY	100-542-121	\$179,000	\$161,680	\$194,100	20.1%
WORKERS COMPENSATION	100-542-122	\$37,960	\$28,000	\$39,100	39.6%
STATE UNEMPLOYMENT TAXES	100-542-123	\$3,888	\$3,888	\$3,888	0%
RETIREMENT-TMRS	100-542-124	\$298,185	\$275,880	\$333,000	20.7%
HEALTH INSURANCE	100-542-126	\$175,278	\$174,155	\$181,119	4%
DENTAL INSURANCE	100-542-127	\$6,783	\$7,250	\$7,203	-0.6%
LONG TERM DISABILITY	100-542-128	\$5,286	\$5,700	\$5,007	-12.2%
VISION INSURANCE	100-542-129	\$1,251	\$1,200	\$1,224	2%
UNIFORMS (BUY)	100-542-131	\$16,500	\$16,500	\$17,300	4.8%
BUSINESS- TRANSPORTATION	100-542-133	\$400	\$400	\$400	0%
BUSINESS MEALS	100-542-135	\$700	\$700	\$700	0%
WORKSHOP TRAINING	100-542-141	\$15,750	\$18,000	\$17,550	-2.5%
PROFESSIONAL CONFERENCES	100-542-142	\$1,100	\$1,500	\$1,600	6.7%
MEMBERSHIPS AND DUES	100-542-143	\$1,200	\$1,500	\$1,200	-20%
SUBSCRIPTIONS AND BOOKS	100-542-144	\$2,725	\$2,725	\$3,000	10.1%
TRAINING- TRANSPORTATION	100-542-146	\$800	\$800	\$800	0%
TRAINING- LODGING	100-542-147	\$5,000	\$5,000	\$5,000	0%
TRAINING- MEALS	100-542-148	\$1,700	\$1,700	\$1,700	0%
Total EMPLOYEE SERVICES:		\$3,129,879	\$2,941,978	\$3,365,637	14.4%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	100-542-211	\$1,000	\$1,000	\$1,000	0%
POSTAGE	100-542-215	\$300	\$300	\$300	0%
OFFICE SECURITY	100-542-217	\$0		\$12,000	N/A
MISC. HARDWARE	100-542-226	\$300	\$300	\$300	0%
FOOD/MEALS	100-542-232	\$1,500	\$1,500	\$1,500	0%
CITY SPONSORED EVENTS	100-542-233	\$500	\$500	\$500	0%
TURNOUT PROTECTIVE GEAR	100-542-247	\$18,600	\$18,600	\$20,000	7.5%
HOUSEHOLD SUPPLIES	100-542-248	\$300	\$300	\$300	0%
FIRE PREVENTION SUPPLIES	100-542-249	\$1,800	\$1,800	\$1,800	0%
MEDICAL SUPPLIES	100-542-252	\$5,000	\$5,000	\$10,000	100%
CHEMICALS	100-542-253	\$2,000	\$2,400	\$3,100	29.2%
MINOR TOOLS/INSTRUMENTS	100-542-256	\$12,850	\$12,850	\$13,400	4.3%
RECOGNITION/AWARD SUPPLIES	100-542-257	\$400	\$400	\$400	0%
MISC. SUPPLIES	100-542-259	\$5,000	\$5,000	\$5,000	0%
OFFICE FURNITURE	100-542-261	\$4,500	\$4,500	\$4,500	0%
COMMUNICATION EQUIPMENT	100-542-262	\$4,000	\$4,000	\$4,000	0%
COMPUTER ACCESSORIES	100-542-264	\$300	\$300	\$300	0%
INSTRUMENTS/APPARATUS	100-542-265	\$23,700	\$23,700	\$101,600	328.7%
COMPUTERS	100-542-267	\$8,600	\$8,600	\$13,600	58.1%
APPLIANCES	100-542-268	\$50,005	\$5,000	\$5,000	0%
GROUNDS KEEPING EQUIPMENT	100-542-271	\$1,300	\$1,300	\$1,400	7.7%
Total OPERATIONAL SUPPLIES:		\$141,955	\$97,350	\$200,000	105.4%
FACILITIES OPERATIONS/MAINTENANCE					
LIGHT AND POWER	100-542-321	\$13,000	\$14,000	\$18,000	28.6%
NATURAL GAS, PROPANE	100-542-322	\$3,400	\$3,200	\$3,600	12.5%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
TRUNK TELEPHONE SYSTEM	100-542-323	\$4,200	\$4,200	\$4,300	2.4%
CELL PHONES	100-542-324	\$4,200	\$4,200	\$4,400	4.8%
WIRELESS DATA SERVICES	100-542-326	\$7,800	\$7,800	\$7,800	0%
MISC REPAIRS/MAINT	100-542-349	\$1,000	\$13,000	\$4,000	-69.2%
CLEANING SUPPLIES	100-542-352	\$600	\$600	\$700	16.7%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$34,200	\$47,000	\$42,800	-8.9%
EQUIPMENT OPERATIONS/MAINTENANCE					
LIGHT EQUIPMENT RENTAL	100-542-412	\$5,102	\$5,102	\$5,400	5.8%
MOTOR VEHICLE RENTAL	100-542-414	\$33,155	\$33,155	\$66,037	99.2%
TRUCKS, HEAVY EQUIP RENTAL	100-542-415	\$216,764	\$216,764	\$318,760	47.1%
REPLACEMENT FUND CONTRIBUTION	100-542-419	\$109,117	\$459,117	\$91,322	-80.1%
MACHINE TOOLS MAINT/REPAIR	100-542-432	\$1,800	\$1,500	\$1,800	20%
EQUIPMENT REPAIRS/MAINT	100-542-462	\$700	\$700	\$800	14.3%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$366,638	\$716,338	\$484,119	-32.4%
CONTRACT SERVICES AND FEES					
OTHER PROFESSIONAL SERVICES	100-542-519	\$14,000	\$14,000	\$0	-100%
OUTSIDE PRINTING	100-542-523	\$1,200	\$1,200	\$1,400	16.7%
TESTING/CERT. PERMITS	100-542-526	\$15,950	\$15,950	\$16,050	0.6%
DELIVERY, COURIER SERVICE	100-542-527	\$600	\$600	\$600	0%
SOFTWARE MAINT/LICENSE	100-542-532	\$22,900	\$23,500	\$24,800	5.5%
OTHER CONTRACT SERVICES	100-542-539	\$52,200	\$48,600	\$55,200	13.6%
Total CONTRACT SERVICES AND FEES:		\$106,850	\$103,850	\$98,050	-5.6%
Total Expense Objects:		\$3,779,522	\$3,906,516	\$4,190,606	7.3%

FY 2023 Major Accomplishments

- Added Fire Inspector/Investigator position.
- Completed Fire Service Master Plan with Citygate Associates.
- Obtained ISO PPC rating of 2.
- Partnered with Dell Children's Hospital to host child car seat inspection events.
- Certified three child car seat installation technicians.
- Certified three hazardous materials technicians.
- Purchased rope rescue equipment.
- Placed new command vehicle in service.
- Developed new hire candidate physical ability test.
- Continued close working relationships with Samsung fire protection and safety teams.



FY 2024 Major Goals & Objectives

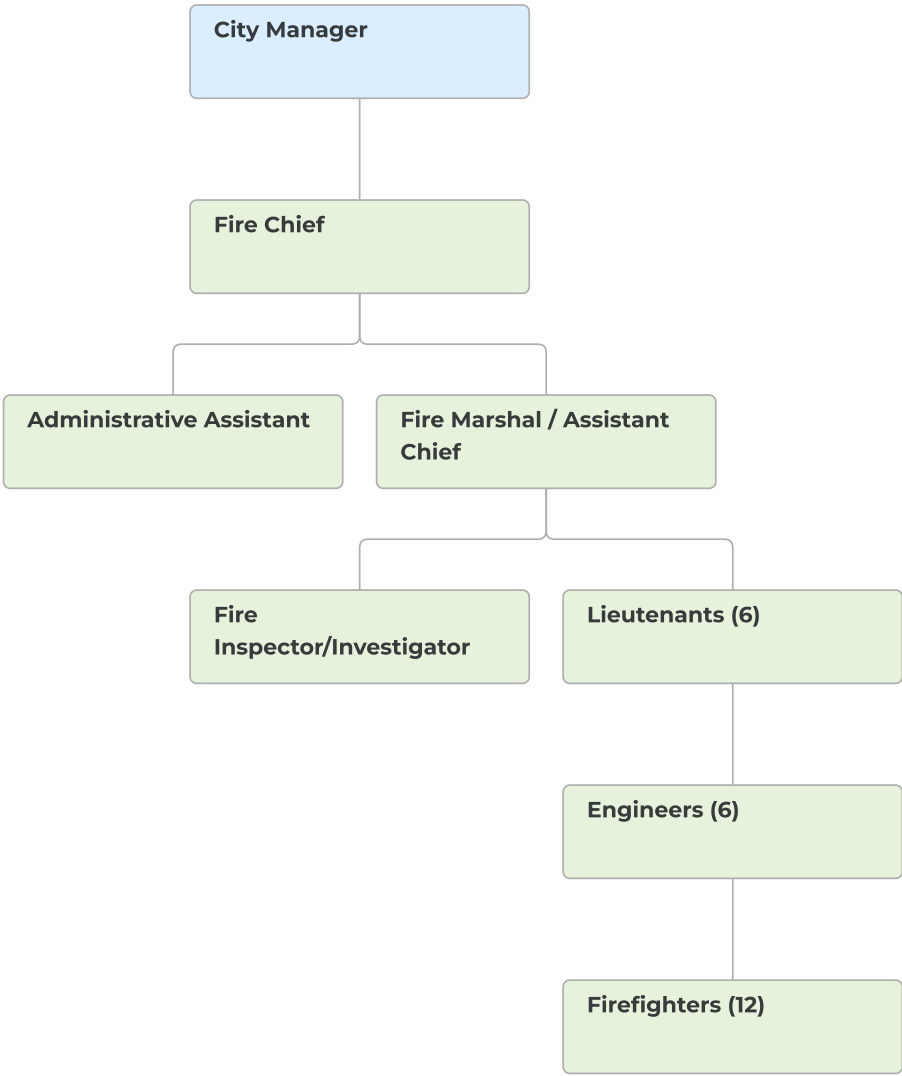


- Continue to seek ways to better serve our citizens and guests.
- Continue fire safety code inspections at businesses throughout the city.
- Further education of the public on general safety tips, fire prevention, and handling of emergencies in the workplace and the home.
- Encourage levels of higher education and increased learning opportunities for our personnel.
- Work towards 100% of department certified as hazmat technicians.
- Place quick response vehicle in service.
- Hire a minimum of three additional firefighters.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Responses:</u>			
# of Fire-Related Responses	139	135	140
# of Emergency Medical Services (EMS)	1,550	1,600	1,600
# of Other Response Calls	767	1,065	900
Total Request for Emergency Services	2,456	2,800	2,640

Organizational Chart



Police Department



Henry Fluck
Police Chief

Mission

It is the mission of the Taylor Police Department to provide the highest level of proactive and responsive service to the City of Taylor in partnership with neighborhoods and the entire community. We shall endeavor to detect and solve problems to thereby afford the citizens of Taylor the highest quality of life possible. This service shall be provided with honor, integrity, and pride.



Department Description

The [Taylor Police Department](#) is accredited through the Texas Police Chief's Best Practices Accreditation Program (obtained in 2021). The Department is a progressive, values-based organization that works in partnership with the community to address issues that affect the quality of life, and in concert with stakeholders, seeks to improve the quality of life for the residents, businesses, and visitors of the City of Taylor. We are a 24/7 full-service law enforcement agency with our own Communications/911 center.

Taylor continues to maintain a low violent crime rate. The department's command structure and organizational chart shows the number of sworn classifications under the Police Chief include 2 appointed Commanders, 5 Sergeants, 4 Corporals, and 18 Police Officers. The staffing includes a minimal number of specialized positions, deploying 22 of our 30 officers (73%) to patrol or traffic enforcement duties.

The Taylor Police Department was also awarded a one-year continuation grant through the Office of the Governor, allowing our Victims Services Coordinator position, which is 80% grant funded and 20% city funded, to continue through the end of the 2023 fiscal year.

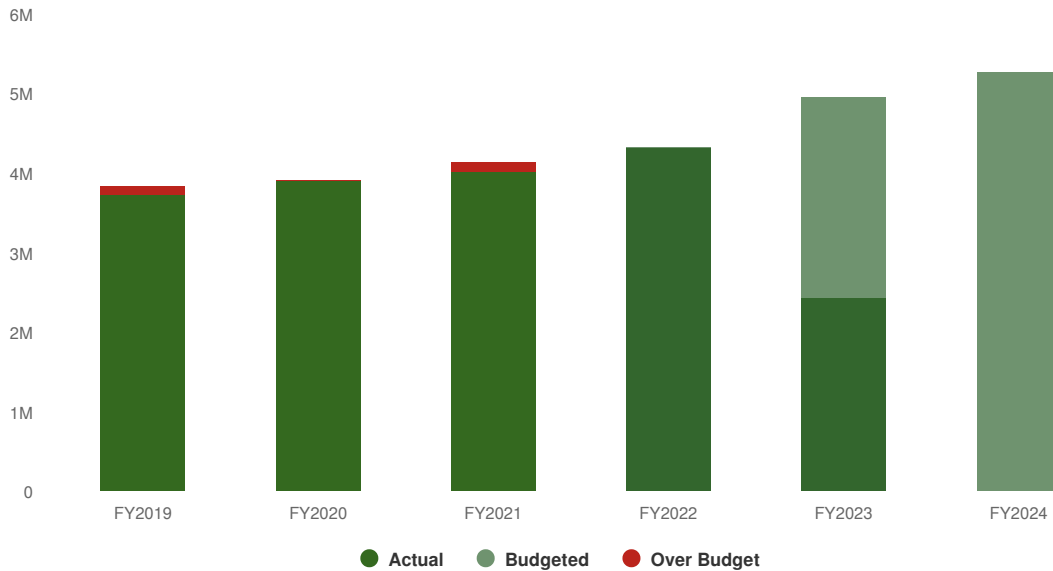
Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies
Internal Process Strategies
Customer Strategies

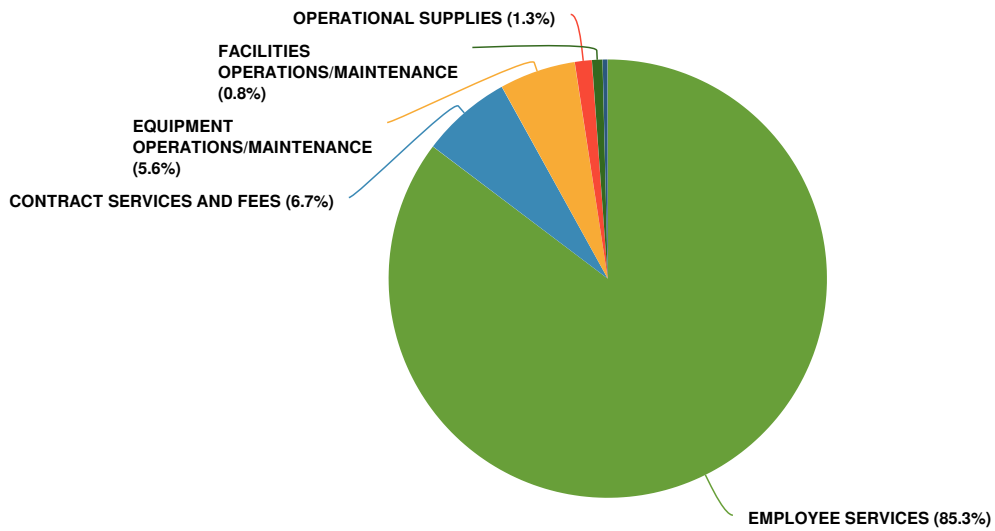
\$5,282,612 **\$328,085**
(6.62% vs. prior year)

Police Department Proposed and Historical Budget vs. Actual

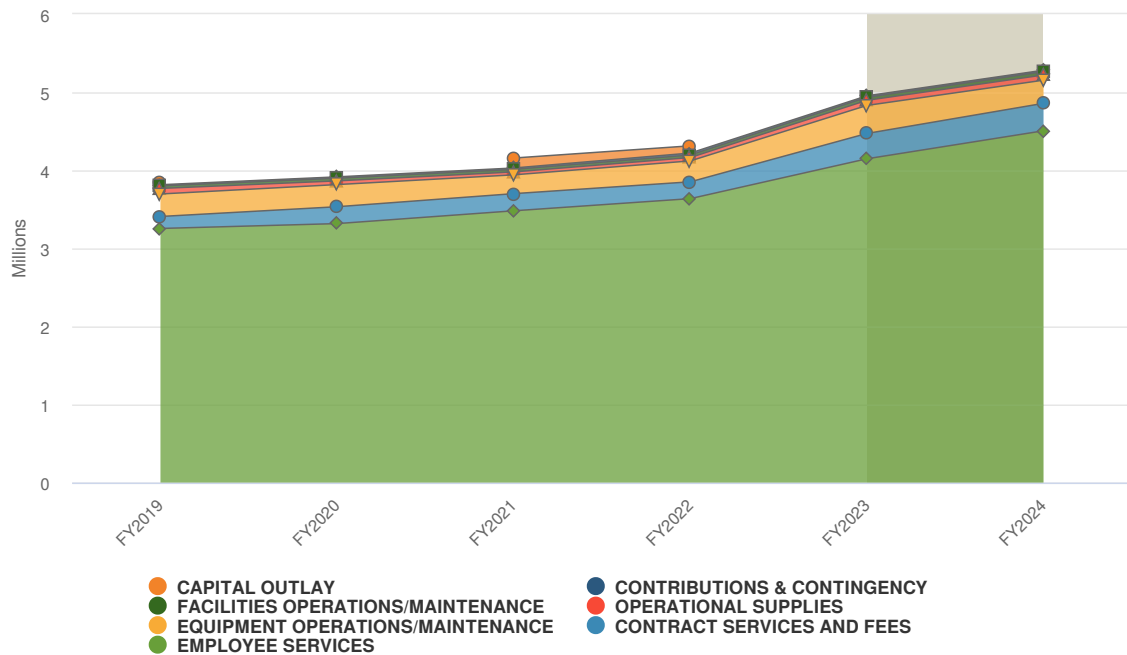


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-552-111	\$2,789,260	\$2,867,000	\$3,073,500	7.2%
OVERTIME	100-552-114	\$180,000	\$175,000	\$175,000	0%
LONGEVITY PAY	100-552-115	\$15,792	\$16,130	\$17,616	9.2%
INSURANCE ALLOWANCE	100-552-118	\$2,400	\$1,200	\$2,400	100%
CERTIFICATION PAY	100-552-119	\$37,110	\$8,950	\$74,160	728.6%
UNUM LIFE	100-552-120	\$7,434	\$7,950	\$6,589	-17.1%
FICA SOCIAL SECURITY	100-552-121	\$227,000	\$239,650	\$254,615	6.2%
WORKERS COMPENSATION	100-552-122	\$61,005	\$45,000	\$62,835	39.6%
STATE UNEMPLOYMENT TAXES	100-552-123	\$6,550	\$6,550	\$6,550	0%
RETIREMENT-TMRS	100-552-124	\$378,500	\$399,050	\$430,000	7.8%
HEALTH INSURANCE	100-552-126	\$274,874	\$295,310	\$322,865	9.3%
DENTAL INSURANCE	100-552-127	\$10,478	\$12,100	\$11,815	-2.4%
LONG TERM DISABILITY	100-552-128	\$9,478	\$8,400	\$8,669	3.2%
VISION INSURANCE	100-552-129	\$1,930	\$1,910	\$2,010	5.2%
UNIFORMS (BUY)	100-552-131	\$24,160	\$24,160	\$23,890	-1.1%
WORKSHOP TRAINING	100-552-141	\$9,100	\$6,100	\$9,100	49.2%
PROFESSIONAL CONFERENCES	100-552-142	\$0	\$4,089	\$650	-84.1%
MEMBERSHIPS AND DUES	100-552-143	\$1,041	\$1,200	\$1,140	-5%
SUBSCRIPTIONS AND BOOKS	100-552-144	\$1,275	\$2,200	\$1,300	-40.9%
TRAINING- TRANSPORTATION	100-552-146	\$680	\$680	\$100	-85.3%
TRAINING- LODGING	100-552-147	\$3,400	\$5,000	\$4,600	-8%
TRAINING- MEALS	100-552-148	\$930	\$1,378	\$1,280	-7.1%
LEOSE-TRAINING	100-552-149	\$13,753	\$18,900	\$15,967	-15.5%
Total EMPLOYEE SERVICES:		\$4,056,150	\$4,147,907	\$4,506,651	8.6%
OPERATIONAL SUPPLIES					

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
GENERAL OFFICE SUPPLIES	100-552-211	\$8,160	\$8,160	\$8,500	4.2%
PHOTOGRAPHIC SUPPLIES	100-552-213	\$500	\$500	\$520	4%
COMPUTER SUPPLIES	100-552-214	\$2,600	\$2,600	\$2,700	3.8%
POSTAGE	100-552-215	\$1,275	\$1,275	\$1,350	5.9%
FOOD/MEALS	100-552-232	\$1,600	\$1,800	\$1,860	3.3%
MISC OCCASIONS	100-552-236	\$2,000	\$2,000	\$2,080	4%
FIRE ARMS SUPPLIES	100-552-242	\$11,550	\$11,550	\$12,010	4%
INVESTIGATIVE SUPPLIES	100-552-243	\$2,500	\$2,500	\$2,600	4%
MINOR TOOLS/INSTRUMENTS	100-552-256	\$2,400	\$3,400	\$2,700	-20.6%
MISC. SUPPLIES	100-552-259	\$3,900	\$2,100	\$2,970	41.4%
OFFICE FURNITURE	100-552-261	\$8,443	\$3,000	\$3,120	4%
COMPUTER ACCESSORIES	100-552-264	\$1,150	\$1,250	\$2,290	83.2%
COMPUTERS	100-552-267	\$47,247	\$24,600	\$22,800	-7.3%
OTHER OFFICE EQUIPMENT	100-552-269	\$1,070	\$1,070	\$1,110	3.7%
Total OPERATIONAL SUPPLIES:		\$94,395	\$65,805	\$66,610	1.2%
FACILITIES OPERATIONS/MAINTENANCE					
LIGHT AND POWER	100-552-321	\$14,000	\$14,000	\$19,300	37.9%
TRUNK TELEPHONE SYSTEM	100-552-323	\$3,000	\$7,000	\$4,500	-35.7%
CELL PHONES	100-552-324	\$8,650	\$8,650	\$9,500	9.8%
WIRELESS DATA SERVICES	100-552-326	\$7,700	\$7,700	\$7,700	0%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$33,350	\$37,350	\$41,000	9.8%
EQUIPMENT OPERATIONS/MAINTENANCE					
MOTOR VEHICLE RENTAL	100-552-414	\$209,479	\$209,479	\$266,876	27.4%
REPLACEMENT FUND CONTRIBUTION	100-552-419	\$142,926	\$142,926	\$23,526	-83.5%
EQUIPMENT REPAIRS/MAINT	100-552-462	\$4,950	\$6,600	\$6,140	-7%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$357,355	\$359,005	\$296,542	-17.4%
CONTRACT SERVICES AND FEES					
MEDICAL SERVICES	100-552-514	\$0	\$3,000	\$0	-100%
OUTSIDE PRINTING	100-552-523	\$2,071	\$2,250	\$1,750	-22.2%
SOFTWARE MAINT/LICENSE	100-552-532	\$113,896	\$90,010	\$119,256	32.5%
OTHER CONTRACT SERVICES	100-552-539	\$290,271	\$229,200	\$230,803	0.7%
Total CONTRACT SERVICES AND FEES:		\$406,238	\$324,460	\$351,809	8.4%
CONTRIBUTIONS & CONTINGENCY					
OTHER CONTRIBUTIONS	100-552-819	\$20,000	\$20,000	\$20,000	0%
Total CONTRIBUTIONS & CONTINGENCY:		\$20,000	\$20,000	\$20,000	0%
Total Expense Objects:		\$4,967,488	\$4,954,527	\$5,282,612	6.6%

FY 2023 Major Accomplishments

- The Office of the Governor awarded the Taylor Police Department a 1-year continuation grant in the amount of \$65,775.36 allowing our Victim Services Coordinator position to continue through 2023.
- Reapplied and received for the Department of Justice's Patrick Leahy Bulletproof Vest Partnership. For this grant, funding will cover 50% of vests purchased.
- Detective Aaron Koch received the Hope Alliance Officer of the Year Award for providing outstanding service to victims of crime.
- Victim Service Coordinator Priscilla Moreno was selected by the Williamson County Sheriff's Department as their Victim Services Professional of the Year.
- Initiated the duty weapon upgrades to Glock.
- Upgrade end-of-life tasers.
- Major improvements to flooring of the police station.
- Major improvements to upgrade and re-furbish the Police Department Communications Center.
- The Taylor Animal Shelter was given a favorable rating during their annual state inspection in May.



FY 2024 Major Goals & Objectives

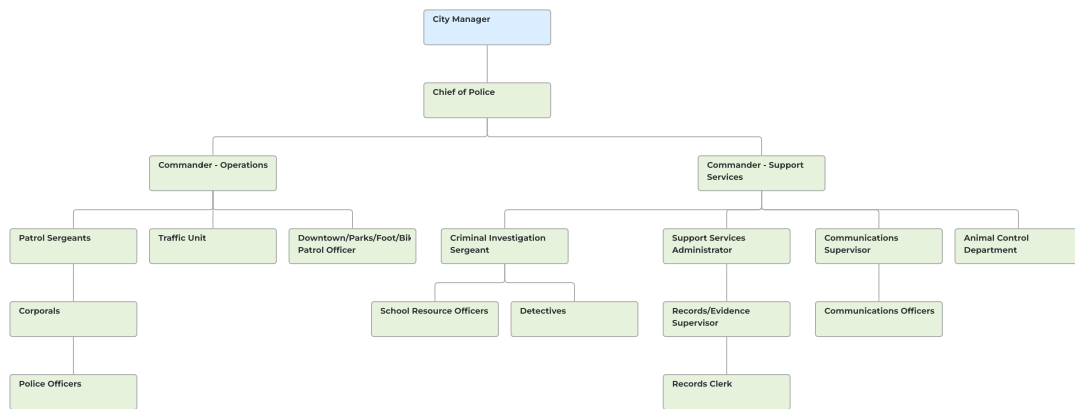


- Added 2 new Police Officer positions, which adds one additional officer to two of the four patrol shifts.
- Add one Downtown/ Parks /Foot Patrol/Bike Patrol Officer.
- Continue with our Victim Services Coordinator position to provide needed services to victims of crime and their families with the expiration of the grant and to be funded by the City.
- Reapply and receive for the Department of Justice's Patrick Leahy Bulletproof Vest Partnership.
- Continue with community engagement events such as Coffee with a Cop, National Night Out, Back-to-school Bash, etc.
- Begin working on the needs assessment and design and development project of the new City Hall and Police Facility.
- Begin upgrading patrol vehicle laptops.
- Complete long-term remodel project of the Animal Shelter.
- Implement 8 Automated License Plate Recognition Readers to gateways in the City.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
Offense Reports - Total	1,371	931	977
Arrests	320	370	388
Calls for Service	23,904	25,177	26,435
Traffic Stops	3,133	2,935	3,081
Citations	3,119	3,556	3,734
Accidents	534	585	614
<u>Effectiveness:</u>			
Clearance Rate for Group A Offenses	33%	34%	36%
<u>Efficiencies:</u>			
Patrol and Traffic Staffing as a % of sworn classifications	73%	73%	76%

Organizational Chart



Streets & Grounds Department



Jim Gray
Public Works Director

Mission

The Street /Grounds Department will continue to improve and provide the highest level of customer service to the citizens of Taylor.



Department Description

The [Street / Grounds Division \(http://www.taylor.tx.gov/46/Public-Works\)](http://www.taylor.tx.gov/46/Public-Works) is responsible for maintaining city streets, drainage ways, city owned sidewalks, street signs, pavement markings, parkland, the municipal airport, public properties, and the city cemetery. The Street/Grounds Division provides the traveling public with:

- High level of customer service.
- Protection of the investment of public streets through adequate repairs and preventive maintenance.
- Timely response to hazardous and inclement conditions.
- Repair and replacement of all street signs.
- Proper drainage maintenance.
- Citizen Issue Resolution.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

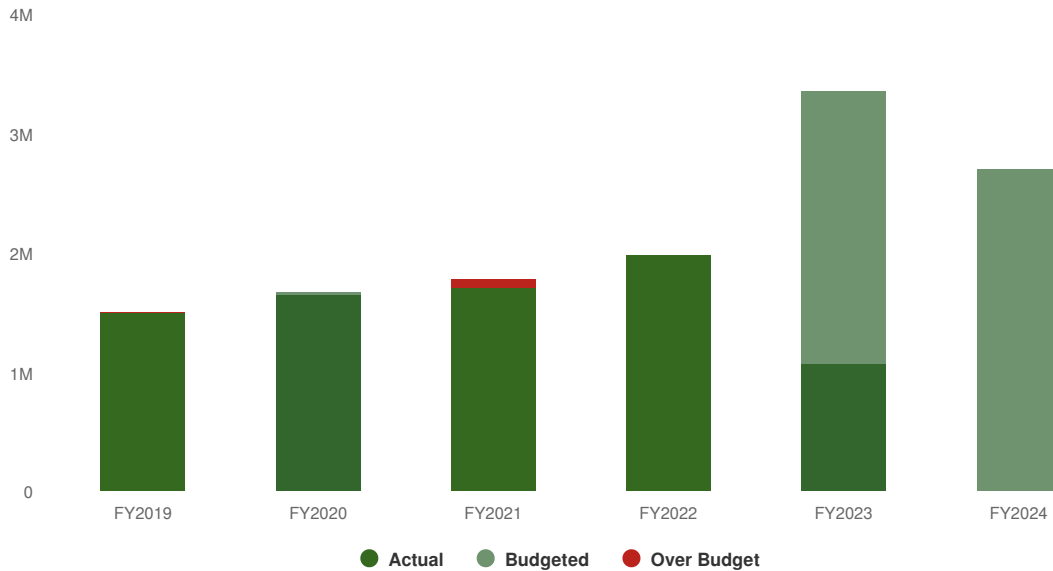
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

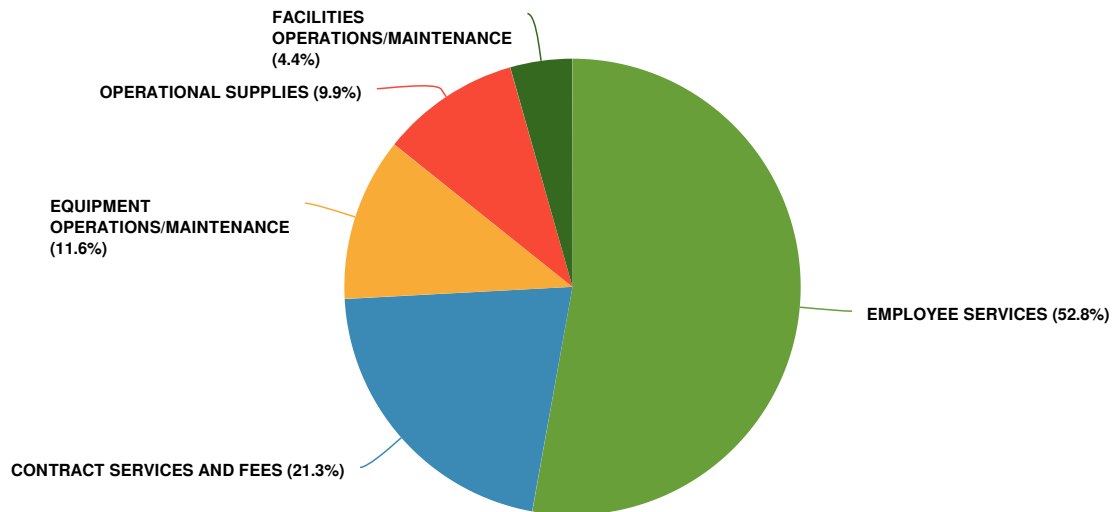
\$2,706,450 **-\$658,317**
(-19.57% vs. prior year)

Streets & Grounds Department Proposed and Historical Budget vs. Actual

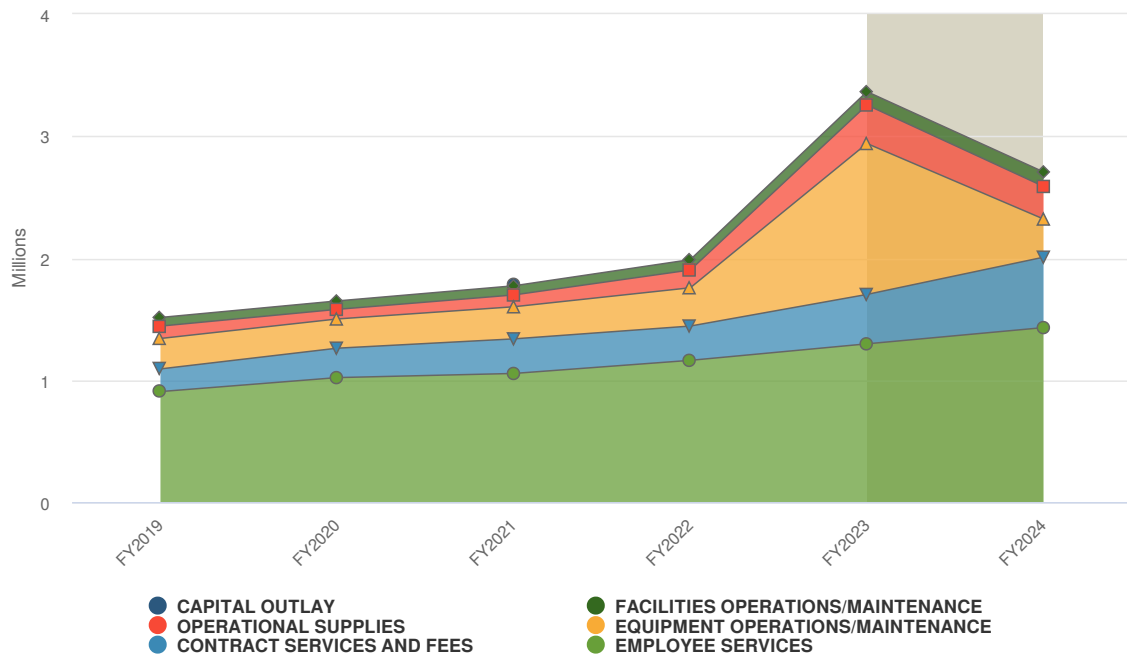


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL TIME	100-563-111	\$887,818	\$877,555	\$976,950	11.3%
OVERTIME	100-563-114	\$0	\$20,000	\$20,800	4%
LONGEVITY PAY	100-563-115	\$6,144	\$7,010	\$6,864	-2.1%
INSURANCE ALLOWANCE	100-563-118	\$0	\$1,200	\$0	-100%
CERTIFICATION PAY	100-563-119	\$1,440	\$1,440	\$1,440	0%
UNUM LIFE	100-563-120	\$2,933	\$2,440	\$2,158	-11.6%
FICA SOCIAL SECURITY	100-563-121	\$70,367	\$67,875	\$75,460	11.2%
WORKERS COMPENSATION	100-563-122	\$38,665	\$30,000	\$39,825	32.8%
STATE UNEMPLOYMENT TAXES	100-563-123	\$2,592	\$2,592	\$2,592	0%
RETIREMENT-TMRS	100-563-124	\$114,147	\$115,490	\$130,280	12.8%
HEALTH INSURANCE	100-563-126	\$117,372	\$113,580	\$125,996	10.9%
DENTAL INSURANCE	100-563-127	\$4,525	\$4,830	\$4,610	-4.6%
LONG TERM DISABILITY	100-563-128	\$3,700	\$2,575	\$2,839	10.3%
VISION INSURANCE	100-563-129	\$932	\$760	\$783	3%
UNIFORMS (BUY)	100-563-131	\$7,084	\$6,684	\$12,505	87.1%
UNIFORM RENTAL	100-563-132	\$15,375	\$12,825	\$16,588	29.3%
WORKSHOP TRAINING	100-563-141	\$0	\$2,400	\$2,400	0%
PROFESSIONAL CONFERENCES	100-563-142	\$0	\$21,537	\$1,537	-92.9%
MEMBERSHIPS AND DUES	100-563-143	\$0	\$934	\$1,238	32.5%
SUBSCRIPTIONS AND BOOKS	100-563-144	\$0	\$592	\$616	4.1%
TRAINING- TRANSPORTATION	100-563-146	\$0	\$740	\$740	0%
TRAINING- LODGING	100-563-147	\$0	\$3,120	\$3,120	0%
TRAINING- MEALS	100-563-148	\$0	\$810	\$810	0%
Total EMPLOYEE SERVICES:		\$1,273,093	\$1,296,989	\$1,430,151	10.3%
OPERATIONAL SUPPLIES					

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
GENERAL OFFICE SUPPLIES	100-563-211	\$4,023	\$3,523	\$3,665	4%
POSTAGE	100-563-215	\$0	\$52	\$54	3.8%
OFFICE SECURITY	100-563-217	\$0	\$1,483	\$1,496	0.9%
STREET REPAIR MATERIALS	100-563-221	\$0	\$100,000	\$104,000	4%
STRIPING AND STREET SIGNS	100-563-222	\$42,707	\$22,707	\$117,814	418.8%
SAND AND GRAVEL	100-563-225	\$0	\$500	\$520	4%
MISC. HARDWARE	100-563-226	\$1,215	\$515	\$537	4.3%
FOOD/MEALS	100-563-232	\$2,665	\$2,165	\$2,144	-1%
MEDICAL SUPPLIES	100-563-252	\$0	\$1,236	\$1,285	4%
CHEMICALS	100-563-253	\$0	\$4,903	\$5,101	4%
BOTANICAL/LANDSCAPE	100-563-254	\$0	\$8,342	\$8,676	4%
RECREATIONAL/SPORTS EQUIP.	100-563-255	\$0	\$515	\$536	4.1%
MINOR TOOLS/INSTRUMENTS	100-563-256	\$1,551	\$751	\$782	4.1%
MISC. SUPPLIES	100-563-259	\$1,118	\$618	\$643	4%
OFFICE FURNITURE	100-563-261	\$0	\$2,000	\$2,080	4%
COMMUNICATION EQUIPMENT	100-563-262	\$0	\$6,250	\$6,470	3.5%
COMPUTER ACCESSORIES	100-563-264	\$0	\$200	\$208	4%
COMPUTERS	100-563-267	\$0	\$4,000	\$0	-100%
APPLIANCES	100-563-268	\$0	\$800	\$0	-100%
OTHER OFFICE EQUIPMENT	100-563-269	\$0	\$2,500	\$2,600	4%
GROUNDS KEEPING EQUIPMENT	100-563-271	\$0	\$2,822	\$2,934	4%
STREET MAINTENANCE EQUIPMENT	100-563-272	\$0	\$5,012	\$1,469	-70.7%
OTHER OPERATIONAL EQUIPMENT	100-563-279	\$0	\$145,021	\$4,181	-97.1%
Total OPERATIONAL SUPPLIES:		\$53,279	\$315,915	\$267,195	-15.4%
FACILITIES OPERATIONS/MAINTENANCE					
SHORT TERM RENTAL	100-563-313	\$0	\$1,040	\$1,082	4%

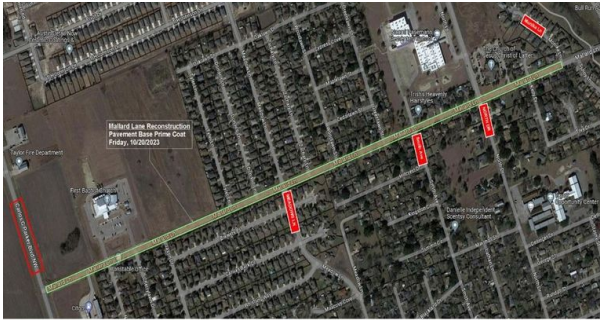
Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
LIGHT AND POWER	100-563-321	\$65,000	\$68,000	\$89,700	31.9%
NATURAL GAS,PROPANE	100-563-322	\$2,300	\$2,500	\$5,000	100%
TRUNK TELEPHONE SYSTEM	100-563-323	\$3,300	\$3,200	\$3,500	9.4%
CELL PHONES	100-563-324	\$4,100	\$3,700	\$5,000	35.1%
MISC REPAIRS/MAINT	100-563-349	\$1,536	\$30,875	\$14,690	-52.4%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$76,236	\$109,315	\$118,972	8.8%
EQUIPMENT OPERATIONS/MAINTENANCE					
LIGHT EQUIPMENT RENTAL	100-563-412	\$32,787	\$32,787	\$34,425	5%
MOTOR VEHICLE RENTAL	100-563-414	\$57,389	\$57,389	\$83,286	45.1%
TRUCKS, HEAVY EQUIP RENTAL	100-563-415	\$73,764	\$73,764	\$97,254	31.8%
LIGHT EQUIP RENTAL-EXTERNAL	100-563-416	\$0	\$6,180	\$23,400	278.6%
TRUCK/HEAVY EQUIP RENTAL/EXT	100-563-418	\$0	\$25,750	\$26,780	4%
REPLACEMENT FUND CONTRIBUTION	100-563-419	\$1,041,583	\$1,041,583	\$47,818	-95.4%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$1,205,523	\$1,237,453	\$312,963	-74.7%
CONTRACT SERVICES AND FEES					
OTHER PROFESSIONAL SERVICES	100-563-519	\$0	\$1,000	\$1,040	4%
TESTING/CERT. PERMITS	100-563-526	\$0	\$1,465	\$1,406	-4%
ADVERTISING	100-563-528	\$500	\$0	\$800	N/A
TRASH COLLECTION SERVICE	100-563-531	\$0	\$19,020	\$20,160	6%
SOFTWARE MAINT/LICENSE	100-563-532	\$300	\$5,826	\$4,793	-17.7%
OTHER CONTRACT SERVICES	100-563-539	\$6,417	\$377,784	\$548,970	45.3%
Total CONTRACT SERVICES AND FEES:		\$7,217	\$405,095	\$577,169	42.5%
Total Expense Objects:		\$2,615,348	\$3,364,767	\$2,706,450	-19.6%

FY 2023 Major Accomplishments

- Completed 69 street segments for level-ups spanning 5 miles.
- Started MDUS crew for drainage maintenance.
- Started TUF crew for continuous street maintenance.
- Improved training and safety programs to encompass balanced training for all employees.
- Increased street asphalt patching work.



FY 2024 Major Goals & Objectives



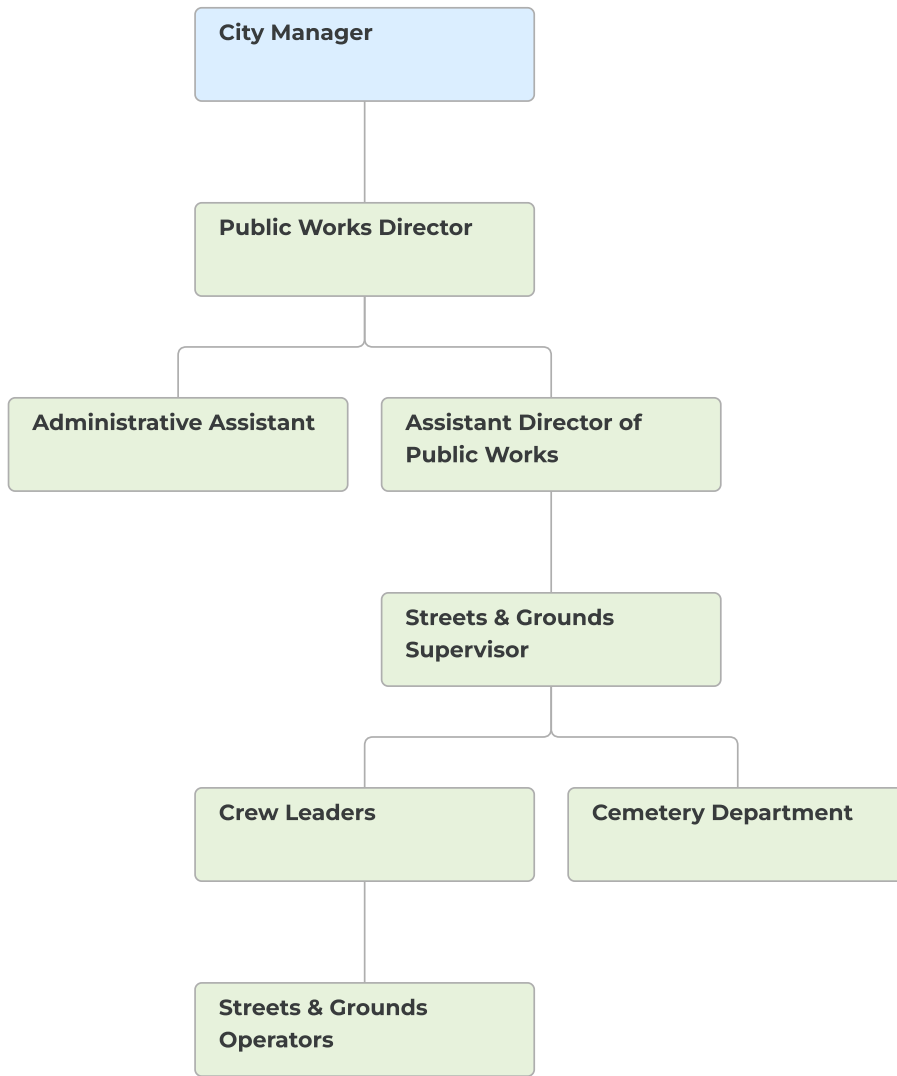
- Work with Facilities Master Plan for a new PW Facility.
- Complete the 2024 Street and Curb Study.
- Complete 2024 Level-Up Program
- Complete 2024 Cemetery Road Project.
- Cut creeks every 6 weeks.



Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
# of full-time employees	18	18	18
<u>Outputs:</u>			
Cold Mix in Tons	3,450	3,450	3,450
Crack Sealing in Tons	9	9	9
Tac Oil in Gallons	4,220	4,220	4,220
Park Acreage	243	243	243
Cemetery Acreage	185	185	185
Airport Acreage	185	185	185
City Properties Acreage	3	3	3
Trustee Properties Acreage	2	2	2
Right of Way Acreage	133	133	133
Total Acreage Crew Cuts	450	257	257
<u>Effectiveness:</u>			
% Utility Cuts Repaired within 30 days	95%	60%	95%
% Sweeping Completed on Schedule	85%	85%	85%
% Park Mowing within 25 Days	100%	100%	100%
<u>Efficiencies:</u>			
Street Miles Maintained	231	231	231

Organizational Chart



Parks & Recreation



Tyler Bybee
Parks & Recreation Director

Mission

To enhance the quality of life through positive recreational experiences in the community by maintaining and enhancing park facilities and athletic fields and facilitating quality special event programming and sports tournaments.



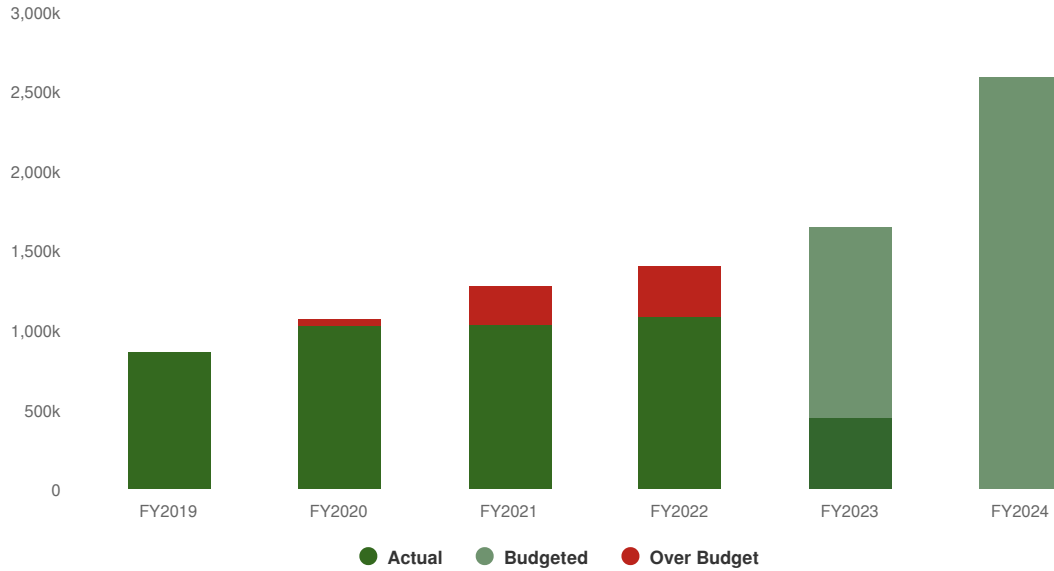
Department Description:

The Parks and Recreation Department is responsible for maintaining twenty-two athletic fields, one pool, two splash pads, four rentable pavilions, one community center, one skate park, developing and implementing city wide special events/programs, sustaining tourism through activities at the Taylor Regional Park and Sports Complex and providing other recreational activities through cooperation with local leagues and associations.

Expenditures Summary

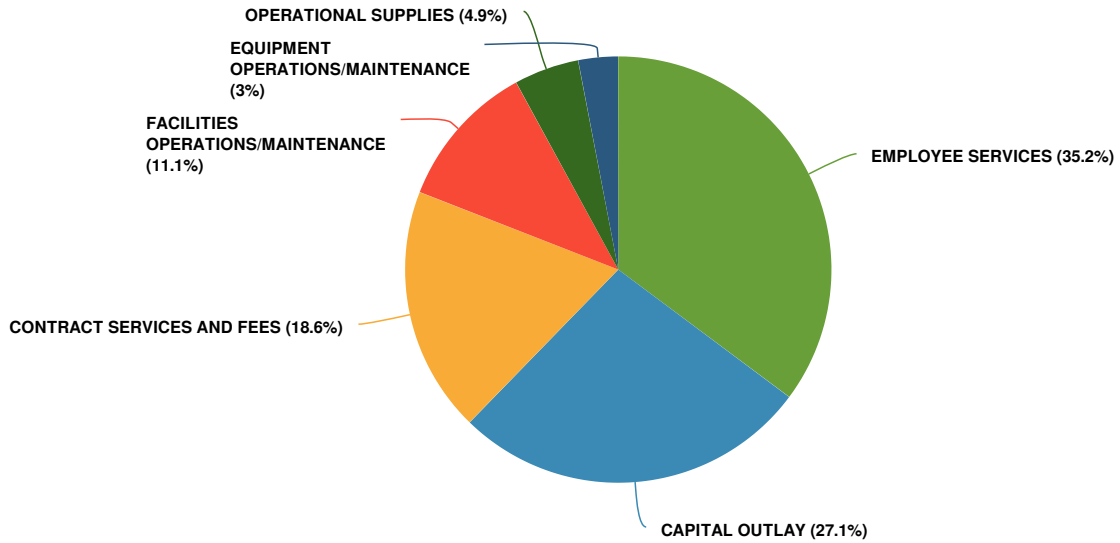
\$2,595,310 **\$941,006**
(56.88% vs. prior year)

Parks & Recreation Proposed and Historical Budget vs. Actual

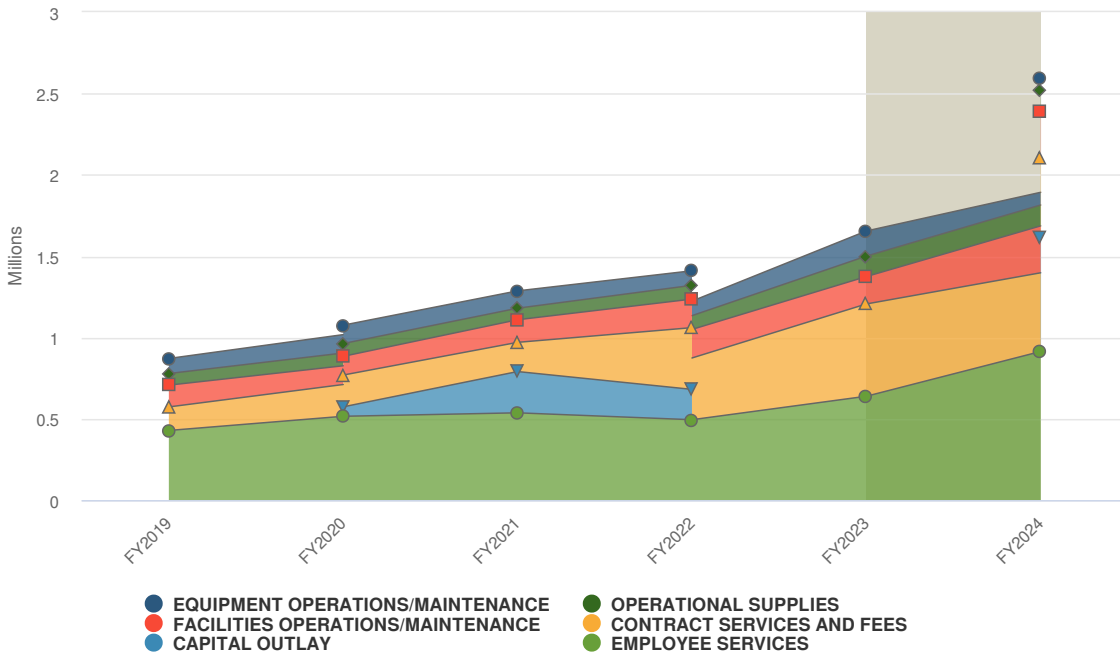


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Expense Objects						
EMPLOYEE SERVICES						
REGULAR FULL TIME	100-565-111	\$446,573	\$423,710	\$638,490	50.7%	
OVERTIME	100-565-114	\$25,000	\$25,191	\$33,137	31.5%	
LONGEVITY PAY	100-565-115	\$912	\$1,300	\$1,248	-4%	
CERTIFICATION PAY	100-565-119	\$180	\$180	\$180	0%	
UNUM LIFE	100-565-120	\$1,012	\$1,200	\$1,288	7.3%	
FICA SOCIAL SECURITY	100-565-121	\$34,256	\$34,455	\$45,650	32.5%	
WORKERS COMPENSATION	100-565-122	\$10,845	\$8,000	\$11,170	39.6%	
STATE UNEMPLOYMENT TAXES	100-565-123	\$1,296	\$1,296	\$1,296	0%	
RETIREMENT-TMRS	100-565-124	\$57,586	\$58,650	\$78,785	34.3%	
HEALTH INSURANCE	100-565-126	\$57,381	\$64,360	\$78,748	22.4%	
DENTAL INSURANCE	100-565-127	\$2,097	\$2,560	\$2,881	12.5%	
LONG TERM DISABILITY	100-565-128	\$1,373	\$1,270	\$1,694	33.4%	
VISION INSURANCE	100-565-129	\$408	\$405	\$489	20.7%	
UNIFORMS (BUY)	100-565-131	\$5,667	\$5,667	\$6,593	16.3%	
UNIFORM RENTAL	100-565-132	\$2,000	\$2,000	\$2,413	20.7%	
WORKSHOP TRAINING	100-565-141	\$1,302	\$1,379	\$1,354	-1.8%	
PROFESSIONAL CONFERENCES	100-565-142	\$1,375	\$1,325	\$1,752	32.2%	
MEMBERSHIPS AND DUES	100-565-143	\$660	\$757	\$1,207	59.4%	
TRAINING- TRANSPORTATION	100-565-146	\$225	\$225	\$225	0%	
TRAINING- LODGING	100-565-147	\$3,420	\$3,420	\$3,960	15.8%	
TRAINING- MEALS	100-565-148	\$771	\$771	\$939	21.8%	
Total EMPLOYEE SERVICES:		\$654,339	\$638,121	\$913,499	43.2%	
OPERATIONAL SUPPLIES						
GENERAL OFFICE SUPPLIES	100-565-211	\$1,648	\$1,648	\$1,714	4%	
POSTAGE	100-565-215	\$103	\$103	\$107	3.9%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
OFFICE SECURITY	100-565-217	\$3,270	\$3,270	\$3,401	4%	
STRIPING AND STREET SIGNS	100-565-222	\$6,180	\$6,180	\$6,427	4%	
SAND AND GRAVEL	100-565-225	\$12,360	\$12,360	\$12,855	4%	
MISC. HARDWARE	100-565-226	\$525	\$525	\$546	4%	
FOOD/MEALS	100-565-232	\$615	\$615	\$640	4.1%	
CITY SPONSORED EVENTS	100-565-233	\$11,812	\$11,812	\$12,148	2.8%	
MEDICAL SUPPLIES	100-565-252	\$1,030	\$1,030	\$1,071	4%	
CHEMICALS	100-565-253	\$37,445	\$37,445	\$38,946	4%	
BOTANICAL/LANDSCAPE	100-565-254	\$13,999	\$13,999	\$14,559	4%	
MINOR TOOLS/INSTRUMENTS	100-565-256	\$618	\$618	\$643	4%	
MISC. SUPPLIES	100-565-259	\$4,121	\$4,121	\$4,286	4%	
OFFICE FURNITURE	100-565-261	\$4,000	\$4,000	\$500	-87.5%	
COMPUTERS	100-565-267	\$1,100	\$1,133	\$3,500	208.9%	
APPLIANCES	100-565-268	\$1,000	\$1,000	\$0	-100%	
GROUNDS KEEPING EQUIPMENT	100-565-271	\$5,253	\$5,253	\$5,463	4%	
SPORTS EQUIPMENT	100-565-277	\$18,568	\$18,568	\$19,312	4%	
OTHER OPERATIONAL EQUIPMENT	100-565-279	\$2,060	\$2,060	\$2,142	4%	
Total OPERATIONAL SUPPLIES:		\$125,707	\$125,740	\$128,260	2%	
FACILITIES OPERATIONS/MAINTENANCE						
LONG TERM LEASE	100-565-311	\$1,471	\$1,471	\$1,471	0%	
LIGHT AND POWER	100-565-321	\$52,000	\$57,000	\$71,800	26%	
NATURAL GAS, PROPANE	100-565-322	\$2,300	\$2,300	\$2,400	4.3%	
TRUNK TELEPHONE SYSTEM	100-565-323	\$650	\$650	\$650	0%	
CELL PHONES	100-565-324	\$2,700	\$2,700	\$3,680	36.3%	
WIRELESS DATA SERVICES	100-565-326	\$912	\$912	\$912	0%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
MISC REPAIRS/MAINT	100-565-349	\$91,425	\$91,425	\$195,082	113.4%	
CLEANING SUPPLIES	100-565-352	\$12,000	\$12,000	\$12,480	4%	
Total FACILITIES OPERATIONS/MAINTENANCE:		\$163,458	\$168,458	\$288,475	71.2%	
EQUIPMENT OPERATIONS/MAINTENANCE						
LIGHT EQUIPMENT RENTAL	100-565-412	\$13,662	\$13,662	\$14,345	5%	
MOTOR VEHICLE RENTAL	100-565-414	\$31,877	\$31,877	\$41,714	30.9%	
REPLACEMENT FUND CONTRIBUTION	100-565-419	\$12,231	\$108,881	\$22,132	-79.7%	
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$57,770	\$154,420	\$78,191	-49.4%	
CONTRACT SERVICES AND FEES						
OTHER PROFESSIONAL SERVICES	100-565-519	\$0	\$50,000	\$0	-100%	
OUTSIDE PRINTING	100-565-523	\$2,060	\$2,060	\$2,143	4%	
TESTING/CERT. PERMITS	100-565-526	\$11,075	\$11,075	\$11,075	0%	
SOFTWARE MAINT/LICENSE	100-565-532	\$6,500	\$4,125	\$6,500	57.6%	
OTHER CONTRACT SERVICES	100-565-539	\$202,305	\$500,305	\$464,167	-7.2%	
Total CONTRACT SERVICES AND FEES:		\$221,940	\$567,565	\$483,885	-14.7%	
CAPITAL OUTLAY						
CONSTRUCTION	100-565-742	\$0	\$0	\$703,000	N/A	
Total CAPITAL OUTLAY:		\$0	\$0	\$703,000	N/A	
Total Expense Objects:		\$1,223,214	\$1,654,304	\$2,595,310	56.9%	

FY 2023 Major Accomplishments

- Hired Recreation Coordinator position and started a large variety of program/events opportunities for residents of all ages, abilities, cultures, and interests.
- Completed the Soccer Mini Pitch Project in Murphy Park in conjunction with the US Soccer Foundation and other nonprofit organizations.
- Set new rental revenue records with the addition of the Dickey-Givens Community Center
- Celebrated Murphy Park Centennial 1923-2023
- Added first online reservation system-CivicRec

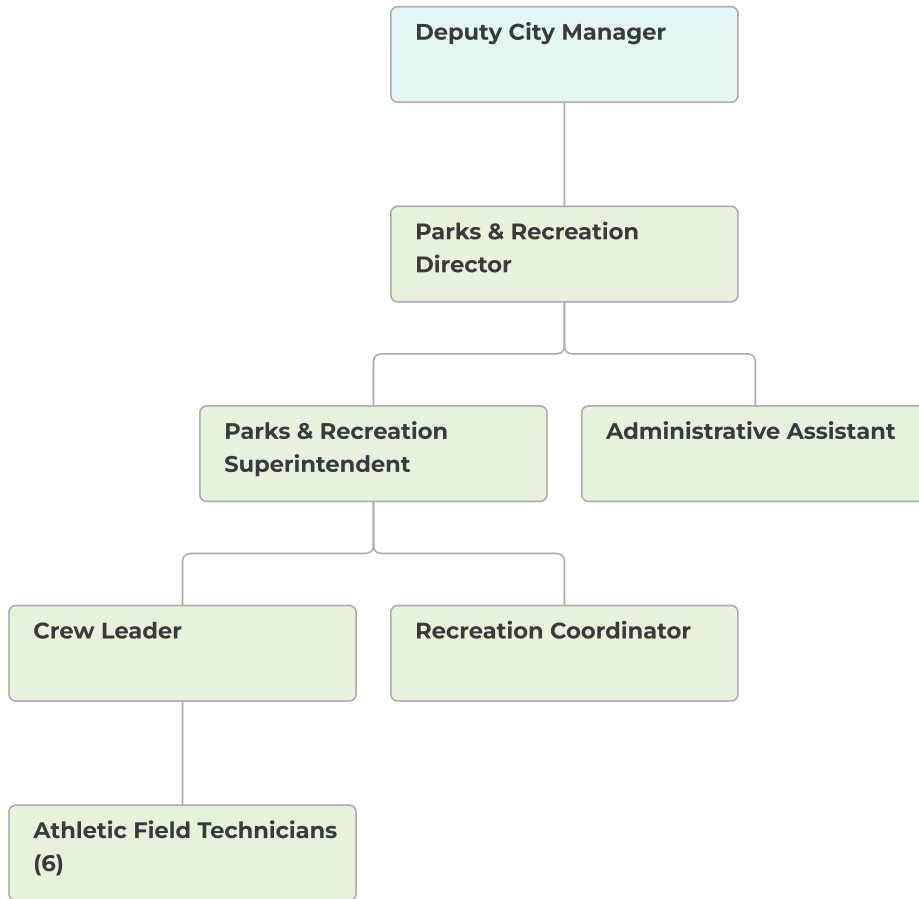


FY 2024 Major Goals & Objectives



- Begin renovation of the Doris Roznovak Aquatic Center
- Complete trail master plan and Wellness/Recreation Center Feasibility study
- Continue to activate parks and facilities through vibrant programs, events, and recreation opportunities for people of all ages, abilities, cultures, and interests.
- Complete replacement of the track at Memorial Field, addition of three pickleball courts in Murphy Park, replacement of the playground at Bull Branch Park and replace the asphalt trail in Bull Branch greenway.

Organizational Chart



Building Maintenance



Nicole Oman

Internal Services Director

Mission

Our mission is to ensure the safe, efficient, and comfortable operation of city facilities by providing proactive and responsive building maintenance services in electrical, mechanical, plumbing, and structural systems with effective use of in-house and contract resources. We strive to create a clean, well-maintained environment for city employees and citizens.



Department Description

The Building Maintenance Department is responsible for the maintenance and repair of all City-owned facilities. In addition to providing a preventive maintenance program, the department responds to requests for repairs to plumbing, electrical, heating, and cooling systems. Other tasks performed include janitorial services, painting, flags, and general repairs. The department is also responsible for obtaining contracts for the City's security, fire systems, electricity, phones, uniforms, pest patrol, and janitorial services.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

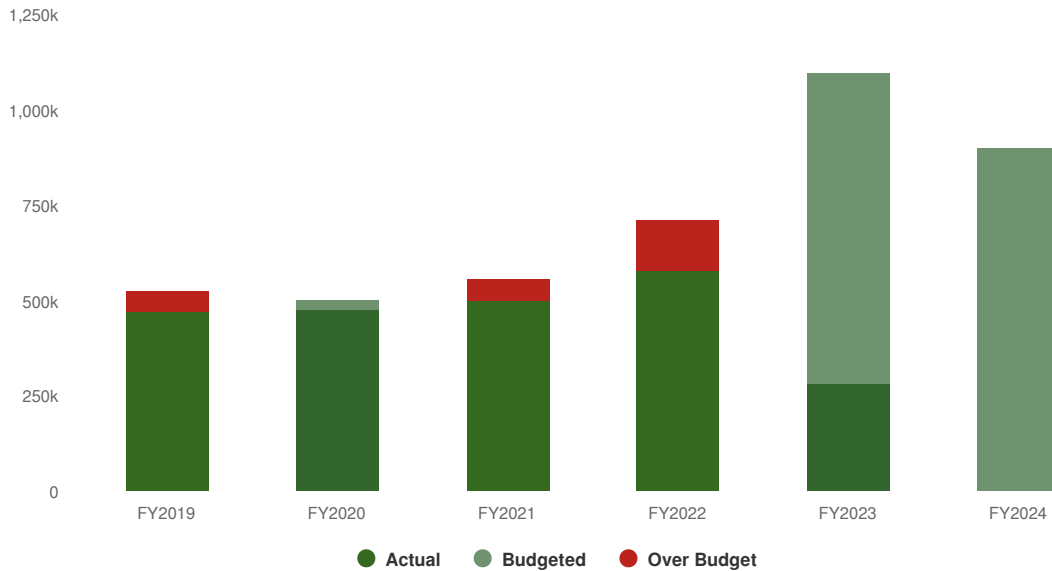
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

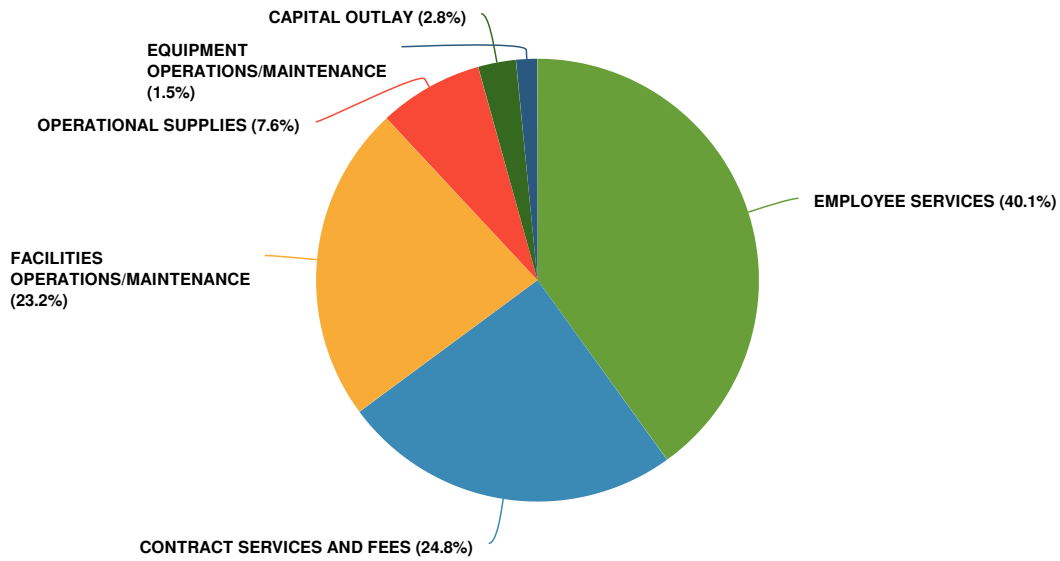
\$900,758 **-\$196,402**
(-17.90% vs. prior year)

Building Maintenance Proposed and Historical Budget vs. Actual

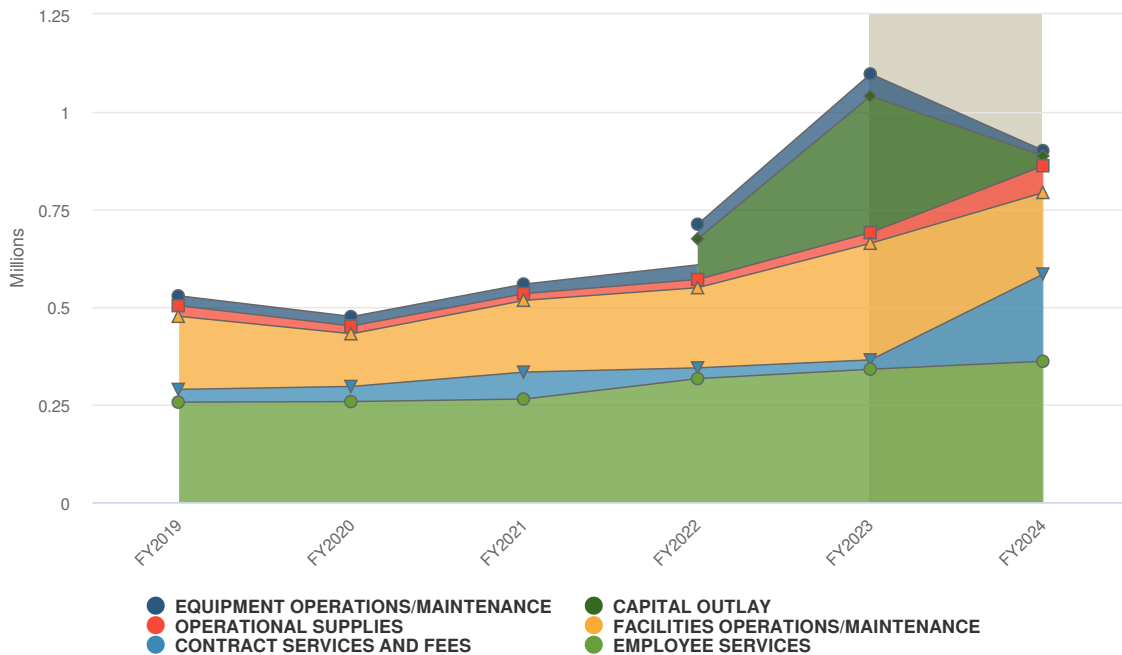


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Expense Objects						
EMPLOYEE SERVICES						
REGULAR FULL TIME	100-566-111	\$244,112	\$244,305	\$257,763	5.5%	
OVERTIME	100-566-114	\$2,000	\$2,000	\$2,500	25%	
LONGEVITY PAY	100-566-115	\$1,488	\$1,488	\$1,680	12.9%	
UNUM LIFE	100-566-120	\$698	\$680	\$588	-13.5%	
FICA SOCIAL SECURITY	100-566-121	\$18,685	\$18,800	\$19,847	5.6%	
WORKERS COMPENSATION	100-566-122	\$5,423	\$4,000	\$5,585	39.6%	
STATE UNEMPLOYMENT TAXES	100-566-123	\$650	\$650	\$650	0%	
RETIREMENT-TMRS	100-566-124	\$30,905	\$32,000	\$34,285	7.1%	
HEALTH INSURANCE	100-566-126	\$30,288	\$30,290	\$31,499	4%	
DENTAL INSURANCE	100-566-127	\$1,119	\$1,210	\$1,152	-4.8%	
LONG TERM DISABILITY	100-566-128	\$843	\$715	\$773	8.1%	
VISION INSURANCE	100-566-129	\$206	\$190	\$196	3.2%	
UNIFORMS (BUY)	100-566-131	\$1,400	\$1,450	\$1,456	0.4%	
PROFESSIONAL CONFERENCES	100-566-142	\$450	\$425	\$500	17.6%	
MEMBERSHIPS AND DUES	100-566-143	\$100	\$100	\$100	0%	
TRAINING- TRANSPORTATION	100-566-146	\$159	\$150	\$218	45.3%	
TRAINING- LODGING	100-566-147	\$1,800	\$1,800	\$1,872	4%	
TRAINING- MEALS	100-566-148	\$200	\$200	\$208	4%	
Total EMPLOYEE SERVICES:		\$340,526	\$340,453	\$360,872	6%	
OPERATIONAL SUPPLIES						
GENERAL OFFICE SUPPLIES	100-566-211	\$3,000	\$3,000	\$3,120	4%	
POSTAGE	100-566-215	\$1	\$0	\$50	N/A	
OFFICE SECURITY	100-566-217	\$950	\$950	\$988	4%	
BUILDING MATERIALS	100-566-223	\$2,500	\$2,500	\$0	-100%	
MISC. HARDWARE	100-566-226	\$2,000	\$2,000	\$2,080	4%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
FOOD/MEALS	100-566-232	\$150	\$150	\$200	33.3%	
FIRE PREVENTION SUPPLIES	100-566-249	\$2,625	\$2,625	\$13,130	400.2%	
MEDICAL SUPPLIES	100-566-252	\$2,060	\$2,060	\$27,507	1,235.3%	
CHEMICALS	100-566-253	\$625	\$625	\$650	4%	
MINOR TOOLS/INSTRUMENTS	100-566-256	\$1,575	\$1,575	\$1,638	4%	
MISC. SUPPLIES	100-566-259	\$10,000	\$10,000	\$17,250	72.5%	
COMPUTERS	100-566-267	\$2,000	\$2,000	\$2,000	0%	
Total OPERATIONAL SUPPLIES:		\$27,486	\$27,485	\$68,613	149.6%	
FACILITIES OPERATIONS/MAINTENANCE						
LIGHT AND POWER	100-566-321	\$16,000	\$16,000	\$22,000	37.5%	
NATURAL GAS, PROPANE	100-566-322	\$2,300	\$2,400	\$2,500	4.2%	
TRUNK TELEPHONE SYSTEM	100-566-323	\$10,000	\$12,000	\$11,000	-8.3%	
CELL PHONES	100-566-324	\$1,200	\$1,200	\$2,000	66.7%	
WIRELESS DATA SERVICES	100-566-326	\$912	\$912	\$912	0%	
ROOFING REPAIRS	100-566-341	\$43,275	\$43,275	\$27,560	-36.3%	
ELECTRICAL REPAIRS	100-566-342	\$16,950	\$16,950	\$7,644	-54.9%	
HEATING/COOLING REPAIRS	100-566-343	\$13,650	\$13,650	\$14,196	4%	
PLUMBING REPAIRS	100-566-344	\$8,500	\$8,500	\$8,840	4%	
MISC REPAIRS/MAINT	100-566-349	\$107,549	\$149,255	\$61,646	-58.7%	
JANITORIAL SERVICES-CONTRACT	100-566-351	\$23,000	\$23,000	\$38,500	67.4%	
CLEANING SUPPLIES	100-566-352	\$11,500	\$11,500	\$11,960	4%	
Total FACILITIES OPERATIONS/MAINTENANCE:		\$254,836	\$298,642	\$208,758	-30.1%	
EQUIPMENT OPERATIONS/MAINTENANCE						
MOTOR VEHICLE RENTAL	100-566-414	\$9,108	\$9,108	\$11,212	23.1%	
REPLACEMENT FUND CONTRIBUTION	100-566-419	\$9,816	\$44,816	\$0	-100%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
OFFICE EQUIPMENT RENTAL	100-566-461	\$2,700	\$2,700	\$2,700	0%	
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$21,624	\$56,624	\$13,912	-75.4%	
CONTRACT SERVICES AND FEES						
ADVERTISING	100-566-528	\$186		\$200	N/A	
OTHER CONTRACT SERVICES	100-566-539	\$27,583	\$23,956	\$223,403	832.6%	
Total CONTRACT SERVICES AND FEES:		\$27,769	\$23,956	\$223,603	833.4%	
CAPITAL OUTLAY						
OTHER CAPITAL OUTLAY	100-566-719	\$0	\$350,000	\$25,000	-92.9%	
Total CAPITAL OUTLAY:		\$0	\$350,000	\$25,000	-92.9%	
Total Expense Objects:		\$672,241	\$1,097,160	\$900,758	-17.9%	

FY 2023 Major Accomplishments

- Replaced flooring at the Police Department.
- Added LED lighting in the Library.
- Updated the Library meeting room with new paint and carpet.
- Restriped City Hall parking lot and replaced signage at both front Entrances.
- Made sure all the city facilities were up to an acceptable level of quality, safety and in compliance with legal standards.
- Continue to provide quality customer service and excellent response time to all work orders.

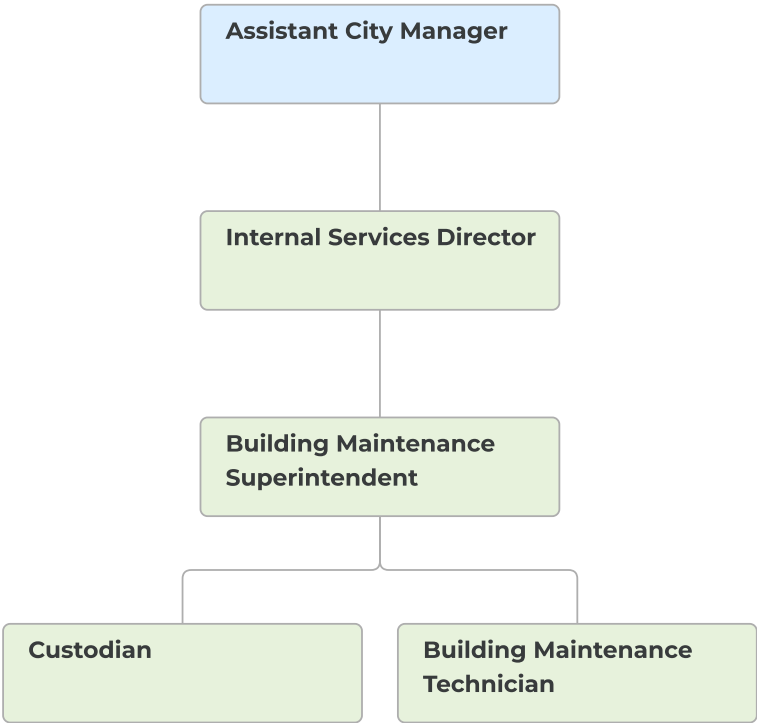
FY 2024 Major Goals & Objectives

- Install and update AED's in city facilities.
- Install quick connect generators at Public Works, Utility Maintenance, Fire #1, and #2, Animal shelter and City Hall.
- Install new fire suppression system at City Hall.
- Add security cameras at the Moody Museum.
- New roof at the Waste Water Treatment Plant.
- Upgrade the door lock system at Fire #1 and Fire #2.
- Install an electric charging station.
- Keep all city facilities up to an acceptable level of quality, safety and in compliance with legal standards
- Install an Electric Charging Station.
- New window coverings at Library.
- Develop a Facilities Master Plan.
- Continue to provide quality customer service and excellent response time to work orders.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
# of full-time employees	4	4	4
<u>Outputs:</u>			
# of work orders completed	814	971	1,360
# of City facilities maintained	23	23	23
<u>Effectiveness:</u>			
# of work orders completed within 2 working days	98%	98%	98%
<u>Efficiencies:</u>			
Facility maintenance cost	\$145,284	\$133,000	\$139,650

Organizational Chart



Information Technology



Nicole Oman
Internal Services Director

Mission

The Information Technology Department strives to provide the best support and innovation in the delivery of information technology products and services to all city employees and the community.



Department Description

The Information Technology Department is responsible for maintaining, repairing and safeguarding the technology hardware that the City utilizes to provide necessary services to the citizens of Taylor. It has the responsibility to standardize and inventory the hardware and software components that make up the technology systems throughout the City.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

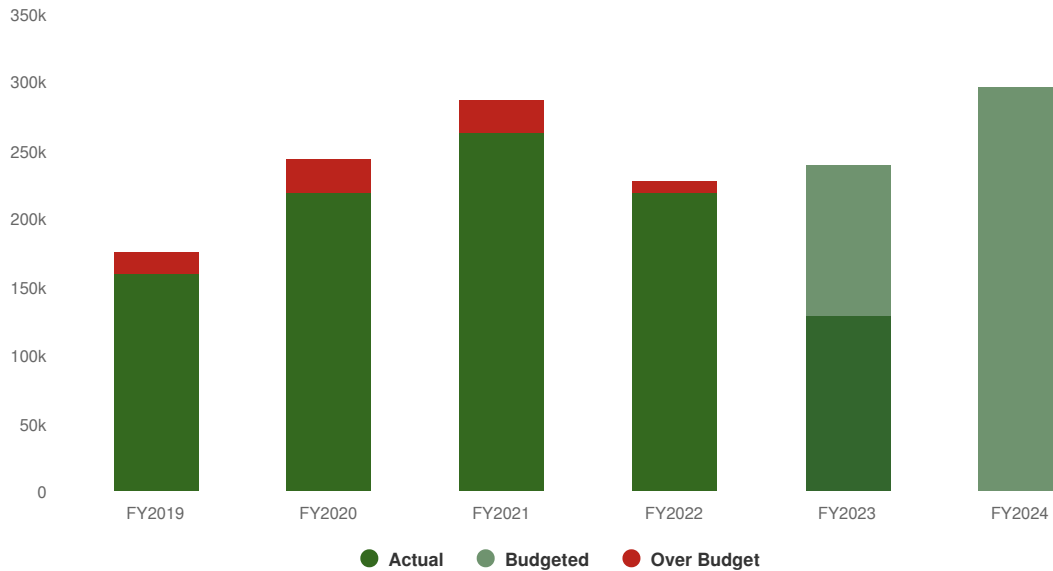
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

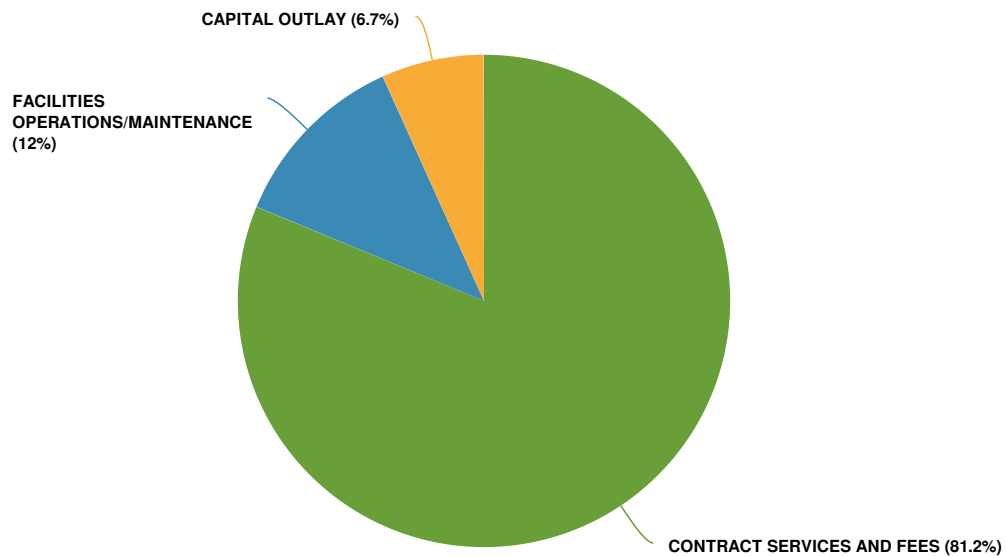
\$296,936 **\$56,550**
(23.52% vs. prior year)

Information Technology Proposed and Historical Budget vs. Actual

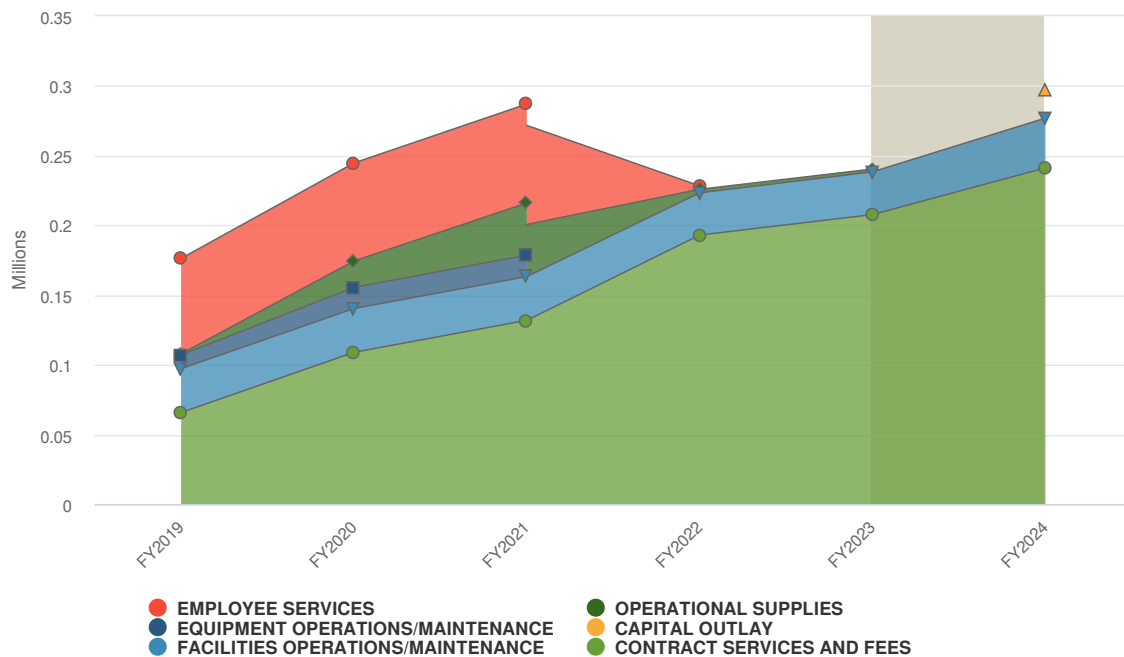


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
OPERATIONAL SUPPLIES					
COMPUTERS	100-575-267	\$2,000	\$2,000	\$0	-100%
Total OPERATIONAL SUPPLIES:		\$2,000	\$2,000	\$0	-100%
FACILITIES OPERATIONS/MAINTENANCE					
ANNUAL LEASE	100-575-312	\$30,680	\$30,680	\$30,680	0%
MISC. REPAIRS & MAINTENANCE	100-575-349	\$0		\$5,000	N/A
Total FACILITIES OPERATIONS/MAINTENANCE:		\$30,680	\$30,680	\$35,680	16.3%
CONTRACT SERVICES AND FEES					
SOFTWARE MAINT/LICENSE	100-575-532	\$19,513	\$19,245	\$36,327	88.8%
OTHER CONTRACT SERVICES	100-575-539	\$198,775	\$188,461	\$204,929	8.7%
Total CONTRACT SERVICES AND FEES:		\$218,288	\$207,706	\$241,256	16.2%
CAPITAL OUTLAY					
OTHER EQUIPMENT	100-575-725	\$0		\$20,000	N/A
Total CAPITAL OUTLAY:		\$0		\$20,000	N/A
Total Expense Objects:		\$250,968	\$240,386	\$296,936	23.5%

FY 2023 Major Goals & Objectives

- Upgraded the Library server.
- Moved AV equipment onto a wall mounted rack at the library for better performance and added additional mics
- Performed Cybersecurity Assessment.
- Continual replacement of computers and laptops.
- Continual upgrade of Windows 10 to Windows 11.
- Continual replacement of cell phones with the latest technology.
- Comply with all rules and laws dictating the storage and use of sensitive information.
- Provide professional level of support and training for technology users.
- Maintain a high level of customer satisfaction.
- Provide information technology maintenance, planning, and development to enhance the City of Taylor's technical infrastructure.
- Assist Tax Organization with setup in City Hall and the Library.
- Upgraded routers at City Hall for internet and telephone lines.

FY 2024 Major Goals & Objectives

- Replace switches at City Hall and Library.
- Upgrade Network Switches and Wireless Access Points for Wifi at each location.
- Continual replacement of computers and laptops.
- Continual replacement of cell phones to the latest technology.
- Comply with all rules and laws dictating the storage and use of sensitive information.
- Provide professional level of support and training to technology users.
- Maintain a high level of customer satisfaction.
- Provide information technology maintenance, planning, and development to enhance the City of Taylor's technical infrastructure.
- Assist Tax Organization with setup in City Hall and the Library.
- Firewall update at City Hall, Library and Police Department.
- Provide Cybersecurity Training for all employees.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Outputs:</u>			
# of Peronal Computers and Laptops	225	265	277
# of Network/Email/Web/File Servers	7	7	7
# of Service Requests	300	952	1,094
<u>Effectiveness:</u>			
% of Support Calls Resolved in 24 Hours	94%	95%	95%
<u>Efficiencies:</u>			
Average Response Time for Service Requests (in minutes)	30	30	30

Organizational Chart



Fleet Services



Nicole Oman
Internal Services Director

Mission

The Fleet Operating department strives to provide a safe, efficient, and cost-effective fleet of vehicles and equipment to all city departments and maintain a high level of quality and professional maintenance.



Department Description

The Fleet Operating Department oversees management of the City's fleet and provides service for vehicle maintenance and repair. Our mission is to keep the City's fleet safe and reliable so that the City employees can do their job efficiently and safely.

The City's fleet is comprised of 224 vehicles and equipment consisting of automobiles, pickups, dump trucks, mowers, tractors, backhoes, loaders, trailers, etc. to Fire Department pumpers and aerial ladders and Police Department marked and unmarked vehicles. All vehicles needing repairs are brought to the Service Center for inspection and they are either repaired in-house or referred to outside vendors for specialized service. This department is committed to providing City departments with high quality repair and maintenance services in a manner that minimizes equipment downtime and interruptions of City services to our citizens.

This department provides other fleet services, which includes processing vehicle registrations, developing vehicle and equipment specifications, disposal of surplus vehicles and equipment, and maintaining vehicle history records.

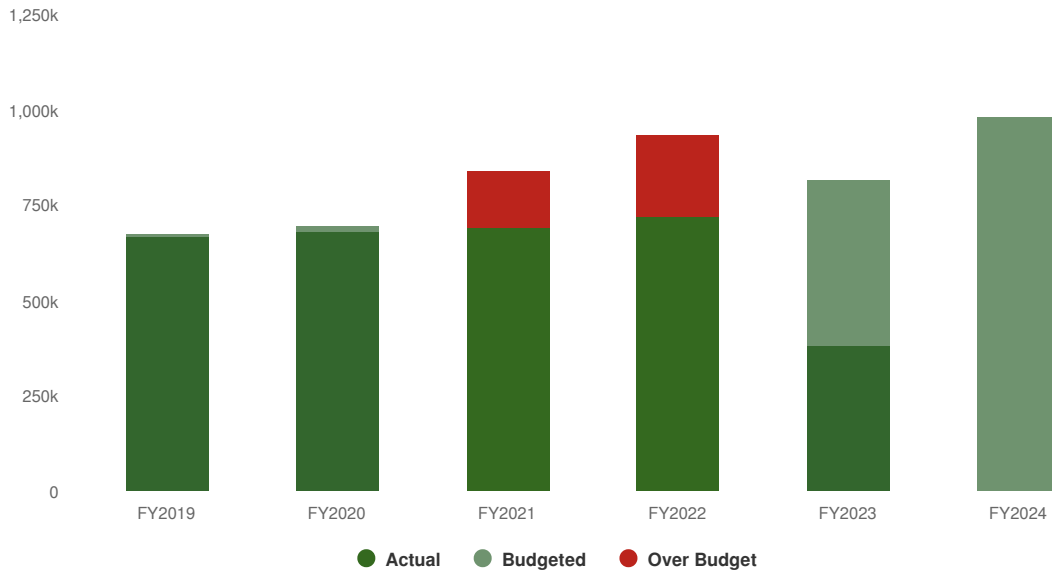
Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies
Internal Process Strategies
Customer Strategies

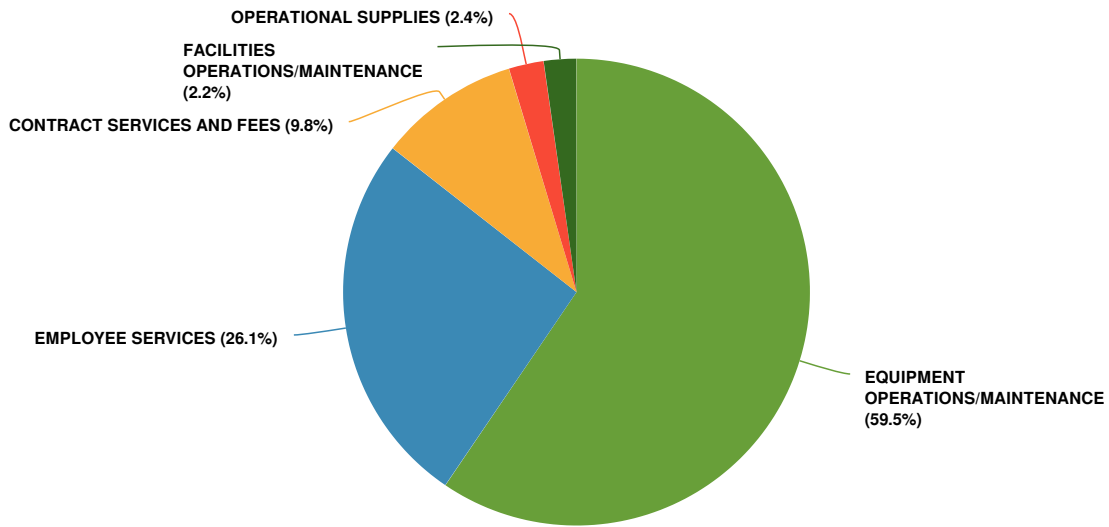
\$981,120 **\$164,021**
(20.07% vs. prior year)

Fleet Services Proposed and Historical Budget vs. Actual

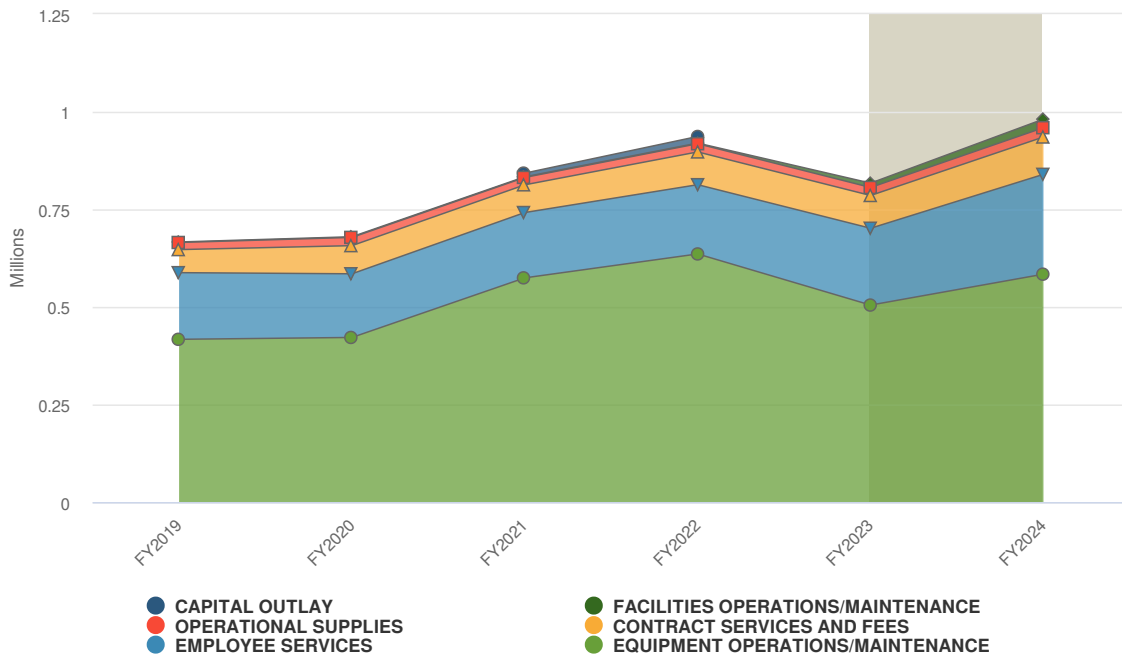


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
EMPLOYEE SERVICES					
REGULAR FULL-TIME	382-517-111	\$140,877	\$141,775	\$181,332	27.9%
OVERTIME	382-517-114	\$500	\$0	\$1,500	N/A
LONGEVITY PAY	382-517-115	\$1,392	\$1,392	\$1,488	6.9%
CERTIFICATION PAY	382-517-119	\$1,800	\$1,800	\$1,800	0%
UNUM LIFE	382-517-120	\$405	\$395	\$399	1%
FICA SOCIAL SECURITY	382-517-121	\$10,906	\$11,090	\$14,123	27.3%
WORKERS COMPENSATION	382-517-122	\$441	\$325	\$454	39.7%
STATE UNEMPLOYMENT TAXES	382-517-123	\$324	\$324	\$324	0%
RETIREMENT-TMRS	382-517-124	\$17,822	\$18,730	\$23,983	28%
HEALTH INSURANCE	382-517-126	\$15,144	\$15,145	\$23,322	54%
DENTAL INSURANCE	382-517-127	\$560	\$605	\$869	43.6%
LONG TERM DISABILITY	382-517-128	\$0	\$415	\$544	31.1%
VISION INSURANCE	382-517-129	\$103	\$98	\$146	49%
UNIFORMS (BUY)	382-517-131	\$600	\$600	\$624	4%
UNIFORM RENTAL	382-517-132	\$1,500	\$1,500	\$2,160	44%
WORKSHOP TRAINING	382-517-141	\$2,000	\$2,000	\$2,080	4%
MEMBERSHIPS AND DUES	382-517-143	\$400	\$400	\$416	4%
SUBSCRIPTIONS AND BOOKS	382-517-144	\$150	\$150	\$156	4%
TRAINING- MEALS	382-517-148	\$100	\$100	\$104	4%
Total EMPLOYEE SERVICES:		\$195,024	\$196,844	\$255,824	30%
OPERATIONAL SUPPLIES					
GENERAL OFFICE SUPPLIES	382-517-211	\$350	\$350	\$364	4%
POSTAGE	382-517-215	\$150	\$150	\$200	33.3%
MISC. HARDWARE	382-517-226	\$3,500	\$3,500	\$3,640	4%
FIRE PREVENTION SUPPLIES	382-517-249	\$500	\$500	\$1,000	100%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
MEDICAL SUPPLIES	382-517-252	\$1,500	\$1,500	\$1,560	4%
CHEMICALS	382-517-253	\$3,650	\$3,650	\$3,796	4%
MINOR TOOLS/INSTRUMENTS	382-517-256	\$2,575	\$2,575	\$2,678	4%
MISC. SUPPLIES	382-517-259	\$8,240	\$8,240	\$9,000	9.2%
COMPUTER ACCESSORIES	382-517-264	\$100	\$100	\$104	4%
COMPUTERS	382-517-267	\$0		\$1,500	N/A
Total OPERATIONAL SUPPLIES:		\$20,565	\$20,565	\$23,842	15.9%
FACILITIES OPERATIONS/MAINTENANCE					
TRUNK TELEPHONE SYSTEM	382-517-323	\$25	\$25	\$25	0%
CELL PHONES	382-517-324	\$1,200	\$1,200	\$1,200	0%
WIRELESS DATA SERVICES	382-517-326	\$19,302	\$9,879	\$20,778	110.3%
Total FACILITIES OPERATIONS/MAINTENANCE:		\$20,527	\$11,104	\$22,003	98.2%
EQUIPMENT OPERATIONS/MAINTENANCE					
LIGHT EQUIP RENTAL-EXTERNAL	382-517-416	\$6,500	\$6,500	\$6,825	5%
TRUCK/HEAVY EQUIP RENTAL/EXT	382-517-418	\$6,000	\$6,000	\$6,300	5%
REPLACEMENT FUND CONTRIBUTION	382-517-419	\$5,093	\$5,093	\$5,093	0%
FUEL LINE AND PUMP REPAIRS	382-517-421	\$3,605	\$3,605	\$3,750	4%
CARBURETOR REPAIRS	382-517-422	\$3,000	\$3,000	\$3,120	4%
TRANSMISSION SYSTEM	382-517-423	\$14,000	\$14,000	\$14,560	4%
BRAKE SYSTEM	382-517-424	\$16,480	\$16,480	\$17,139	4%
BRAKE/SUSPENSION SYSTEM	382-517-425	\$15,450	\$15,450	\$17,000	10%
HYDRAULIC SYSTEM PARTS	382-517-426	\$30,000	\$30,000	\$31,000	3.3%
COOLING SYSTEM PARTS	382-517-427	\$7,000	\$7,000	\$8,000	14.3%
TRANSMISSION/MOTOR PARTS	382-517-428	\$36,000	\$36,000	\$42,000	16.7%
BODY SHOP PARTS	382-517-429	\$26,000	\$26,000	\$32,000	23.1%

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)
FUEL (GAS, DIESEL)	382-517-441	\$240,000	\$200,000	\$240,000	20%
OIL,LUBRICANTS,OIL FILTERS	382-517-442	\$33,000	\$33,000	\$42,000	27.3%
TIRES	382-517-445	\$34,000	\$34,000	\$38,000	11.8%
BATTERIES	382-517-446	\$11,500	\$11,500	\$13,000	13%
ELECTRICAL	382-517-447	\$22,000	\$22,000	\$22,880	4%
EXHAUST SYSTEMS	382-517-448	\$3,000	\$3,000	\$3,120	4%
MISCELLANEOUS PARTS	382-517-449	\$32,000	\$32,000	\$38,000	18.8%
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$544,628	\$504,628	\$583,787	15.7%
CONTRACT SERVICES AND FEES					
INSURANCE AND BONDS	382-517-522	\$77,600	\$77,600	\$80,600	3.9%
TESTING/CERT. PERMITS	382-517-526	\$2,700	\$1,000	\$2,808	180.8%
SOFTWARE MAINT/LICENSE	382-517-532	\$3,408	\$3,408	\$8,228	141.4%
EXTENDED MAINTENANCE WARRANTY	382-517-536	\$1,950	\$1,950	\$2,028	4%
OTHER CONTRACT SERVICES	382-517-539	\$300	\$0	\$2,000	N/A
Total CONTRACT SERVICES AND FEES:		\$85,958	\$83,958	\$95,664	13.9%
Total Expense Objects:		\$866,702	\$817,099	\$981,120	20.1%

FY 2023 Major Accomplishments

- Replace and equip new vehicles and equipment.
- Maintain compliance with federal and state mandates with regards to safety and environment.
- Continue technical training on the latest technology
- Maintain ASE certifications of our technicians.
- Monitor expenditures and remain within + or – 5% of the budget allocation.
- Preserve the mechanical, electrical, and hydraulic integrity of the City's fleet, thus extending the useful life of the City's assets.
- Maintain a high level of customer satisfaction for repair and preventive maintenance services.
- Maintain a safe and efficient fleet for City operations.



FY 2024 Major Goals & Objectives

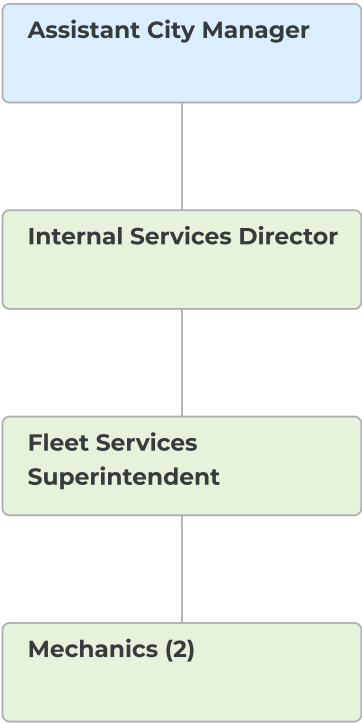


- Replace and add additional vehicles and equipment to the fleet.
- Improving vehicle utilization.
- Lowering fuel consumption and costs.
- Optimizing fleet maintenance and repair program.
- Improving safety for an organization's vehicles and drivers.
- Add Fleet management software to help improve safety, visibility and efficiency.
- Continue technical training on the latest technology and maintain ASE certifications.
- Controlling Costs.
- Maintain compliance with federal and state mandates with regards to safety and environment.
- Use telematics technology to improve fleet's safety and efficiency helping to provide insight into vehicle health and performance and better understand the fleet's overall operations.
- Hire additional Mechanic for the department.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
# of full-time employees	2	2	3
<u>Outputs:</u>			
# of fleet vehicles and equipment	190	224	252
# of work orders completed	1,072	1,093	1,393
<u>Effectiveness:</u>			
% work orders on preventative maintenance	25%	24%	24%
<u>Efficiencies:</u>			
Fleet maintenance costs	\$304,961	\$318,037	\$329,502
Fuel cost	\$258,010	\$240,000	\$252,400
Gallons	72,962	76,000	79,600

Organizational Chart



Airport



Jim Gray
Public Works Director

Mission

To play a positive role in the development and growth of Taylor by providing a safe and efficient airport with quality fuel and competitive fuel pricing coupled with excellent customer service for our tenants, transient traffic, and the aviation community.



Department Description

The Taylor Municipal Airport-T74 is designated as a General Aviation Community Service airport, serving eastern Williamson County. According to the 2010 Texas Airport System Plan (TASP), General Aviation airports make up nearly eighty-five percent of the airports in the National Plan of Integrated Airport Systems (NPIAS) and nearly ninety-two percent of the aviation facilities in Texas. A 2017 Texas Department of Transportation (TXDOT) study showed that Aviation is an important contributor to the local, state, and national economies, providing over ninety-four billion dollars of economic activity to the State of Texas. As one of only 106 Community Service airports state-wide, the Taylor Municipal Airport is an important factor to the local economy, providing over six million dollars of economic impact, according to the recent TXDOT study.

The Taylor Municipal Airport Office is responsible for providing a safe and efficient airport for our tenants, and transient traffic as well as the community. The staff's primary responsibilities include: providing quality fuel through daily checks, inventory and sales of aviation fuel; ensuring all navigational and airport lighting are operational; leasing and administration of airport hangars and tie-down spaces; monitoring and documenting aircraft operations; providing Unicom advisories as requested; conducting safety and maintenance inspections; maintaining Airport records; providing administrative and logistical support; interacting with TXDOT Aviation planners and staff to ensure the future needs of the airport and the community are met; and to serve as an informal "ambassador" for the City of Taylor to transient traffic and their clients providing excellent customer service upon landing at Taylor. The airport staff consists of one full-time Manager and one part-time Operations Technician/Building Maintenance Assistant.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

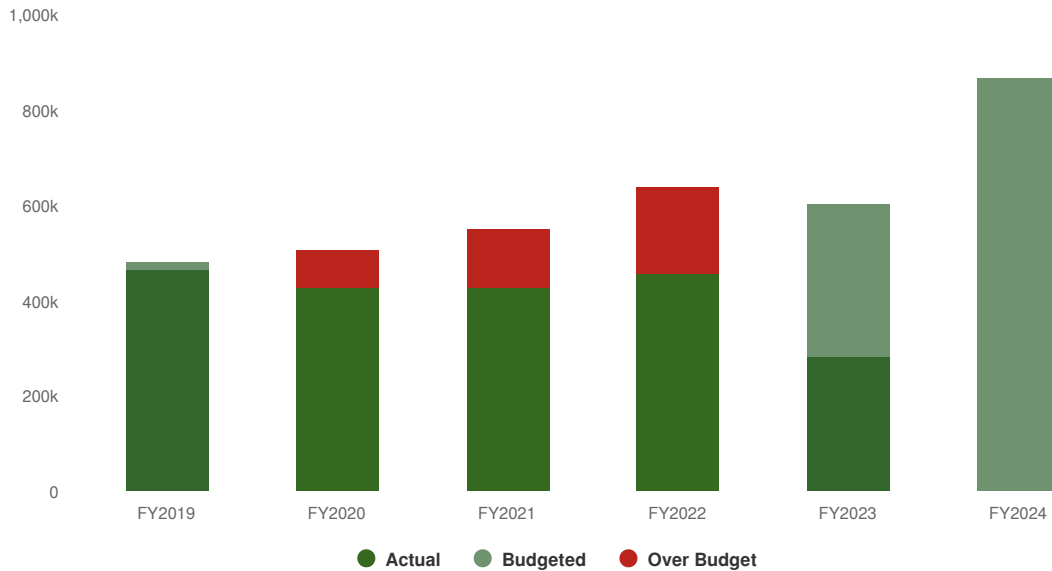
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

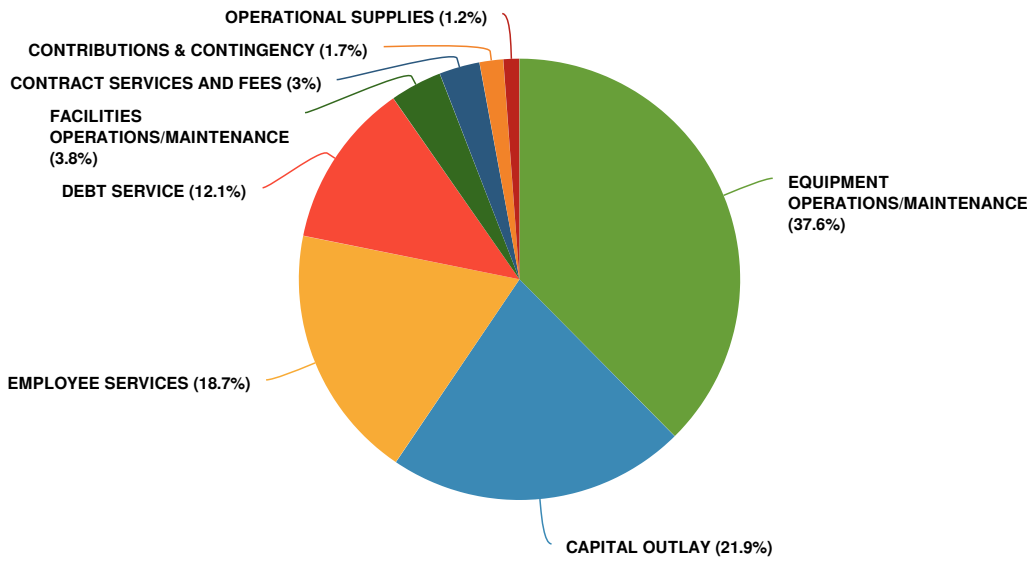
\$867,995 **\$263,533**
(43.60% vs. prior year)

Airport Proposed and Historical Budget vs. Actual

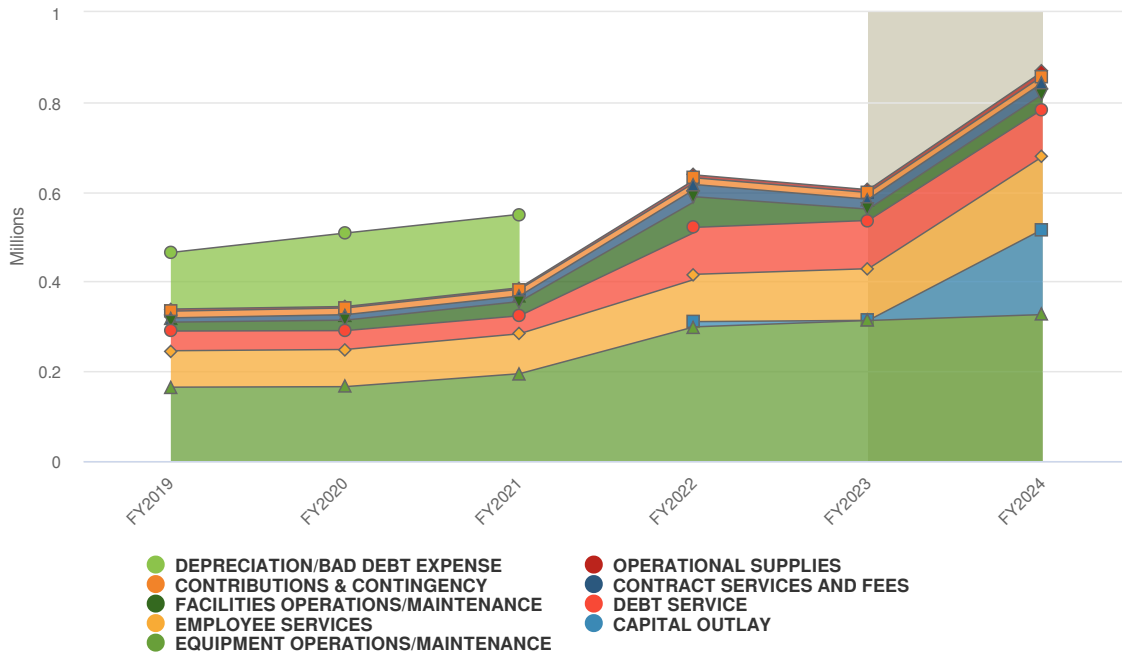


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Expense Objects						
EMPLOYEE SERVICES						
REGULAR FULL TIME	350-732-111	\$72,249	\$63,910	\$111,678	74.7%	
OVERTIME	350-732-114	\$0	\$600	\$5,000	733.3%	
LONGEVITY PAY	350-732-115	\$48	\$96	\$96	0%	
REGULAR PART TIME	350-732-116	\$19,500	\$21,840	\$0	-100%	
INSURANCE ALLOWANCE	350-732-118	\$1,200	\$0	\$1,200	N/A	
UNUM LIFE	350-732-120	\$232	\$185	\$341	84.3%	
FICA SOCIAL SECURITY	350-732-121	\$6,626	\$6,570	\$9,687	47.4%	
WORKERS COMPENSATION	350-732-122	\$340	\$250	\$350	40%	
STATE UNEMPLOYMENT TAXES	350-732-123	\$324	\$324	\$927	186.1%	
RETIREMENT-TMRS	350-732-124	\$10,794	\$11,175	\$14,307	28%	
HEALTH INSURANCE	350-732-126	\$3,155	\$7,575	\$15,447	103.9%	
DENTAL INSURANCE	350-732-127	\$233	\$302	\$568	88.1%	
LONG TERM DISABILITY	350-732-128	\$274	\$192	\$470	144.8%	
VISION INSURANCE	350-732-129	\$40	\$48	\$97	102.1%	
UNIFORMS (BUY)	350-732-131	\$0	\$609	\$633	3.9%	
PROFESSIONAL CONFERENCES	350-732-142	\$0	\$350	\$364	4%	
SUBSCRIPTIONS AND BOOKS	350-732-144	\$0	\$277	\$288	4%	
TRAINING- TRANSPORTATION	350-732-146	\$0	\$285	\$296	3.9%	
TRAINING- LODGING	350-732-147	\$396	\$344	\$412	19.8%	
TRAINING- MEALS	350-732-148	\$0	\$150	\$156	4%	
Total EMPLOYEE SERVICES:		\$115,411	\$115,082	\$162,317	41%	
OPERATIONAL SUPPLIES						
GENERAL OFFICE SUPPLIES	350-732-211	\$0	\$721	\$750	4%	
COMPUTER SUPPLIES	350-732-214	\$0	\$309	\$321	3.9%	
POSTAGE	350-732-215	\$0	\$52	\$54	3.8%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
OFFICE SECURITY	350-732-217	\$0	\$4,090	\$4,253	4%	
FOOD/MEALS	350-732-232	\$0		\$721	N/A	
CITY SPONSORED EVENTS	350-732-233	\$0	\$721	\$200	-72.3%	
MINOR TOOLS/INSTRUMENTS	350-732-256	\$0	\$206	\$214	3.9%	
MISC SUPPLIES	350-732-259	\$0		\$2,000	N/A	
COMPUTER ACCESSORIES	350-732-264	\$0	\$155	\$161	3.9%	
COMPUTERS	350-732-267	\$0		\$1,500	N/A	
Total OPERATIONAL SUPPLIES:		\$0	\$6,254	\$10,174	62.7%	
FACILITIES OPERATIONS/MAINTENANCE						
LIGHT AND POWER	350-732-321	\$10,000	\$7,000	\$13,800	97.1%	
TRUNK TELEPHONE SYSTEM	350-732-323	\$1,500	\$1,400	\$1,600	14.3%	
CELL PHONES	350-732-324	\$600	\$600	\$600	0%	
MISC REPAIRS/MAINT	350-732-349	\$0	\$16,000	\$16,640	4%	
CLEANING SUPPLIES	350-732-352	\$0	\$103	\$357	246.6%	
CLEANING SUPPLIES	350-732-353	\$0	\$103	\$107	3.9%	
Total FACILITIES OPERATIONS/MAINTENANCE:		\$12,100	\$25,206	\$33,104	31.3%	
EQUIPMENT OPERATIONS/MAINTENANCE						
MOTOR VEHICLE RENTAL	350-732-414	\$9,108	\$9,108	\$14,212	56%	
REPLACEMENT FUND CONTRIBUTION	350-732-419	\$0	\$3,938	\$0	-100%	
AV GAS FUEL PURCHASES	350-732-422	\$0	\$250,000	\$260,000	4%	
JET A FUEL PURCHASES	350-732-423	\$0	\$50,000	\$52,000	4%	
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$9,108	\$313,046	\$326,212	4.2%	
CONTRACT SERVICES AND FEES						
INSURANCE AND BONDS	350-732-522	\$0	\$8,300	\$8,500	2.4%	
TESTING/CERT. PERMITS	350-732-526	\$0	\$1,503	\$1,563	4%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
ADVERTISING	350-732-528	\$0	\$268	\$278	3.7%	
SOFTWARE MAINT/LICENSE	350-732-532	\$0	\$2,730	\$2,839	4%	
OTHER CONTRACT SERVICES	350-732-539	\$0	\$9,250	\$12,620	36.4%	
Total CONTRACT SERVICES AND FEES:		\$0	\$22,051	\$25,800	17%	
CAPITAL OUTLAY						
COMMUNICATION EQUIPMENT	350-732-712	\$0	\$335	\$0	-100%	
OTHER CAPITAL OUTLAY	350-732-719	\$0		\$190,000	N/A	
Total CAPITAL OUTLAY:		\$0	\$335	\$190,000	56,616.4%	
CONTRIBUTIONS & CONTINGENCY						
INTERFUND TRANSFERS OUT	350-732-815	\$15,000	\$15,000	\$15,000	0%	
Total CONTRIBUTIONS & CONTINGENCY:		\$15,000	\$15,000	\$15,000	0%	
DEBT SERVICE						
TRANSFER TO IANDS PRINCIPAL	350-732-921	\$70,000	\$70,000	\$70,000	0%	
TRANSFER TO IANDS INTEREST	350-732-922	\$37,488	\$37,488	\$35,388	-5.6%	
Total DEBT SERVICE:		\$107,488	\$107,488	\$105,388	-2%	
Total Expense Objects:		\$259,107	\$604,462	\$867,995	43.6%	

FY 2023 Major Accomplishments

- Secure approval and approximately \$300,000 FAA Grant funding to begin the design phase for the rehabilitation of our existing aircraft parking apron.
- Continue execution of additional projects within the existing TXDOT CIP program.
- Continue participation in the annual TXDOT RAMP.
- Applied for the Federal Airport Terminal Program.
- Received a reimbursement TXDOT State funding grant in the amount of \$650,000 to replace the fuel farm.



FY 2024 Major Goals & Objectives



- Complete the Airport Master Plan.
- Complete the Design Phase of the Apron Ramp Reconstruction and move forward with the Construction Phase.
- Utilize all possible funding and grants available to Taylor Municipal Airport including RAMP.
- Provide a safe environment for pilots, provide excellent customer service, and ensure safe, quality fuel.
- Complete the design and install of the new airport fuel farm.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
Number of Hangars	68	68	68
<u>Outputs:</u>			
Landings/Take-offs	19,886	16,000	42,000
100LL Gallons Sold	141,891	160,000	160,000
Jet A Gallons Sold	45,588	24,000	24,000
<u>Effectiveness:</u>			
Hangar Occupancy Rate	15,966	16,500	19,000
<u>Efficiencies:</u>			
TXDPT RAMP Program Grant	\$20,000	\$20,000	\$20,000
TXDOT CIP Grants	-	\$1,481,696	\$950,000
CARES/CRSSA Grants	\$173,000	\$45,000	-

Organizational Chart



Cemetery Department



Jim Gray
Public Works Director

Mission

Be attentive and responsive to individuals and families during difficult times and support the overall needs of the community.



Department Description

According to Williamson County property records, the first cemetery land in Taylor was acquired in 1889. A tract of thirty acres in the John Winsett Survey was sold to the City of Taylor by John S. Barues and Jacob S. Whitmore. The oldest burial site is that of the Vance family which dates to 1853. The oldest stone marker is that of John S. Miller who died in 1878. It is located in the northwestern section of the cemetery.

The [City of Taylor Cemetery \(https://www.ci.taylor.tx.us/266/Cemetery\)](https://www.ci.taylor.tx.us/266/Cemetery) occupies over 114 acres of rolling hillside located on East Fourth Street, one mile east of Taylor City Hall.

The cemetery staff consists of a cemetery coordinator and one assistant cemetery coordinator. The cemetery coordinator's primary responsibilities include selling space to the public, marking the family plot for the opening and closing of the space for the interment, scheduling and assisting internments, receiving money, keeping records of purchases and internments, processing reports, surveying graves for headstone settings, completing and filing deeds with the county clerk's office, and assisting families with new and existing plots, budgeting procedure techniques.

Expenditures Summary

FY 2024 Budget Highlights:

Employee Talent Management Strategies

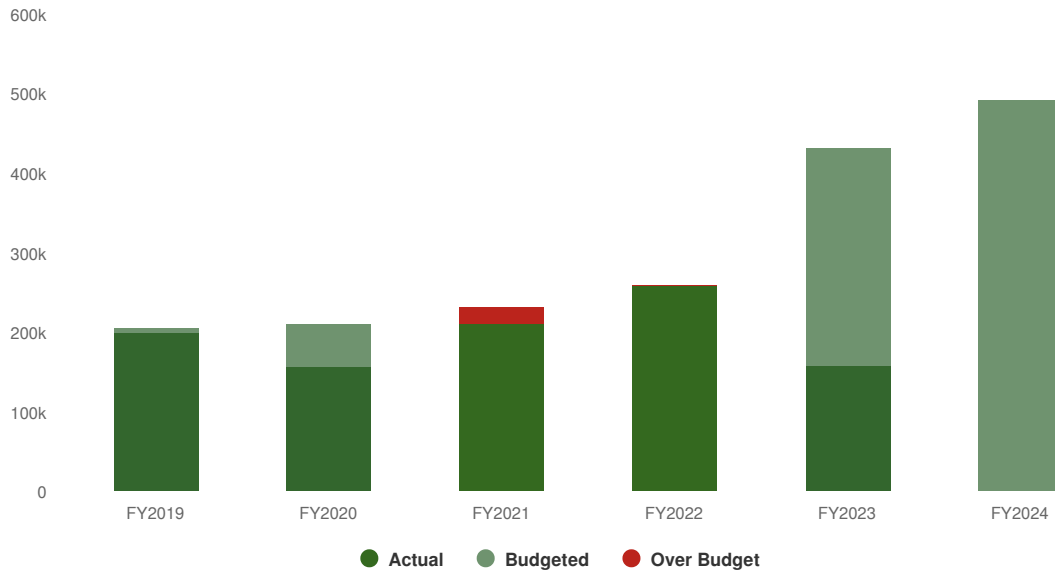
Internal Process Strategies

Customer Strategies

Approved a cost of living adjustment (COLA) for all staff.

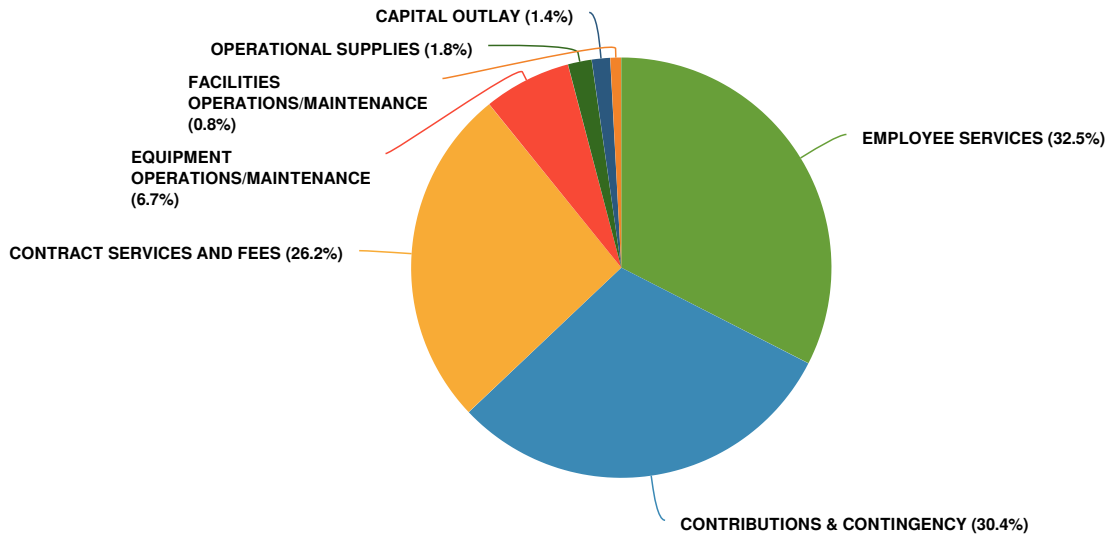
\$493,187 **\$60,937**
(14.10% vs. prior year)

Cemetery Department Proposed and Historical Budget vs. Actual

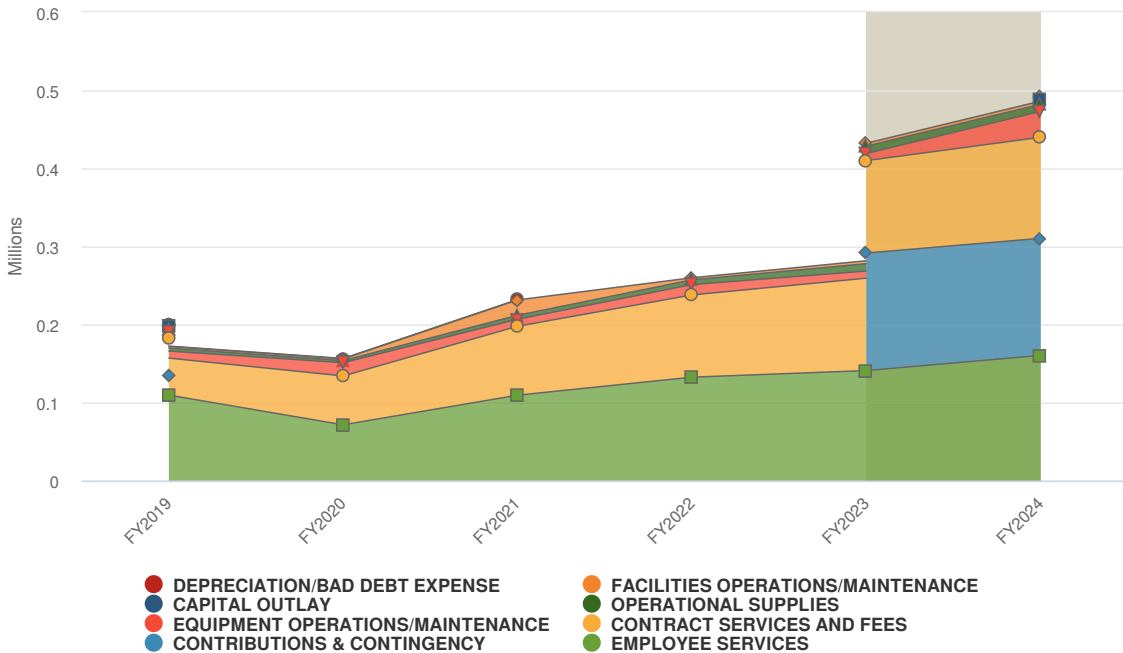


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

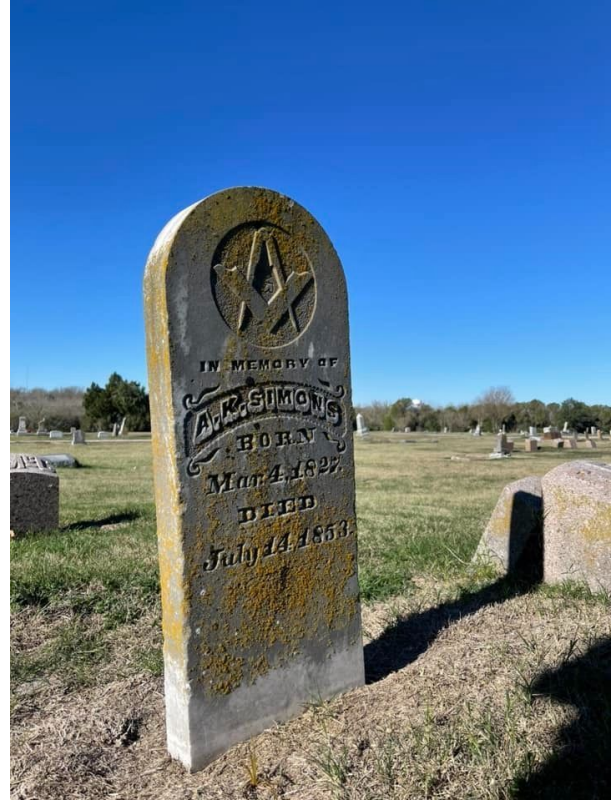
Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
Expense Objects						
EMPLOYEE SERVICES						
REGULAR FULL TIME	370-761-111	\$107,295	\$98,010	\$112,540	14.8%	
OVERTIME	370-761-114	\$2,700	\$2,625	\$3,000	14.3%	
LONGEVITY PAY`	370-761-115	\$432	\$576	\$480	-16.7%	
UNUM LIFE	370-761-120	\$305	\$275	\$257	-6.5%	
FICA SOCIAL SECURITY	370-761-121	\$8,373	\$7,745	\$8,646	11.6%	
WORKERS COMPENSATION	370-761-122	\$305	\$225	\$315	40%	
STATE UNEMPLOYMENT TAXES	370-761-123	\$325	\$325	\$325	0%	
RETIREMENT-TMRS	370-761-124	\$13,713	\$13,175	\$14,935	13.4%	
HEALTH INSURANCE	370-761-126	\$15,144	\$15,145	\$15,750	4%	
DENTAL INSURANCE	370-761-127	\$560	\$605	\$576	-4.8%	
LONG TERM DISABILITY	370-761-128	\$364	\$290	\$338	16.6%	
VISION INSURANCE	370-761-129	\$103	\$95	\$98	3.2%	
UNIFORMS (BUY)	370-761-131	\$400	\$310	\$550	77.4%	
UNIFORM RENTAL	370-761-132	\$780	\$780	\$830	6.4%	
WORKSHOP TRAINING	370-761-141	\$500	\$500	\$500	0%	
MEMBERSHIPS AND DUES	370-761-143	\$185	\$275	\$300	9.1%	
TRAINING - TRANSPORTATION	370-761-146	\$0		\$200	N/A	
TRAINING - LODGING	370-761-147	\$465		\$500	N/A	
TRAINING-MEALS	370-761-148	\$215		\$250	N/A	
Total EMPLOYEE SERVICES:		\$152,164	\$140,956	\$160,390	13.8%	
OPERATIONAL SUPPLIES						
GENERAL OFFICE SUPPLIES	370-761-211	\$600	\$618	\$642	3.9%	
OFFICE SECURITY	370-761-217	\$0	\$865	\$0	-100%	
SAND AND GRAVEL	370-761-225	\$4,000	\$4,490	\$4,670	4%	
FOOD/MEALS	370-761-232	\$250	\$250	\$250	0%	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
MEDICAL SUPPLIES	370-761-252	\$0		\$75	N/A	
CHEMICALS	370-761-253	\$1,500	\$2,101	\$2,101	0%	
MINOR TOOLS/INSTRUMENTS	370-761-256	\$260	\$260	\$270	3.8%	
COMPUTER ACCESSORIES	370-761-264	\$0		\$125	N/A	
GROUNDS KEEPING EQUIPMENT	370-761-271	\$515	\$515	\$535	3.9%	
OTHER OPERATIONAL EQUIPMENT	370-761-279	\$360	\$360	\$374	3.9%	
Total OPERATIONAL SUPPLIES:		\$7,485	\$9,459	\$9,042	-4.4%	
FACILITIES OPERATIONS/MAINTENANCE						
LIGHT AND POWER	370-761-321	\$900	\$1,400	\$1,850	32.1%	
TRUNK TELEPHONE SYSTEM	370-761-323	\$700	\$700	\$700	0%	
CELL PHONES	370-761-324	\$600	\$600	\$600	0%	
WIRELESS DATA SERVICES	370-761-326	\$456	\$456	\$456	0%	
MISC REPAIRS/MAINT	370-761-349	\$400	\$515	\$400	-22.3%	
CLEANING SUPPLIES	370-761-353	\$75	\$75	\$78	4%	
Total FACILITIES OPERATIONS/MAINTENANCE:		\$3,131	\$3,746	\$4,084	9%	
EQUIPMENT OPERATIONS/MAINTENANCE						
LIGHT EQUIPMENT RENTAL	370-761-412	\$2,641	\$2,641	\$2,773	5%	
MOTOR VEHICLE RENTAL	370-761-414	\$6,467	\$6,467	\$8,439	30.5%	
REPLACEMENT FUND CONTRIBUTION	370-761-419	\$0		\$22,000	N/A	
Total EQUIPMENT OPERATIONS/MAINTENANCE:		\$9,108	\$9,108	\$33,212	264.6%	
CONTRACT SERVICES AND FEES						
COUNTY RECORDING FEES	370-761-521	\$1,400	\$1,400	\$1,450	3.6%	
OUTSIDE PRINTING	370-761-523	\$250	\$250	\$250	0%	
TESTING, CERTIFICATION PERMITS	370-761-526	\$0	\$365	\$379	3.8%	
SOFTWARE MAINT/LICENSE	370-761-532	\$76	\$0	\$3,680	N/A	

Name	Account ID	FY2023 Projected	FY2023 Budget	FY2024 Budgeted	FY2023 Budget vs. FY2024 Budgeted (% Change)	Notes
GRAVE DIGGING SERVICES	370-761-534	\$89,000	\$89,000	\$98,000	10.1%	
OTHER CONTRACT SERVICES	370-761-539	\$24,680	\$27,360	\$25,700	-6.1%	
Total CONTRACT SERVICES AND FEES:		\$115,406	\$118,375	\$129,459	9.4%	
CAPITAL OUTLAY						
OTHER CAPITAL OUTLAY	370-761-719	\$0	\$0	\$7,000	N/A	
Total CAPITAL OUTLAY:		\$0	\$0	\$7,000	N/A	
CONTRIBUTIONS & CONTINGENCY						
INTERFUND TRANSFERS OUT	370-761-815	\$0	\$150,606	\$150,000	-0.4%	
Total CONTRIBUTIONS & CONTINGENCY:		\$0	\$150,606	\$150,000	-0.4%	
Total Expense Objects:		\$287,294	\$432,250	\$493,187	14.1%	

FY 2023 Major Accomplishments

- Improved roads.
- Secured Cemetery Management Software to improve mapping/record keeping.
- Cleared over 450 violations from 4th Addition.
- Cleaned up cemetery clutter to improve the overall appearance.
- Purchased a new cemetery truck.
- Began planning of a new Cemetery office.



FY 2024 Major Goals & Objectives

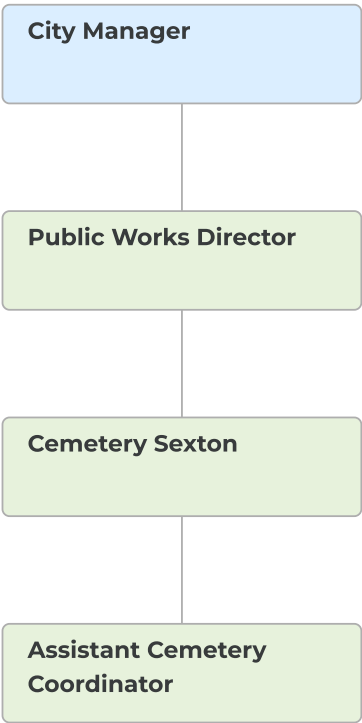


- Continue to improve roads.
- New Cemetery Office Construction.
- Fully implement Cemetery Software.
- Acquire Autonomous Mowing System to keep improve grounds appearance and keep the cemetery financially efficient.
- Continue Rules and Regulations enforcement.
- Clean up cemetery clutter to improve overall appearance.
- Addition of Historical Designation and Cemetery Rules and Regulations Signage.
- Continue to improve Customer Service.
- Continue Headstone Leveling Project.
- Explore additional revenue sources.
- Increase training to improve customer service and knowledge of Funeral Industry trends.
- Provide Headstone Leveling Services for a fee to increase services and revenue.

Performance Measures

	FY 2022 Actual	FY 2023 Projected	FY 2024 Target
<u>Inputs:</u>			
# of full-time employees	2	2	2
<u>Outputs:</u>			
Spaces Sold	70	75	80
Internments/Disinterments	131	135	145
Surveys Completed	75	85	95
Acres Maintained	114	114	114
<u>Effectiveness:</u>			
Maintenance Yearly	24	24	24

Organizational Chart



CAPITAL IMPROVEMENTS

A capital improvement is a multi-year plan identifying **capital projects** (<http://www.taylortx.gov/32/Capital-Improvement-Projects>) to be funded during the planning period. The City's goal is to maintain City facilities and infrastructure to provide services to the citizens within the community, meet growth related needs, and comply with all state and federal regulations.

Capital expenditures are assets which are considered major purchases or improvement programs that generally have a life span of three or more years or improvements that are not normally funded through the operating budgets. The City maintains and periodically updates master plans to maintain and expand its infrastructure including, but not limited to: City Facilities, Drainage, Parks and Recreation, Transportation, Water and Wastewater. The City annually updates a five-year CIP schedule.

Capital improvement funds provide for items such as major construction or reconstruction of streets, libraries, parks, and drainage. A capital project is a major construction, acquisition, or renovation activities. Projects in the plan have included water distribution, water collection, drainage, building improvements, parks, and streets projects.

The capital budget includes all capital projects, capital resources, and estimated operational impacts. Capital projects are generally tracked on a project-length basis. The required financing is not appropriated on an annual basis but is approved at the outset of the project. The expected expenditures under the CIP schedule are presented as part of the overall budget adoption to accurately reflect the City's total expected use of funds in any given budget year but these estimates are not considered binding appropriations in that year.

One Year Plan

FY2024 Proposed Budget Capital Improvement Program

<u>Project</u>	<u>Funding Source</u>	<u>Total Project Cost Estimate</u>	<u>FY24 Budget</u>
General Fund Equipment			
Equipment - Fire Truck and Dump Truck remaining	2022 CO Bond	\$ 2,575,000	\$ 930,732
	GF Equipment Subtotal:	\$ 2,575,000	\$ 930,732
Facilities			
Building Quick Connects & Generators	2017 CO Bond / GF use tax	\$ 434,000	\$ 350,000
Public Works Building Generator	2022 CO Bond	132,000	132,000
Facilities Master Plan	General Fund - use tax	200,000	200,000
Electrical Charging Station	General Fund - use tax	25,000	25,000
Justice Center/Municipal Complex	2023A CO Bond	53,000,000	5,000,000
	Facilities Subtotal:	\$ 53,791,000	\$ 5,707,000
Streets and Sidewalks			
2nd Street/ 4th Street/ Mallard Overlays	2022 CO Bond	\$ 4,000,000	\$ 3,360,781
Update PCI Scores & Curb Inventory	General Fund	100,000	100,000
TH Johnson Overlay	Future Debt Issue	1,250,000	1,250,000
Lake Drive Overlay	Future Debt Issue	2,500,000	2,500,000
5th & Murphy Improvements	Future Debt Issue	1,000,000	1,000,000
Lake Drive Sidewalk	Future Debt Issue	2,000,000	2,000,000
Downtown Streetscape Sidewalks (2nd & Talbot; 2nd & Main)	Future Debt Issue	1,500,000	1,500,000
Sidewalks & Trails Master Plan & ADA Transition Plan	Pending Grant	350,000	350,000
South Taylor Sidewalk Project	Pending Grant	7,000,000	1,000,000
Mallard Sidewalk	Pending Grant	800,000	800,000
	Streets and Sidewalks Subtotal:	\$ 20,500,000	\$13,860,781
Parks			
Park Improvements (Parks Master Plan)	General Fund	\$ 30,000	\$ 30,000
Design and Install of Park Benches/Tables	General Fund	60,000	60,000
Murphy Lake Fountain	General Fund - use tax	40,000	40,000
Bull Branch Trail Replacement	2022 CO Bond / GF use tax	300,000	300,000
Signage for Parks/Trails	General Fund - use tax	200,000	200,000

Memorial Track Resurfacing	Local Grant / General Fund	548,000	548,000
Bull Branch Playground Replacement	General Fund	255,000	255,000
Pickleball Court	General Fund	150,000	150,000
Murphy Park Pool Improvements	2022 Tax Note	5,260,000	5,205,000
	Parks Subtotal:	\$ 6,843,000	\$ 6,788,000
Drainage			
Storm Water Master Plan	General Fund - use tax	\$ 125,000	\$ 125,000
Pending Drainage Project	2022 CO Bond	3,000,000	3,000,000
Donna Channel/Mustang Creek/Travis & Franklin Drainage Improvements	GLO CDBG Grant/TWDB Grant/ 2023A CO TWDB	11,545,330	10,490,008
Kimbrow/Shaw Drainage Improvements	Pending Grant	5,075,525	5,075,525
KBI Pond/TH Johnson Drainage Improvements	Future Debt Issue	850,000	200,000
Bel Air Drive Drainage Improvements	Future Debt Issue	1,000,000	500,000
Burkett Street Drainage Improvements	Future Debt Issue	350,000	100,000
Velma Drive Drainage Improvements	Future Debt Issue	1,100,000	500,000
Old Thorndale Drainage Improvements	Future Debt Issue	435,000	100,000
	Drainage Subtotal:	\$ 23,480,855	\$20,090,533
Airport			
Terminal Apron Rehabilitation	TxDOT Grant / 2017 CO Bond	\$ 3,300,000	\$ 1,580,059
Fuel Farm Relocation	TxDOT Grant / 2017 CO Bond	1,000,000	1,000,000
Airport Building and Site Work	General Fund - use tax	190,000	190,000
	Airport Fund Subtotal:	\$ 4,490,000	\$ 2,770,059
Cemetery			
Cemetery Building	General Fund - use tax	\$ 650,000	\$ 650,000
	Cemetery Fund Subtotal:	\$ 650,000	\$ 650,000
Wastewater			
WWTP Structural repairs of digester	2022 CO Bond	\$ 400,000	\$ 400,000
Airport Wastewater Lift Station	Utility Impact Fees	225,000	125,500
Upsize along Bull Branch, Main to E 7th St	2022 CO Bond / Future Debt Issuance	4,650,000	1,500,000
Upsize along Bull Branch, E 7th to Robinson Pk	2022 CO Bond / Future Debt Issuance	2,800,000	600,000
I&I Investigation and Reduction & Condition Repairs	2022 CO Bond/ Utility Fund	2,000,000	1,000,000

	Wastewater Subtotal:	\$ 10,075,000	\$ 3,625,500
Water			
CR 366 Expansion - Waterline Relocation	2013 CO Bond	\$ 315,100	\$ 219,191
Highland Drive Waterline Upgrade	CDBG Grant	960,000	710,000
CR 619 Waterline Relocation	2022 CO Bond	492,000	492,000
E MLK Jr 8-in Waterline Replacement	2022 CO Bond	307,500	307,500
N Main St Waterline Replacement	2022 CO Bond	430,500	430,500
Alternate water supply evaluation	Utility Fund	200,000	200,000
Valve inventory and exercising program	Utility Fund	500,000	250,000
Lead service line inventory and replacements	Utility Fund	1,500,000	250,000
New 12" line along Carlos Parker with PRV	Utility Impact Fees	900,000	300,000
Southwood Hills Disinfection Station	CDBG Grant	700,000	200,000
Replace existing 8" along N Main from Hosack to 6th	Future Debt Issuance	1,900,000	700,000
Ford GST rehabilitation and pump upgrades	Future Debt Issuance	800,000	300,000
	Water Subtotal:	\$ 9,005,100	\$ 4,359,191
	CIP Grand Totals	\$ 131,409,955	\$58,781,796

Five Year Plan

FY2024 Proposed Budget Capital Improvement Program

Project	Funding Source	FY24 Budget	FY25 Planning	FY26 Planning	FY27 Planning	FY28 Planning
General Fund Equipment						
Equipment - Fire Truck and Dump Truck remaining	2022 CO Bond	\$ 930,732	\$ -	\$ -	\$ -	\$ -
New fire apparatus (engine) for Fire Station #3	Future Debt/Grant	-	-	-	-	1,000,000
	GF Equipment Subtotal:	\$ 930,732	\$ -	\$ -	\$ -	\$ 1,000,000
Facilities						
Building Quick Connects & Generators	2017 CO Bond / GF use tax	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Public Works Building Generator	2022 CO Bond	132,000	-	-	-	-
Facilities Master Plan	General Fund - use tax	200,000	-	-	-	-
Electrical Charging Station	General Fund - use tax	25,000	-	-	-	-
Justice Center/Municipal Complex	2023A CO Bond	5,000,000	43,000,000	5,000,000	-	-
Remodel Fire Station #2 - design and construction	Future Debt/Grant	-	200,000	2,000,000	-	-
Remodel Fire Station #1 - design and construction	Future Debt/Grant	-	-	300,000	3,000,000	-
Fire Station #3 - land acquisition, design, construction, FF&E	Future Debt/Grant	-	1,000,000	900,000	9,000,000	300,000
	Facilities Subtotal:	\$ 5,707,000	\$ 44,200,000	\$ 8,200,000	\$ 12,000,000	\$ 300,000
Streets and Sidewalks						
2nd Street/ 4th Street/ Mallard Overlays	2022 CO Bond	\$ 3,360,781	\$ -	\$ -	\$ -	\$ -
Update PCI Scores & Curb Inventory	General Fund	100,000	-	-	-	-
TH Johnson Overlay	Future Debt Issue	1,250,000	-	-	-	-

Lake Drive Overlay	Future Debt Issue	2,500,000	-	-	-	-
5th & Murphy Improvements	Future Debt Issue	1,000,000	-	-	-	-
Lake Drive Sidewalk	Future Debt Issue	2,000,000	-	-	-	-
Downtown Streetscape Sidewalks (2nd & Talbot; 2nd & Main)	Future Debt Issue	1,500,000	-	-	-	-
Sidewalks & Trails Master Plan & ADA Transition Plan	Pending Grant	350,000	-	-	-	-
South Taylor Sidewalk Project	Pending Grant	1,000,000	4,000,000	2,000,000	-	-
Mallard Sidewalk	Pending Grant	800,000	-	-	-	-
Sidewalk Inventory & Assessment	Future Debt/Grant	-	250,000	-	-	-
Porter Street Reconstruction & Streetscape (Main to First)	Future Debt/Grant	-	500,000	2,500,000	-	-
North Dr. & Howard Street Maint. & Sidewalk	Future Debt/Grant	-	500,000	3,000,000	-	-
Rio Grande St. Maint. & Sidewalk	Future Debt/Grant	-	-	250,000	2,250,000	-
Davis St. Street Maint. & Sidewalk	Future Debt/Grant	-	-	500,000	3,000,000	-
Sloan & Meadow Street Maint. & Sidewalk	Future Debt/Grant	-	-	-	500,000	3,000,000
Doak St. Maint & Sidewalk	Future Debt/Grant	-	-	-	300,000	2,500,000
	Streets and Sidewalks Subtotal:	\$ 13,860,781	\$ 5,250,000	\$ 8,250,000	\$ 6,050,000	\$ 5,500,000
Parks						
Park Improvements (based on Parks Master Plan)	General Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Design and Install of Park Benches/Tables	General Fund	60,000	-	-	-	-
Murphy Lake Fountain	General Fund - use tax	40,000	-	-	-	-
Bull Branch Trail Replacement	2022 CO Bond / GF use tax	300,000	-	-	-	-
Signage for Parks/Trails	General Fund - use tax	200,000	-	-	-	-
Memorial Track Resurfacing	Local Grant / General Fund	548,000	-	-	-	-

Bull Branch Playground Replacement	General Fund	255,000	-	-	-	-
Pickleball Court	General Fund	150,000	-	-	-	-
Murphy Park Pool Improvements	2022 Tax Note	5,205,000	-	-	-	-
South Taylor Trails for Connectivity	Future Debt/Grant	-	1,000,000	-	-	-
Shade sail additions at Bull Branch and Mallard Ballfields	Future Debt/Grant	-	150,000	-	-	-
Install New Fencing & Paint Murphy Pavilion	Future Debt/Grant	-	60,000	-	-	-
LED lighting upgrade Bull Branch Ballfield	Future Debt/Grant	-	400,000	-	-	-
Parking additions at Robinson Park	Future Debt/Grant	-	300,000	-	-	-
LED lighting upgrade Rotary Ballfields	Future Debt/Grant	-	340,000	-	-	-
Trail extension- Murphy Park and East of Main to Animal Shelter	Future Debt/Grant	-	2,000,000	-	-	-
TRPSC Shade replacement	Future Debt/Grant	-	100,000	-	-	-
Lit Sand Volleyball Court Addition at Murphy Park	Future Debt/Grant	-	130,000	-	-	-
Replace Playground at Jason Park	Future Debt/Grant	-	100,000	-	-	-
Concrete Concourse & Parking Addition at Rotary Field	Future Debt/Grant	-	-	400,000	-	-
Replace pavilion, restroom upgrade and Trail widening Bull Branch	Future Debt/Grant	-	-	1,000,000	-	-
Replacing Shade Sails at Heritage Park	Future Debt/Grant	-	-	40,000	-	-
Replace Playground at Murphy Park	Future Debt/Grant	-	-	700,000	-	-
LED lighting upgrade at Mallard Ballfield	Future Debt/Grant	-	-	265,000	-	-
Fishing Pier Replacement at Bull Branch	Future Debt/Grant	-	-	500,000	-	-

Wellness Center Construction	Future Debt/Grant	-	-	20,000,000	-	-
Replace Playground at Robinson Park	Future Debt/Grant	-	-	-	500,000	-
Park lighting upgrades and additions	Future Debt/Grant	-	-	-	-	1,500,000
LED lighting upgrade Memorial Field	Future Debt/Grant	-	-	-	-	175,000
	Parks Subtotal:	\$ 6,788,000	\$ 4,580,000	\$ 22,905,000	\$ 500,000	\$ 1,675,000
Drainage						
Storm Water Master Plan	General Fund - use tax	\$ 125,000	\$ -	\$ -	\$ -	\$ -
Pending Drainage Project	2022 CO Bond	3,000,000	-	-	-	-
Donna Channel/Mustang Creek/Travis & Franklin Drainage Improvements	GLO CDBG Grant/TWDB Grant/2023A CO TWDB	10,490,008	-	-	-	-
Kimbrow/Shaw Drainage Improvements	Pending Grant	5,075,525	-	-	-	-
KBI Pond/TH Johnson Drainage Improvements	Future Debt Issue	200,000	650,000	-	-	-
Bel Air Drive Drainage Improvements	Future Debt Issue	500,000	500,000	-	-	-
Burkett Street Drainage Improvements	Future Debt Issue	100,000	250,000	-	-	-
Velma Drive Drainage Improvements	Future Debt Issue	500,000	600,000	-	-	-
Old Thorndale Drainage Improvements	Future Debt Issue	100,000	335,000	-	-	-
Tammi Lane Drainage Improvements	Future Debt/Grant	-	400,000	800,000	-	-
Gabriel Street Drainage Improvements	Future Debt/Grant	-	75,000	-	-	-
North Drive Drainage Improvements	Future Debt/Grant	-	150,000	520,000	-	-
McLain Street Drainage Improvements	Future Debt/Grant	-	500,000	500,000	-	-
Mariposa Lane Drainage Improvements	Future Debt/Grant	-	200,000	400,000	-	-

Otis Street Drainage Improvements	Future Debt/Grant	-	-	240,000	460,000	-
Travis Street Drainage Improvements	Future Debt/Grant	-	-	240,000	460,000	-
Debus Drive Drainage Improvements	Future Debt/Grant	-	350,000	500,000	550,000	-
Davis Street North Drainage Improvements	Future Debt/Grant	-	-	-	75,000	-
Sandy Lane Drainage Improvements	Future Debt/Grant	-	-	1,000,000	1,000,000	1,500,000
West Mustang Creek Drainage Improvements	Future Debt/Grant	-	-	-	200,000	400,000
North Main Street Drainage Improvements	Future Debt/Grant	-	-	-	-	60,000
	Drainage Subtotal:	\$ 20,090,533	\$ 4,010,000	\$ 4,200,000	\$ 2,745,000	\$ 1,960,000
Airport						
Terminal Apron Rehabilitation	TxDOT Grant / 2017 CO Bond	\$ 1,580,059	\$ 1,100,000	\$ -	\$ -	\$ -
Fuel Farm Relocation	TxDOT Grant / 2017 CO Bond	1,000,000	-	-	-	-
Airport Building and Site Work	General Fund - use tax	190,000	-	-	-	-
Airport Terminal Building Design	Future Debt/Grant	-	75,000	-	-	-
Terminal Construction & Contingency	Future Debt/Grant	-	-	1,200,000	-	-
Runway Extension	Future Debt/Grant	-	-	-	2,500,000	-
Machine Shed	Future Debt/Grant	-	-	-	-	80,000
	Airport Fund Subtotal:	\$ 2,770,059	\$ 1,175,000	\$ 1,200,000	\$ 2,500,000	\$ 80,000
Cemetery						
Cemetery Building	General Fund - use tax	\$ 650,000	\$ -	\$ -	\$ -	\$ -
Cemetery Road Rebuild Program	Future Debt/Grant	-	30,000	30,000	30,000	30,000
Headstone Rehabilitation	Future Debt/Grant	-	100,000	100,000	100,000	-
Service Shelter	Future Debt/Grant	-	250,000	-	-	-
Historical Marker and Memorial Area	Future Debt/Grant	-	-	100,000	-	-
	Cemetery Fund Subtotal:	\$ 650,000	\$ 380,000	\$ 230,000	\$ 130,000	\$ 30,000
Wastewater						
WWTP Structural repairs of digester	2022 CO Bond	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Airport Wastewater Lift Station	Utility Impact Fees	125,500	-	-	-	-
Upsize along Bull Branch, from Main to E 7th St	2022 CO Bond / Future Debt Issuance	1,500,000	2,000,000	1,150,000	-	-
Upsize along Bull Branch, from E 7th to Robinson Pk	2022 CO Bond / Future Debt Issuance	600,000	800,000	1,000,000	400,000	-
I&I Investigation and Reduction & Condition Repairs	2022 CO Bond/ Utility Fund	1,000,000	500,000	500,000	-	-
Upsize existing 12" and 15" along Bull Branch, from W Lake To W 12th	Utility Impact Fees	-	400,000	900,000	400,000	-
	Wastewater Subtotal:	\$ 3,625,500	\$ 3,700,000	\$ 3,550,000	\$ 800,000	\$ -
Water						
CR 366 Expansion - Waterline Relocation	2013 CO Bond	\$ 219,191	\$ -	\$ -	\$ -	\$ -
Highland Drive Waterline Upgrade	CDBG Grant	710,000	-	-	-	-
CR 619 Waterline Relocation	2022 CO Bond	492,000	-	-	-	-
E MLK Jr 8-in Waterline Replacement	2022 CO Bond	307,500	-	-	-	-
N Main St Waterline Replacement	2022 CO Bond	430,500	-	-	-	-
Alternate water supply evaluation	Utility Fund	200,000	-	-	-	-
Valve inventory and exercising program	Utility Fund	250,000	100,000	100,000	50,000	-
Lead service line inventory and replacements	Utility Fund	250,000	250,000	500,000	500,000	-
New 12" line along Carlos Parker with PRV	Utility Impact Fees	300,000	600,000	-	-	-
Southwood Hills Disinfection Station	CDBG Grant	200,000	500,000	-	-	-
Replace existing 8" along N Main from Hosack to 6th	Future Debt Issuance	700,000	600,000	600,000	-	-
Ford GST rehabilitation and pump upgrades	Future Debt Issuance	300,000	500,000	-	-	-

Replace existing 6" along Old Thorndale with 8"	Future Debt Issuance	-	300,000	600,000	600,000	-
Replace existing 8" along E MLK	Future Debt Issuance	-	200,000	600,000	-	-
New 16" line W of RR from Highland Dr to E Lake Dr	Utility Impact Fees	-	500,000	750,000	550,000	-
New 16" Line along E Lake Dr	Utility Impact Fees	-	500,000	750,000	550,000	-
New 8" Line Between Old Cranger Rd & RR	Utility Impact Fees	-			200,000	400,000
Upsize existing 8" line along Old Thorndale, west of Gravel Pit Rd	Utility Impact Fees	-	300,000	500,000	400,000	-
New 12" Line between Old Thorndale & E Lake Dr	Future Debt Issue	-	-	300,000	600,000	400,000
Upsize existing & install new 8" line along Rice's Crossing	Future Debt Issue	-	500,000	750,000	450,000	-
Upsize existing & install new 8" line along Potomac Rd	Future Debt Issue	-	-	-	300,000	800,000
Upsize existing 8" along E 4th St, from Cemetery to FM 619	Future Debt Issue	-	1,000,000	1,000,000	900,000	-
New 8" line along Rio Grande St	Utility Impact Fees	-	-		300,000	600,000
Upsize existing 2" line to 8" along Oscar St	Utility Impact Fees	-	-	200,000	400,000	-
New 12" connection under Main St at W 12th St	Utility Impact Fees	-	-	100,000	300,000	-
Upsize existing & install new 8" line near Murphy Park	Future Debt Issue	-	-	700,000	500,000	-
Upsize existing 2" lines along Burkett St	Future Debt Issue	-	-	-	100,000	400,000
Upsize existing 2" line to 8" along W 5th St	Future Debt Issue	-	-	-	100,000	300,000
Upsize existing 6" line to 8" near Allison Rd	Future Debt Issue	-	-	-	100,000	400,000
Upsize existing 2" line to 8" along Gym St	Future Debt Issue	-	-	-	200,000	300,000

New 8" line near Calos Parker & 79	Future Debt Issue	-	-	-	100,000	300,000
Upsize existing 2" lines along W 3rd St	Future Debt Issue	-	-	-	300,000	400,000
Upsize existing 2" line to 8" along Adams St	Future Debt Issue	-	-	300,000	300,000	400,000
Upsize existing 2" lines to 8" along Grace St and Prather St	Future Debt Issue	-	-	-	200,000	400,000
Upsize existing 2" line to 8" along Johnson Dr	Future Debt Issue	-	-	-	200,000	400,000
	Water Subtotal:	\$ 4,359,191	\$ 5,850,000	\$ 7,750,000	\$ 8,200,000	\$ 5,500,000
	CIP Grand Totals	\$ 58,781,796	\$ 69,145,000	\$ 56,285,000	\$ 32,925,000	\$ 16,045,000

DEBT

Narrative - Bonded Debt

The cost of acquisition for large capital items and the construction of infrastructure sometimes exceeds the amount of funding available from operating revenues and resources. When this occurs, the City may use long-term debt obligations, typically bonds and certificates of obligation. These issues require greater legal formality than bank loans and some may also require voter approval.

The City of Taylor has two types of debt outstanding:

General Obligation Bonds are backed by the full faith and credit of the City; in other words, the debt is guaranteed by a pledge of ad valorem taxes.

Combination Bonds are backed by a cross-pledge of taxes and revenues from a specific source of revenue. The City's combination debt is repaid with a combination of ad valorem taxes, water and sewer revenues, and sales tax revenues.

A schedule of outstanding bond issues and debt service requirements appears on the immediately following pages.

Debt Limit

No direct funded debt limitation is imposed on the City under current State law or the City Charter. Article XI, Section 5 of the Texas Constitution is applicable to the City and limits its maximum ad valorem rate to \$2.50 per \$100 of assessed valuation for all City purposes. Administratively, the Attorney General of the State of Texas will permit allocation of \$1.50 of the \$2.50 maximum tax rate for general obligation debt service. The City operates under a Home Rule Charter which adopts the constitutional provisions.

Debt Limitation Summary

◦ Constitutional Ad Valorem Tax Limitation:	\$2.50 / \$100
◦ Attorney General Administrative Limitation on Ad Valorem Tax Debt (I & S Tax):	\$1.50 / \$100
◦ 2023 Taxable Assessed Valuation:	\$2,324,891,537
◦ 2024 Total Tax Rate (per \$100):	\$0.628774
◦ 2024 I & S Tax Rate (per \$100)	\$0.268121
◦ Maximum Annual Ad Valorem Tax Debt Service, 2024	\$5,998,500

Actual Debt Margin

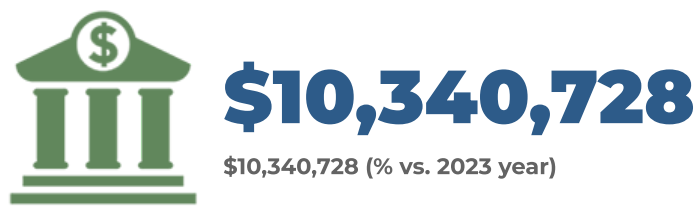
The certified 2023 taxable value per the Williamson Central Appraisal District is \$2,324,891,537 with \$143,142,029 still under review. The TIF captured value amount is \$239,442,315. Assuming 90% of the total under review, this gives a total taxable value of \$2,453,719,363. The current rate for revenue was calculated using a total tax rate of 0.628774 per \$100 of taxable value and a collection rate of 98.5% as follows:

Total Taxation Value	\$2,453,719,363
Estimate on TIF Value	(239,442,315)
Total Taxation Value for M&O and I&S	\$2,214,277,048
Proposed Tax Rate per \$100 Valuation	0.628774
Gross Revenues from Taxes	\$13,922,798
Estimated Percentage of Collections	98.5%
Total Estimated Fund from Tax Levy	\$13,713,956

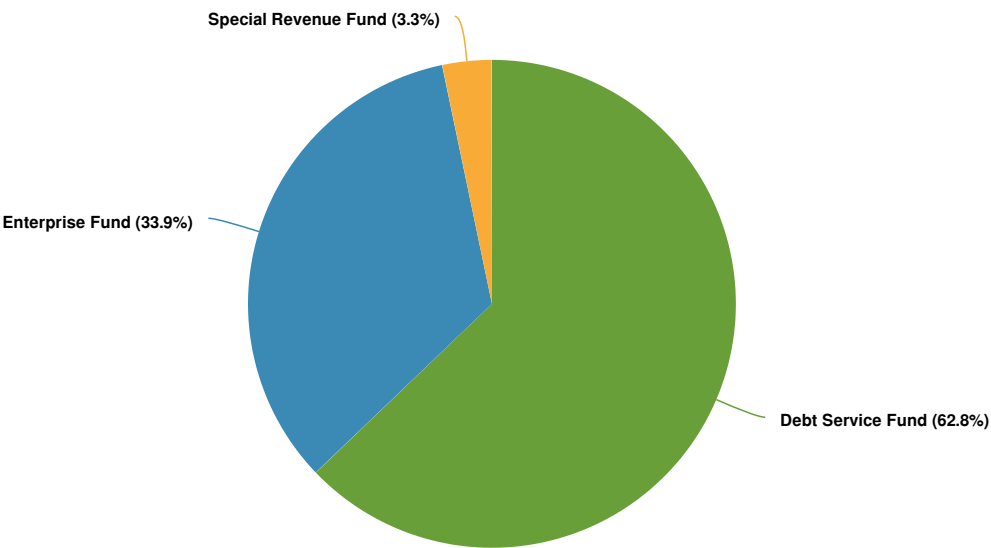
<u>Distribution of Tax Revenue</u>	<u>Tax Rate</u>	<u>Total</u>
Maintenance & Operation (M&O)	0.360653	\$7,866,069
Interest & Sinking (I&S)	0.268121	5,847,887
TOTAL:	0.628774	\$13,713,956

In July 2023, S&P Global Ratings (previously Standard & Poor's) raised its long-term rating and underlying rating (SPUR) to 'AA' from 'AA-', with a stable outlook on the city's general obligations (GO) debt and certificates of obligation. The raised rating reflects the city's sustained economic growth.

Government-wide Debt Overview



Debt by Fund



	FY2024
All Funds	—
Special Revenue Fund	\$338,600
Debt Service Fund	\$6,498,378
Enterprise Fund	\$3,503,750
Total All Funds:	\$10,340,728

Debt Service Fund



FY2024

	FY2024
Debt Service Fund	—
I & S FOR GO BONDS	\$6,498,378
Total Debt Service Fund:	\$6,498,378

Special Revenue Fund



FY2024

	FY2024
Special Revenue Fund	—
TIF (TAX INCREMENT FUND)	\$338,600
Total Special Revenue Fund:	\$338,600

Enterprise Fund



FY2024

	FY2024
Enterprise Fund	—
I&S UTILITY CO'S & BONDS	\$3,398,362
I & S FOR AIRPORT CO'S	\$105,388
Total Enterprise Fund:	\$3,503,750

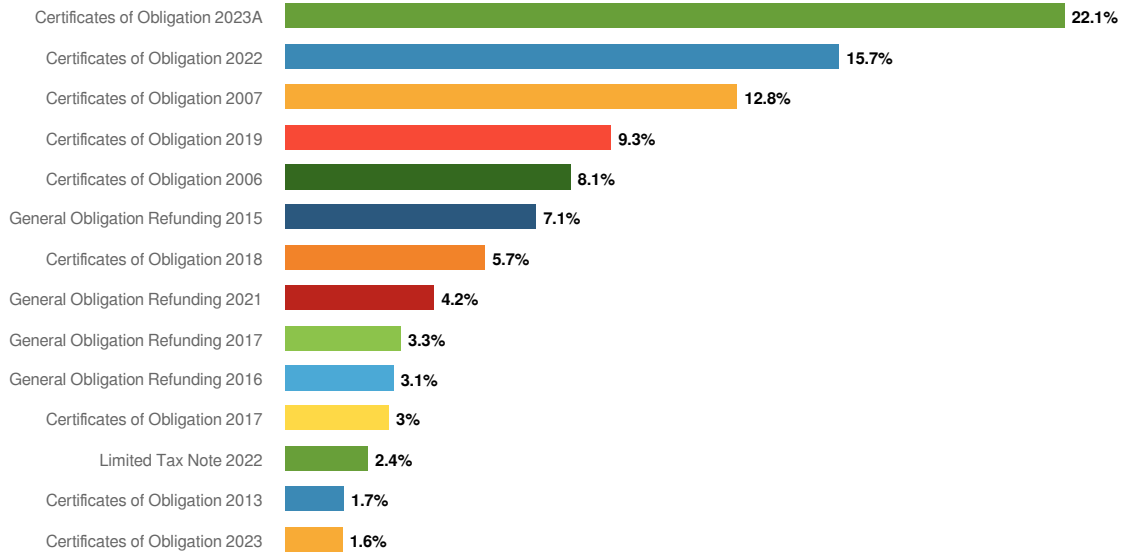
Debt Snapshot



\$10,340,728

\$10,340,728 (% vs. 2023 year)

Debt by Type



	FY2024
Debt	—
Certificates of Obligation 2006	\$836,330
Certificates of Obligation 2007	\$1,325,480
Certificates of Obligation 2013	\$173,600
General Obligation Refunding 2015	\$734,455
General Obligation Refunding 2016	\$320,400
Certificates of Obligation 2017	\$305,101
General Obligation Refunding 2017	\$342,800
Certificates of Obligation 2018	\$587,350
Certificates of Obligation 2019	\$957,050
General Obligation Refunding 2021	\$438,800
Certificates of Obligation 2022	\$1,622,856
Limited Tax Note 2022	\$244,871
Certificates of Obligation 2023	\$170,000
Certificates of Obligation 2023A	\$2,281,635
Total Debt:	\$10,340,728

Certificates of Obligation 2006

Fund Allocation

Water	48.90%
Wastewater	48.90%
General Fund	2.20%
Total	100.00%



FY2024

Purpose: 1) Improving and extending the City's Waterworks system including the Upper Pressure Plane; 2) Improving and extending the City's Sewer System including Mustang Creek Wastewater Interceptor and wastewater lines servicing the Central Fire Station; 3) Constructing and equipping a public Library, payment of professional services including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.

	FY2024
Certificates of Obligation 2006	—
Principal	\$750,000
Interest	\$86,330
Total Certificates of Obligation 2006:	\$836,330

Certificates of Obligation 2007

Fund Allocation

Water	70.21%
General Fund	29.79%
Total	100.00%



FY2024

Purpose: (1) paying contractual obligations incurred for constructing, improving, extending or expanding the City's water and wastewater system; (2) constructing, renovating, improving and/or equipping the City parks and park buildings and acquisition of necessary sites and payment of professional services including legal, engineering, architectural and fiscal fees and cost of issuing the Certificates.

	FY2024
Certificates of Obligation 2007	—
Principal	\$1,120,000
Interest	\$205,480
Total Certificates of Obligation 2007:	\$1,325,480

Certificates of Obligation 2013

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sales of the Certificates will be used for (i) constructing, improving, extending and/or expanding City streets, including drainage, sidewalks and right-of-ways, and (ii) payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.



FY2024

	FY2024
Certificates of Obligation 2013	—
Principal	\$65,000
Interest	\$108,600
Total Certificates of Obligation 2013:	\$173,600

General Obligation Refunding 2015

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sale of the Bonds will be used for the purpose of refunding certain maturities of the City's outstanding obligations to achieve a debt service savings and paying the costs of issuing the Bonds.



FY2024

	FY2024
General Obligation Refunding 2015	—
Principal	\$705,000
Interest	\$29,455
Total General Obligation Refunding 2015:	\$734,455

General Obligation Refunding 2016

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sale of the Bonds will be used for the purpose of refunding certain maturities of the City's outstanding obligations to achieve a debt service savings and paying the costs of issuing the Bonds.



FY2024

	FY2024
General Obligation Refunding 2016	—
Principal	\$0
Interest	\$320,400
Total General Obligation Refunding 2016:	\$320,400

Certificates of Obligation 2017

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sale of the Certificates will be used for the purpose of paying contractual obligations incurred or to be incurred by the City for (1) constructing, equipping and improving the City's Airport, (2) constructing, improving and extending the City's water and wastewater system including the wastewater treatment plant to replace climber screen, climber screen conveyor and container, influent gates, (3) constructing, designing, improving, equipping and renovating the City buildings including energy efficiency equipment, and (4) the payment of professional services in connection therewith including legal, fiscal and engineering fees and the cost of issuance in connection with the Certificates.



FY2024

	FY2024
Certificates of Obligation 2017	—
Principal	\$175,000
Interest	\$130,101
Total Certificates of Obligation 2017:	\$305,101

General Obligation Refunding 2017

Fund Allocation

Water and Wastewater	52.48%
General Fund	47.52%
Total	100.00%

Purpose: Proceeds from the sale of the Bonds will be used for the purpose of refunding certain maturities of the City's outstanding obligations to achieve a debt service savings and paying the costs of issuing the Bonds.



FY2024

	FY2024
General Obligation Refunding 2017	—
Principal	\$260,000
Interest	\$82,800
Total General Obligation Refunding 2017:	\$342,800

Certificates of Obligation 2018

Fund Allocation

TIRZ	62.32%
General Fund	37.68%
Total	100.00%

Purpose: Proceeds from the sale of the Certificates will be used for the purpose of paying contractual obligations incurred or to be incurred by the City for (i) constructing, equipping and improving the City parks, (ii) acquisition and installation of public safety equipment and vehicles including a new radio system for the police and fire departments and a new fire truck, and (iii) payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.



FY2024

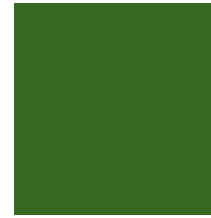
	FY2024
Certificates of Obligation 2018	—
Principal	\$490,000
Interest	\$97,350
Total Certificates of Obligation 2018:	\$587,350

Certificates of Obligation 2019

Fund Allocation

General Fund	64.85%
Water and Wastewater	35.15%
Total	100.00%

Purpose: Proceeds from the sale of the Certificates will be used for the purpose of (i) constructing, improving and extending the City's water and wastewater system, including acquiring equipment; (ii) constructing and improving the City's drainage and flood control facilities; (iii) constructing, improving and upgrading the City's streets including drainage, sidewalks, right-of-way and related traffic improvements; (iv) constructing, designing, improving and equipping the Justice Center including land acquisition; (v) constructing, improving, upgrading and equipping the City's Animal Shelter; and (vi) payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.



FY2024

	FY2024
Certificates of Obligation 2019	—
Principal	\$535,000
Interest	\$422,050
Total Certificates of Obligation 2019:	\$957,050

General Obligation Refunding 2021

Fund Allocation

General Fund	90.70%
Water and Wastewater	9.30%
Total	100.00%

Purpose: Proceeds from the sale of the Bonds will be used for the purpose of refunding certain maturities of the City's outstanding obligations to achieve a debt service savings and paying the costs of issuing the Bonds.



FY2024

	FY2024
General Obligation Refunding 2021	—
Principal	\$395,000
Interest	\$43,800
Total General Obligation Refunding 2021:	\$438,800

Certificates of Obligation 2022

Fund Allocation

General Fund	53.84%
Water and Wastewater	46.16%
Total	100.00%

Purpose: Proceeds from the sale of the Certificates will be used for (i) constructing, improving and extending the City's water and wastewater system including acquiring equipment; (ii) constructing and improving the City's drainage and flood control facilities; (iii) constructing, improving and upgrading City streets including related drainage, sidewalks, right-of-way and related traffic improvements and equipment; (iv) constructing, designing, improving and equipping the City's parks and recreational trails; (v) constructing, improving and equipping the City's existing animal shelter; (vi) acquisition and installation of public safety equipment and vehicles including a new fire truck; and, (vii) payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.



FY2024

	FY2024
Certificates of Obligation 2022	—
Principal	\$825,000
Interest	\$797,856
Total Certificates of Obligation 2022:	\$1,622,856

Limited Tax Note 2022

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sale of the Note will be used for the purpose of (i) constructing, improving, designing, acquiring, including acquiring land, easements and right of way, and equipping City parks, including the Murphy Park pool and (ii) paying the costs of issuing the Note.



FY2024

	FY2024
Limited Tax Note 2022	—
Principal	\$100,000
Interest	\$144,871
Total Limited Tax Note 2022:	\$244,871

Certificates of Obligation 2023

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: (1) planning, acquisition, design and construction of certain water, wastewater and flood control improvements to include improvements to Donna Channel and Bull Branch; and (2) the payment of professional services in connection therewith including legal, fiscal and engineering fees and the costs of issuing the certificates of obligation and other matters related thereto.



FY2024

	FY2024
Certificates of Obligation 2023	—
Principal	\$170,000
Interest	\$0
Total Certificates of Obligation 2023:	\$170,000

Certificates of Obligation 2023A

Fund Allocation

General Fund	100.00%
Total	100.00%

Purpose: Proceeds from the sale of the Certificates will be used for (i) a new municipal complex including space for public safety facilities to include a police station, police facilities, emergency call center dispatch, police evidence center, municipal court facilities and general administrative offices, council chambers and related street, drainage, water, wastewater and other utility improvements and acquisition of easements and right-of-way; (ii) renovating existing City buildings or facilities, to be limited to facilities that will have all or some of their functions relocated to the new municipal complex and Fire Station No. 1, including related street, drainage, water, wastewater and other utility improvements; and, (iii) payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuing the Certificates.



FY2024

	FY2024
Certificates of Obligation 2023A	—
Principal	\$0
Interest	\$2,281,635
Total Certificates of Obligation 2023A:	\$2,281,635

Individual Debt by Series

City of Taylor, Texas

\$4,200,000 Combination Tax & Revenue Certificates of Obligation, Series 2006

Call Option: Anytime subject to Make Whole Provision

Paying Agent: Bank of America

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	43,165.00	43,165.00	-
08/15/2024	750,000.00	43,165.00	793,165.00	-
09/30/2024	-	-	-	836,330.00
02/15/2025	-	26,477.50	26,477.50	-
08/15/2025	385,000.00	26,477.50	411,477.50	-
09/30/2025	-	-	-	437,955.00
02/15/2026	-	17,911.25	17,911.25	-
08/15/2026	805,000.00	17,911.25	822,911.25	-
09/30/2026	-	-	-	840,822.50
Total	\$1,940,000.00	\$175,107.50	\$2,115,107.50	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	5.277 Years
Average Coupon	4.4500000%

Par Amounts Of Selected Issues

06 CO -WW&SS	1,940,000.00
TOTAL	1,940,000.00

Aggregate | 8/21/2023 | 10:39 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$10,000,000 Combination Tax & Revenue Certificates of Obligation, Series 2007

Call Option: Anytime subject to Make Whole Provision

Paying Agent: Bank of America

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	102,739.75	102,739.75	-
08/15/2024	1,120,000.00	102,739.75	1,222,739.75	-
09/30/2024	-	-	-	1,325,479.50
02/15/2025	-	81,291.75	81,291.75	-
08/15/2025	1,395,000.00	81,291.75	1,476,291.75	-
09/30/2025	-	-	-	1,557,583.50
02/15/2026	-	54,577.50	54,577.50	-
08/15/2026	1,335,000.00	54,577.50	1,389,577.50	-
09/30/2026	-	-	-	1,444,155.00
02/15/2027	-	29,012.25	29,012.25	-
08/15/2027	1,515,000.00	29,012.25	1,544,012.25	-
09/30/2027	-	-	-	1,573,024.50
Total	\$5,365,000.00	\$535,242.50	\$5,900,242.50	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	5.711 Years
Average Coupon	3.8300000%

Par Amounts Of Selected Issues

07 CO -WW&SS	3,165,000.00
07 CO -TAX	2,200,000.00
TOTAL	5,365,000.00

Aggregate | 8/21/2023 | 10:39 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$3,000,000 Combination Tax & Revenue Certificates of Obligation, Series 2013

Callable: Any Date @ par

Paying Agent: Wilmington Trust

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	54,300.00	54,300.00	-
08/15/2024	65,000.00	54,300.00	119,300.00	-
09/30/2024	-	-	-	173,600.00
02/15/2025	-	53,000.00	53,000.00	-
08/15/2025	250,000.00	53,000.00	303,000.00	-
09/30/2025	-	-	-	356,000.00
02/15/2026	-	48,000.00	48,000.00	-
08/15/2026	260,000.00	48,000.00	308,000.00	-
09/30/2026	-	-	-	356,000.00
02/15/2027	-	42,800.00	42,800.00	-
08/15/2027	270,000.00	42,800.00	312,800.00	-
09/30/2027	-	-	-	355,600.00
02/15/2028	-	37,400.00	37,400.00	-
08/15/2028	280,000.00	37,400.00	317,400.00	-
09/30/2028	-	-	-	354,800.00
02/15/2029	-	31,800.00	31,800.00	-
08/15/2029	295,000.00	31,800.00	326,800.00	-
09/30/2029	-	-	-	358,600.00
02/15/2030	-	25,900.00	25,900.00	-
08/15/2030	305,000.00	25,900.00	330,900.00	-
09/30/2030	-	-	-	356,800.00
02/15/2031	-	19,800.00	19,800.00	-
08/15/2031	315,000.00	19,800.00	334,800.00	-
09/30/2031	-	-	-	354,600.00
02/15/2032	-	13,500.00	13,500.00	-
08/15/2032	330,000.00	13,500.00	343,500.00	-
09/30/2032	-	-	-	357,000.00
02/15/2033	-	6,900.00	6,900.00	-
08/15/2033	345,000.00	6,900.00	351,900.00	-
09/30/2033	-	-	-	358,800.00
Total	\$2,715,000.00	\$666,800.00	\$3,381,800.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	10.550 Years
Average Coupon	4.00000000%

Par Amounts Of Selected Issues

13 CO \$3MM base-FINAL	2,715,000.00
TOTAL	2,715,000.00

Aggregate | 8/21/2023 | 10:39 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$4,595,000 General Obligation Refunding Bonds, Series 2015

Non Callable

Paying Agent: The Bank of New York

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	14,727.46	14,727.46	-
08/15/2024	705,000.00	14,727.46	719,727.46	-
09/30/2024	-	-	-	734,454.92
02/15/2025	-	7,363.73	7,363.73	-
08/15/2025	705,000.00	7,363.73	712,363.73	-
09/30/2025	-	-	-	719,727.46
Total	\$1,410,000.00	\$44,182.38	\$1,454,182.38	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	4.561 Years
Average Coupon	2.0890004%

Par Amounts Of Selected Issues

15 go ref (12/11) DP Chase FINAL -Tax Portion	755,000.00
15 go ref (12/11) DP Chase FINAL -Water & Sewer Portion	655,000.00
TOTAL	1,410,000.00

Aggregate | 8/21/2023 | 10:39 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$8,010,000 General Obligation Refunding Bonds, Series 2016

Callable: August 15, 2026 @ par

Paying Agent: The Bank of New York Mellon

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	160,200.00	160,200.00	-
08/15/2024	-	160,200.00	160,200.00	-
09/30/2024	-	-	-	320,400.00
02/15/2025	-	160,200.00	160,200.00	-
08/15/2025	-	160,200.00	160,200.00	-
09/30/2025	-	-	-	320,400.00
02/15/2026	-	160,200.00	160,200.00	-
08/15/2026	720,000.00	160,200.00	880,200.00	-
09/30/2026	-	-	-	1,040,400.00
02/15/2027	-	145,800.00	145,800.00	-
08/15/2027	1,115,000.00	145,800.00	1,260,800.00	-
09/30/2027	-	-	-	1,406,600.00
02/15/2028	-	123,500.00	123,500.00	-
08/15/2028	1,615,000.00	123,500.00	1,738,500.00	-
09/30/2028	-	-	-	1,862,000.00
02/15/2029	-	91,200.00	91,200.00	-
08/15/2029	440,000.00	91,200.00	531,200.00	-
09/30/2029	-	-	-	622,400.00
02/15/2030	-	82,400.00	82,400.00	-
08/15/2030	765,000.00	82,400.00	847,400.00	-
09/30/2030	-	-	-	929,800.00
02/15/2031	-	67,100.00	67,100.00	-
08/15/2031	790,000.00	67,100.00	857,100.00	-
09/30/2031	-	-	-	924,200.00
02/15/2032	-	51,300.00	51,300.00	-
08/15/2032	820,000.00	51,300.00	871,300.00	-
09/30/2032	-	-	-	922,600.00
02/15/2033	-	34,900.00	34,900.00	-
08/15/2033	860,000.00	34,900.00	894,900.00	-
09/30/2033	-	-	-	929,800.00
02/15/2034	-	17,700.00	17,700.00	-
08/15/2034	885,000.00	17,700.00	902,700.00	-
09/30/2034	-	-	-	920,400.00
Total	\$8,010,000.00	\$2,189,000.00	\$10,199,000.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	11.788 Years
Average Coupon	4.0000000%

Par Amounts Of Selected Issues

16 GO Ref (5/11) FINAL -General Fund	2,945,000.00
16 GO Ref (5/11) FINAL -Water & Sewer	5,065,000.00

TOTAL **8,010,000.00**

Aggregate | 8/21/2023 | 10:39 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$5,340,000 Combination Tax & Revenue Certificates of Obligation, Series 2017

Callable: February 15, 2026 @ par

Paying Agent: Bank of New York

Debt Service Schedule

Part 1 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	65,050.00	65,050.00	-
08/15/2024	175,000.00	65,050.00	240,050.00	-
09/30/2024	-	-	-	305,100.00
02/15/2025	-	62,425.00	62,425.00	-
08/15/2025	180,000.00	62,425.00	242,425.00	-
09/30/2025	-	-	-	304,850.00
02/15/2026	-	59,725.00	59,725.00	-
08/15/2026	195,000.00	59,725.00	254,725.00	-
09/30/2026	-	-	-	314,450.00
02/15/2027	-	56,800.00	56,800.00	-
08/15/2027	190,000.00	56,800.00	246,800.00	-
09/30/2027	-	-	-	303,600.00
02/15/2028	-	54,045.00	54,045.00	-
08/15/2028	385,000.00	54,045.00	439,045.00	-
09/30/2028	-	-	-	493,090.00
02/15/2029	-	48,462.50	48,462.50	-
08/15/2029	395,000.00	48,462.50	443,462.50	-
09/30/2029	-	-	-	491,925.00
02/15/2030	-	42,735.00	42,735.00	-
08/15/2030	410,000.00	42,735.00	452,735.00	-
09/30/2030	-	-	-	495,470.00
02/15/2031	-	36,790.00	36,790.00	-
08/15/2031	420,000.00	36,790.00	456,790.00	-
09/30/2031	-	-	-	493,580.00
02/15/2032	-	30,700.00	30,700.00	-
08/15/2032	430,000.00	30,700.00	460,700.00	-
09/30/2032	-	-	-	491,400.00
02/15/2033	-	24,465.00	24,465.00	-
08/15/2033	310,000.00	24,465.00	334,465.00	-
09/30/2033	-	-	-	358,930.00
02/15/2034	-	19,970.00	19,970.00	-
08/15/2034	320,000.00	19,970.00	339,970.00	-
09/30/2034	-	-	-	359,940.00
02/15/2035	-	15,330.00	15,330.00	-
08/15/2035	325,000.00	15,330.00	340,330.00	-
09/30/2035	-	-	-	355,660.00
02/15/2036	-	10,617.50	10,617.50	-
08/15/2036	340,000.00	10,617.50	350,617.50	-
09/30/2036	-	-	-	361,235.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$5,340,000 Combination Tax & Revenue Certificates of Obligation, Series 2017

Callable: February 15, 2026 @ par

Paying Agent: Bank of New York

Debt Service Schedule

Part 2 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
02/15/2037	-	5,687.50	5,687.50	-
08/15/2037	350,000.00	5,687.50	355,687.50	-
09/30/2037	-	-	-	361,375.00
Total	\$4,425,000.00	\$1,065,605.00	\$5,490,605.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	11.600 Years
Average Coupon	2.9488890%

Par Amounts Of Selected Issues

17 \$5.34mm C/O (12/8/16) FINAL -Airport	1,200,000.00
17 \$5.34mm C/O (12/8/16) FINAL -Wastewater	2,170,000.00
17 \$5.34mm C/O (12/8/16) FINAL -Performance Contract (Tax)	1,055,000.00
TOTAL	4,425,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$3,020,000 General Obligation Refunding Bonds, Series 2017

Callable: August 15, 2027 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	41,400.00	41,400.00	-
08/15/2024	260,000.00	41,400.00	301,400.00	-
09/30/2024	-	-	-	342,800.00
02/15/2025	-	36,200.00	36,200.00	-
08/15/2025	270,000.00	36,200.00	306,200.00	-
09/30/2025	-	-	-	342,400.00
02/15/2026	-	30,800.00	30,800.00	-
08/15/2026	270,000.00	30,800.00	300,800.00	-
09/30/2026	-	-	-	331,600.00
02/15/2027	-	25,400.00	25,400.00	-
08/15/2027	290,000.00	25,400.00	315,400.00	-
09/30/2027	-	-	-	340,800.00
02/15/2028	-	19,600.00	19,600.00	-
08/15/2028	690,000.00	19,600.00	709,600.00	-
09/30/2028	-	-	-	729,200.00
02/15/2029	-	5,800.00	5,800.00	-
08/15/2029	290,000.00	5,800.00	295,800.00	-
09/30/2029	-	-	-	301,600.00
Total	\$2,070,000.00	\$318,400.00	\$2,388,400.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	6.880 Years
Average Coupon	3.9574435%

Par Amounts Of Selected Issues

17 GO Ref (11/15) FINAL -General Fund	920,000.00
17 GO Ref (11/15) FINAL -Water & Sewer	1,150,000.00
TOTAL	2,070,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$5,440,000 Combination Tax & Revenue Certificates of Obligation, Series 2018

Callable: August 15, 2026 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	48,675.00	48,675.00	-
08/15/2024	490,000.00	48,675.00	538,675.00	-
09/30/2024	-	-	-	587,350.00
02/15/2025	-	41,325.00	41,325.00	-
08/15/2025	500,000.00	41,325.00	541,325.00	-
09/30/2025	-	-	-	582,650.00
02/15/2026	-	33,825.00	33,825.00	-
08/15/2026	520,000.00	33,825.00	553,825.00	-
09/30/2026	-	-	-	587,650.00
02/15/2027	-	26,025.00	26,025.00	-
08/15/2027	535,000.00	26,025.00	561,025.00	-
09/30/2027	-	-	-	587,050.00
02/15/2028	-	18,000.00	18,000.00	-
08/15/2028	550,000.00	18,000.00	568,000.00	-
09/30/2028	-	-	-	586,000.00
02/15/2029	-	9,750.00	9,750.00	-
08/15/2029	320,000.00	9,750.00	329,750.00	-
09/30/2029	-	-	-	339,500.00
02/15/2030	-	4,950.00	4,950.00	-
08/15/2030	330,000.00	4,950.00	334,950.00	-
09/30/2030	-	-	-	339,900.00
Total	\$3,245,000.00	\$365,100.00	\$3,610,100.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	6.424 Years
Average Coupon	3.00000000%

Par Amounts Of Selected Issues

2018 \$5.6mm C/O (7/12) FINAL -Heritage Square Park	2,120,000.00
2018 \$5.6mm C/O (7/12) FINAL -Radios	655,000.00
2018 \$5.6mm C/O (7/12) FINAL -Fire Pumper Truck	470,000.00
TOTAL	3,245,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$12,590,000 Combination Tax & Revenue Certificates of Obligation, Series 2019

Callable: August 15, 2028 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Part 1 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	211,025.01	211,025.01	-
08/15/2024	535,000.00	211,025.01	746,025.01	-
09/30/2024	-	-	-	957,050.02
02/15/2025	-	203,668.76	203,668.76	-
08/15/2025	555,000.00	203,668.76	758,668.76	-
09/30/2025	-	-	-	962,337.52
02/15/2026	-	189,793.76	189,793.76	-
08/15/2026	580,000.00	189,793.76	769,793.76	-
09/30/2026	-	-	-	959,587.52
02/15/2027	-	175,293.76	175,293.76	-
08/15/2027	605,000.00	175,293.76	780,293.76	-
09/30/2027	-	-	-	955,587.52
02/15/2028	-	160,168.76	160,168.76	-
08/15/2028	640,000.00	160,168.76	800,168.76	-
09/30/2028	-	-	-	960,337.52
02/15/2029	-	144,168.76	144,168.76	-
08/15/2029	670,000.00	144,168.76	814,168.76	-
09/30/2029	-	-	-	958,337.52
02/15/2030	-	130,768.76	130,768.76	-
08/15/2030	450,000.00	130,768.76	580,768.76	-
09/30/2030	-	-	-	711,537.52
02/15/2031	-	121,768.76	121,768.76	-
08/15/2031	470,000.00	121,768.76	591,768.76	-
09/30/2031	-	-	-	713,537.52
02/15/2032	-	112,368.76	112,368.76	-
08/15/2032	490,000.00	112,368.76	602,368.76	-
09/30/2032	-	-	-	714,737.52
02/15/2033	-	102,568.76	102,568.76	-
08/15/2033	515,000.00	102,568.76	617,568.76	-
09/30/2033	-	-	-	720,137.52
02/15/2034	-	92,268.76	92,268.76	-
08/15/2034	530,000.00	92,268.76	622,268.76	-
09/30/2034	-	-	-	714,537.52
02/15/2035	-	81,668.76	81,668.76	-
08/15/2035	550,000.00	81,668.76	631,668.76	-
09/30/2035	-	-	-	713,337.52
02/15/2036	-	70,668.76	70,668.76	-
08/15/2036	570,000.00	70,668.76	640,668.76	-
09/30/2036	-	-	-	711,337.52

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.

Austin, Texas

City of Taylor, Texas

\$12,590,000 Combination Tax & Revenue Certificates of Obligation, Series 2019

Callable: August 15, 2028 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Part 2 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
02/15/2037	-	59,268.76	59,268.76	-
08/15/2037	600,000.00	59,268.76	659,268.76	-
09/30/2037	-	-	-	718,537.52
02/15/2038	-	50,268.76	50,268.76	-
08/15/2038	615,000.00	50,268.76	665,268.76	-
09/30/2038	-	-	-	715,537.52
02/15/2039	-	41,043.76	41,043.76	-
08/15/2039	630,000.00	41,043.76	671,043.76	-
09/30/2039	-	-	-	712,087.52
02/15/2040	-	31,200.00	31,200.00	-
08/15/2040	360,000.00	31,200.00	391,200.00	-
09/30/2040	-	-	-	422,400.00
02/15/2041	-	25,350.00	25,350.00	-
08/15/2041	370,000.00	25,350.00	395,350.00	-
09/30/2041	-	-	-	420,700.00
02/15/2042	-	19,337.50	19,337.50	-
08/15/2042	385,000.00	19,337.50	404,337.50	-
09/30/2042	-	-	-	423,675.00
02/15/2043	-	13,081.25	13,081.25	-
08/15/2043	395,000.00	13,081.25	408,081.25	-
09/30/2043	-	-	-	421,162.50
02/15/2044	-	6,662.50	6,662.50	-
08/15/2044	410,000.00	6,662.50	416,662.50	-
09/30/2044	-	-	-	423,325.00
Total	\$10,925,000.00	\$4,084,825.32	\$15,009,825.32	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	13.823 Years
Average Coupon	3.7182282%

Par Amounts Of Selected Issues

2019 C/O issue (3/27) FINAL -Tax-Supported (10yr)	1,265,000.00
2019 C/O issue (3/27) FINAL -Utility Fund - \$300k annl payment (25yr)	4,025,000.00
2019 C/O issue (3/27) FINAL -Streets (TUF) - \$300k annl payment (20yr)(now tax)	3,475,000.00
2019 C/O issue (3/27) FINAL -Drainage (MDUS) - \$150K annl pmt(25yr)now tax	2,160,000.00
TOTAL	10,925,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$4,035,000 General Obligation Refunding Bonds, Series 2021

Callable: August 15, 2030 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	21,900.00	21,900.00	-
08/15/2024	395,000.00	21,900.00	416,900.00	-
09/30/2024	-	-	-	438,800.00
02/15/2025	-	15,975.00	15,975.00	-
08/15/2025	405,000.00	15,975.00	420,975.00	-
09/30/2025	-	-	-	436,950.00
02/15/2026	-	9,900.00	9,900.00	-
08/15/2026	115,000.00	9,900.00	124,900.00	-
09/30/2026	-	-	-	134,800.00
02/15/2027	-	8,750.00	8,750.00	-
08/15/2027	115,000.00	8,750.00	123,750.00	-
09/30/2027	-	-	-	132,500.00
02/15/2028	-	7,600.00	7,600.00	-
08/15/2028	120,000.00	7,600.00	127,600.00	-
09/30/2028	-	-	-	135,200.00
02/15/2029	-	6,400.00	6,400.00	-
08/15/2029	125,000.00	6,400.00	131,400.00	-
09/30/2029	-	-	-	137,800.00
02/15/2030	-	5,150.00	5,150.00	-
08/15/2030	125,000.00	5,150.00	130,150.00	-
09/30/2030	-	-	-	135,300.00
02/15/2031	-	3,900.00	3,900.00	-
08/15/2031	125,000.00	3,900.00	128,900.00	-
09/30/2031	-	-	-	132,800.00
02/15/2032	-	2,025.00	2,025.00	-
08/15/2032	135,000.00	2,025.00	137,025.00	-
09/30/2032	-	-	-	139,050.00
Total	\$1,660,000.00	\$163,200.00	\$1,823,200.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	6.223 Years
Average Coupon	2.7609250%

Par Amounts Of Selected Issues

2021 GO Ref (7/29) FINAL -Tax-Supported	695,000.00
2021 GO Ref (7/29) FINAL -Self-Supported	965,000.00
TOTAL	1,660,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$22,910,000 Combination Tax & Revenue Certificates of Obligation, Series 2022

Callable: August 15, 2031 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Part 1 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	398,928.13	398,928.13	-
08/15/2024	825,000.00	398,928.13	1,223,928.13	-
09/30/2024	-	-	-	1,622,856.26
02/15/2025	-	382,943.75	382,943.75	-
08/15/2025	860,000.00	382,943.75	1,242,943.75	-
09/30/2025	-	-	-	1,625,887.50
02/15/2026	-	368,968.75	368,968.75	-
08/15/2026	885,000.00	368,968.75	1,253,968.75	-
09/30/2026	-	-	-	1,622,937.50
02/15/2027	-	356,800.00	356,800.00	-
08/15/2027	910,000.00	356,800.00	1,266,800.00	-
09/30/2027	-	-	-	1,623,600.00
02/15/2028	-	334,050.00	334,050.00	-
08/15/2028	960,000.00	334,050.00	1,294,050.00	-
09/30/2028	-	-	-	1,628,100.00
02/15/2029	-	310,050.00	310,050.00	-
08/15/2029	1,005,000.00	310,050.00	1,315,050.00	-
09/30/2029	-	-	-	1,625,100.00
02/15/2030	-	284,925.00	284,925.00	-
08/15/2030	1,055,000.00	284,925.00	1,339,925.00	-
09/30/2030	-	-	-	1,624,850.00
02/15/2031	-	258,550.00	258,550.00	-
08/15/2031	1,105,000.00	258,550.00	1,363,550.00	-
09/30/2031	-	-	-	1,622,100.00
02/15/2032	-	230,925.00	230,925.00	-
08/15/2032	1,160,000.00	230,925.00	1,390,925.00	-
09/30/2032	-	-	-	1,621,850.00
02/15/2033	-	213,525.00	213,525.00	-
08/15/2033	1,200,000.00	213,525.00	1,413,525.00	-
09/30/2033	-	-	-	1,627,050.00
02/15/2034	-	189,525.00	189,525.00	-
08/15/2034	1,245,000.00	189,525.00	1,434,525.00	-
09/30/2034	-	-	-	1,624,050.00
02/15/2035	-	170,850.00	170,850.00	-
08/15/2035	1,280,000.00	170,850.00	1,450,850.00	-
09/30/2035	-	-	-	1,621,700.00
02/15/2036	-	151,650.00	151,650.00	-
08/15/2036	1,320,000.00	151,650.00	1,471,650.00	-
09/30/2036	-	-	-	1,623,300.00
02/15/2037	-	131,850.00	131,850.00	-

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$22,910,000 Combination Tax & Revenue Certificates of Obligation, Series 2022

Callable: August 15, 2031 @ par

Paying Agent: The Bank of New York

Debt Service Schedule

Part 2 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
08/15/2037	1,360,000.00	131,850.00	1,491,850.00	-
09/30/2037	-	-	-	1,623,700.00
02/15/2038	-	111,450.00	111,450.00	-
08/15/2038	1,400,000.00	111,450.00	1,511,450.00	-
09/30/2038	-	-	-	1,622,900.00
02/15/2039	-	90,450.00	90,450.00	-
08/15/2039	1,440,000.00	90,450.00	1,530,450.00	-
09/30/2039	-	-	-	1,620,900.00
02/15/2040	-	68,850.00	68,850.00	-
08/15/2040	1,485,000.00	68,850.00	1,553,850.00	-
09/30/2040	-	-	-	1,622,700.00
02/15/2041	-	46,575.00	46,575.00	-
08/15/2041	1,530,000.00	46,575.00	1,576,575.00	-
09/30/2041	-	-	-	1,623,150.00
02/15/2042	-	23,625.00	23,625.00	-
08/15/2042	1,575,000.00	23,625.00	1,598,625.00	-
09/30/2042	-	-	-	1,622,250.00
Total	\$22,600,000.00	\$8,248,981.26	\$30,848,981.26	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	15.883 Years
Average Coupon	3.3747089%

Par Amounts Of Selected Issues

2022 C/O (3-10-22) FINAL -Tax-Supported	12,250,000.00
2022 C/O (3-10-22) FINAL -Utility-Supported	10,350,000.00
TOTAL	22,600,000.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$5,325,000 Limited Tax Note, Series 2022

Callable: August 15, 2027 @ par

Paying Agent: Webster Bank

Debt Service Schedule

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	72,435.50	72,435.50	-
08/15/2024	100,000.00	72,435.50	172,435.50	-
09/30/2024	-	-	-	244,871.00
02/15/2025	-	71,050.50	71,050.50	-
08/15/2025	505,000.00	71,050.50	576,050.50	-
09/30/2025	-	-	-	647,101.00
02/15/2026	-	64,056.25	64,056.25	-
08/15/2026	355,000.00	64,056.25	419,056.25	-
09/30/2026	-	-	-	483,112.50
02/15/2027	-	59,139.50	59,139.50	-
08/15/2027	1,180,000.00	59,139.50	1,239,139.50	-
09/30/2027	-	-	-	1,298,279.00
02/15/2028	-	42,796.50	42,796.50	-
08/15/2028	1,590,000.00	42,796.50	1,632,796.50	-
09/30/2028	-	-	-	1,675,593.00
02/15/2029	-	20,775.00	20,775.00	-
08/15/2029	1,500,000.00	20,775.00	1,520,775.00	-
09/30/2029	-	-	-	1,541,550.00
Total	\$5,230,000.00	\$660,506.50	\$5,890,506.50	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	9.433 Years
Average Coupon	2.77000000%

Par Amounts Of Selected Issues

2022 LTN (7-28-22) FINAL	5,230,000.00
TOTAL	5,230,000.00

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Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$5,090,000 Combination Tax & Surplus Revenue Certificates of Obligation, Series 2023

Callable: Inversely Any Date @ par

Paying Agent: BOK Financial

Debt Service Schedule

Part 1 of 2

Date	Principal	Total P+I	Fiscal Total
09/30/2023	-	-	-
08/15/2024	170,000.00	170,000.00	-
09/30/2024	-	-	170,000.00
08/15/2025	170,000.00	170,000.00	-
09/30/2025	-	-	170,000.00
08/15/2026	170,000.00	170,000.00	-
09/30/2026	-	-	170,000.00
08/15/2027	170,000.00	170,000.00	-
09/30/2027	-	-	170,000.00
08/15/2028	170,000.00	170,000.00	-
09/30/2028	-	-	170,000.00
08/15/2029	170,000.00	170,000.00	-
09/30/2029	-	-	170,000.00
08/15/2030	170,000.00	170,000.00	-
09/30/2030	-	-	170,000.00
08/15/2031	170,000.00	170,000.00	-
09/30/2031	-	-	170,000.00
08/15/2032	170,000.00	170,000.00	-
09/30/2032	-	-	170,000.00
08/15/2033	170,000.00	170,000.00	-
09/30/2033	-	-	170,000.00
08/15/2034	170,000.00	170,000.00	-
09/30/2034	-	-	170,000.00
08/15/2035	170,000.00	170,000.00	-
09/30/2035	-	-	170,000.00
08/15/2036	170,000.00	170,000.00	-
09/30/2036	-	-	170,000.00
08/15/2037	170,000.00	170,000.00	-
09/30/2037	-	-	170,000.00
08/15/2038	170,000.00	170,000.00	-
09/30/2038	-	-	170,000.00
08/15/2039	170,000.00	170,000.00	-
09/30/2039	-	-	170,000.00
08/15/2040	170,000.00	170,000.00	-
09/30/2040	-	-	170,000.00
08/15/2041	170,000.00	170,000.00	-
09/30/2041	-	-	170,000.00
08/15/2042	170,000.00	170,000.00	-
09/30/2042	-	-	170,000.00
08/15/2043	170,000.00	170,000.00	-

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Specialized Public Finance Inc.

Austin, Texas

City of Taylor, Texas

\$5,090,000 Combination Tax & Surplus Revenue Certificates of Obligation, Series 2023

Callable: Inversely Any Date @ par

Paying Agent: BOK Financial

Debt Service Schedule

Part 2 of 2

Date	Principal	Total P+I	Fiscal Total
09/30/2043	-	-	170,000.00
08/15/2044	170,000.00	170,000.00	-
09/30/2044	-	-	170,000.00
08/15/2045	170,000.00	170,000.00	-
09/30/2045	-	-	170,000.00
08/15/2046	170,000.00	170,000.00	-
09/30/2046	-	-	170,000.00
08/15/2047	170,000.00	170,000.00	-
09/30/2047	-	-	170,000.00
08/15/2048	170,000.00	170,000.00	-
09/30/2048	-	-	170,000.00
08/15/2049	170,000.00	170,000.00	-
09/30/2049	-	-	170,000.00
08/15/2050	170,000.00	170,000.00	-
09/30/2050	-	-	170,000.00
08/15/2051	170,000.00	170,000.00	-
09/30/2051	-	-	170,000.00
08/15/2052	165,000.00	165,000.00	-
09/30/2052	-	-	165,000.00
08/15/2053	165,000.00	165,000.00	-
09/30/2053	-	-	165,000.00
Total	\$5,090,000.00	\$5,090,000.00	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	20.428 Years
Average Coupon	-

Par Amounts Of Selected Issues

2023 TWDB FIF CO FINAL (6-1-23)	5,090,000.00
TOTAL	5,090,000.00

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Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$52,155,000 Combination Tax & Revenue Certificates of Obligation, Series 2023A

Callable: August 15, 2032 @ par

Paying Agent: The Bank of New York Mellon

Debt Service Schedule

Part 1 of 3

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2023	-	-	-	-
02/15/2024	-	1,134,444.06	1,134,444.06	-
08/15/2024	-	1,147,190.63	1,147,190.63	-
09/30/2024	-	-	-	2,281,634.69
02/15/2025	-	1,147,190.63	1,147,190.63	-
08/15/2025	185,000.00	1,147,190.63	1,332,190.63	-
09/30/2025	-	-	-	2,479,381.26
02/15/2026	-	1,142,565.63	1,142,565.63	-
08/15/2026	935,000.00	1,142,565.63	2,077,565.63	-
09/30/2026	-	-	-	3,220,131.26
02/15/2027	-	1,119,190.63	1,119,190.63	-
08/15/2027	980,000.00	1,119,190.63	2,099,190.63	-
09/30/2027	-	-	-	3,218,381.26
02/15/2028	-	1,094,690.63	1,094,690.63	-
08/15/2028	1,030,000.00	1,094,690.63	2,124,690.63	-
09/30/2028	-	-	-	3,219,381.26
02/15/2029	-	1,068,940.63	1,068,940.63	-
08/15/2029	1,080,000.00	1,068,940.63	2,148,940.63	-
09/30/2029	-	-	-	3,217,881.26
02/15/2030	-	1,041,940.63	1,041,940.63	-
08/15/2030	1,135,000.00	1,041,940.63	2,176,940.63	-
09/30/2030	-	-	-	3,218,881.26
02/15/2031	-	1,013,565.63	1,013,565.63	-
08/15/2031	1,195,000.00	1,013,565.63	2,208,565.63	-
09/30/2031	-	-	-	3,222,131.26
02/15/2032	-	983,690.63	983,690.63	-
08/15/2032	1,255,000.00	983,690.63	2,238,690.63	-
09/30/2032	-	-	-	3,222,381.26
02/15/2033	-	952,315.63	952,315.63	-
08/15/2033	1,315,000.00	952,315.63	2,267,315.63	-
09/30/2033	-	-	-	3,219,631.26
02/15/2034	-	919,440.63	919,440.63	-
08/15/2034	1,380,000.00	919,440.63	2,299,440.63	-
09/30/2034	-	-	-	3,218,881.26
02/15/2035	-	884,940.63	884,940.63	-
08/15/2035	1,450,000.00	884,940.63	2,334,940.63	-
09/30/2035	-	-	-	3,219,881.26
02/15/2036	-	848,690.63	848,690.63	-
08/15/2036	1,520,000.00	848,690.63	2,368,690.63	-
09/30/2036	-	-	-	3,217,381.26
02/15/2037	-	810,690.63	810,690.63	-

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.
Austin, Texas

City of Taylor, Texas

\$52,155,000 Combination Tax & Revenue Certificates of Obligation, Series 2023A

Callable: August 15, 2032 @ par

Paying Agent: The Bank of New York Mellon

Debt Service Schedule

Part 2 of 3

Date	Principal	Interest	Total P+I	Fiscal Total
08/15/2037	1,600,000.00	810,690.63	2,410,690.63	-
09/30/2037	-	-	-	3,221,381.26
02/15/2038	-	770,690.63	770,690.63	-
08/15/2038	1,680,000.00	770,690.63	2,450,690.63	-
09/30/2038	-	-	-	3,221,381.26
02/15/2039	-	728,690.63	728,690.63	-
08/15/2039	1,760,000.00	728,690.63	2,488,690.63	-
09/30/2039	-	-	-	3,217,381.26
02/15/2040	-	693,490.63	693,490.63	-
08/15/2040	1,835,000.00	693,490.63	2,528,490.63	-
09/30/2040	-	-	-	3,221,981.26
02/15/2041	-	656,790.63	656,790.63	-
08/15/2041	1,905,000.00	656,790.63	2,561,790.63	-
09/30/2041	-	-	-	3,218,581.26
02/15/2042	-	618,690.63	618,690.63	-
08/15/2042	1,980,000.00	618,690.63	2,598,690.63	-
09/30/2042	-	-	-	3,217,381.26
02/15/2043	-	579,090.63	579,090.63	-
08/15/2043	2,060,000.00	579,090.63	2,639,090.63	-
09/30/2043	-	-	-	3,218,181.26
02/15/2044	-	537,890.63	537,890.63	-
08/15/2044	2,145,000.00	537,890.63	2,682,890.63	-
09/30/2044	-	-	-	3,220,781.26
02/15/2045	-	494,990.63	494,990.63	-
08/15/2045	2,230,000.00	494,990.63	2,724,990.63	-
09/30/2045	-	-	-	3,219,981.26
02/15/2046	-	448,996.88	448,996.88	-
08/15/2046	2,320,000.00	448,996.88	2,768,996.88	-
09/30/2046	-	-	-	3,217,993.76
02/15/2047	-	401,146.88	401,146.88	-
08/15/2047	2,420,000.00	401,146.88	2,821,146.88	-
09/30/2047	-	-	-	3,222,293.76
02/15/2048	-	351,234.38	351,234.38	-
08/15/2048	2,515,000.00	351,234.38	2,866,234.38	-
09/30/2048	-	-	-	3,217,468.76
02/15/2049	-	299,362.50	299,362.50	-
08/15/2049	2,620,000.00	299,362.50	2,919,362.50	-
09/30/2049	-	-	-	3,218,725.00
02/15/2050	-	245,325.00	245,325.00	-
08/15/2050	2,730,000.00	245,325.00	2,975,325.00	-
09/30/2050	-	-	-	3,220,650.00

Aggregate | 8/21/2023 | 11:11 AM

Specialized Public Finance Inc.

Austin, Texas

City of Taylor, Texas

\$52,155,000 Combination Tax & Revenue Certificates of Obligation, Series 2023A

Callable: August 15, 2032 @ par

Paying Agent: The Bank of New York Mellon

Debt Service Schedule

Part 3 of 3

Date	Principal	Interest	Total P+I	Fiscal Total
02/15/2051	-	189,018.75	189,018.75	-
08/15/2051	2,840,000.00	189,018.75	3,029,018.75	-
09/30/2051	-	-	-	3,218,037.50
02/15/2052	-	128,668.75	128,668.75	-
08/15/2052	2,965,000.00	128,668.75	3,093,668.75	-
09/30/2052	-	-	-	3,222,337.50
02/15/2053	-	65,662.50	65,662.50	-
08/15/2053	3,090,000.00	65,662.50	3,155,662.50	-
09/30/2053	-	-	-	3,221,325.00
Total	\$52,155,000.00	\$42,756,822.43	\$94,911,822.43	-

Yield Statistics

Base date for Avg. Life & Avg. Coupon Calculations	9/01/2018
Average Life	24.159 Years
Average Coupon	4.2968132%

Par Amounts Of Selected Issues

2023A \$52.976mm CO (7-27-23) FINAL	52,155,000.00
TOTAL	52,155,000.00

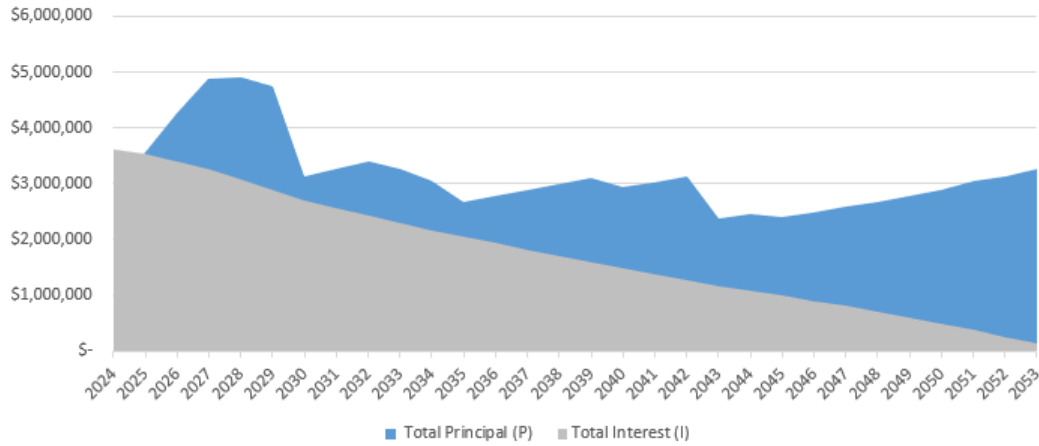
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Specialized Public Finance Inc.
Austin, Texas

Total Tax Supported Debt

Total Tax-Supported Debt			
Fiscal Year	Total Principal (P)	Total Interest (I)	Total P & I
2024	\$2,895,000	\$3,603,378	\$6,498,378
2025	3,565,000	3,530,561	7,095,561
2026	4,250,000	3,412,023	7,662,023
2027	4,875,000	3,252,221	8,127,221
2028	4,910,000	3,066,198	7,976,198
2029	4,750,000	2,881,820	7,631,820
2030	3,130,000	2,704,640	5,834,640
2031	3,265,000	2,573,065	5,838,065
2032	3,405,000	2,433,995	5,838,995
2033	3,275,000	2,301,125	5,576,125
2034	3,045,000	2,163,775	5,208,775
2035	2,665,000	2,041,725	4,706,725
2036	2,770,000	1,934,375	4,704,375
2037	2,890,000	1,822,324	4,712,324
2038	3,005,000	1,708,725	4,713,725
2039	3,115,000	1,590,075	4,705,075
2040	2,935,000	1,483,619	4,418,619
2041	3,035,000	1,382,006	4,417,006
2042	3,140,000	1,276,681	4,416,681
2043	2,370,000	1,167,444	3,537,444
2044	2,460,000	1,080,494	3,540,494
2045	2,400,000	989,981	3,389,981
2046	2,490,000	897,994	3,387,994
2047	2,590,000	802,294	3,392,294
2048	2,685,000	702,469	3,387,469
2049	2,790,000	598,725	3,388,725
2050	2,900,000	490,650	3,390,650
2051	3,040,000	378,038	3,388,038
2052	3,130,000	257,338	3,387,338
2053	3,255,000	131,325	3,386,325
Total	\$95,000,000	\$52,659,080	\$147,659,080

Total Tax-Supported Debt

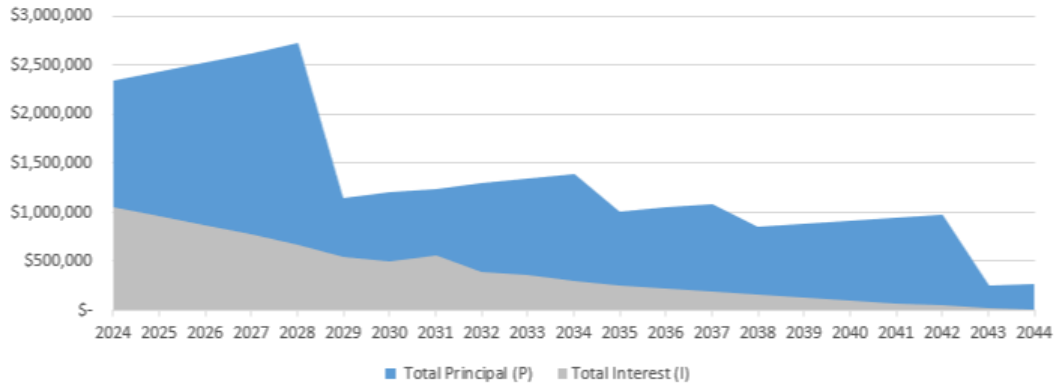


Total Utility Debt

Total Utility Debt

Fiscal Year	Total Principal (P)	Total Interest (I)	Total P & I
2024	\$2,350,000	\$1,048,361	\$3,398,361
2025	2,440,000	959,025	3,399,025
2026	2,525,000	870,786	3,395,786
2027	2,620,000	771,064	3,391,064
2028	2,730,000	662,091	3,392,091
2029	1,140,000	549,081	1,689,081
2030	1,200,000	501,026	1,701,026
2031	1,240,000	560,376	1,690,376
2032	1,295,000	397,981	1,692,981
2033	1,350,000	353,791	1,703,791
2034	1,390,000	302,211	1,692,211
2035	1,015,000	254,786	1,269,786
2036	1,050,000	222,566	1,272,566
2037	1,085,000	189,257	1,274,257
2038	860,000	156,094	1,016,094
2039	885,000	130,294	1,015,294
2040	915,000	103,463	1,018,463
2041	940,000	75,425	1,015,425
2042	970,000	46,625	1,016,625
2043	255,000	16,900	271,900
2044	265,000	8,613	273,613
Total	\$28,520,000	\$8,069,818	\$36,589,818

Total Utility Debt

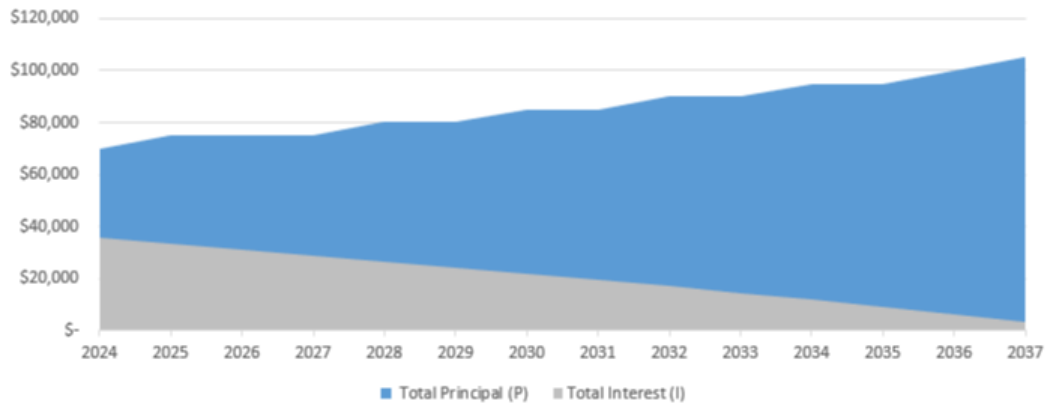


Total Airport Debt

Total Airport Debt

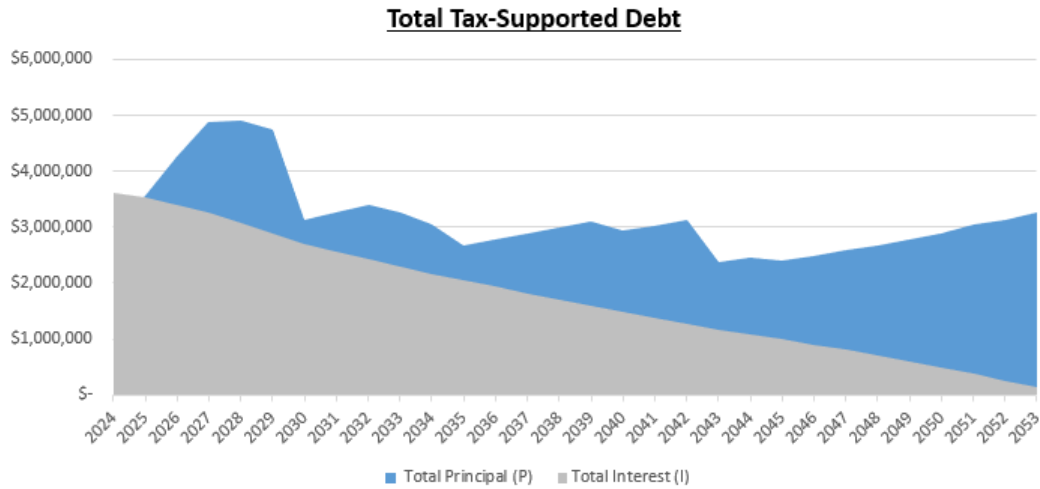
Fiscal Year	Total Principal (P)	Total Interest (I)	Total P & I
2024	\$70,000	\$35,388	\$105,388
2025	75,000	33,288	108,288
2026	75,000	31,038	106,038
2027	75,000	28,788	103,788
2028	80,000	26,613	106,613
2029	80,000	24,293	104,293
2030	85,000	21,973	106,973
2031	85,000	19,508	104,508
2032	90,000	17,043	107,043
2033	90,000	14,433	104,433
2034	95,000	11,823	106,823
2035	95,000	9,068	104,068
2036	100,000	6,313	106,313
2037	105,000	3,413	108,413
Total	\$1,200,000	\$282,976	\$1,482,976

Total Airport Debt



Total TIF Debt

Total Tax Increment Financing (TIF) Debt			
Fiscal Year	Total Principal (P)	Total Interest (I)	Total P & I
2024	275,000	63,600	338,600
2025	285,000	55,350	340,350
2026	295,000	46,800	341,800
2027	305,000	37,950	342,950
2028	310,000	28,800	338,800
2029	320,000	19,500	339,500
2030	330,000	9,900	339,900
Total	\$2,120,000	\$261,900	\$2,381,900



SUPPORTING INFORMATION

ORDINANCE NO. 2023-38

AN ORDINANCE APPROVING AND ADOPTING A BUDGET FOR THE CITY OF TAYLOR, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023 AND ENDING SEPTEMBER 30, 2024.

WHEREAS, the City Manager of the City of Taylor, Texas, has heretofore submitted, in accordance with the state law and the City's Charter, a budget for said City, for the fiscal year beginning October 1, 2023 and ending September 30, 2024; and

WHEREAS, a public hearing on such budget was held on August 23, 2023, was given notice and made in accordance with the law and within the time limits set forth by law; and

WHEREAS, such public hearing was held prior to the final adoption of this ordinance.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

SECTION 1. The attached budget for the fiscal year beginning October 1, 2023, and ending September 30, 2024, is hereby in all things approved and adopted and it shall be effective as of October 1, 2023.

SECTION 2. The City Council hereby finds and declares that written notice of the date, hour, place and subject of the meeting at which this ordinance was adopted was posted and that such meeting was open to the public as required by law at all times during which this ordinance and the subject matter hereof were discussed, considered and formally acted upon, all as required by the Open Meetings Act, Chapter 551, Texas Government Code, as amended, and the Act.

SECTION 3. That all ordinances and parts of ordinances in conflict herewith are hereby repealed.

SECTION 4. In accordance with Article VIII of the City Charter, Ordinance No. 2023-38 was introduced before the City Council on August 10, 2023.

PASSED, APPROVED, and ADOPTED on the 24 day of August, 2023.


Brandt Rydell, Mayor
Taylor City Council

ATTEST:


Dianna McLean, City Clerk

APPROVED AS TO FORM:


Mark Schroeder, City Attorney

(Ordinance No. 2023-38)

I

Tax Ordinance

ORDINANCE NO. 2023-39

AN ORDINANCE LEVYING TAXES FOR THE MAINTENANCE AND OPERATION OF THE MUNICIPAL GOVERNMENT OF THE CITY OF TAYLOR, TEXAS, AND PROVIDING FOR THE INTEREST AND SINKING FUND FOR THE FISCAL YEAR 2024.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

SECTION 1. That there is hereby levied and there shall be collected for the maintenance and operation of the municipal government of the City of Taylor, Texas for the Fiscal Year 2024 upon all property, real, personal and mixed, within the corporate limits of said City subject to taxation, a tax of **\$0.360653** cents on each One Hundred Dollars (\$100.00) valuation of property.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE

THIS TAX RATE WILL EFFECTIVELY BE RAISED BY 31.82 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$87.07

SECTION 2. That there is hereby levied and there shall be collected for the City of Taylor, Texas, to provide for Interest and Sinking Funds for the Fiscal Year 2024 upon all property, real, personal and mixed, within the corporate limits of said City subject to taxation, a tax of **\$0.268121** cents on each One Hundred Dollars (\$100.00) valuation of property.

SUMMARY

Maintenance and Operation of the Municipal Government	\$0.360653
Interest and Sinking	\$0.268121
Total Tax per \$100.00 of valuation	\$0.628774

SECTION 3. All monies collected under this ordinance for the specific items herein named, be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and that the Assessor and Collector of Taxes, and the City Chief Financial Officer shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. All receipts for the City not specifically apportioned by this ordinance are hereby made payable to the General Fund of the City.

(Ordinance No. 2023-39)

1

SECTION 4. The City Council hereby finds and declares that written notice of the date, hour, place and subject of the meeting at which this ordinance was adopted was posted and that such meeting was open to the public as required by law at all times during which this ordinance and the subject matter hereof were discussed, considered and formally acted upon, all as required by the Open Meetings Act, Chapter 551, Texas Government Code, as amended.

SECTION 5. A delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid.

SECTION 6. That all ordinances and parts of ordinances in conflict herewith are hereby repealed.

SECTION 7. In accordance with Article VIII, of the City Charter, Ordinance No. 2023-39 was introduced before the City Council on August 10, 2023.

PASSED, APPROVED, and ADOPTED on the 24 the day of August, 2023.


Brandt Rydell, Mayor
Taylor City Council

ATTEST:


Dianna McLean, City Clerk

APPROVED AS TO FORM:


Mark Schroeder, City Attorney

(Ordinance No. 2023-39)

2

Fee Schedule Ordinance

ORDINANCE NO. 2023-42

AN ORDINANCE AMENDING ORDINANCE NO. 2023-31 ADOPTED ON AUGUST 24, 2023 BY CHANGING CERTAIN RATES AND OTHER SERVICES PROVIDED BY THE CITY.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

SECTION 1.0 That the rates and fees for services provided by the city, for the support of the general government of the City of Taylor, Texas be amended in accordance with the changes shown in the attached Exhibit A – FY 2024 Fee Schedule.

SECTION 2.0 That the amendment, as shown in words and figures in Exhibit A, is hereby approved in all aspects and adopted as an amendment to Ordinance No. 2023-31.

SECTION 3.0 All other provisions of Ordinance No. 2023-31 shall remain in full force and effect.

SECTION 4.0 In accordance with Article VIII of the City Charter, Ordinance 2023-42 was introduced before the Taylor City Council on the 14th day of September, 2023.

SECTION 5.0 This Ordinance shall be in full force and effect beginning October 1, 2023.

PASSED, APPROVED, and ADOPTED on the 28 day of September 2023.


Brandt Rydell, Mayor

ATTEST:


Dianna McLean, City Clerk

APPROVED AS TO FORM:


Mark J. Schroeder, City Attorney

Ordinance 2023-42 Fee Ord. Amendment

FY 2024 Fee Schedule

Exhibit A

Ordinance 2023-42

City of Taylor - FY 2024 Fee Schedule for City Services

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Taylor Municipal Airport Fee Schedule

<u>1. Hanger and Tie Down Rental</u>	<u>Inventory</u>	<u>Monthly Fee</u>
A. Hangar A	9 Units	\$ 298
B. A-6 (Airport Equipment)	1 Unit	\$ -
C. Hangar B	6 Units	\$ 199
D. Hangar C	12 Units	\$ 416
E. C-A (Airport Storage)	1 Unit	\$ -
F. C-B (Building Maintenance)	1 Unit	\$ 280
G. Hangar D	12 Units	\$ 416
H. D-A (Fleet Maintenance)	1 Unit	\$ 280
I. D-B (Building Maintenance)	1 Unit	\$ 280
J. Hangar E	8 Units	\$ 416
K. E-1 & E-7	2 Units	\$ 502
L. E-6 & E-12	2 Units	\$ 559
M. Hangar F	12 Units	\$ 434
N. Hangar F-6A	1 Units	\$ 280
O. Tie Downs	25	\$ 65
P. New Tie Downs	17	\$ 65
Q. Over Night Tie Downs - per night if no fuel is purchased	4	\$ 11
R. Late Payment fee, if not paid by due date		10%
S. Long Term ground lease for hangar construction		as negotiated

2. Fuel Sales

- A. AV Gas LL100. Fee is determined by the City Manager.
- B. Jet A. Fee is determined by the City Manager.

Animal Control Fee Schedule

	<u>Fee</u>
1. <u>Animal Adoption</u>	\$ 80
2. <u>Annual Animal Registration</u>	
A. If registration is done by veterinarian , the veterinarian retains \$1.50 of the fee and remits remainder to the City. All veterinarian costs incurred are passed on to the owner.	
B. Dog/Cat - Altered (Spayed or neutered) proof is required. Fee is per tag.	\$ 5
C. Dog/Cat - Unaltered (Not spayed or neutered). Fee is per tag.	\$ 25
3. <u>Boarding Fees (on or off-site)</u> . Fee is per day.	\$ 15
4. <u>Chicken Permit</u>	\$ 20
Please refer to City of Taylor, Code of Ordinances, Chapter 4 for definitions and guidelines regarding chickens. The Code of Ordinances is available on the City of Taylor website.	
5. <u>Dangerous Dog/Vicious Animal Registration</u>	\$ 50
Please refer to City of Taylor, Code of Ordinances, Chapter 4 for definitions and procedures regarding dangerous dogs/vicious animals. The Code of Ordinances is available on the City of Taylor website. Fee is per animal, per year.	
6. <u>Owner Surrender</u>	
A. Animal- Animal is heartworm negative, current on vaccinations, altered and deemed adoptable by Animal Control Supervisor. Fee is per occurrence.	\$ 40
B. Animal- Animal is heartworm negative and deemed adoptable by Animal Control Supervisor, however needs vaccinations and/or alteration. Fee is per occurrence.	\$ 80
C. <u>Litters</u> (under 10 weeks of age)	\$ 60
7. <u>Pet Carrier</u> cardboard box. Fee is per box.	\$ 3
8. <u>Impound fee</u>	
A. Live Animal. Fee is per occurrence.	\$ 35
B. Live Animal - After Hours. Fee is per occurrence.	\$ 50

Taylor City Cemetery Fee Schedule

		<u>Fee</u>
<u>1. Grave Digging Fees</u>		
A. Normal Size	Monday-Friday 9am - 3:30pm	\$ 1,800
B. Normal Size	Saturdays	\$ 1,975
C. Infant or Ashes	Monday-Friday 9am - 3:30pm	\$ 950
D. Infant or Ashes	Saturdays	\$ 1,050
E. Oversize	Monday-Friday 9am - 3:30pm	\$ 2,200
F. Oversize	Saturdays	\$ 2,400
G. Disinterment	Monday-Friday 9am - 3:30pm	\$ 2,600
H. Disinterment	Saturdays	\$ 3,000
<u>2. Sale of Cemetery Spaces</u>		
A. Adult		\$ 1,600
B. Infant/Child or Ashes		\$ 800
C. Deed Issuance (Filing Fee)		\$ 50
<u>3. Other Fees</u>		
A. Location & marking of gravestone		\$ 50
B. Location & marking of family stone or bench		\$ 80
C. Transfer of lots/spaces by grantee		\$ 100
<u>4. Headstone Leveling</u>		
A. Small Single Grave Flat Stone		\$ 150
B. Large Flat Stone		\$ 250
C. Upright Stone (Price may vary due to size)		\$ 500

Taylor Fire Department Fee Schedule

	<u>Fee</u>
<u>1. Fire Department Permits/Fees</u>	
A. False Fire Alarm (residential or commercial after 3rd alarm). Fee is per occurrence.	\$ 50
Special Events (includes plans review and inspection; includes events on public or private property)	\$ 100
C. Outdoor burn in city limits - Approved application	\$ 50
D. Outdoor burn in city limits - Illegal (see Ordinance 2012-18 for penalty)	Fine
E. Hydrant Flow Test (Taylor Fire Dept. Conducted)	\$ 100
F. Hydrant Flow Test (Taylor Fire Dept. Witnessed)	No Charge

2. Inspections

A. Annual Fire Safety Inspection (Commercial Businesses)	No Charge
B. Annual Fire Safety Inspection (Commercial Businesses - First and Second Re-Inspection)	No Charge
C. Assisted Living Facility Inspection	\$ 50
D. Day Care Facility Inspection	\$ 50
E. Nursing Home Inspection	\$ 100
F. Hospital Inspection	\$ 100
G. Foster/Adoption Home Inspection	\$ 25
H. Mobile/Food Trailer Inspection	\$ 35

Following fees to be paid in advance by licensed company who is applying for the permit:

3. Plans Review

A. Fuel Distribution: Dispenser, Tank or Pipe Installation Plans Review	\$ 100
B. Fuel Distribution: Dispenser, Tank or Pipe Installation inspection / Test	\$ 50
C. First Re-Inspection	No Charge
D. Second and Each Subsequent Re-Inspection	\$ 100
E. Fire Suppression System Plans Review (NFPA 13). Fee is per each system.	\$ 300
F. Fire Suppression System Plans Review (NFPA 13D & 13R). Fee is per each system.	\$ 100
G. Fire Suppression System Inspection / Test / Acceptance Test < 200 Heads	\$ 100
H. Fire Suppression System Inspection / Test / Acceptance Test > 200 Heads. Fee is per each head.	\$ 0.50
I. First Re-Inspection	No Charge
J. Second and Each Subsequent Re-Inspection	\$ 200
K. Fire Alarm System Plan Review. Fee is per each system.	\$ 100
L. Fire Alarm System /test/acceptance test (up to 25 initial devices)	\$ 50

Taylor Fire Department Fee Schedule

	Fee
M. Fire Alarm System /test/acceptance test (every device beyond 25). Fee is per device.	\$ 0.50
N. First Re-Inspection	No Charge
O. Second and Each Subsequent Re-Inspection	\$ 100
P. Kitchen vent hood suppression system plan review	\$ 50
Q. Kitchen vent hood suppression system / test / acceptance test	\$ 50
R. First Re-Inspection	No Charge
S. Second and Each Subsequent Re-Inspection	\$ 100
T. LP tank storage installation plan review	\$ 100
U. LP tank storage inspection / test / acceptance	\$ 50
V. First Re-Inspection	No Charge
W. Second and Each Subsequent Re-Inspection	\$ 100
X. Alternative fire suppression systems (spray booths, Dry/Wet Chem., etc.) plan review	\$ 100
Y. Alternative fire suppression systems (spray booths, Dry/Wet Chem., etc.)	\$ 50
Z. Building Plans, Site Plan, or Subdivision Plan Review, each.	\$ 100
AA. Fire Final Inspection	\$ 100
BB. Certificate of Occupancy Inspection (Existing building with no plans review)	\$ 50

4. Fines for Negligent or Irresponsible Actions

- 1 A fine shall be charged for negligent, irresponsible, or otherwise unacceptable and malicious acts.
- 2 Charges may be filed in Municipal Court by the Taylor Fire Department, and a fine may be assessed.
- 3 Fines for such acts shall be assessed as follows:
 - Misadventure and/or Deliberate Risk taking (each incident) \$200 minimum plus Municipal Court Costs, if any.
 - Failure to respond to Lawful Warning or Order (each occurrence) \$200 minimum plus Municipal Court Costs, if any.
 - Injury to Fire Personnel due to deliberate act (each injury) - Any and all medical costs incurred by the employee, rehabilitation costs, loss of income, and any further compensation that may be necessary.
 - Damage to Fire Apparatus, equipment or property due to a deliberate act (each item)-The replacement cost of the individual item (see list).
- 4 Outdoor Burn Fee (illegal) - Any burning that violates the city ordinance or state law not allowing burning thirty minutes before dawn or thirty minutes after dusk (see Ordinance 2012-18 for Penalty).

Taylor Fire Department Fee Schedule

Fee

Note: The following list is not all-inclusive of equipment that may be damaged or contaminated during the course of a response effort.

Following fees may be assessed for Fire/EMS service at which the Taylor Fire Department responded. The same fees may be charged for specialized use - such as but not limited to movie production or stand-by services.

5. Apparatus

A. Aerial Apparatus (staffed with at least 2 personnel). Fee is per truck, per hour.	\$	600
B. Brush Truck (staffed with at least 2 personnel) Fee is per truck, per hour.	\$	325
C. Chief Vehicle (staffed with at least 1 person). Fee is per hour.	\$	150
D. Class A Pumper (Type I, II, or similar staffed with at least 2 personnel). Fee is per truck, per hour.	\$	450
E. Command Unit (staffed with at least 1 person). Fee is per hour.	\$	150
F. Heavy Rescue Truck (staffed with 2 personnel). Fee is per truck, per hour.	\$	500
G. Medical Response Vehicle (staffed with 2 personnel). Fee is per truck, per hour.	\$	150
H. Rehab (staffed with 1 personnel). Fee is per hour.	\$	75
I. Tender Apparatus (staffed with at least 2 personnel). Fee is per truck, per hour.	\$	350

6. Personnel

A. Fire Inspectors. Fee is per hour.	\$	35
B. Fire Investigators. Fee is per hour.	\$	75
C. Firefighter/EMT. Fee is per hour.	\$	35
D. Haz-Mat Tech. Fee is per hour.	\$	40
E. Incident Commander. Fee is per hour.	\$	75
F. Swift Water Team. Fee is per hour.	\$	200

7. Equipment and Supplies

Equipment and supplies includes items such as water, foam, tools, hose, fuel, PPE, medical supplies, and any other item that is used or damaged as part of a response. Cost +10%

The following Fire/EMS fees are assessed and may be recovered by a loss recovery contractor as provided in Ordinance 2010-15:

Taylor Fire Department Fee Schedule

	<u>Fee</u>
8. Motor Vehicle Incidents	
Level 1- Provides hazardous materials assessment and scene stabilization. This will be the most common "billing level". This occurs almost every time the fire department responds to an accident/incident.	\$ 435
Level 2- Includes Level 1 services as well as clean up and material used (sorbents) for hazardous fluid clean up and disposal. Billed at this level if the fire department has to clean up any gasoline or other automotive fluids that are spilled as a result of the accident/incident.	\$ 495
Level 3- Car Fire Provide scene safety, fire suppression, breathing air, rescue tools, hand tools, hose, tip use, foam, structure protection, and clean up gasoline or other automotive fluids that are spilled as a result of the accident/incident.	\$ 605
Level 4- Includes Level 1 & 2 services as well as extraction (heavy rescue tools, ropes, airbags, cribbing, etc.) Billed at this level if the fire department has to free/remove anyone from the vehicle(s) using any equipment. Will not bill at this level if the patient is simply unconscious and fire department is able to open the door to access the patient. The level is to be billed only if equipment is deployed.	\$ 1,800
Level 5- Includes Level 1, 2 & 4 services as well as Air Care (multi-engine company response, mutual aid, helicopter). Billed at this level any time a helicopter is utilized to transport the patient(s).	\$ 2,200
Level 6- <i>Itemized Response:</i> The city has the option to bill each incident as an independent event with custom mitigation rates, for each incident using, itemized rates deemed usual, customary and reasonable (UCR). These incidents will be billed, itemized per apparatus, per personnel, plus products and equipment used.	

Taylor Fire Department Fee Schedule

	<u>Fee</u>
<u>9. Hazmat</u>	
Level 1-	\$ 700
<i>Basic Response:</i> Claim will include engine response, first responder assignment, perimeter established, evacuations, set-up and command.	
Level 2-	\$ 2,500
<i>Intermediate Response:</i> Claim will include engine response, first responder assignment, hazmat certified team and appropriate equipment, perimeter establishment, evacuations, set-up and command, Level A or B suit donning, breathing air and detection equipment. Set-up and removal of decon center.	
Level 3-	\$ 5,900
<i>Advanced Response:</i> Claim will include engine response, first responder assignment, hazmat certified team and appropriate equipment, perimeter establishment, evacuations, first responder set-up and command, Level A or B suit donning, breathing air and detection equipment and robot deployment. Set-up and removal of decon center, detection equipment, recovery and identification of material. Disposal and environment clean up. Includes above in addition to any disposal rates of materials and contaminated equipment and material used at scene. Includes 3 hours of on scene time - <i>each additional hour @ \$300.00/Hazmat team.</i>	
<u>10. Pipeline Incidents/Power Line Incidents</u>	
*Includes, but not limited to : Gas, Sewer, Septic to Sewer, and Water Pipelines	
Level 1-	\$ 400
<i>Basic Response:</i> Claim will include engine response, first responder assignment, perimeter establishment, evacuations, first responder set-up and command. Includes inspection without damage or breakage.	
Level 2-	\$ 1,000
<i>Intermediate Responses:</i> Claim will include engine response, first responder assignment, and appropriate equipment, perimeter establishment, evacuations, set-up and command. May include Hazmat team, Level A or B suit donning, breathing air and detection equipment. Supervise and/or assist pipeline repair.	

Taylor Fire Department Fee Schedule

Fee

Level 3- Itemized Claim Charges

Advanced Response: Claim will include engine response, first responder assignment, and appropriate equipment, perimeter establishment, evacuations, first responder set-up and command. May include Hazmat team, Level A or B suit donning, breathing air and detection equipment. Supervise and/or assist pipeline repair to intermediate to major pipeline damage. May include set-up and removal or decon center, detection, recovery and identification of material. Disposal and environment clean up.

11. Fire Investigation

Fire Investigation Team-

\$ 275

The claim begins when the Fire Investigator responds to the incident and is billed for logged time only. Fee is per hour.

Includes: Scene Safety, Investigation, Source Identification, K-9/Arson Dog Unit, Identification Equipment, Mobile Detection Unit, and Fire Report.

12. Fires

OPTIONAL: A fire department has the option to bill each fire as an independent event with custom mitigation rates. Itemized per person, at various pay levels for itemized products used.

This will be the most common "billing level". This occurs almost every time the fire department responds to an incident:

- | | |
|--|--------|
| A. Assignment- | \$ 400 |
| B. Includes: Scene Safety, Investigation, Fire/Hazard Control. Fee is per hour, per truck. | \$ 500 |

13. Water Incidents

Level 1-

\$ 400

Basic Response: Claim will include engine response, first responder assignment, perimeter establishment, evacuations, first responder set-up and command, scene safety and investigation (including possible patient contact, hazard control). This will be the most common "billing level". This occurs almost every time the fire department responds to a water incident. Fee is per hour, per rescue person.

Taylor Fire Department Fee Schedule

Level 2-	Fee
Intermediate Response: includes Level 1 services as well as clean up and material used (sorbents), minor hazardous clean up and disposal. The City will bill at this level if the fire department has to clean up small amounts of gasoline or other fluids that are spilled as a result of the incident. Fee is per hour, per rescue person.	\$ 800
Level 3-	\$2,000
Advanced Response: includes Level 1 and Level 2 services as well as D.A.R.T activation, donning breathing apparatus and detection equipment. Setup and removal of decon center, detection equipment, recovery and identification of material. Disposal and environment cleanup. Includes above in addition to any disposal rates of material and contaminated equipment and material used at scene. Add \$50 per hour, per rescue person plus \$100 per hour per Hazmat team member to the fee.	
Level 4-	
Itemized Response: The City has the option to bill each incident as an independent event with custom mitigation rates, for each incident using, itemized rates deemed usual, customary, and reasonable (UCR). These incidents will be billed, itemized, per trained rescue person, plus rescue products used.	
14. Back Country or Special Rescue	
A. Minimum: \$400 for the first response vehicle + \$50/hr per rescue person.	
B. Additional Rates: \$400/hr per response vehicle and \$50/hr per rescue person.	
C. Itemized Response: each incident will be billed with custom mitigation rates deemed usual, customary, and reasonable (UCR). These incidents will be billed, itemized per apparatus per hour, per trained rescue person per hour, plus rescue products used.	
15. Chief Response:	\$ 250
This includes the set-up of Command, and providing direction of the incident. This could include operations, safety, and administration of the incident. Fee is per hour.	
16. Miscellaneous:	
A. Engine. Fee is per hour.	\$ 400
B. Truck. Fee is per hour.	\$ 500
C. Miscellaneous equipment. Fee is per hour.	\$ 300

Taylor Fire Department Fee Schedule

Fee

Mitigation Rate Notes

The mitigation rates above are average "billing levels", and are typical for the incident responses listed, however, when a claim is submitted, it will be itemized and based on the actual services provided. These average mitigation rates were determined by itemizing costs for typical run (from the time a fire apparatus leaves the station until it returns to the station) and are based on the actual costs, using amortize schedules for apparatus (including useful life, equipment, repairs, and maintenance) and labor rates(an average department's "actual personnel expense" and not just a firefighter's basic wage). The actual personnel expense includes costs such as wages, retirement, benefits, workers comp, insurance, etc.

Taylor Public Library Fee Schedule

1. Library Meeting Room

Should there be damages or cleaning needed, the deposit will NOT be refunded. In addition to the deposit, charges to defray clearing or repairs or loss of equipment will be charged to the responsible group.

	Fee
A. Refundable Deposit	\$ 200
B. Individuals/Non Profit - First two hours.	\$ 50
C. Individuals/Non Profit - Each additional hour.	\$ 25
D. Business/Commercial - First two hours.	\$ 100
E. Business/Commercial - Each additional hour.	\$ 50

2. Library Fees

A. Library card - Non-resident Individual. Fee is per year.	\$ 10
B. Library card - Non-resident Family. Fee is per year.	\$ 25
C. Library card - Resident	No Charge
D. Library card - replacement (1st replacement)	\$ 2
E. Library card - subsequent replacement cards	\$ 5
F. Copies - Black & White. Fee is per impression.	\$ 0.10
G. Copies - Color. Fee is per impression.	\$ 0.25
H. Overdue book. Fee is per day with a \$5 maximum.	\$ 0.10
I. Lost or damaged book	Cost to replace/repair
J. Processing fee for lost or damaged book(s). Fee is per book, non-refundable.	\$ 5
K. PayPal online processing fee	\$ 1

Miscellaneous Fees and Permits

	<u>Fee</u>
1. <u>Taxicab</u>	
A. Vehicle permit fee. Fee is per vehicle.	\$ 150
B. Taxicab driver's permit. Fee is per year.	\$ 25
C. Horse drawn carriage permit. Fee is per 6 months	\$ 25
D. Non-Motorized (Ex. Pedal Cabs). Fee is per vehicle.	\$ 25
2. <u>Street Closures</u>	
A. Special Events (non-parade, non-filming)	\$ 75
B. Parade	\$ 75
3. <u>Special Events</u>	
Special event fees will be calculated based on the planned event activities, staffing requirements and whether any street closure(s) are required. Fee will be individually calculated.	
4. <u>Processing Fee for Credit Card Payments made in-house or online.</u>	\$3 or 3%
Rate varies depending on transaction type.	
5. <u>Film Production Fees</u>	
Activity:	Fee per Calendar Day
A. Film Application Fee.	\$ 25
B. Total or disruptive use (regular operating hours) of a public building, park, right-of-way, or public area.	\$ 500
C. Partial, non-disruptive use of a public building, park, right-of-way, or public	\$ 250
D. Total closure or obstruction of public street or right-of-way, including parking lots and on-street parking.	\$ 50
E. Partial closure or obstruction of public street or right-of-way, including parking lots and on-street parking.	\$ 25
F. Use of City parking lots, parking areas, and City streets (for the purpose of parking film trailers, buses, catering trucks, and other large vehicles.	\$ 50
G. Filming (+min of one police officer & vehicle at rates specified under police Dept. Fees).	\$ 250

Parks & Recreation Department Fee Schedule

	<u>Refundable</u> <u>Deposit</u>	<u>Fee</u>
Public Facility Rental		
1. Murphy Park:		
A. Upper Pavilion - Resident (per day)	\$ 100	\$ 150
B. Lower Pavilion - Resident (per day)	\$ 75	\$ 130
C. Upper Pavilion - Non-Resident (per day)	\$ 100	\$ 185
D. Lower Pavilion - Non-Resident (per day)	\$ 75	\$ 165
E. Upper Pavilion - Non-Profit (per day)	\$ 100	\$ 75
F. Lower Pavilion - Non-Profit (per day)	\$ 75	\$ 65
2. Robinson Park: Pavilion (per day)		\$ 35
3. Bull Branch Park: Pavilion (per day)		\$ 35
4. Taylor Regional Park: Pavilion (per day)		\$ 35
5. Heritage Square: Amphitheater		
A. half day (less than 4 hours)	\$ 500	\$ 125
B. full day (4 hours or more)	\$ 500	\$ 250
C. half day (non-profit rate*)	\$ 500	\$ 62.50
D. full day (non-profit rate*)	\$ 500	\$ 125
6. Heritage Square: Pavilion		
A. half day (less than 4 hours)	\$ 300	\$ 75
B. full day (4 hours or more)	\$ 300	\$ 150
C. half day (non-profit rate*)	\$ 300	\$ 37.50
D. full day (non-profit rate*)	\$ 300	\$ 75
*Non-profit renter must be able to produce proof of non-profit status.		
7. Dickey-Givens Community Center		
A. 1/2 Day (6 Hours) - Resident	\$ 200	\$ 120
B. Whole Day (11 Hours) - Resident	\$ 200	\$ 240
C. Additional Two Hours Fri/Sat Only - Resident		\$ -
D. 1/2 Day (6 Hours) - Non-Resident	\$ 300	\$ 160
E. Whole Day (11 Hours) - Non-Resident	\$ 300	\$ 260
F. Additional Two Hours Fri/Sat Only - Non-Resident		\$ 80
G. 1/2 Day (6 Hours) - Non-Profit	\$ 200	\$ 75
H. Whole Day (11 Hours) - Non-Profit	\$ 200	\$ 125
I. Additional Two Hours Fri/Sat Only - Non-Profit		\$ -

Parks & Recreation Department Fee Schedule

Fee

8. Public Property

- A. Long term rental of space on public property for commercial purposes. As Negotiated

Recreation Fees

9. **Swimming Pool Admission:** (Doris Roznovak Aquatic Center)

A.	Children (3 and under)	Free
B.	Children (4 to 12 years old)	\$ 2
C.	Adults (13 to 59 years old)	\$ 3
D.	Seniors (60 and over)	\$ 2
E.	Family Passes - 30 admissions	\$ 45
F.	Family Passes - 60 admissions	\$ 90

10. **Pool Rental for Parties:**

The YMCA will pay the City the regular admission price paid for each person attending parties.

11. **Pool use for daycares and day camps:**

The YMCA will pay the City the regular admission price paid for each daycare child or day campers attending the pool.

12. **Pool use for YMCA members:**

The YMCA will pay the City appropriate gate fee for each member of the YMCA attending the

13. **Swim Lessons:**

The YMCA will pay the City \$5.00 for each swim lesson participant.

General Use of Athletic Fields:

14. Taylor Regional Park & Sports Complex

A.	Deposit	\$ 100
B.	Hourly Use. Fee is per hour, per field.	\$ 25
C.	Hourly Use with lights. Fee is per hour, per field.	\$ 45
D.	Gate fee. Fee is per participating team.	\$ 10

15. Robinson Ballfield

A.	Maintenance to field outside regular operating hours. Fee is per hour at the request of the renter.	\$ 34
B.	Rental Fee w/no lights (per 2.5 hour block)	\$ 35
C.	Rental Fee with lights (per 2.5 hour block)	\$ 45

Parks & Recreation Department Fee Schedule

	<u>Fee</u>	
16. Recovery fee (ALL City fields) - All sports included. Fee is per person, per season.	\$	5
17. Athletic Fields (Taylor Regional Park & Sports Complex Only-Baseball/Softball only)		
A. Field attendants (minimum of 2 attendants). Fee is per attendant, per hour.	\$	17
B. Lights. Fee is per field.	\$	50
C. Rentals. Fee is per field, per day.	\$	100
D. Field Re-drag/Re-chalk. Fee is per field, per drag/chalk.	\$	25
18. Football and Soccer Fields		
A. Field Rental. Fee is per field, per day.	\$	150
B. Lights. Fee is per field.	\$	50
19. Concession Stand (Taylor Regional Park & Sport Complex)		
Concession Rentals pay 10% of gross receipts.		
20. Vendors (Must obtain permission prior to event)		
A. With Electricity. Fee is per day.	\$	35
B. No electricity. Fee is per day.	\$	25
21. Memorial Field (Stadium)		
A. Field Rental (Season packages are available) Fee is per day.	\$	150
B. Lights. Fee is per day.	\$	50

Planning, Development Services, Engineering & Construction

Fee

-All permits submitted through MyGovernmentOnline will be assessed a \$15 Technology Fee.

-Properties located within a Neighborhood Empowerment Zone may be eligible for a 50% reduction in the following fees:

Zoning, Platting, Site Plan, Building, Plumbing, Mechanical, Electrical, Gas, Foundation and Roof.

The 50% reduction in fees within the Neighborhood Empowerment Zone *does not* apply if it involves work without a permit.

-All building permits include two plan reviews. The third and subsequent plan reviews require a separate plan review fee to be paid before each and every subsequent plan review will be conducted.

-For the purposes of permit fees floorspace is measured externally as a gross floor area.

Building Permits

Residential (Fees collected at time of application)

1. New Residential and Residential Additions including attached car port

(excludes multi-family greater than 4 units and mixed use)

- | | |
|---|---------|
| A. <u>Plan Review Fee</u> (collected at time of application). Fee is per square foot. | \$ 0.15 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per square foot.
(includes Building, Electrical, Plumbing, and Mechanical - \$0.25 per square foot each) | \$ 1.00 |

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$55.

2. Residential Accessory Structure 200 sq.ft. and greater

- | | |
|--|---------|
| A. <u>Plan Review Fee</u> (collected at time of application). Fee is per sq. ft. or \$75, whichever is greater. | \$ 0.15 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per square foot.
(Includes Building, Electrical, Plumbing, and Mechanical - \$0.25 per sq. ft.) | \$ 1.00 |

Planning, Development Services, Engineering & Construction

Fee

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$55.

3. Residential Remodel

(excludes multi-family greater than 4 units and mixed use)

- | | | |
|---|----|------|
| A. <u>Plan Review Fee</u> (collected at time of application) | \$ | 75 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per sq. ft.
(Includes Building, Electrical, Plumbing and Mechanical - \$0.25 per sq. ft. each) | \$ | 0.75 |

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$55.

4. Residential Manufactured Home

- | | | |
|--|----|------|
| A. <u>Plan Review Fee</u> (collected at time of application) | \$ | 75 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per sq. ft.
(Includes Building, Electrical, Plumbing and Mechanical - \$0.125 per sq. ft. each) | \$ | 0.50 |

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$55.

5. Manufactured Home Park

- | | | |
|---|----|-----|
| A. Manufactured Home Park - additions or alterations to spaces. Fee is per space. | \$ | 25 |
| B. Manufactured Home Park - original permit application | \$ | 400 |
| C. Manufactured Home Park License (annual fee - 10 spaces or less) | \$ | 250 |
| D. Manufactured Home Park License (annual fee - greater than 10 spaces) | \$ | 500 |

Commercial (Fees collected at time of application)

6. New Commercial and Commercial Additions

(Includes multi-family greater than 4 units and mixed use)

- | | | |
|--|----|------|
| A. <u>Plan Review Fee</u> (collected at time of application). Fee is per square foot. | \$ | 0.15 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per square foot.
(Includes Building, Electrical, Plumbing and Mechanical - \$0.25 per sq. ft. each) | \$ | 1.00 |
| C. <u>Multi-family Fee</u> . Fee is per multi-family unit. | \$ | 200 |

Planning, Development Services, Engineering & Construction

Fee

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$75.

7. New Commercial - Shell Building & Tenant Finish Out

- | | | |
|--|----|------|
| A. <u>Plan Review Fee</u> (collected at time of application). Fee is per square foot. | \$ | 0.15 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per square foot.
(Includes Building, Electrical, Plumbing and Mechanical - \$0.20 per sq. ft. each) | \$ | 0.80 |

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$75.

8. Commercial Remodel

(Includes multi-family greater than 4 units and mixed use)

- | | | |
|--|----|------|
| A. <u>Plan Review Fee</u> (collected at time of application). Fee is per square foot. | \$ | 0.15 |
| B. <u>Permit Fee</u> (collected upon permit approval). Fee is per square foot.
(Includes Building, Electrical, Plumbing and Mechanical - \$0.25 per sq. ft. each) | \$ | 0.75 |

The permit fee includes an initial inspection and one re-inspection. Each re-inspection required after the first re-inspection will be charged an inspection fee of \$75.

9. Commercial Accessory Structure - 120 sq ft and greater

- | | | |
|---|----|------|
| A. Review Fee | \$ | 95 |
| B. Per sq. ft. + Plan Review Fee & Inspection Fee | \$ | 0.60 |

10. Cell Towers

- | | | |
|-------------------------------------|----|-----|
| A. Plan Review Fee + Inspection Fee | \$ | 500 |
|-------------------------------------|----|-----|

11. Electrical Permits

- | | | |
|---|----|-----|
| A. <u>Residential Stand Alone</u> . Fee + Inspection Fees. | \$ | 40 |
| B. <u>Commercial Stand Alone</u> . Fee + Inspection Fees + Standard Commercial Plan Review Fee. | \$ | 60 |
| C. <u>Solar Panels</u> . Fee + Inspection Fees. | \$ | 145 |

Planning, Development Services, Engineering & Construction

	<u>Fee</u>
<u>12. Mechanical Permits</u>	
A. <u>Residential Stand Alone</u> . Fee + Inspection Fees.	\$ 50
B. <u>Commercial Stand Alone</u> . Fee + Inspection Fees + Standard Commercial Plan Review Fee.	\$ 75
<u>13. Plumbing Permits</u>	
A. <u>Residential Stand Alone</u> . Fee + Inspection Fees.	\$ 40
B. <u>Commercial Stand Alone</u> . Fee + Inspection Fees + Standard Commercial Plan Review Fee.	\$ 75
C. <u>Lawn Irrigation System</u> . Fee + Inspection Fees.	\$ 75
<u>14. Sign Permits (Fees collected at time of application)</u>	
A. <u>Banner</u> (non-profit, faith-based, governmental, and service clubs are exempt from paying the fee)	\$ 25
B. <u>New Sign or Sign Re-Facing</u> . Application Fee.	\$ 75
C. <u>Freestanding Signs over 8ft Tall</u>	\$ 180
D. <u>Internally Illuminated Signs</u>	\$ 180
E. <u>Master Plan sign Proposal</u> . Fee + \$25 for each sign within the master plan	\$ 250
F. <u>Sandwich Board/A-Frame Signs in Downtown sign area</u> . Plan review for size and placement standards only.	No charge
G. <u>Sign Re-Inspection Fee</u> for each reinspection after the first inspection	\$ 55
<u>15. Miscellaneous Permits (Fees collected at time of application)</u>	
A. <u>Car Port</u> (non-conforming) Special Use Permit required.	
B. <u>Certificate of Occupancy - Commercial</u> (Includes customer service inspection - CSI). Fee + inspection fees.	\$ 80
C. <u>Customer Service Inspection (CSI) - Residential</u>	\$ 80
D. <u>Demolition</u> . Fee + inspection fees.	\$ 25
E. <u>Driveway Approach</u> . Fee + inspection fees.	\$ 40
F. <u>Fence (over 6 ft tall)</u> . Application Fee.	\$ 75
G. <u>Foundation Leveling and Repair</u> . Fee + inspection fees.	\$ 40
H. <u>Mobile Food Vendors and Food Courts</u> . Fee + inspection fees.	\$ 150

Planning, Development Services, Engineering & Construction

	<u>Fee</u>
I. <u>Peddler & Solicitor</u> . Fee is per each application + \$50 for each person. Permit valid for 6 months.	\$ 60
J. <u>Residential Swimming Pool, Spa & Sauna</u> . Fee + plan review + inspection fees.	\$ 100
K. <u>Commercial Swimming Pool</u> . Fee + plan review + inspection fee.	\$ 250
L. <u>Porch, Patio or Deck</u> . Fee + plan review fee + inspection fee.	\$ 40
M. <u>Work in the City Right-of-Way (no engineering review)</u> . Fee + inspection fees.	\$ 50
N. <u>Work in the City Right-of-Way (with engineering review)</u> . Fee + 1% of project cost + engineering inspection fees.	\$ 50
O. <u>Roof Permit</u> . Fee + Inspection fee and plan review fee, if required.	\$ 40
P. <u>Streamlined Site Development Plan</u>	\$ 100
Q. <u>Temporary Construction Trailer, Temporary Sales Office</u> . Fee + plan review + inspection fee.	\$ 100
R. <u>Backup Generator Permit</u> . Fee + plan review + inspection fees.	\$ 145
S. <u>Tree Removal Permit</u> . Fee + inspection fees.	\$ 60
T. <u>Solar Panels</u> . Fee + Inspection Fees.	\$ 145
<u>16. Inspection Fees</u>	
A. Initial Inspection (Residential)	\$ 55
B. Each Re-inspection (Residential)	\$ 55
C. Emergency Inspection (Residential)	\$ 95
D. Initial Inspection (Commercial)	\$ 75
E. Each Re-inspection (Commercial)	\$ 75
F. Emergency Inspection (Commercial)	\$ 125
G. Medical Gas Inspections/Re-inspections	\$ 250

Any inspection fee shall be charged for cancellations of inspections on the same day as the scheduled inspection date.

Planning, Development Services, Engineering & Construction

	<u>Fee</u>
<u>17. Engineering Inspections</u>	
A. First 100 acres. Fee is per acre.	\$ 1,500
B. Next 150 acres. Fee is per acre.	\$ 750
C. All acres over 250 acres + off site infrastructure. Fee is per acre.	\$ 325
Each infrastructure item (i.e. streets, drainage, water, wastewater). Fee is per	\$ 7.50
D. linear foot.	

18. Fees for Work Without a Permit

- A. Work without a permit - First Offense - Double the permit fee.
- B. Work without a permit - Second and subsequent offenses filed in municipal court
- Triple the permit fee + citation.

19. Standard Plan Review Fees

A. Residential Plan Review	\$ 75
B. Commercial Plan Review	\$ 95

20. Standard Expedited Plan Review Fee (building permit only)

A. Expedited Residential Plan Review (subject to capacity). Fee is per hour.	\$ 125
B. Expedited Commercial Plan Review (subject to capacity). Fee is per hour.	\$ 200

21. Combined & Concurrent Expedited Planning and Permit Development Fees

For development projects combining any or all of the following:

- Subdivision improvement plans
- Site development plans
- Building permits

33.3% of the total fee (calculated at 150% rate) shall be paid before the expedited development submission can be considered complete. No plan review will commence until the initial fee has been paid.

All relevant fees are charged at 150% of the standard fee rates contained in this fee schedule except for sewer, water and roadway impact fees. Impact fees are charged at the standard rate contained in the relevant ordinance.

Planning, Zoning, Subdivision, Site Development

All planning fees are collected at time of application submission except for inspection fees.

For the fourth plan review and each subsequent plan review for all types of zoning, subdivision and site development applications, the relevant plan review fee, shown below, will be doubled.

The plan review fee needs to be paid in full before the application can proceed to plan review.

Planning, Development Services, Engineering & Construction

	<u>Fee</u>
<u>22. Annexation</u>	
A. <u>Voluntary Annexation (with notice)</u> . Application fee + notices.	\$ 500
B. <u>Voluntary Annexation (without notice)</u> . Application fee + notices.	\$ 500
C. <u>Disannexation or ETJ Release</u> . Application fee + attorney fees.	\$ 2,000
<u>23. Agreements/Petitions</u>	
A. <u>Development Agreement</u> . Application fee + attorney fees + professional services recovery fee.	\$ 2,000
B. <u>Development Agreement Amendment</u> . Application fee + attorney fees + professional services recovery fee.	\$ 500
C. <u>Special District Petition (MUD, PID, etc)</u> . Application fee + attorney fees + professional services recovery fee.	\$ 2,000
<u>24. Comprehensive Plan</u>	
A. <u>Comprehensive Plan Amendment</u> . Application fee + notices + professional services recovery fee if required.	\$ 500
<u>25. Zoning</u>	
A. <u>Re-zoning</u> . Application fee + notices.	\$ 350
B. <u>Special Use Permit</u> . Application fee + notices.	\$ 350
Planned Development Initial Submittal. Application fee + urban design consultant professional services recovery fee if required.	\$ 1,000
D. <u>Planned Development Re-Submittal</u> . Application fee for each submittal + urban design consultant professional services recovery fee if required.	\$ 500
E. <u>Planned Development Amendment (administrative approval)</u> . Application fee + urban design consultant professional services recovery fee + notices.	\$ 300
F. <u>Planned Development Amendment (requiring approval from Planning & Zoning Commission or Zoning Board of Adjustment)</u> . Application fee + urban design consultant professional services recovery fee + notices.	\$ 750
G. <u>Appeals</u> . Application fee + notices.	\$ 250
H. <u>Zoning Variance</u> . Application fee + notices.	\$ 325
I. <u>Special Exceptions</u> . Application fee + notices.	\$ 250

Planning, Development Services, Engineering & Construction

		Fee
J. <u>Zoning Verification Letter</u>	\$	50
<u>26. Site Development Plan</u>		
A. <u>Site Development Plan Initial Submittal</u> . Application fee + \$0.05 per sq. ft. of impervious cover.	\$	500
B. <u>Site Development Plan Re-Submittal</u> . Application fee for each re-submittal.	\$	500
C. <u>Site Development Plan Inspection Fee</u> . Fee is per sq. ft. of impervious cover paid at plan approval.	\$	0.05
<u>27. Flood Plain Development Permit</u>		
A. <u>Flood Plain Development Permit Initial Submittal</u> . Application fee.	\$	500
B. <u>Flood Plain Development Permit Re-Submittal</u> . Application fee for each re-	\$	500
<u>Subdivision</u>		
<u>28. Final Plats (includes amended plats and re-plats)</u>		
A. <u>Final plat from preliminary plat initial submittal</u> . Application fee + \$30 per lot.	\$	1,000
B. <u>All other final plats initial submittal</u> . Application fee.	\$	500
C. <u>Final plat re-submittal</u> . Review fee for each re-submittal.	\$	300
<u>29. Preliminary Plats</u>		
A. <u>Preliminary Plat Initial Submittal</u> . Application fee + \$35 per lot + urban design consultant professional services recovery fee if required.	\$	1,000
B. <u>Preliminary Plat Re-Submittal</u> . Application fee for each re-submittal + urban design consultant professional services recovery fee if required.	\$	500
<u>30. Subdivision Improvement Plans (Construction Plans)</u>		
A. <u>Improvement Plans Initial Submittal</u> . Application fee + fee per acre.	\$	1,000
B. First 100 acres. Fee is per acre.	\$	500
C. Next 150 acres. Fee is per acre.	\$	250
D. All acres over 250 acres + off site infrastructure. Fee is per acre.	\$	125
E. Off-site infrastructure. Fee is per linear foot per infrastructure item (i.e. streets, drainage, water, wastewater)	\$	2.50
<u>31. Improvement Plans Re-Submittal</u>. Plan review fee for each re-submittal - \$500 or 10% of initial submittal fee, whichever is greater.		

Planning, Development Services, Engineering & Construction

	<u>Fee</u>
<u>32. Improvements Inspection Fee</u>	
A. First 100 acres. Fee is per acre.	\$ 1,500
B. Next 150 acres. Fee is per acre.	\$ 750
C. All acres over 250 acres + off site infrastructure. Fee is per acre.	\$ 325
D. Off-site infrastructure. Fee is per linear foot per infrastructure item (i.e. streets, drainage, water, wastewater)	\$ 7.50
<u>33. Subdivision Variance</u> . Application fee + notices.	\$ 325
<u>34. Plat Certification</u>	\$ 50
<u>35. Miscellaneous Fees</u>	
A. <u>Recording Fees</u> (all application types) - set by Williamson County and paid by applicant.	
B. <u>Mailed Notices</u> (all application types). Fee is per notice.	\$ 5
C. <u>Newspaper Public Notice</u> . Minimum fee. Pricing above \$230 is dependent upon the size of the advertisement placed in Taylor Press.	\$ 230
D. <u>Pipeline Permit</u> . Fee + annual fee (\$3 per rod within right-of-way).	\$ 2,500

Professional services recovery fee: If an outside consultant for the city is required for an applicant's project, the applicant is required to pay the estimated fee for such service prior to such service being conducted. The applicant shall pay or receive a refund for the difference between the estimated fee and the actual fee within thirty (30) days of the city's receipt of an invoice from the outside consultant for the services rendered. The city may require that additional fees be deposited when the original fee is exhausted or is projected to be exhausted. In such event, the city shall prepare an estimate of the additional fees for the outside consultant and send the applicant written notice of the additional fees that must be deposited, accompanied by the estimate. The applicant shall pay the estimated additional fee deposit within fifteen (15) days of date of the notice.

Impact Fee Schedule

	<u>Fee</u>
1. <u>Roadway Impact Fees</u>	
Refer to the separate ordinance that sets roadway impact fees.	
2. <u>Sidewalks</u>	
A. Cash-in-lieu fee. Fee is per square foot.	\$ 10
3. <u>Right-of-way License</u>	
A. Original license	\$ 350
4. <u>Water and Wastewater Impact Fees</u>	
Refer to the separate ordinance that sets water and wastewater impact fees.	
5. <u>Tap Fees.</u> The following fees are per tap.	
<u>Water Taps</u>	
A. 1"	\$ 1,576
B. 1½"	\$ 2,100
C. 2"	\$ 2,275
<u>Sewer Taps</u>	
D. 4"	\$ 1,516.73
E. 6"	\$ 1,684.44
6. <u>Meter Fees</u>	
The Meter fees are pass through costs and these prices are subject to change.	
A. Standard residential water meter (5/8")	\$ 290
B. Non standard meters vary in price. Please contact the Permit Technician for the cost of a non standard meter.	

Police Department Fee Schedule

	Fee
1. <u>Accident Report</u> . Fee is per report.	\$ 6.00
A. Certified copy of report. Fee is per report.	\$ 8.00
2. <u>Dispatching fee for other jurisdiction</u> - By contract as negotiated by City Manager and approved by City Council.	
3. <u>Fingerprinting Service</u> . Fee is per set.	\$ 10.00
4. <u>Police Report</u> . Fee is per page after 50 pages.	\$ 0.10
A. DVD	\$ 3.00
B. CD	\$ 1.00
5. <u>Body Worn Camera Recordings</u>	
Fees are pursuant to Government Code 1701.661	
(1) \$10.00 per recording responsive to the request for information; and	
(2) \$1.00 per full minute of body worn camera video or audio footage responsive to the request for information, if identical information has not already been obtained by a member of the public in response to a request for information.	
6. <u>Security Requests</u> . All fees listed below are per hour.	
A. Police unit (vehicle)	\$ 25.00
B. Security fee for off-duty police officer (3 hours/officer minimum)	\$ 60.00
C. Supervisor required when 4 or more officers are requested	\$ 80.00
D. Emergency request received within 24 hours of scheduled start time	\$ 70.00
E. Traffic only	\$ 60.00

Solid Waste Collection Fee Schedule

Base Fee per Month

Solid Waste is charged on a monthly basis on the City of Taylor utility bill.

Residential Services

Fees calculated at **Base Fee/month + Franchise Fee (10%) + Sales Tax (8.25%)**.

1. Curbside Trash Service (pickup weekly):

A. Single 96 gallon cart	\$	11.27
B. Each additional cart	\$	4.37

2. Curbside Recycling (pickup every other week):

A. Single 96 gallon cart	\$	5.55
B. Each additional cart	\$	5.55
C. Multi-Family Resident - Single User	\$	7.50
D. Multi-Family Resident - Multiple Users	\$	17.06

Customer requesting a one time additional waste/bulk item(s) collection (in addition to normal service) will be advised of a one-time additional charge prior to the scheduling of the additional pickup. Pricing determined by service provider.

Commercial Trash Service

Fees calculated at **Base Fee/month + Franchise Fee (10%) + Sales Tax (8.25%)**.

3. 96 Gallon Cart (additional pick up is \$25):

A. One X Per week pick up	\$	20.22
B. Two X s Per week pick up	\$	28.95
C. Three X s Per week pick up	\$	35.28
D. Four X s Per week pick up	\$	44.12
E. Five X s Per week pick up	\$	54.69

4. 2 Cubic Yards (additional pick up is \$25):

A. One X Per week pick up	\$	55.99
B. Two X s Per week pick up	\$	92.71
C. Three X s Per week pick up	\$	114.74

5. 3 Cubic Yards (additional pick up is \$35):

A. One X Per week pick up	\$	73.28
B. Two X s Per week pick up	\$	127.48
C. Three X s Per week pick up	\$	181.53
D. Four X s Per week pick up	\$	213.59

Solid Waste Collection Fee Schedule

	<u>Base Fee per Month</u>
E. Five X s Per week pick up	\$ 264.79
<u>6. 4 Cubic Yards (additional pick up is \$45):</u>	
A. One X Per week pick up	\$ 92.71
B. Two X s Per week pick up	\$ 162.21
C. Three X s Per week pick up	\$ 234.69
D. Four X s Per week pick up	\$ 282.43
E. Five X s Per week pick up	\$ 366.81
<u>7. 6 Cubic Yards (additional pick up is \$55):</u>	
A. One X Per week pick up	\$ 115.88
B. Two X s Per week pick up	\$ 191.27
C. Three X s Per week pick up	\$ 283.90
D. Four X s Per week pick up	\$ 319.51
E. Five X s Per week pick up	\$ 390.11
<u>8. 8 Cubic Yards (additional pick up is \$65):</u>	
A. One X Per week pick up	\$ 141.00
B. Two X s Per week pick up	\$ 233.67
C. Three X s Per week pick up	\$ 328.31
D. Four X s Per week pick up	\$ 404.23
E. Five X s Per week pick up	\$ 510.12
<u>10. Cubic Yards (additional pick up is \$75):</u>	
A. One X Per week pick up	\$ 171.88
B. Two X s Per week pick up	\$ 270.39
C. Three X s Per week pick up	\$ 374.66
D. Four X s Per week pick up	\$ 484.73
E. Five X s Per week pick up	\$ 639.25
<u>Commercial Recycling Service</u>	
Fees calculated at Base Fee/month + Franchise Fee (10%) + Sales Tax (8.25%) .	
<u>11. 96 Gallon Cart (additional pick up is \$25):</u>	
A. One X Per week pick up	\$ 18.19
B. Two X s Per week pick up	\$ 26.06
C. Three X s Per week pick up	\$ 31.75
<u>12. 2 Cubic Yards (additional pick up is \$25):</u>	

Solid Waste Collection Fee Schedule

	<u>Base Fee per Month</u>
A. One X Per week pick up	\$ 50.39
B. Two X s Per week pick up	\$ 83.44
C. Three X s Per week pick up	\$ 103.27
13. <u>3 Cubic Yards (additional pick up is \$35):</u>	
A. One X Per week pick up	\$ 65.95
B. Two X s Per week pick up	\$ 114.72
C. Three X s Per week pick up	\$ 163.38
14. <u>4 Cubic Yards (additional pick up is \$45):</u>	
A. One X Per week pick up	\$ 83.44
B. Two X s Per week pick up	\$ 145.99
C. Three X s Per week pick up	\$ 211.22
15. <u>6 Cubic Yards (additional pick up is \$55):</u>	
A. One X Per week pick up	\$ 104.28
B. Two X s Per week pick up	\$ 172.14
C. Three X s Per week pick up	\$ 255.52
16. <u>8 Cubic Yards (additional pick up is \$65):</u>	
A. One X Per week pick up	\$ 126.90
B. Two X s Per week pick up	\$ 210.30
C. Three X s Per week pick up	\$ 295.48
17. <u>10 Cubic Yards (additional pick up is \$75):</u>	
A. One X Per week pick up	\$ 154.69
B. Two X s Per week pick up	\$ 243.35
C. Three X s Per week pick up	\$ 337.19

18. Roll Offs

Fee includes Delivery Charge + Daily Rental + Haul Cost.

Delivery Charge:

*Delivery Charge is calculated at **Fee per delivery + Franchise Fee (10%) + Sales Tax (8.25%)**

A.	20 yd Roll-Off	\$134.98	Fee per delivery
B.	30 yd Roll-Off	\$134.98	Fee per delivery
C.	40 yd Roll-Off	\$134.98	Fee per delivery

Daily rental:

*Daily Rental is calculated at **Rate/day + Franchise Fee (10%) + Sales Tax (8.25%)**

Solid Waste Collection Fee Schedule

				<u>Base Fee per Month</u>
D.	20 yd Roll-Off	\$ 2.08	Rate/day	
E.	30 yd Roll-Off	\$ 2.08	Rate/day	
F.	40 yd Roll-Off	\$ 2.08	Rate/day	

Haul cost:

*Haul Cost is calculated at **Cost per haul + Franchise fee (10%) + Sales Tax (8.25%)**

G.	20 yd Roll-Off	\$415.32	Cost per haul
H.	30 yd Roll-Off	\$498.38	Cost per haul
I.	40 yd Roll-Off	\$581.44	Cost per haul

19. Roll Offs of Clean, Separated Recycle Material

Fee includes Delivery Charge + Daily Rental + Haul Cost.

Delivery Charge:

*Delivery Charge is calculated at **Fee per delivery + Franchise Fee (10%) + Sales Tax (8.25%)**

A.	20 yd Roll-Off	\$130.54	Fee per delivery
B.	30 yd Roll-Off	\$130.54	Fee per delivery
C.	40 yd Roll-Off	\$130.54	Fee per delivery

Daily rental:

*Daily Rental is calculated at **Rate/day + Franchise Fee (10%) + Sales Tax (8.25%)**

D.	20 yd Roll-Off	\$ 2.02	Rate/day
E.	30 yd Roll-Off	\$ 2.02	Rate/day
F.	40 yd Roll-Off	\$ 2.02	Rate/day

Haul cost:

*Haul Cost is calculated at **Cost per haul + Franchise fee (10%) + Sales Tax (8.25%)**

G.	20 yd Roll-Off	\$339.14	Cost per haul
H.	30 yd Roll-Off	\$339.14	Cost per haul
I.	40 yd Roll-Off	\$339.14	Cost per haul

Solid Waste Collection Fee Schedule

	<u>Base Fee per Month</u>
20. <u>One time collection of Bulky wastes on call (any size).</u>	
Fee includes Delivery Charge + Daily Rental + Haul Cost.	
A. Delivery Charge	\$ 77.60 Fee/delivery
B. Daily Rental	\$ 4.65 Rate/day
C. Haul cost	\$ 77.60 Cost per haul
21. <u>Industrial Solid Waste Collection Services</u> - collected by service provider	
	<u>Fee</u>
22. <u>Spring and Fall cleanup</u>	
A. Per Standard pick-up truck load	\$ 10
B. Trailer (16' to 18')	\$ 20
23. <u>Assessments</u>	
A. Lot clean up	Actual cost + 10% admin fee
B. Paving assessment	n/a
24. <u>Lien Fees</u>	
A. Filing of Lien with Williamson County	Per current County rate
B. Release of Lien with Williamson County	Per current County rate
25. <u>Waste Hauling</u>	
A. Refer to the separate ordinance that sets the fees for waste hauling.	
B. Discharge fee. Fee is per gallon (\$100 per 1,000 gallons).	\$ 0.10
26. <u>Industrial Discharge</u>	
A. Refer to the separate ordinance that sets the fees for industrial discharge.	

Water and Wastewater Fee Schedule

Water Deposits

1. Deposits for all single family, commercial, industrial, irrigation accounts per connection.

Deposits waived on additional connections to those customers that have a current City of Taylor utility account with good payment history during the last five years. Good payment history is no disconnections for non-payment and no outstanding balances.

<u>Meter Size</u>	<u>Avg. consumption/month in gallons*</u>	<u>Deposit Amount</u>
A. 5/8" x 3/4"	<10,000	\$ 131
B. 3/4"	<10,000	\$ 157
C. 1"	<10,000	\$ 170
D. 1½"	<15,000	\$ 229
E. 2"	<15,000	\$ 295
F. 3"	<15,000	\$ 359
G. 4"	<25,000	\$ 556
H. 6"	<25,000	\$ 818
I. 8"	<50,000	\$ 1,340
J. 10"	<75,000	\$ 1,994
K. 12"	<150,000	\$ 3,300

*If average monthly consumption is found to be in excess of minimum, customer may be assessed additional deposit as determined by the City Manager.

2. Deposits for all multi-family dwelling accounts per connection.

Deposits waived on additional connections to those customers that have a current City of Taylor utility account with good payment history during the last five years. Good payment history is no disconnections for non-payment and no outstanding balances.

<u>Meter Size</u>	<u>Avg. consumption/month in gallons*</u>	<u>Deposit Amount calculated as follows:</u>
A. 5/8" x 3/4"	<10,000	$\$131 + ((\# \text{ units} - 1) \times 0.7) \times \100
B. 3/4"	<10,000	$\$157 + ((\# \text{ units} - 1) \times 0.7) \times \100
C. 1"	<10,000	$\$170 + ((\# \text{ units} - 1) \times 0.7) \times \100
D. 1½"	<15,000	$\$229 + ((\# \text{ units} - 1) \times 0.7) \times \100
E. 2"	<15,000	$\$295 + ((\# \text{ units} - 1) \times 0.7) \times \100
F. 3"	<15,000	$\$359 + ((\# \text{ units} - 1) \times 0.7) \times \100
G. 4"	<25,000	$\$556 + ((\# \text{ units} - 1) \times 0.7) \times \100

*If average monthly consumption is found to be in excess of minimum, customer may be assessed additional deposit as determined by the City Manager.

Water and Wastewater Fee Schedule

3. <u>Backflow Prevention</u>	Fee
A. Initial Permit	\$ 33

Water Rates

4. Base Rates for all single family, commercial, industrial and irrigation accounts per connection.

Total monthly charges include the minimum base rate plus block rate structure for single family, commercial, and industrial.

<u>Meter Size</u>	Monthly Minimum Charge
A. 5/8" x 3/4"	\$ 42.15
B. 1"	\$ 70.41
C. 1½"	\$ 105.34
D. 2"	\$ 168.60
E. 3"	\$ 337.23
F. 4"	\$ 526.89
G. 6"	\$ 1,055.03

H. Base Rate for multi-family accounts includes the monthly minimum charge per meter size + LUE charge.

Living Unit Equivalent (LUE). Fee is per LUE. \$ 17.86

5. Residential Volumetric Rates:

A. Block 1	per kgals. (0-2,000 gallons)	\$ 4.29
B. Block 2	per kgals. (2001-5,000 gallons)	\$ 4.72
C. Block 3	per kgals. (5,001-9,000 gallons)	\$ 5.12
D. Block 4	per kgals. (above-9,000 gallons)	\$ 5.98

6. Non-Residential Volumetric Rates:

A. Block 1	per kgals. (0-15,000 gallons)	\$ 5.79
B. Block 2	per kgals. (15,001-45,000 gallons)	\$ 6.37
C. Block 3	per kgals. (45,001-120,000 gallons)	\$ 7.01
D. Block 4	per kgals. (above-120,000 gallons)	\$ 7.52

7. Irrigation Volumetric Rate: per kgals. All usage (minimum 1,000 gallons) \$ 9.05

8. Bulk Water Rate per kgals. All usage. \$ 8.07

Water and Wastewater Fee Schedule

Sewer Rates

9. Rates for all Single Family Dwelling accounts per connection.

Total monthly charge includes the monthly minimum plus the volumetric rate per 1,000 gallon:

For residential customers, the City bases monthly wastewater charges on the average water consumption for November, December, January, and February. The three lowest consumptions are averaged. This average is used to calculate your wastewater charge for the entire year. An account must be active the entire four months to establish an average. All new accounts will be charged the citywide average until the account has established its own winter average.

<u>Meter Size</u>	<u>Monthly Minimum Charge</u>	<u>Volumetric Rate Per 1,000 gallons</u>
A. All meter sizes (5/8" x 3/4", 1", 1½", 2", 3", 4", 6")	\$ 34.27	\$ 7.57

10. Rates for all multi- family dwelling, commercial and industrial accounts per connection.

Total monthly charge includes the monthly minimum plus the volumetric rate per 1,000 gallon:

<u>Meter Size</u>	<u>Monthly Minimum Charge</u>	<u>Volumetric Rate Per 1,000 gallons</u>
A. All meter sizes (5/8" x 3/4", 1", 1½", 2", 3", 4", 6")	\$ 34.27	\$ 7.57

11. Additional Utility Service Fees:

	<u>Fee</u>
A. Administrative/Processing Fee	\$ 33
B. After Hours Connection Fee	\$ 66
C. Connect Fees	\$ 33
D. Fire Hydrant Meter-Base Fee (no consumption included)	\$ 131
E. Fire Hydrant Meter-Deposit	\$ 784
F. Late Fee (Applied to balance of account if not paid	10%
G. Lock Fee	\$ 33
H. Meter Flow Test-In-House	\$ 52
I. Plugged/Pulled Meter Fee	\$ 98
J. Reconnect Fee	\$ 33
K. Reread Fees	\$ 26
L. Return Check & NSF Electronic Draft Fees	\$ 39
M. Return Trip Fee	\$ 26
N. Third Party Meter Flow Test-Commercial	\$ 229
O. Third Party Meter Flow Test-Residential	\$ 125
P. Transfer Fee	\$ 26
Q. Unauthorized Usage Fee (customer turns water back	\$ 98

Municipal Drainage Utility System Fee Schedule

	<u>Monthly Fee</u>
1. <u>Equivalent Residential Unit (ERU)</u>	
A. Residential (includes multi-family) = 1 ERU/Unit. Fee is per ERU.	\$ 3
B. Non-residential = \$3.00 per 2,500 sq ft of impervious area. \$3 minimum.	\$ 3

Transportation User Fee Schedule

Trip Factor Index

Category	Units	Trip Factor	SubCategories
Building Materials	1,000 SF	4.49	Building Materials and Lumber Store, Hardware/Paint Store, Nursery
Convenience Market	1,000 SF	34.57	Convenience Market (no gas pumps), Convenience Market with Gas Pumps, Gasoline/Service Station
Medical Office	1,000 SF	3.57	Medical-Dental Office Building, Clinic, Veterinary Hospital/Veterinary Clinic
Restaurant	1,000 SF	11.15	Restaurant, Drinking Place
Fast Food	1,000 SF	26.15	Fast Food Restaurant w/out Drive-Thru Window, Fast Food Restaurant with Drive-Thru Window, Donut Place w/out Drive-Thru Window, Donut Place with Drive-Thru Window
Hospital/Nursing Home	1,000 SF	0.74	Hospital, Nursing Home
Indoor Recreation	1,000 SF	3.53	Bowling Alley, Movie Theater, Health Fitness Club
Lodging	Rooms	0.47	Hotel, Motel
Business Office	1,000 SF	1.29	General Office Building, Single Tenant Office Building, United States Post Office, Research and Development Center, Business Park
Bank	1,000 SF	12.13	Walk-In Bank, Drive-In Bank
Salon	1,000 SF	1.93	Hair Salon
General Retail	1,000 SF	3.71	Shopping Center, Apparel Store, Arts and Craft Store, DVD/Video Rental
Auto Part/Service/Wash	1,000 SF	4.46	Quick Lubrication Vehicle Shop, Self Service Car Wash, Automated Car Wash, Automobile Parts Sales, Automobile Parts and Service
Large School/Day Care	students	0.20	All schools w/greater than 50 students
Day Care	1,000 SF	12.46	Daycare Center (less than 50 students)
Supermarket/Pharmacy	1,000 SF	8.40	Supermarket, Pharmacy/Drugstore
Prison	1,000 SF	2.91	Prison
Superstore	1,000 SF	4.35	Free-Standing Discount Superstore
Outdoor Recreation	acres/campsites	0.30	Campground/RV Park, Golf Course, Arena
Car Sales	1,000 SF	2.62	New Car Sales
Warehousing	1,000 SF	0.32	Warehousing
Industrial	1,000 SF	0.73	General Light Industrial, General Heavy Industrial, Manufacturing, Utilities

Transportation User Fee Schedule

Calculation for Monthly Base Trip Rate: Trip Factor times square foot divided by 1,000 square feet.

	Monthly Base Trip Rate	Monthly Charge
Nonresidential Tiers		
Tier I*	0-8.99	\$25.00
Tier II	9.00-13.65	\$33.00
Tier III	13.66-27.30	\$50.00
Tier IV	27.31-53.99	\$67.00
Tier V	54.00-102.00	\$84.00
Tier VI	102.01+	\$133.00
Residential		
Single Family	flat rate	\$8.00
Multi-Family	flat rate	\$8.00

*All churches will be placed in Tier I

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and CI is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.